

Before Starting the CoC Application

The CoC Consolidated Application is made up of two parts: the CoC Application and the CoC Priority Listing, with all of the CoC's project applications either approved and ranked, or rejected. The Collaborative Applicant is responsible for submitting both the CoC Application and the CoC Priority Listing in order for the CoC Consolidated Application to be considered complete.

The Collaborative Applicant is responsible for:

- Reviewing the FY 2015 CoC Program Competition NOFA in its entirety for specific application and program requirements.
- Using the CoC Application Detailed Instructions for assistance with completing the application in e-snaps.
- Answering all questions in the CoC Application. It is the responsibility of the Collaborative Applicant to ensure that all imported and new responses in all parts of the application are fully reviewed and completed. When doing so, please keep in mind that:
 - This year, CoCs will see that a few responses have been imported from the FY 2013/FY 2014 CoC Application. Due to significant changes to the CoC Application questions, most of the responses from the FY 2013/FY 2014 CoC Application could not be imported.
 - For some questions, HUD has provided documents to assist Collaborative Applicants in filling out responses.
 - For other questions, the Collaborative Applicant must be aware of responses provided by project applicants in their Project Applications.
 - Some questions require that the Collaborative Applicant attach a document to receive credit. This will be identified in the question.
 - All questions marked with an asterisk (*) are mandatory and must be completed in order to submit the CoC Application.

For Detailed Instructions click [here](#).

1A. Continuum of Care (CoC) Identification

Instructions:

For guidance on completing this form, please reference the FY 2015 CoC Application Detailed Instructions, the CoC Application Instructional Guides and the FY 2015 CoC Program NOFA. Please submit technical questions to the HUDEXchange Ask A Question.

1A-1. CoC Name and Number: CA-600 - Los Angeles City & County CoC

1A-2. Collaborative Applicant Name: Los Angeles Homeless Services Authority

1A-3. CoC Designation: CA

1A-4. HMIS Lead: Los Angeles Homeless Services Authority

1B. Continuum of Care (CoC) Engagement

Instructions:

For guidance on completing this form, please reference the FY 2015 CoC Application Detailed Instructions, the CoC Application Instructional Guides and the FY 2015 CoC Program NOFA. Please submit technical questions to the HUDEXchange Ask A Question.

1B-1. From the list below, select those organizations and persons that participate in CoC meetings. Then select "Yes" or "No" to indicate if CoC meeting participants are voting members or if they sit on the CoC Board. Only select "Not Applicable" if the organization or person does not exist in the CoC's geographic area.

Organization/Person Categories	Participates in CoC Meetings	Votes, including electing CoC Board	Sits on CoC Board
Local Government Staff/Officials	Yes	Yes	Yes
CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	No
Law Enforcement	Yes	Yes	No
Local Jail(s)	Yes	No	No
Hospital(s)	Yes	Yes	No
EMT/Crisis Response Team(s)	Yes	Yes	No
Mental Health Service Organizations	Yes	Yes	No
Substance Abuse Service Organizations	Yes	Yes	No
Affordable Housing Developer(s)	Yes	Yes	No
Public Housing Authorities	Yes	Yes	Yes
CoC Funded Youth Homeless Organizations	Yes	Yes	No
Non-CoC Funded Youth Homeless Organizations	Yes	Yes	No
School Administrators/Homeless Liaisons	Yes	Yes	No
CoC Funded Victim Service Providers	Yes	Yes	No
Non-CoC Funded Victim Service Providers	Yes	Yes	No
Street Outreach Team(s)	Yes	Yes	No
Youth advocates	Yes	Yes	No
Agencies that serve survivors of human trafficking	Yes	Yes	No
Other homeless subpopulation advocates	Yes	Yes	No
Homeless or Formerly Homeless Persons	Yes	Yes	Yes
Faith Based Organizations	Yes	Yes	Yes
Businesses	Yes	Yes	Yes
Homeless Housing and Service Providers	Yes	Yes	Yes

**1B-1a. Describe in detail how the CoC solicits and considers the full range of opinions from individuals or organizations with knowledge of homelessness in the geographic area or an interest in preventing and ending homelessness in the geographic area. Please provide two examples of organizations or individuals from the list in 1B-1 to answer this question.
(limit 1000 characters)**

The CoC contains 8 geographic Service Planning Areas (SPAs). The CoC solicits opinions from each geographic area through community quarterly meetings, monthly Commission meetings and through a Coordinating Council whose membership is elected by each SPA. The Coordinating Council members go back to their communities and listen to the needs of their constituencies and then bring these opinions to the CoC governing body for action. Two homeless services agencies that have been very active in our Coordinating Council and very much affected by the actions of our CoC are Special Services for Groups (SSG) and St. Joseph Center (SJC). After consulting with their SPAs, SSG and SJC voted to reallocate their SSO projects. This action and the reallocation of other projects allowed for the creation of much needed new permanent housing beds in each of the SPAs.

1B-1b. List Runaway and Homeless Youth (RHY)-funded and other youth homeless assistance providers (CoC Program and non-CoC Program funded) who operate within the CoC's geographic area. Then select "Yes" or "No" to indicate if each provider is a voting member or sits on the CoC Board.

Youth Service Provider (up to 10)	RHY Funded?	Participated as a Voting Member in at least two CoC Meetings within the last 12 months (between October 1, 2014 and November 15, 2015).	Sat on the CoC Board as active member or official at any point during the last 12 months (between October 1, 2014 and November 15, 2015).
LA Youth Network	Yes	Yes	No
LA LGBT Center	Yes	Yes	No
Covenant House	Yes	Yes	No
Village Family Services	Yes	Yes	No
Volunteers of America (VOA)	Yes	Yes	No
1736 Family Crisis Center	Yes	Yes	Yes
First Place for Youth	Yes	Yes	No
Gramercy Housing Group	Yes	Yes	No
Jovenes	Yes	Yes	Yes
Catholic Charities of Los Angeles	Yes	Yes	No

1B-1c. List the victim service providers (CoC Program and non-CoC Program funded) who operate within the CoC's geographic area. Then select "Yes" or "No" to indicate if each provider is a voting member or sits on the CoC Board.

Victim Service Provider for Survivors of Domestic Violence (up to 10)	Participated as a Voting Member in at least two CoC Meetings within the last 12 months (between October 1, 2014 and November 15, 2015).	Sat on CoC Board as active member or official at any point during the last 12 months (between October 1, 2014 and November 15, 2015).
Valley Oasis	Yes	Yes
1736 Family Crisis Center	Yes	Yes
OPCC	Yes	No
California Hispanic Commission on Alcohol & Drug Abuse	Yes	No
Center for the Pacific Asian Family, Inc	Yes	No
First to Serve	Yes	No
House of Ruth (Claremont)	Yes	No
Jewish Family Services of Los Angeles	Yes	No
Little Tokyo Service Center	Yes	No
Rainbow Services	Yes	Yes

1B-2. Does the CoC intend to meet the timelines for ending homelessness as defined in Opening Doors?

Opening Doors Goal	CoC has established timeline?
End Veteran Homelessness by 2015	Yes
End Chronic Homelessness by 2017	Yes
End Family and Youth Homelessness by 2020	Yes
Set a Path to End All Homelessness by 2020	Yes

**1B-3. How does the CoC identify and assign the individuals, committees, or organizations responsible for overseeing implementation of specific strategies to prevent and end homelessness in order to meet the goals of Opening Doors?
(limit 1000 characters)**

Main Groups overseeing implementation of strategies to prevent & end homelessness to meet goals of Opening Doors: LAHSA Commission appointed by County Board of Supervisors/LA City Mayor. LA CoC Coordinating Council annually elected by community via nomination & election-members represent Service Planning Areas (SPA) providers/homeless people. Home for Good Funders Collaborative-powerful element of LA's plan to end chronic/veteran homelessness brings together City/County, Public/Private/non-profit/business into aligned decision making process deploying collective resources for maximum impact-members invited. Homeless Family Solutions System Collaborative-comprised of monthly service coordination meetings with housing/supportive service providers, city/county departments/landlords/property management organizations. LA Coalition to End Youth Homelessness-50 public/private agencies-working together to prevent/end youth homelessness. HFSS/LACEYH-membership open to public.

1B-4. Explain how the CoC is open to proposals from entities that have not previously received funds in prior CoC Program competitions, even if the CoC is not applying for any new projects in 2015. (limit 1000 characters)

The proposal process is open to any non-profit agency through public procurement. Agencies need to demonstrate non-profit status, and 2 years of existence providing housing and/or services to homeless persons. Agencies lacking experience are encouraged to co-apply with more experienced agencies to build experience and capacity. NOFA/Requests for Proposals are announced at public meetings, widely distributed through email blasts, and posted prominently on the LAHSA website. NOFA's are also announced at CoC area meetings, and distributed through linkages with other homeless coalitions and advocacy groups throughout the CoC. The public procurement process includes a public RFP bidders conference, proposal reviews by individual review panels, and public comment prior to award at public meeting.

1B-5. How often does the CoC invite new members to join the CoC through a publicly available invitation? Monthly

1C. Continuum of Care (CoC) Coordination

Instructions:

For guidance on completing this form, please reference the FY 2015 CoC Application Detailed Instructions, the CoC Application Instructional Guides and the FY 2015 CoC Program NOFA. Please submit technical questions to the HUDEXchange Ask A Question.

1C-1. Does the CoC coordinate with other Federal, State, local, private and other entities serving homeless individuals and families and those at risk of homelessness in the planning, operation and funding of projects? Only select "Not Applicable" if the funding source does not exist within the CoC's geographic area.

Funding or Program Source	Coordinates with Planning, Operation and Funding of Projects
Housing Opportunities for Persons with AIDS (HOPWA)	Yes
Temporary Assistance for Needy Families (TANF)	Yes
Runaway and Homeless Youth (RHY)	Yes
HeadStart Program	Yes
Other housing and service programs funded through Federal, State and local government resources.	Yes

1C-2. The McKinney-Vento Act, as amended, requires CoCs to participate in the Consolidated Plan(s) (Con Plan(s)) for the geographic area served by the CoC. The CoC Program interim rule at 24 CFR 578.7(c)(4) requires that the CoC provide information required to complete the Con Plan(s) within the CoC's geographic area, and 24 CFR 91.100(a)(2)(i) and 24 CFR 91.110(b)(1) requires that the State and local Con Plan jurisdiction(s) consult with the CoC. The following chart asks for information about CoC and Con Plan jurisdiction coordination, as well as CoC and ESG recipient coordination.

CoCs can use the CoCs and Consolidated Plan Jurisdiction Crosswalk to assist in answering this question.

	Number	Percentage
Number of Con Plan jurisdictions with whom the CoC geography overlaps	32	
How many Con Plan jurisdictions did the CoC participate with in their Con Plan development process?	32	100.00 %
How many Con Plan jurisdictions did the CoC provide with Con Plan jurisdiction level PIT data?	32	100.00 %
How many of the Con Plan jurisdictions are also ESG recipients?	8	
How many ESG recipients did the CoC participate with to make ESG funding decisions?	8	100.00 %

How many ESG recipients did the CoC consult with in the development of ESG performance standards and evaluation process for ESG funded activities?	4	50.00%
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**1C-2a. Based on the responses selected in 1C-2, describe in greater detail how the CoC participates with the Consolidated Plan jurisdiction(s) located in the CoC's geographic area and include the frequency, extent, and type of interactions between the CoC and the Consolidated Plan jurisdiction(s).
(limit 1000 characters)**

LAHSA coordinates with our 32 entitlement jurisdictions in various manners to ensure effective & efficient provision of housing & services to homeless individuals & families in the preparation of their Consolidated Plans & Action Plans. Due to the large number of jurisdictions, LAHSA's participation in jurisdictions' planning activities ranges from regular involvement (monthly) to annual involvement. Interactions range from LAHSA staff & Commission members participating in Consolidated Plan working groups & community meetings throughout the planning process, to periodic reviews (quarterly and annually) of planning documents, correspondence, & phone calls, with smaller jurisdictions in preparation of their annual action plans. PIT data is provided annually & many jurisdictions participate in our homeless census. Many of the jurisdictions participate in our eight Service Planning Area (SPA) monthly meetings related to homeless services & planning in their areas.

**1C-2b. Based on the responses selected in 1C-2, describe how the CoC is working with ESG recipients to determine local ESG funding decisions and how the CoC assists in the development of performance standards and evaluation of outcomes for ESG-funded activities.
(limit 1000 characters)**

LAHSA worked with the City and County, as well as other ESG entitlement jurisdictions in the County, to design a program that combined & leveraged existing ESG and TANF resources for our Homeless Family Solutions System. The LAHSA Commission held meetings in all 8 SPAs to consult with local CoC stakeholders about allocation priorities for the new ESG funds, performance standards & policies for new ESG-funded programs, & procedures for the operation and administration of the HMIS. ESG funding allocations mirror those goals in Opening Doors. Following this consultation process, the CoC adopted funding principles that included recommendations from the entitlements & the CoC Coordinating Council, a community-elected group from around the CoC who works with LAHSA to develop policy & planning priorities & assist LAHSA on the development of scoring criteria for new projects. Presently, LAHSA works with 4 of the 8 ESG recipients related to performance standards, & plans to expand to all 8.

1C-3. Describe the how the CoC coordinates with victim service providers and non-victim service providers (CoC Program funded and non-CoC funded) to ensure that survivors of domestic violence are provided housing and services that provide and maintain safety and security. Responses must address how the service providers ensure and maintain the safety and security of participants and how client choice is upheld. (limit 1000 characters)

The CoC collaborates with victim/non-victim service providers by funding rapid rehousing through our Homeless Family Solutions System combining CoC ESG/DHHS funds, participating in monthly LA DV Coalition meetings, facilitating quarterly service planning meetings& conducting staff training. CoC collaborates with victim/non-victim service providers by partially funding 211, the entry point for all homeless people to call & secure housing. People identifying as domestic violence victims are referred to the LA County DV hotline, which connects victims with service providers. The CoC's DV Shelter Address Policy maintains the safety & confidentiality of shelters & clients. CA law prohibits disclosure of facility locations. Client choice is upheld in CoC contracts by ensuring programs offer services but do not mandate participation as a condition of stay. DOJ via VAWA funds a DV Partnership with 9 agencies focusing on older DV victims & The LA Center for Justice for victim's legal aid.

1C-4. List each of the Public Housing Agencies (PHAs) within the CoC's geographic area. If there are more than 5 PHAs within the CoC's geographic area, list the 5 largest PHAs. For each PHA, provide the percentage of new admissions that were homeless at the time of admission between October 1, 2014 and March 31, 2015, and indicate whether the PHA has a homeless admissions preference in its Public Housing and/or Housing Choice Voucher (HCV) program. (Full credit consideration may be given for the relevant excerpt from the PHA's administrative planning document(s) clearly showing the PHA's homeless preference, e.g. Administration Plan, Admissions and Continued Occupancy Policy (ACOP), Annual Plan, or 5-Year Plan, as appropriate).

Public Housing Agency Name	% New Admissions into Public Housing and Housing Choice Voucher Program from 10/1/14 to 3/31/15 who were homeless at entry	PHA has General or Limited Homeless Preference
Burbank Housing Authority	0.00%	Yes-HCV
City of Pomona Housing Authority	34.00%	Yes-HCV
Housing Authority of the City of Los Angeles (23.00%	Yes-HCV
Housing Authority of the County of Los Angeles (33.60%	Yes-HCV
Santa Monica Housing Authority	0.00%	Yes-HCV

If you select "Yes--Public Housing," "Yes--HCV," or "Yes--Both" for "PHA has general or limited homeless preference," you must attach documentation of the preference from the PHA in order to receive credit.

1C-5. Other than CoC, ESG, Housing Choice Voucher Programs and Public Housing, describe other subsidized or low-income housing opportunities that exist within the CoC that target persons experiencing homelessness.

(limit 1000 characters)

Developers in the CoC access many funding programs. The County awards capital funds annually through its Affordable Multifamily Rental Housing program consisting of HOME & General Fund dollars. The latest round provides \$29.9M for special needs or mixed population projects. The County's Dept of Health Svcs administers a rental subsidy, the Flexible Housing Subsidy Pool, targeting homeless individuals who are frequent users of County health systems. The City of LA's Affordable Housing Trust Fund issues bi-/annual Calls for Projects using funding sources including HOME & City General Funds. HOPWA TBRA, PBRA & Scattered Site Master Leasing subsidize housing for homeless & at-risk PLWHA. The County's Mental Health Svcs Act Housing Prog provides capital & operating funds for PSH for the mentally ill. The State's Multifamily Housing Prog issues annual NOFAs of capital funds for affordable & PSH, and their Veterans Housing & Homeless Prevention program funds the development housing for vets.

1C-6. Select the specific strategies implemented by the CoC to ensure that homelessness is not criminalized in the CoC's geographic area. Select all that apply. For "Other," you must provide a description (2000 character limit)

Engaged/educated local policymakers:	<input checked="" type="checkbox"/>
Engaged/educated law enforcement:	<input checked="" type="checkbox"/>
Implemented communitywide plans:	<input checked="" type="checkbox"/>
No strategies have been implemented:	<input type="checkbox"/>
OTHER – On June 23, 2015, City of Los Angeles Ordinance No 183762 Repealed and replaced Section 56.11, Article 6, Chapter V of the Los Angeles Municipal Code to prohibit the storage of personal property in public areas. Due to the education and engagement by LAHSA, homeless housing and service providers, homeless/formerly homeless individuals, and other stakeholders, the City Council placed the ordinance on hold and did not implement pending amendment. LAHSA and other CoC members worked with the City of LA to amend language and omit the penalties associated with this ordinance, as well as looking to ensure that a study be done regarding gaps in storage and public lavatories throughout the City. As a result of these efforts, on Nov 17, 2015, the LA City Council amended the ordinance to remove sanctions and criminal penalties, reducing sanctions further than the initial municipal code. LAHSA has also met with the LA County Board of Supervisors, the regional convening of LA County Mayors, and numerous legislative, municipal legal staff and criminal justice policy makers to educate them on the need to prevent criminalization and remove legal sanctions for homelessness. LAHSA received increased funding for 20 additional Emergency Response Teams outreach efforts with the Healthy Streets Project in collaboration with the LA City, Dept. of Sanitation, Bureau of Public Works and LAPD to ensure homeless people are properly noticed of street cleaning schedules and to conduct outreach to homeless individuals/families in encampments. These efforts seek to ensure connection to services and housing, and to prevent escalation of encounters with other public services that can lead to arrest. LAHSA is also leading the LA County Homeless Outreach Assessment Project to assess all current outreach teams, services, and geographic reach to document all gaps and make recommendations better coordination for the LA CoC.	<input checked="" type="checkbox"/>
	<input type="checkbox"/>

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1D. Continuum of Care (CoC) Discharge Planning

Instructions:

For guidance on completing this form, please reference the FY 2015 CoC Application Detailed Instructions, the CoC Application Instructional Guides and the FY 2015 CoC Program NOFA. Please submit technical questions to the HUDExchange Ask A Question.

1D-1. Select the systems of care within the CoC's geographic area for which there is a discharge policy in place that is mandated by the State, the CoC, or another entity for the following institutions? Check all that apply.

Foster Care:	<input checked="" type="checkbox"/>
Health Care:	<input checked="" type="checkbox"/>
Mental Health Care:	<input checked="" type="checkbox"/>
Correctional Facilities	<input checked="" type="checkbox"/>
None:	<input type="checkbox"/>

1D-2. Select the systems of care within the CoC's geographic area with which the CoC actively coordinates to ensure that institutionalized persons that have resided in each system of care for longer than 90 days are not discharged into homelessness. Check all that apply.

Foster Care:	<input checked="" type="checkbox"/>
Health Care:	<input checked="" type="checkbox"/>
Mental Health Care:	<input checked="" type="checkbox"/>
Correctional Facilities:	<input checked="" type="checkbox"/>
None:	<input type="checkbox"/>

**1D-2a. If the applicant did not check all boxes in 1D-2, explain why there is no coordination with the institution(s) and explain how the CoC plans to coordinate with the institution(s) to ensure persons discharged are not discharged into homelessness.
(limit 1000 characters)**

Not Applicable

1E. Centralized or Coordinated Assessment (Coordinated Entry)

Instructions:

For guidance on completing this form, please reference the FY 2015 CoC Application Detailed Instructions, the CoC Application Instructional Guides and the FY 2015 CoC Program NOFA. Please submit technical questions to the HUDEXchange Ask A Question.

CoCs are required by the CoC Program interim rule to establish a Centralized or Coordinated Assessment system – also referred to as Coordinated Entry. Based on the recent Coordinated Entry Policy Brief, HUD’s primary goals for coordinated entry processes are that assistance be allocated as effectively as possible and that it be easily accessible regardless of where or how people present for assistance. Most communities lack the resources needed to meet all of the needs of people experiencing homelessness. This combined with the lack of a well-developed coordinated entry processes can result in severe hardships for persons experiencing homelessness who often face long wait times to receive assistance or are screened out of needed assistance. Coordinated entry processes help communities prioritize assistance based on vulnerability and severity of service needs to ensure that people who need assistance the most can receive it in a timely manner. Coordinated entry processes also provide information about service needs and gaps to help communities plan their assistance and identify needed resources.

**1E-1. Explain how the CoC’s coordinated entry process is designed to identify, engage, and assist homeless individuals and families that will ensure those who request or need assistance are connected to proper housing and services.
(limit 1000 characters)**

The Coordinated Entry System (CES) covers all of LA County & is broken down into Singles, Families, & Youth: Singles= 3 steps: assess acuity, assist with documentation & match to appropriate housing. CES combines VI-SPDAT/other assessments. High acuity individuals are targeted for Housing Navigation. The CoC created a CES for families (HFSS). A standardized tool assesses families’ barriers to housing & other issues. Families are matched to appropriate housing intervention. CES & HFSS have lead agencies in the 8 regions to ensure Countywide coverage including regular Case Conference meetings to ensure coordination of services. CES partners with PHAs, Depts of Health & Mental Health, & others, to ensure access to resources. Thru co-location, HFSS provides direct handoffs to TANF, Head Start, SNAPs, mental health & substance abuse services. Youth CES Pilot: thru progressive engagement and care coordination meetings youth are assessed, prioritized, placed into housing & services.

1E-2. CoC Program and ESG Program funded projects are required to participate in the coordinated entry process, but there are many other organizations and individuals who may participate but are not required to do so. From the following list, for each type of organization or individual, select all of the applicable checkboxes that indicate how that organization or individual participates in the CoC's coordinated entry process. If the organization or person does not exist in the CoC's geographic area, select "Not Applicable." If there are other organizations or persons that participate not on this list, enter the information, click "Save" at the bottom of the screen, and then select the applicable checkboxes.

Organization/Person Categories	Participates in Ongoing Planning and Evaluation	Makes Referrals to the Coordinated Entry Process	Receives Referrals from the Coordinated Entry Process	Operates Access Point for Coordinated Entry Process	Participates in Case Conferencing	Not Applicable
Local Government Staff/Officials	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
CDBG/HOME/Entitlement Jurisdiction	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Law Enforcement	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Local Jail(s)	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Hospital(s)	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
EMT/Crisis Response Team(s)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Mental Health Service Organizations	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Substance Abuse Service Organizations	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Affordable Housing Developer(s)	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Public Housing Authorities	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Non-CoC Funded Youth Homeless Organizations	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
School Administrators/Homeless Liaisons	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Non-CoC Funded Victim Service Organizations	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Street Outreach Team(s)	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Homeless or Formerly Homeless Persons	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Family Solutions Centers (FSC)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Business/Business Improvement Districts (BIDs)	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Nonprofits	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

1F. Continuum of Care (CoC) Project Review, Ranking, and Selection

Instructions

For guidance on completing this form, please reference the FY 2015 CoC Application Detailed Instructions, the CoC Application Instructional Guides and the FY 2015 CoC Program NOFA. Please submit technical questions to the HUDEXchange Ask A Question.

1F-1. For all renewal project applications submitted in the FY 2015 CoC Program Competition complete the chart below regarding the CoC's review of the Annual Performance Report(s).

How many renewal project applications were submitted in the FY 2015 CoC Program Competition?	181
How many of the renewal project applications are first time renewals for which the first operating year has not expired yet?	12
How many renewal project application APRs were reviewed by the CoC as part of the local CoC competition project review, ranking, and selection process for the FY 2015 CoC Program Competition?	169
Percentage of APRs submitted by renewing projects within the CoC that were reviewed by the CoC in the 2015 CoC Competition?	100.00%

1F-2. In the sections below, check the appropriate box(s) for each section to indicate how project applications were reviewed and ranked for the FY 2015 CoC Program Competition. (Written documentation of the CoC's publicly announced Rating and Review procedure must be attached.)

Type of Project or Program (PH, TH, HMIS, SSO, RRH, etc.)	<input checked="" type="checkbox"/>
Performance outcomes from APR reports/HMIS	
Length of stay	<input checked="" type="checkbox"/>
% permanent housing exit destinations	<input checked="" type="checkbox"/>
% increases in income	<input checked="" type="checkbox"/>
	<input type="checkbox"/>

Monitoring criteria	
Participant Eligibility	<input type="checkbox"/>
Utilization rates	<input checked="" type="checkbox"/>
Drawdown rates	<input checked="" type="checkbox"/>
Frequency or Amount of Funds Recaptured by HUD	<input checked="" type="checkbox"/>
	<input type="checkbox"/>
Need for specialized population services	
Youth	<input checked="" type="checkbox"/>
Victims of Domestic Violence	<input checked="" type="checkbox"/>
Families with Children	<input type="checkbox"/>
Persons Experiencing Chronic Homelessness	<input checked="" type="checkbox"/>
Veterans	<input checked="" type="checkbox"/>
	<input type="checkbox"/>
None	<input type="checkbox"/>

**1F-2a. Describe how the CoC considered the severity of needs and vulnerabilities of participants that are, or will be, served by the project applications when determining project application priority.
(limit 1000 characters)**

All projects were evaluated and ranked using a CoC-approved scoring tool. That tool measured the degree to which PSH projects dedicated turnover to chronically homeless. Further, the CoC-approved performance-based reallocation policies loosened the minimum performance requirements for transitional housing projects targeting youth and households fleeing domestic violence. Funds were reallocated to permanent housing projects, including PSH projects serving exclusively chronically homeless, and RRH projects targeting lower acuity chronically homeless, as well as DV, youth, families and veterans. Acknowledging the need demonstrated by the recent increase in the PIT count, funds were reallocated away from all 13 SSOs, excluding coordinated assessment, and reallocated to housing projects. All new project applicants are required to use the Coordinated Entry System for enrollment, prioritizing new clients according to Notice CPD-14-012.

1F-3. Describe how the CoC made the local competition review, ranking, and selection criteria publicly available, and identify the public medium(s) used and the date(s) of posting. In addition, describe how the CoC made this information available to all stakeholders. (Evidence of the public posting must be attached) (limit 750 characters)

The review, ranking & selection process underwent 2 steps of public review. First, LA CoC Coordinating Council thoroughly reviewed & discussed policy recommendations. Second, LAHSA Commission reviewed & approved Coordinating Council's recommendations. Both forums are public meetings with postings occurring at least 24 hours in advance. Coordinating Council discussed recommendations on the following dates: 3/11/15, 6/10/15, 8/12/15, 10/5/15. LAHSA Commission heard and approved recommended policies on the following dates: 6/26/15, 7/17/15, 10/30/15. Once approved, the policies & priority listing were posted on the CoC webpage and email announcements summarizing the resulting priority listing & reallocated projects were sent to all applicants.

1F-4. On what date did the CoC and Collaborative Applicant publicly post all parts of the FY 2015 CoC Consolidated Application that included the final project application ranking? (Written documentation of the public posting, with the date of the posting clearly visible, must be attached. In addition, evidence of communicating decisions to the CoC's full membership must be attached.)

11/18/2015

1F-5. Did the CoC use the reallocation process in the FY 2015 CoC Program Competition to reduce or reject projects for the creation of new projects? (If the CoC utilized the reallocation process, evidence of the public posting of the reallocation process must be attached.)

Yes

1F-5a. If the CoC rejected project application(s) on what date did the CoC and Collaborative Applicant notify those project applicants their project application was rejected in the local CoC competition process? (If project applications were rejected, a copy of the written notification to each project applicant must be attached.) 11/05/2016

1F-6. Is the Annual Renewal Demand (ARD) in the CoC's FY 2015 CoC Priority Listing equal to or less than the ARD on the final HUD-approved FY 2015 GIW? Yes

1G. Continuum of Care (CoC) Addressing Project Capacity

Instructions

For guidance on completing this form, please reference the FY 2015 CoC Application Detailed Instructions, the CoC Application Instructional Guides and the FY 2015 CoC Program NOFA. Please submit technical questions to the HUDEXchange Ask A Question.

1G-1. Describe how the CoC monitors the performance of CoC Program recipients. (limit 1000 characters)

Recipients' performance is monitored through Mid-Term & annual performance reports (APR), desk monitoring, post- program year fiscal & programmatic monitoring & regular HMIS data review.

LAHSA-sponsored subrecipients certify a HUD-standard APR to LAHSA at the close of the 6th month period (Mid Term). LAHSA staff reviews these reports to determine whether or not subrecipients are on track to achieve annual goals. Final APRs are evaluated for accuracy & an analysis of current & past performance. The APRs with accompanying narratives are presented to LAHSA executive staff before final approval and submission to HUD. The performance of HUD Direct grants & Housing Authority-sponsored projects are evaluated annually by LAHSA staff in preparation for the NOFA. Following the end of the program year, monitoring staff ensure that sub-recipients collect & maintain the required documentation to verify successful programmatic outcomes & ensure that performance goals were achieved

1G-2. Did the Collaborative Applicant review and confirm that all project applicants attached accurately completed and current dated form HUD 50070 and form HUD-2880 to the Project Applicant Profile in e-snaps? Yes

1G-3. Did the Collaborative Applicant include accurately completed and appropriately signed form HUD-2991(s) for all project applications submitted on the CoC Priority Listing? Yes

2A. Homeless Management Information System (HMIS) Implementation

Intructions:

For guidance on completing this form, please reference the FY 2015 CoC Application Detailed Instructions, the CoC Application Instructional Guides and the FY 2015 CoC Program NOFA. Please submit technical questions to the HUDEXchange Ask A Question.

2A-1. Does the CoC have a governance charter that outlines the roles and responsibilities of the CoC and the HMIS Lead, either within the charter itself or by reference to a separate document like an MOU? In all cases, the CoC's governance charter must be attached to receive credit. In addition, if applicable, any separate document, like an MOU, must also be attached to receive credit. Yes

2A-1a. Include the page number where the roles and responsibilities of the CoC and HMIS Lead can be found in the attached document referenced in 2A-1. In addition, in the textbox indicate if the page number applies to the CoC's attached governance charter or the attached MOU. 35-36: HMIS Governance Charter

2A-2. Does the CoC have a HMIS Policies and Procedures Manual? If yes, in order to receive credit the HMIS Policies and Procedures Manual must be attached to the CoC Application. Yes

2A-3. Are there agreements in place that outline roles and responsibilities between the HMIS Lead and the Contributing HMIS Organizations (CHOs)? Yes

2A-4. What is the name of the HMIS software used by the CoC (e.g., ABC Software)?
Applicant will enter the HMIS software name (e.g., ABC Software).

Enginuity

2A-5. What is the name of the HMIS software vendor (e.g., ABC Systems)?
Applicant will enter the name of the vendor (e.g., ABC Systems).

Adsystem Inc.

2B. Homeless Management Information System (HMIS) Funding Sources

Instructions

For guidance on completing this form, please reference the FY 2015 CoC Application Detailed Instructions, the CoC Application Instructional Guides and the FY 2015 CoC Program NOFA. Please submit technical questions to the HUDEXchange Ask A Question.

2B-1. Select the HMIS implementation Multiple CoCs coverage area:

* 2B-2. In the charts below, enter the amount of funding from each funding source that contributes to the total HMIS budget for the CoC.

2B-2.1 Funding Type: Federal - HUD

Funding Source	Funding
CoC	\$1,049,260
ESG	\$315,880
CDBG	\$0
HOME	\$0
HOPWA	\$0
Federal - HUD - Total Amount	\$1,365,140

2B-2.2 Funding Type: Other Federal

Funding Source	Funding
Department of Education	\$0
Department of Health and Human Services	\$0
Department of Labor	\$0
Department of Agriculture	\$0
Department of Veterans Affairs	\$0
Other Federal	\$0
Other Federal - Total Amount	\$0

2B-2.3 Funding Type: State and Local

Funding Source	Funding
City	\$131,158
County	\$131,158
State	\$0
State and Local - Total Amount	\$262,316

2B-2.4 Funding Type: Private

Funding Source	Funding
Individual	\$0
Organization	\$0
Private - Total Amount	\$0

2B-2.5 Funding Type: Other

Funding Source	Funding
Participation Fees	\$0
Other - Total Amount	\$0

2B-2.6 Total Budget for Operating Year	\$1,627,456
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2C. Homeless Management Information System (HMIS) Bed Coverage

Instructions:

For guidance on completing this form, please reference the FY 2015 CoC Application Detailed Instructions, the CoC Application Instructional Guides and the FY 2015 CoC Program NOFA. Please submit technical questions to the HUDEXchange Ask A Question.

**2C-1. Enter the date the CoC submitted the 05/15/2015
2015 HIC data in HDX, (mm/dd/yyyy):**

2C-2. Per the 2015 Housing Inventory Count (HIC) indicate the number of beds in the 2015 HIC and in HMIS for each project type within the CoC. If a particular housing type does not exist in the CoC then enter "0" for all cells in that housing type.

Project Type	Total Beds in 2015 HIC	Total Beds in HIC Dedicated for DV	Total Beds in HMIS	HMIS Bed Coverage Rate
Emergency Shelter beds	8,486	498	2,694	33.73%
Safe Haven (SH) beds	25	0	25	100.00%
Transitional Housing (TH) beds	7,299	960	4,507	71.10%
Rapid Re-Housing (RRH) beds	2,372	195	2,177	100.00%
Permanent Supportive Housing (PSH) beds	15,925	146	8,953	56.74%
Other Permanent Housing (OPH) beds	1,147	0	853	74.37%

**2C-2a. If the bed coverage rate for any housing type is 85% or below, describe how the CoC plans to increase this percentage over the next 12 months.
(limit 1000 characters)**

HMIS bed coverage for ES decreased due to: increased number of motel vouchers issued for homeless individuals/families & beds funded via faith based providers not counted in HMIS. TH coverage decreased due to reallocating funds away from projects now funded via other sources. PH coverage decreased due to increased Federal VASH funding. Participation to increase by: ensure vouchers are counted in HMIS prior to 2016 count; convene forums & present in quarterly community mtgs to understand data collection goals, implementation barriers, & inform of HMIS benefits. Forums will provide: info sharing, provider collaborating via CES, new technology (biometric)/automatic features, ongoing system modifications, free TA/training, & computer resources. LAHSA will coordinate w/other major funders & philanthropy to link HMIS participation w/grant terms. 2 largest PHAs-HACLA & HACoLA-have mandated use of CES for PHAs administered PSH, & will work w/ them to include HMIS use in their requirements.

2C-3. HUD understands that certain projects are either not required to or discouraged from participating in HMIS, and CoCs cannot require this if they are not funded through the CoC or ESG programs. This does NOT include domestic violence providers that are prohibited from entering client data in HMIS. If any of the project types listed in question 2C-2 above has a coverage rate of 85% or below, and some or all of these rates can be attributed to beds covered by one of the following programs types, please indicate that here by selecting all that apply from the list below. (limit 1000 characters)

VA Domiciliary (VA DOM):	<input type="checkbox"/>
VA Grant per diem (VA GPD):	<input type="checkbox"/>
Faith-Based projects/Rescue mission:	<input checked="" type="checkbox"/>
Youth focused projects:	<input checked="" type="checkbox"/>
HOPWA projects:	<input checked="" type="checkbox"/>
Not Applicable:	<input type="checkbox"/>

2C-4. How often does the CoC review or assess its HMIS bed coverage? Monthly

2D. Homeless Management Information System (HMIS) Data Quality

Instructions:

For guidance on completing this form, please reference the FY 2015 CoC Application Detailed Instructions, the CoC Application Instructional Guides and the FY 2015 CoC Program NOFA. Please submit technical questions to the HUDEXchange Ask A Question.

2D-1. Indicate the percentage of unduplicated client records with null or missing values and the percentage of "Client Doesn't Know" or "Client Refused" during the time period of October 1, 2013 through September 30, 2014.

Universal Data Element	Percentage Null or Missing	Percentage Client Doesn't Know or Refused
3.1 Name	0%	0%
3.2 Social Security Number	0%	8%
3.3 Date of birth	0%	1%
3.4 Race	1%	3%
3.5 Ethnicity	1%	1%
3.6 Gender	1%	0%
3.7 Veteran status	1%	1%
3.8 Disabling condition	1%	1%
3.9 Residence prior to project entry	1%	1%
3.10 Project Entry Date	0%	0%
3.11 Project Exit Date	0%	0%
3.12 Destination	1%	28%
3.15 Relationship to Head of Household	0%	0%
3.16 Client Location	0%	0%
3.17 Length of time on street, in an emergency shelter, or safe haven	0%	0%

2D-2. Identify which of the following reports your HMIS generates. Select all that apply:

CoC Annual Performance Report (APR):	<input checked="" type="checkbox"/>
ESG Consolidated Annual Performance and Evaluation Report (CAPER):	<input checked="" type="checkbox"/>
Annual Homeless Assessment Report (AHAR) table shells:	<input checked="" type="checkbox"/>

	<input type="checkbox"/>
None	<input type="checkbox"/>

2D-3. If you submitted the 2015 AHAR, how many AHAR tables (i.e., ES-ind, ES-family, etc) were accepted and used in the last AHAR? 12

2D-4. How frequently does the CoC review data quality in the HMIS? Monthly

2D-5. Select from the dropdown to indicate if standardized HMIS data quality reports are generated to review data quality at the CoC level, project level, or both? Both Project and CoC

2D-6. From the following list of federal partner programs, select the ones that are currently using the CoC's HMIS.

VA Supportive Services for Veteran Families (SSVF):	<input checked="" type="checkbox"/>
VA Grant and Per Diem (GPD):	<input checked="" type="checkbox"/>
Runaway and Homeless Youth (RHY):	<input checked="" type="checkbox"/>
Projects for Assistance in Transition from Homelessness (PATH):	<input type="checkbox"/>
Health Care for Homeless Veterans (HCHV)	<input checked="" type="checkbox"/>
None:	<input type="checkbox"/>

**2D-6a. If any of the federal partner programs listed in 2D-6 are not currently entering data in the CoC's HMIS and intend to begin entering data in the next 12 months, indicate the federal partner program and the anticipated start date.
(limit 750 characters)**

LAHSA is currently working with the Los Angeles County Department of Mental Health to support the implementation of all PATH projects on HMIS by July 1, 2016.

2E. Continuum of Care (CoC) Sheltered Point-in-Time (PIT) Count

Instructions:

For guidance on completing this form, please reference the FY 2015 CoC Application Detailed Instructions, the CoC Application Instructional Guides and the FY 2015 CoC Program NOFA. Please submit technical questions to the HUDExchange Ask A Question.

The data collected during the PIT count is vital for both CoCs and HUD. Communities need accurate data to determine the size and scope of homelessness at the local level so they can best plan for services and programs that will appropriately address local needs and measure progress in addressing homelessness. HUD needs accurate data to understand the extent and nature of homelessness throughout the country, and to provide Congress and the Office of Management and Budget (OMB) with information regarding services provided, gaps in service, and performance. This information helps inform Congress' funding decisions, and it is vital that the data reported is accurate and of high quality.

2E-1. Did the CoC approve the final sheltered PIT count methodology for the 2015 sheltered PIT count? Yes

2E-2. Indicate the date of the most recent sheltered PIT count (mm/dd/yyyy): 01/29/2015

2E-2a. If the CoC conducted the sheltered PIT count outside of the last 10 days of January 2015, was an exception granted by HUD? Not Applicable

2E-3. Enter the date the CoC submitted the sheltered PIT count data in HDX, (mm/dd/yyyy): 05/15/2015

2F. Continuum of Care (CoC) Sheltered Point-in-Time (PIT) Count: Methods

Instructions:

For guidance on completing this form, please reference the FY 2015 CoC Application Detailed Instructions, the CoC Application Instructional Guides and the FY 2015 CoC Program NOFA. Please submit technical questions to the HUDEXchange Ask A Question.

2F-1. Indicate the method(s) used to count sheltered homeless persons during the 2015 PIT count:

Complete Census Count:	<input checked="" type="checkbox"/>
Random sample and extrapolation:	<input type="checkbox"/>
Non-random sample and extrapolation:	<input checked="" type="checkbox"/>
	<input type="checkbox"/>

2F-2. Indicate the methods used to gather and calculate subpopulation data for sheltered homeless persons:

HMIS:	<input checked="" type="checkbox"/>
HMIS plus extrapolation:	<input checked="" type="checkbox"/>
Interview of sheltered persons:	<input type="checkbox"/>
Sample of PIT interviews plus extrapolation:	<input type="checkbox"/>
	<input type="checkbox"/>

**2F-3. Provide a brief description of your CoC's sheltered PIT count methodology and describe why your CoC selected its sheltered PIT count methodology.
(limit 1000 characters)**

HMIS and Data provided through electronic forms from the non-HMIS providers was combined to achieve a complete census of the sheltered population for the CoC. HMIS and non HMIS data was validated and proper data quality standards were followed in order to improve accuracy, remove logical inconsistencies, and to flag any dramatic changes in provider numbers.

HMIS was used to produce estimates of sheltered subpopulations. HMIS data was considered representative of the sheltered data as a whole, therefore we used the HMIS data to extrapolate to account for demographic characteristics in non-HMIS programs.

2F-4. Describe any change in methodology from your sheltered PIT count in 2014 to 2015, including any change in sampling or extrapolation method, if applicable. Do not include information on changes to the implementation of your sheltered PIT count methodology (e.g., enhanced training and change in partners participating in the PIT count). (limit 1000 characters)

No major changes were made to the methodology of the sheltered PIT count from 2014 to 2015, including any change in sampling or extrapolation method.

2F-5. Did your CoC change its provider coverage in the 2015 sheltered count? Yes

2F-5a. If "Yes" in 2F-5, then describe the change in provider coverage in the 2015 sheltered count. (limit 750 characters)

Overall there was an increase in coverage for the shelter count. New programs came online that include Compton Welfare Rights Emergency Shelter, the Weingart Family Solutions Systems Emergency Shelter, and Hope of the Valley Genesis House. Projects that closed include the Penny Lane Lancaster Transitional Program, Volunteers of America R-House INS transitional Program, and the Didi Hirsch Community Mental Health Center Jump Street transitional program.

2G. Continuum of Care (CoC) Sheltered Point-in-Time (PIT) Count: Data Quality

Instructions:

For guidance on completing this form, please reference the FY 2015 CoC Application Detailed Instructions, the CoC Application Instructional Guides and the FY 2015 CoC Program NOFA. Please submit technical questions to the HUDEXchange Ask A Question.

2G-1. Indicate the methods used to ensure the quality of the data collected during the sheltered PIT count:

Training:	<input checked="" type="checkbox"/>
Provider follow-up:	<input checked="" type="checkbox"/>
HMIS:	<input checked="" type="checkbox"/>
Non-HMIS de-duplication techniques:	<input type="checkbox"/>
	<input type="checkbox"/>

2G-2. Describe any change to the way your CoC implemented its sheltered PIT count from 2014 to 2015 that would change data quality, including changes to training volunteers and inclusion of any partner agencies in the sheltered PIT count planning and implementation, if applicable. Do not include information on changes to actual sheltered PIT count methodology (e.g., change in sampling or extrapolation method). (limit 1000 characters)

No major changes were made to the way our sheltered count was implemented.

2H. Continuum of Care (CoC) Unsheltered Point-in-Time (PIT) Count

Instructions:

For guidance on completing this form, please reference the FY 2015 CoC Application Detailed Instructions, the CoC Application Instructional Guides and the FY 2015 CoC Program NOFA. Please submit technical questions to the HUDEXchange Ask A Question.

The unsheltered PIT count assists communities and HUD to understand the characteristics and number of people with a primary nighttime residence that is a public or private place not designed for or ordinarily used as a regular sleeping accommodation for human beings, including a car, park, abandoned building, bus or train station, airport, or camping ground. CoCs are required to conduct an unsheltered PIT count every 2 years (biennially) during the last 10 days in January; however, CoCs are strongly encouraged to conduct the unsheltered PIT count annually, at the same time that it does the annual sheltered PIT count. The last official PIT count required by HUD was in January 2015.

2H-1. Did the CoC approve the final unsheltered PIT count methodology for the most recent unsheltered PIT count? Yes

2H-2. Indicate the date of the most recent unsheltered PIT count (mm/dd/yyyy): 01/29/2015

2H-2a. If the CoC conducted the unsheltered PIT count outside of the last 10 days of January 2015, was an exception granted by HUD? Not Applicable

2H-3. Enter the date the CoC submitted the unsheltered PIT count data in HDX (mm/dd/yyyy): 05/15/2015

2I. Continuum of Care (CoC) Unsheltered Point-in-Time (PIT) Count: Methods

Instructions:

For guidance on completing this form, please reference the FY 2015 CoC Application Detailed Instructions, the CoC Application Instructional Guides and the FY 2015 CoC Program NOFA. Please submit technical questions to the HUDEXchange Ask A Question.

2I-1. Indicate the methods used to count unsheltered homeless persons during the 2015 PIT count:

Night of the count - complete census:	<input type="text"/>
Night of the count - known locations:	<input checked="" type="checkbox"/>
Night of the count - random sample:	<input checked="" type="checkbox"/>
Service-based count:	<input type="text"/>
HMIS:	<input type="text"/>
	<input type="text"/>

2I-2. Provide a brief description of your CoC's unsheltered PIT count methodology and describe why your CoC selected its unsheltered PIT count methodology. (limit 1000 characters)

LA CoC was regionally stratified into 8 Service Planning Areas (SPAs) to randomly select census tracts (CT) enumerated as part of the unsheltered street count. Using raw data analyzed from 2013 Count, & input from more than 20 outreach teams across the CoC, regions with high degrees of variation among CTs were sampled at a higher rate. In addition, CTs with high concentrations of homeless (hot spots) had a greater likelihood of randomized selection. The sampling & stratification was based on an approach that emphasized randomization at each stage. On January 27-29, 2015, trained teams enumerated 1,687 CTs (89% of the CTs in the CoC). 966 tracts were randomly selected by survey/statistical experts-University of North Carolina(UNC). The additional 718 CTs were self-selected by cities & communities who recruited enough volunteers to get counts for those tracts. UNC then weighted the randomized & self-selected tracts to get the best estimate for each region & the CoC.

2I-3. Describe any change in methodology from your unsheltered PIT count in 2014 (or 2013 if an unsheltered count was not conducted in 2014) to 2015, including any change in sampling or extrapolation method, if applicable. Do not include information on changes to implementation of your sheltered PIT count methodology (e.g., enhanced training and change in partners participating in the count). (limit 1000 characters)

In the 2013 unsheltered PIT count, 1,355 (72%) of 1887 census tracts were counted, with UNC utilizing this data to extrapolate to 100% of our uncounted geographic area. In 2015, 1,684 (89%) of census tracts were counted, with extrapolation to the entire geographic region that is not physically counted.

While the extrapolation methodology was the same as in previous years, the core sample was greatly expanded to cover almost our entire community. It is believed that the more areas we reach, the more accurate our homeless count data. We are striving to cover all 2,155 census tracts in the 2016 count.

2I-4. Does your CoC plan on conducting an unsheltered PIT count in 2016? Yes

(If "Yes" is selected, HUD expects the CoC to conduct an unsheltered PIT count in 2016. See the FY 2015 CoC Program NOFA, Section VII.A.4.d. for full information.)

2J. Continuum of Care (CoC) Unsheltered Point-in-Time (PIT) Count: Data Quality

Instructions:

For guidance on completing this form, please reference the FY 2015 CoC Application Detailed Instructions, the CoC Application Instructional Guides and the FY 2015 CoC Program NOFA. Please submit technical questions to the HUDEXchange Ask A Question.

2J-1. Indicate the steps taken by the CoC to ensure the quality of the data collected for the 2015 unsheltered population PIT count:

Training:	<input checked="" type="checkbox"/>
"Blitz" count:	<input checked="" type="checkbox"/>
Unique identifier:	<input type="checkbox"/>
Survey question:	<input checked="" type="checkbox"/>
Enumerator observation:	<input type="checkbox"/>
	<input type="checkbox"/>
None:	<input type="checkbox"/>

2J-2. Describe any change to the way the CoC implemented the unsheltered PIT count from 2014 (or 2013 if an unsheltered count was not conducted in 2014) to 2015 that would affect data quality. This includes changes to training volunteers and inclusion of any partner agencies in the unsheltered PIT count planning and implementation, if applicable. Do not include information on changes to actual methodology (e.g., change in sampling or extrapolation method). (limit 1000 characters)

There were a larger number of communities that chose to “opt in” to the 2015 than in 2013. Communities that opt in are committing time and resources to getting volunteers out for the night of the count, in return for a report provided by the CoC for their community. Having an increase in community partners increased our total coverage of the CoC, increasing the overall accuracy of our estimate. Opted in census tracts are fully enumerated, therefore the count is equal to the tallies on the night of the count. Census tracts that are not counted undergo extrapolation. As a result of the increase in coverage, a smaller number of tracts are estimated, increasing the overall statistical accuracy.

3A. Continuum of Care (CoC) System Performance

Instructions

For guidance on completing this form, please reference the FY 2015 CoC Application Detailed Instructions, the CoC Application Instructional Guides and the FY 2015 CoC Program NOFA. Please submit technical questions to the HUDEXchange Ask A Question.

3A-1. Performance Measure: Number of Persons Homeless - Point-in-Time Count.

* 3A-1a. Change in PIT Counts of Sheltered and Unsheltered Homeless Persons

Using the table below, indicate the number of persons who were homeless at a Point-in-Time (PIT) based on the 2014 and 2015 PIT counts as recorded in the Homelessness Data Exchange (HDX).

		2014 PIT (for unsheltered count, most recent year conducted)	2015 PIT	Difference
Universe: Total PIT Count of sheltered and unsheltered persons		34,393	41,174	6,781
Emergency Shelter Total		6,214	6,880	666
Safe Haven Total		21	24	3
Transitional Housing Total		5,568	5,322	-246
Total Sheltered Count		11,803	12,226	423
Total Unsheltered Count		22,590	28,948	6,358

3A-1b. Number of Sheltered Persons Homeless - HMIS.

Using HMIS data, CoCs must use the table below to indicate the number of homeless persons who were served in a sheltered environment between October 1, 2013 and September 30, 2014.

		Between October 1, 2013 and September 30, 2014
Universe: Unduplicated Total sheltered homeless persons		34,076
Emergency Shelter Total		24,652
Safe Haven Total		148
Transitional Housing Total		11,163

3A-2. Performance Measure: First Time Homeless.

Describe the CoC's efforts to reduce the number of individuals and families who become homeless for the first time. Specifically, describe what the CoC is doing to identify risk factors for becoming homeless for the first time.

(limit 1000 characters)

LA County awarded LAHSA \$2M to implement a homelessness prevention program currently scheduled to take effect on 12/1/15. There is also diversion assistance through the Dept of Public Social Services TANF funding. The LA CoC HMIS is now included in a central data repository of multiple County Depts (including Mental Health, DPSS, Sheriff, Healthcare). LAHSA is working to coordinate research efforts and utilize this repository to identify linkages/gaps between systems of care and better understand precursors to homelessness. This information is already being used to identify rates of utilization for mainstream programs, jails, and hospitals by persons who subsequently or currently experience homelessness. Further research aims to help the CoC to better identify persons who are most at-risk based on service utilization history and target prevention resources accordingly.

3A-3. Performance Measure: Length of Time Homeless.

Describe the CoC's efforts to reduce the length of time individuals and families remain homeless. Specifically, describe how your CoC has reduced the average length of time homeless, including how the CoC identifies and houses individuals and families with the longest lengths of time homeless.

(limit 1000 characters)

HMIS data tracks & records length of time families & individuals experience homelessness. This information is built into custom reports for ESG and CoC recipients and reviewed quarterly. This data is used to make programmatic adjustments & to advocate for additional funding, particularly for RRH, to reduce the length of homeless episodes. In the first 2-years of Coord Entry for families, length of homelessness steadily declined due to focus on rapid re-housing from average length of stay in crisis housing of 84 to 52 days. For individuals, the CES developed a RUSH application for PHAs to streamline voucher processing and reduce administrative bottlenecks. LAHSA is creating a housing prioritization function within HMIS to match families & individuals with longer homeless episodes with PH opportunities. The LA CoC is also utilizing the SPDAT and F-SPDAT to assist in prioritizing & matching homeless individuals & families to PH.

*** 3A-4. Performance Measure: Successful Permanent Housing Placement or Retention.**

In the next two questions, CoCs must indicate the success of its projects in placing persons from its projects into permanent housing.

3A-4a. Exits to Permanent Housing Destinations:

In the chart below, CoCs must indicate the number of persons in CoC funded supportive services only (SSO), transitional housing (TH), and rapid re-housing (RRH) project types who exited into permanent housing destinations between October 1, 2013 and September 30, 2014.

	Between October 1, 2013 and September 30, 2014
Universe: Persons in SSO, TH and PH-RRH who exited	12,485
Of the persons in the Universe above, how many of those exited to permanent destinations?	4,208
% Successful Exits	33.70%

3A-4b. Exit To or Retention Of Permanent Housing:

In the chart below, CoCs must indicate the number of persons who exited from any CoC funded permanent housing project, except rapid re-housing projects, to permanent housing destinations or retained their permanent housing between October 1, 2013 and September 31, 2014.

	Between October 1, 2013 and September 30, 2014
Universe: Persons in all PH projects except PH-RRH	7,753
Of the persons in the Universe above, indicate how many of those remained in applicable PH projects and how many of those exited to permanent destinations?	6,902
% Successful Retentions/Exits	89.02%

3A-5. Performance Measure: Returns to Homelessness:

Describe the CoC's efforts to reduce the rate of individuals and families who return to homelessness. Specifically, describe at least three strategies your CoC has implemented to identify and minimize returns to homelessness, and demonstrate the use of HMIS or a comparable database to monitor and record returns to homelessness. (limit 1000 characters)

Three years ago, the LA CoC HMIS developed a report to identify households who have been placed in permanent housing and subsequently return to crisis housing or RRH. LAHSA has incorporated this measurement into performance targets for TH, RRH, and PSH projects. This information is used to target PH projects in need of technical assistance. Supportive services tied to permanent housing programs connect families and individuals to community-based resources, which can be leveraged by the household to ensure long-term housing stability and ensure that households have access to other resources if a crisis arises, impacting housing stability. Rapid re-housing projects work collaboratively following a progressive engagement approach and can transfer families between programs if additional assistance is necessary to keep families housed, as some local RRH funding is limited to shorter lengths of assistance.

3A-6. Performance Measure: Job and Income Growth.

**Describe specific strategies implemented by CoC Program-funded projects to increase the rate by which homeless individuals and families increase income from employment and non-employment sources (include at least one specific strategy for employment income and one for non-employment related income, and name the organization responsible for carrying out each strategy).
(limit 1000 characters)**

Employment: DPSS provides education and job services to families with children through the GAIN Welfare-to-Work Program and Temporary Subsidized Employment. Employment programs offered through WorkSource Centers, Chrysalis and Goodwill Industries assist homeless persons increase job skills and secure employment. The County's Department of Public Social Services (DPSS) and HFSS collaborative relationship has also increased homeless families' priority for the Transitional Subsidized Employment program which provides up to 6 months of subsidized employment for families in Welfare-to-Work.

Non-employment: United Homeless Healthcare Partners staff is SOAR trained & has been actively training CoC members on submitting successful SOAR applications & assisting homeless persons in receiving benefits. DPSS targets disabled GR clients for SSI or VA benefits. The CoC has also formed strong partnerships with the VASH/SSVF providers who assist homeless vets in obtaining VA Benefits.

**3A-6a. Describe how the CoC is working with mainstream employment organizations to aid homeless individuals and families in increasing their income.
(limit 1000 characters)**

The CoC and DPSS, the local TANF/GR agency, work closely to assist households to increase their income. DPSS Homeless Case Managers are stationed in each of the CoC's 8 regional coordinated entry centers for families. The HCM assists families to enroll in & access employment services through DPSS. Enrollment for addl assistance from the Temporary Subsidized Employment & additional services are streamlined for families enrolled in RRH programs. TANF families also receive assistance with child care, transportation & vocational trainings to assist in securing & succeeding in employment. DPSS also targets disabled GR clients for SSI or VA benefits. WorkSource Centers employment programs help chronically homeless individuals secure employment. The Dept of Vocational Rehabilitation provides job training & educational opportunities for those returning to the workforce. The State Employment Development Department provides resume building, job fairs, & referrals for job placement.

3A-7. Performance Measure: Thoroughness of Outreach.

How does the CoC ensure that all people living unsheltered in the CoC's geographic area are known to and engaged by providers and outreach teams?

(limit 1000 characters)

CES lead agencies in each of the 8 regions serve as a hub through which outreach activities flow. Leads create a local strategy for coverage & targeting, & coordinating resources. Teams canvas the entire region, focusing on known hot spots. These hot spots include washes, canyons, deserts, & mountainous, forested areas. Outreach activities and assessments are tracked in the LA CoC HMIS & prioritized for housing placements. Sub-regions operate access sites where individuals can be assessed. LAHSA utilizes GIS to track the location of encampments & other hot spots. Outreach teams, inclusive of community-based providers, LAHSA Emergency Response Team, local Police Departments & volunteers regularly outreach to encampments, assessing those households for housing prioritization & connecting them to homeless services and housing. 211 LA County also provides access to homeless services, receiving approximately 75,000 calls a year from families & individuals with a housing crisis.

3A-7a. Did the CoC exclude geographic areas from the 2015 unsheltered PIT count where the CoC determined that there were no unsheltered homeless people, including areas that are uninhabitable (e.g., deserts)?

No

3A-7b. What was the the criteria and decision-making process the CoC used to identify and exclude specific geographic areas from the CoC's unsheltered PIT count?
(limit 1000 characters)

Not Applicable

3B. Continuum of Care (CoC) Performance and Strategic Planning Objectives

Objective 1: Ending Chronic Homelessness

Instructions:

For guidance on completing this form, please reference the FY 2015 CoC Application Detailed Instructions, the CoC Application Instructional Guides and the FY 2015 CoC Program NOFA. Please submit technical questions to the HUDEXchange Ask A Question.

Opening Doors, Federal Strategic Plan to Prevent and End Homelessness (as amended in 2015) establishes the national goal of ending chronic homelessness. Although the original goal was to end chronic homelessness by the end of 2015, that goal timeline has been extended to 2017. HUD is hopeful that communities that are participating in the Zero: 2016 technical assistance initiative will continue to be able to reach the goal by the end of 2016. The questions in this section focus on the strategies and resources available within a community to help meet this goal.

3B-1.1. Compare the total number of chronically homeless persons, which includes persons in families, in the CoC as reported by the CoC for the 2015 PIT count compared to 2014 (or 2013 if an unsheltered count was not conducted in 2014).

	2014 (for unsheltered count, most recent year conducted)	2015	Difference
Universe: Total PIT Count of sheltered and unsheltered chronically homeless persons	8,702	14,173	5,471
Sheltered Count of chronically homeless persons	1,191	1,798	607
Unsheltered Count of chronically homeless persons	7,511	12,375	4,864

**3B-1.1a. Using the "Differences" calculated in question 3B-1.1 above, explain the reason(s) for any increase, decrease, or no change in the overall TOTAL number of chronically homeless persons in the CoC, as well as the change in the unsheltered count, as reported in the PIT count in 2015 compared to 2014. To possibly receive full credit, both the overall total and unsheltered changes must be addressed.
(limit 1000 characters)**

Part of the increase for sheltered & unsheltered chronic homelessness is attributed to a change in the PIT guidance related to the broadened definition of chronically homeless to include those with post-traumatic stress disorder & traumatic brain injury, developmental disabilities, & chronic illness. During our last homeless census in 2013, LAHSA did not count people with these disabilities as chronically homeless. The CoC also experienced an overall increase in homelessness. In addition to a shortage of affordable housing, the tight rental market has impacted all income levels. Even homeless individuals with Housing Choice Vouchers are finding it difficult to secure units as landlords are able to collect higher rents from households on the rental market. With the influx of VASH vouchers & local subsidies, competition has increased for homeless individuals searching for units. As it takes longer to be rehoused, more of the homeless are becoming chronically homeless.

3B-1.2. From the FY 2013/FY 2014 CoC Application: Describe the CoC's two year plan (2014-2015) to increase the number of permanent supportive housing beds available for chronically homeless persons and to meet the proposed numeric goals as indicated in the table above. Response should address the specific strategies and actions the CoC will take to achieve the goal of ending chronic homelessness by the end of 2015. (read only)

3B-1.2a. Of the strategies listed in the FY 2013/FY 2014 CoC Application represented in 3B-1.2, which of these strategies and actions were accomplished? (limit 1000 characters)

LA CoC strategies were:

1. Prioritize new CoC funding for PSH
 2. 100% of turn over units targeted to CH
 3. VA established target of 75% of VASH for CH vets, & HACoLA project base (PB) 50 VASH for CH vets
 4. PHAs committed 435 new PB units for CH & TAY in 2013 & 638 in 2014; 514 in 2015
 5. NSP used by LAHCID, HACLA & DHS to provide 56 PSH for CH; LA County will place 99 new special needs units into service in 2014; LA City will continue to provide capital funds for 206 PSH for CH
 6. HACLA bring online 727 PBVs & LA County Depts. of Health Services, Mental Health & Public Health provide CH services
 7. HACLA fund an additional 456 CoC rental assistance (S+C) units for CH
 8. HACLA's S+C Moving On program to transition clients who no longer need intensive SS to S8 based on voucher availability
- Strategies 1,2, 3, & 8 met March' 14
 - Strategy #4 met 2013-14 on Dec'14; 325 of 514 met Oct'15-in progress to meet rest (189) by Feb'16
 - Strategies 5,6, & 7 all met by Feb'15

3B-1.3. Compare the total number of PSH beds (CoC Program and non-CoC Program funded) that were identified as dedicated for use by chronically homeless persons on the 2015 Housing Inventory Count, as compared to those identified on the 2014 Housing Inventory Count.

	2014	2015	Difference
Number of CoC Program and non-CoC Program funded PSH beds dedicated for use by chronically homelessness persons identified on the HIC.	1,303	4,364	3,061

**3B-1.3a. Explain the reason(s) for any increase, decrease or no change in the total number of PSH beds (CoC Program and non CoC Program funded) that were identified as dedicated for use by chronically homeless persons on the 2015 Housing Inventory Count compared to those identified on the 2014 Housing Inventory Count.
(limit 1000 characters)**

In 2015, there was an increase of 3,061 chronically homeless dedicated beds, a 235% increase. There were 1,303 chronically homeless dedicated beds that were current stock in 2014. In 2015, that number increased to 4,364. Of that 2015 total, 457 were beds from newly added projects. Two examples of new large projects are Skid Row's Star Apartments and the Rosslyn Lofts, which account for 268 additional beds, 129 of which are dedicated chronically homeless beds. The balance of additional bed increase reflects chronic homeless prioritization in existing permanent supportive housing stock, new HUD projects and additional VASH vouchers. As examples of prioritizing turnover beds, Skid Row Housing Trust and SRO Housing Corporation increased their scattered site chronically homeless dedicated beds by 213.

3B-1.4. Did the CoC adopt the orders of priority in all CoC Program-funded PSH as described in Notice CPD-14-012: Prioritizing Persons Experiencing Chronic Homelessness in Permanent Supportive Housing and Recordkeeping Requirements for Documenting Chronic Homeless Status ?

Yes

3B-1.4a. If "Yes", attach the CoC's written standards that were updated to incorporate the order of priority in Notice CPD-14-012 and indicate the page(s) that contain the CoC's update.

4

3B-1.5. CoC Program funded Permanent Supportive Housing Project Beds prioritized for serving people experiencing chronic homelessness in FY2015 operating year.

Percentage of CoC Program funded PSH beds prioritized for chronic homelessness	FY2015 Project Application
Based on all of the renewal project applications for PSH, enter the estimated number of CoC-funded PSH beds in projects being renewed in the FY 2015 CoC Program Competition that are not designated as dedicated beds for persons experiencing chronic homelessness.	2,854
Based on all of the renewal project applications for PSH, enter the estimated number of CoC-funded PSH beds in projects being renewed in the FY 2015 CoC Program Competition that are not designated as dedicated beds for persons experiencing chronic homelessness that will be made available through turnover in the FY 2015 operating year.	193
Based on all of the renewal project applications for PSH, enter the estimated number of PSH beds made available through turnover that will be prioritized beds for persons experiencing chronic homelessness in the FY 2015 operating year.	193
This field estimates the percentage of turnover beds that will be prioritized beds for persons experiencing chronic homelessness in the FY 2015 operating year.	100.00%

3B-1.6. Is the CoC on track to meet the goal of ending chronic homelessness by 2017? No

This question will not be scored.

3B-1.6a. If “Yes,” what are the strategies implemented by the CoC to maximize current resources to meet this goal? If “No,” what resources or technical assistance will be implemented by the CoC to reach the goal of ending chronically homeless by 2017? (limit 1000 characters)

The Los Angeles CoC has partnered w/the PHAs, United Way's Home for Good Collaborative, the County's Departments of Mental Health, Health Services, & LAHSA to leverage funding & technological resources. HMIS collects data on persons that have been screened using the VI-SPDAT & prioritizes those w/highest acuity of need & who have longest history of homelessness. In addition, the Veteran Dashboard is being used to track PH placements, inflow & resource utilization rates to accelerate progress toward ending veteran chronic homelessness. Currently, we are beginning the development of a Chronically Homeless CES Dashboard to better understand inflow & placement rates among this population & to continually assess & refine local CES to more quickly end chronic homelessness. In this year's application we reallocated \$14M from TH & SSO to PSH and RRH. Additionally, there is an intensive City & County strategic planning process with \$100M from City of LA & \$101M from County of LA being dedicated. Finally, the Hilton Foundation is funding TA to research the inflow into chronic homelessness & inform our planning efforts.

3B. Continuum of Care (CoC) Strategic Planning Objectives

Objective 2: Ending Homelessness Among Households with Children and Ending Youth Homelessness

Instructions:

For guidance on completing this form, please reference the FY 2015 CoC Application Detailed Instructions, the CoC Application Instructional Guides and the FY 2015 CoC Program NOFA. Please submit technical questions to the HUDEXchange Ask A Question.

Opening Doors outlines the goal of ending family (Households with Children) and youth homelessness by 2020. The following questions focus on the various strategies that will aid communities in meeting this goal.

3B-2.1. What factors will the CoC use to prioritize households with children during the FY2015 Operating year? (Check all that apply).

Vulnerability to victimization:	<input checked="" type="checkbox"/>
Number of previous homeless episodes:	<input checked="" type="checkbox"/>
Unsheltered homelessness:	<input checked="" type="checkbox"/>
Criminal History:	<input type="checkbox"/>
Bad credit or rental history (including not having been a leaseholder):	<input type="checkbox"/>
Head of household has mental/physical disabilities:	<input checked="" type="checkbox"/>
Previous or current involvement with child welfare	<input checked="" type="checkbox"/>
Length of Homelessness	<input checked="" type="checkbox"/>
N/A:	<input type="checkbox"/>

**3B-2.2. Describe the CoC's plan to rapidly rehouse every family that becomes homeless within 30 days of becoming homeless on the street or entering shelter.
(limit 1000 characters)**

CoC adopted Housing 1st approach for homeless families & streamlined eligibility & documentation requirements. Family Solutions Centers blend CoC and ESG funding to target RRH programs which meet their needs using eligibility documentation & assessments which reduce the length of time to enroll families into RRH. ESG & CoC RRH providers are required to maintain an extensive network of landlords for the CoC's RRH programs & Section 8/ CoC funded PSH programs/other long-term housing subsidy programs. In 2013-14 average time from assessment to moving into PH was 52 days - decreased from 84 days. Some providers have master leased/implemented Landlord Partnership Programs to increase landlord participation. Providers & LAHSA attend property owner's association meetings. LAHSA is working with government offices, including PHAs, CDCs & the Board of Supervisors to increase our housing inventory, & they recently approved \$100 million/year for creation & rehabilitation of affordable housing.

3B-2.3. Compare the number of RRH units available to serve families from the 2014 and 2015 HIC.

	2014	2015	Difference
RRH units available to serve families in the HIC:	582	699	117

3B-2.4. How does the CoC ensure that emergency shelters, transitional housing, and permanent housing (PSH and RRH) providers within the CoC do not deny admission to or separate any family members from other members of their family based on age, sex, or gender when entering shelter or housing? (check all strategies that apply)

CoC policies and procedures prohibit involuntary family separation:	<input checked="" type="checkbox"/>
There is a method for clients to alert CoC when involuntarily separated:	<input checked="" type="checkbox"/>
CoC holds trainings on preventing involuntary family separation, at least once a year:	<input checked="" type="checkbox"/>
	<input type="checkbox"/>
	<input type="checkbox"/>
None:	<input type="checkbox"/>

3B-2.5. Compare the total number of homeless households with children in the CoC as reported by the CoC for the 2015 PIT count compared to 2014 (or 2013 if an unsheltered count was not conducted in 2014).

PIT Count of Homelessness Among Households With Children

	2014 (for unsheltered count, most recent year conducted)	2015	Difference
Universe: Total PIT Count of sheltered and unsheltered homeless households with children:	6,229	7,505	1,276
Sheltered Count of homeless households with children:	4,158	4,607	449
Unsheltered Count of homeless households with children:	2,071	2,898	827

3B-2.5a. Explain the reason(s) for any increase, decrease or no change in the total number of homeless households with children in the CoC as reported in the 2015 PIT count compared to the 2014 PIT count. (limit 1000 characters)

In 2015, 99 family units were added to the shelter system. Those new providers included 256 new family members which partially explains the increase in sheltered families. The largest increase in families was in the unsheltered population (2,071 to 2,898). In 2013, 5,153 vehicles, tents, & makeshift shelters were counted. In 2015, the number increased to 9,623 vehicles & encampments (an 87% increase). Vehicles & encampments are not extrapolated for non-counted tracts. The statistical analysis used by our consultant involves a conversion factor for vehicles & encampments to arrive at an estimate for the number of individuals or family members inhabiting a single vehicle or encampment. There is a higher probability that family members will reside in a vehicle when unsheltered when compared to individuals. Since we were closer to a full enumeration, more vehicles were counted, statistical error was reduced, & the count estimate is more accurate as a result of these efforts.

3B-2.6. Does the CoC have strategies to address the unique needs of unaccompanied homeless youth (under age 18, and ages 18-24), including the following:

Human trafficking and other forms of exploitation?	Yes
LGBTQ youth homelessness?	Yes
Exits from foster care into homelessness?	Yes
Family reunification and community engagement?	Yes
Positive Youth Development, Trauma Informed Care, and the use of Risk and Protective Factors in assessing youth housing and service needs?	Yes
Unaccompanied minors/youth below the age of 18?	Yes

3B-2.6a. Select all strategies that the CoC uses to address homeless youth trafficking and other forms of exploitation.

Diversion from institutions and decriminalization of youth actions that stem from being trafficked:	<input checked="checked" type="checkbox"/>
Increase housing and service options for youth fleeing or attempting to flee trafficking:	<input checked="checked" type="checkbox"/>
Specific sampling methodology for enumerating and characterizing local youth trafficking:	<input checked="checked" type="checkbox"/>
Cross systems strategies to quickly identify and prevent occurrences of youth trafficking:	<input checked="checked" type="checkbox"/>
Community awareness training concerning youth trafficking:	<input checked="checked" type="checkbox"/>
	<input type="checkbox"/>
N/A:	<input type="checkbox"/>

3B-2.7. What factors will the CoC use to prioritize unaccompanied youth (under age 18, and ages 18-24) for housing and services during the FY2015 operating year? (Check all that apply)

Vulnerability to victimization:	<input checked="checked" type="checkbox"/>
Length of time homeless:	<input checked="checked" type="checkbox"/>
Unsheltered homelessness:	<input checked="checked" type="checkbox"/>
Lack of access to family and community support networks:	<input checked="checked" type="checkbox"/>
	<input type="checkbox"/>
	<input type="checkbox"/>
N/A:	<input type="checkbox"/>

3B-2.8. Using HMIS, compare all unaccompanied youth (under age 18, and ages 18-24) served in any HMIS contributing program who were in an unsheltered situation prior to entry in FY 2013 (October 1, 2012 - September 30, 2013) and FY 2014 (October 1, 2013 - September 30, 2014).

	FY 2013 (October 1, 2012 - September 30, 2013)	FY 2014 (October 1, 2013 - September 30, 2014)	Difference
Total number of unaccompanied youth served in HMIS contributing programs who were in an unsheltered situation prior to entry:	482	615	133

**3B-2.8a. If the number of unaccompanied youth and children, and youth-headed households with children served in any HMIS contributing program who were in an unsheltered situation prior to entry in FY 2014 is lower than FY 2013, explain why.
(limit 1000 characters)**

Not Applicable

3B-2.9. Compare funding for youth homelessness in the CoC's geographic area in CY 2015 to projected funding for CY 2016.

	Calendar Year 2015	Calendar Year 2016	Difference
Overall funding for youth homelessness dedicated projects (CoC Program and non-CoC Program funded):	\$11,183,816.00	\$12,397,546.00	\$1,213,730.00
CoC Program funding for youth homelessness dedicated projects:	\$3,807,070.00	\$5,020,800.00	\$1,213,730.00
Non-CoC funding for youth homelessness dedicated projects (e.g. RHY or other Federal, State and Local funding):	\$7,376,746.00	\$7,376,746.00	\$0.00

3B-2.10. To what extent have youth housing and service providers and/or State or Local educational representatives, and CoC representatives participated in each other's meetings over the past 12 months?

Cross-Participation in Meetings	# Times
CoC meetings or planning events attended by LEA or SEA representatives:	46
LEA or SEA meetings or planning events (e.g. those about child welfare, juvenile justice or out of school time) attended by CoC representatives:	6
CoC meetings or planning events attended by youth housing and service providers (e.g. RHY providers):	12

**3B-2.10a. Given the responses in 3B-2.10, describe in detail how the CoC collaborates with the McKinney-Vento local education liaisons and State educational coordinators.
(limit 1000 characters)**

CoC-& ESG funded projects serving families are obligated to have policies to ensure clients access & participate in educational systems. LA County Office of Education (LACOE) & LA Unified School District are actively involved in development of the CoC's Youth CES. LACOE MV education liaison works closely w/LAHSA & others on planning Youth PIT Count & is on Steering Committee of LA Coalition to End Youth Homelessness. Quarterly, CoC sends list of monthly regional mtgs to LACOE Liaison who shares it w/County's 80 school districts & 270 charter schools. This improved communication resulted in creation of unac. youth resource guide, & facilitated info sharing regarding legislation that impacts educational access. CoC members are invited to attend local & county liaison mtgs to share program info. CoC members have requested school liaisons to come onsite to provide educational support info. Stakeholders & collaboratives are now including schools in dialogue on ending youth homelessness.

3B-2.11. How does the CoC make sure that homeless participants are informed of their eligibility for and receive access to educational services? Include the policies and procedures that homeless service providers (CoC and ESG Programs) are required to follow. In addition, include how the CoC, together with its youth and educational partners (e.g. RHY, schools, juvenile justice and children welfare agencies), identifies participants who are eligible for CoC or ESG programs. (limit 2000 characters)

CoC-& ESG funded projects serving families are obligated to have policies to ensure clients access & participate in educational systems. A designated staff person ensures children are enrolled in school & connected to appropriate services. Educational needs are incorporated into clients' program exit plans. The Family Solutions Centers (FSCs), jointly funded by the CoC & ESG, are the coordinated homeless family system's entry point sites, & shelter providers post materials & orally inform parents on educational rights. The LA County Office of Ed (LACOE) developed materials for shelters to educate families on their rights & how to access McKinney-Vento assistance. Adherence to McKinney-Vento requirements is built into LAHSA's subrecipient contracts for all family service providers & checked during LAHSA's monitoring visits. A special referral process was implemented by homeless service providers to increase homeless families' access to Head Start programs. Education liaisons provide regular trainings & workshops for homeless service providers to ensure they are informed of the resources available through school districts. Likewise, homeless service providers conduct trainings & workshops for liaisons in order to increase their awareness of ESG & CoC programs. Liaisons also make presentations to homeless parents about educational rights at shelter meetings. Liaisons participate in quarterly CoC strategic planning meetings & monthly homeless coalition & collaborative meetings, and in the LA Coalition to End Youth Homelessness. The LA Unified School District recently co-located homeless liaisons at the FSCs in the City of LA to ensure homeless families children are connected to appropriate schools & services. FSCs outside of the City are connected with the appropriate homeless liaisons in their region. This supports enhanced communication between the FSC & districts. Collaboration across multiple providers helps minimize duplication of services & improves outcomes.

3B. Continuum of Care (CoC) Performance and Strategic Planning Objectives

Objective 3: Ending Veterans Homelessness

Instructions:

For guidance on completing this form, please reference the FY 2015 CoC Application Detailed Instructions, the CoC Application Instructional Guides and the FY 2015 CoC Program NOFA. Please submit technical questions to the HUDEXchange Ask A Question.

Opening Doors outlines the goal of ending Veteran homelessness by the end of 2015. The following questions focus on the various strategies that will aid communities in meeting this goal.

3B-3.1. Compare the total number of homeless Veterans in the CoC as reported by the CoC for the 2015 PIT count compared to 2014 (or 2013 if an unsheltered count was not conducted in 2014).

	2014 (for unsheltered count, most recent year conducted)	2015	Difference
Universe: Total PIT count of sheltered and unsheltered homeless veterans:	4,007	4,016	9
Sheltered count of homeless veterans:	1,450	1,253	-197
Unsheltered count of homeless veterans:	2,557	2,763	206

**3B-3.1a. Explain the reason(s) for any increase, decrease or no change in the total number of homeless veterans in the CoC as reported in the 2015 PIT count compared to the 2014 PIT count.
(limit 1000 characters)**

The number of sheltered veterans decreased by 197 people, however the unsheltered population increased by 206 people, resulting in the total number of homeless veterans remaining essentially flat. However, the total count of unsheltered homeless people in LA grew from 22,590 to 28,948, an increase of 6,358 people or 22%. Between 2014-15, the percentage of veterans in the unsheltered population actually decreased from 11 to 9% of our total unsheltered homeless population, which under the circumstances of a 22% growth rate in our unsheltered population is actually a small victory. From 2013-2015, 7500 homeless vets in LA County were housed. Yet other vets became homeless because of increasing rents & decreasing vacancy rates, and because of the increase in vets discharged after multiple tours with high rates of TBI & PTSD & facing a competitive job market. Also, Vets who become homeless after discharge typically do so near their military last bases, & Southern CA has many large bases.

**3B-3.2. How is the CoC ensuring that Veterans that are eligible for VA services are identified, assessed and referred to appropriate resources, i.e. HUD-VASH and SSVF?
(limit 1000 characters)**

The VA aligned with CES to ensure that every SPA has an assigned outreach worker, VASH liaison, SSVF grantee & GPD liaison to provide access to VA resources. The process includes checking vets for VA eligibility. United Way (UW), LAHSA, the VA, SSVF & CES hold biweekly or monthly outreach events in each SPA to target hotspots or underserved areas with interagency teams that provide access to resources for vets, regardless of VA eligibility status. With UW & LAHSA support, the CES collaborated with SSVF agencies to develop master lists of homeless vets for each SPA that are updated continuously. All VA programs contribute names & updates to the master lists. CES, SSVF & the VA prioritize assessing all vets on the lists and refer them to appropriate VA resources. VA issued a new contract for outreach services within LA County in order to refer more homeless vets to resources. HMIS is used to ID eligible veterans currently enrolled in non-Vet programs, & then refer them to VA resources.

**3B-3.3. For Veterans who are not eligible for homeless assistance through the U.S Department of Veterans Affairs Programs, how is the CoC prioritizing CoC Program-funded resources to serve this population?
(limit 1000 characters)**

To address the housing needs of chronically homeless veterans who are not VA eligible, the Housing Authority of the City of LA has set aside 500 section 8 vouchers for their Homeless Veterans Initiative specifically for this population. In addition, most of the SSVF and HUD-VASH grantees also serve mainstream populations and veterans are direct-transferred to these programs if they are not VA eligible. Since veterans have already been screened by the SSVF and HUD-VASH programs, their timeline for receiving services from these mainstream programs such as GR, SSI, MediCal, Section 8 is decreased. The County's Department of Mental Health (DMH) Valor Program with the VA to direct transfer ineligible veterans to DMH S+C. Also, non VA-eligible Veteran families coming in through the Homeless Family Solutions System are served using CoC/ESG/TANF funds.

3B-3.4. Compare the total number of homeless Veterans in the CoC AND the total number of unsheltered homeless Veterans in the CoC, as reported by the CoC for the 2015 PIT Count compared to the 2010 PIT Count (or 2009 if an unsheltered count was not conducted in 2010).

	2010 (or 2009 if an unsheltered count was not conducted in 2010)	2015	% Difference
Total PIT count of sheltered and unsheltered homeless veterans:	4,981	4,016	-19.37%
Unsheltered count of homeless veterans:	3,167	2,763	-12.76%

3B-3.5. Indicate from the dropdown whether you are on target to end Veteran homelessness by the end of 2015. No

This question will not be scored.

3B-3.5a. If "Yes," what are the strategies being used to maximize your current resources to meet this goal? If "No," what resources or technical assistance would help you reach the goal of ending Veteran homelessness by the end of 2015? (limit 1000 characters)

This yr's budget, \$5M County Move-In Assist to speed lease up & \$5.1M in City RRH. Veteran Dashboard-data to continually reassess/reprioritize efforts to end veteran homelessness. HMIS data for benchmarks & combined w/CoC by name list for better resource allocation. GLA VAMC contract for housing location srvcs for HUD-VASH. VA partners w/PHAs to expedite voucher issuance, & provisional issuance at Stand Downs. Homes For Heroes campaign, by United Way-identifies landlords. HACLA's Homeless Veterans Initiative sets aside 500 HCV for ineligible veterans for VASH. City & County directed 1-time resources for move-in expenses to SSVF grantees, allowing them to focus financial assist on RRH. Over 300 bridge hsng beds created thru repurposed existing GPD beds & added new beds thru HCHV contracts to provide low-demand hsng. Veterans Taskforce provides guidance so veterans are outreached & counted for 2016 Count. Veteran Provider mtgs to drive collaboration w/VA Funded VASH/SSVF providers.

4A. Accessing Mainstream Benefits

Instructions:

For guidance on completing this form, please reference the FY 2015 CoC Application Detailed Instructions, the CoC Application Instructional Guides and the FY 2015 CoC Program NOFA. Please submit technical questions to the HUDEXchange Ask A Question.

4A-1. Does the CoC systematically provide information to provider staff about mainstream benefits, including up-to-date resources on eligibility and mainstream program changes that can affect homeless clients? Yes

4A-2. Based on the CoC's FY 2015 new and renewal project applications, what percentage of projects have demonstrated that the project is assisting project participants to obtain mainstream benefits, which includes all of the following within each project: transportation assistance, use of a single application, annual follow-ups with participants, and SOAR-trained staff technical assistance to obtain SSI/SSDI?

FY 2015 Assistance with Mainstream Benefits

Total number of project applications in the FY 2015 competition (new and renewal):	213
Total number of renewal and new project applications that demonstrate assistance to project participants to obtain mainstream benefits (i.e. In a Renewal Project Application, "Yes" is selected for Questions 3a, 3b, 3c, 4, and 4a on Screen 4A. In a New Project Application, "Yes" is selected for Questions 5a, 5b, 5c, 6, and 6a on Screen 4A).	94
Percentage of renewal and new project applications in the FY 2015 competition that have demonstrated assistance to project participants to obtain mainstream benefits:	44%

4A-3. List the healthcare organizations you are collaborating with to facilitate health insurance enrollment (e.g. Medicaid, Affordable Care Act options) for program participants. For each healthcare partner, detail the specific outcomes resulting from the partnership in the establishment of benefits for program participants. (limit 1000 characters)

Medicaid is administered by 2 agencies in LA CoC-Healthnet & LA Care. LA Care has majority of homeless population. LA CoC has focused specifically on building its relationship w/LA Care over the last year. This focus has led to new CoC policies & practices targeted toward better care coordination for clients. These policies & practices include revised HMIS client consent forms & acceptance of LA Care as an HMIS user organization. Several years ago, local County Dept of Social Services enrolled all people receiving General Relief on Medicaid. Tens of thousands had health insurance overnight, but no system in place to communicate this to actual recipient. The work of LAHSA & LA Care over the last year ensures LA Care can identify & locate recipients for whom they are responsible. Additionally, this has forged a relationship between the 2 agencies that promises to continue & grow as new opportunities are created with deeper & broader implementation of Affordable Care Act.

4A-4. What are the primary ways that the CoC ensures that program participants with health insurance are able to effectively utilize the healthcare benefits available?

Educational materials:	<input checked="checked" type="checkbox"/>
In-Person Trainings:	<input checked="checked" type="checkbox"/>
Transportation to medical appointments:	<input checked="checked" type="checkbox"/>
	<input type="checkbox"/>
	<input type="checkbox"/>
	<input type="checkbox"/>
Not Applicable or None:	<input type="checkbox"/>

4B. Additional Policies

Instructions:

For guidance on completing this form, please reference the FY 2015 CoC Application Detailed Instructions, the CoC Application Instructional Guides and the FY 2015 CoC Program NOFA. Please submit technical questions to the HUDEXchange Ask A Question.

4B-1. Based on the CoC's FY 2015 new and renewal project applications, what percentage of Permanent Housing (PSH and RRH), Transitional Housing (TH) and SSO (non-Coordinated Entry) projects in the CoC are low barrier? Meaning that they do not screen out potential participants based on those clients possessing a) too little or little income, b) active or history of substance use, c) criminal record, with exceptions for state-mandated restrictions, and d) history of domestic violence.

FY 2015 Low Barrier Designation

Total number of PH (PSH and RRH), TH and non-Coordinated Entry SSO project applications in the FY 2015 competition (new and renewal):	213
Total number of PH (PSH and RRH), TH and non-Coordinated Entry SSO renewal and new project applications that selected "low barrier" in the FY 2015 competition:	183
Percentage of PH (PSH and RRH), TH and non-Coordinated Entry SSO renewal and new project applications in the FY 2015 competition that will be designated as "low barrier":	86%

4B-2. What percentage of CoC Program-funded Permanent Supportive Housing (PSH), RRH, SSO (non-Coordinated Entry) and Transitional Housing (TH) FY 2015 Projects have adopted a Housing First approach, meaning that the project quickly houses clients without preconditions or service participation requirements?

FY 2015 Projects Housing First Designation

Total number of PSH, RRH, non-Coordinated Entry SSO, and TH project applications in the FY 2015 competition (new and renewal):	213
Total number of PSH, RRH, non-Coordinated Entry SSO, and TH renewal and new project applications that selected Housing First in the FY 2015 competition:	167
Percentage of PSH, RRH, non-Coordinated Entry SSO, and TH renewal and new project applications in the FY 2015 competition that will be designated as Housing First:	78%

4B-3. What has the CoC done to ensure awareness of and access to housing and supportive services within the CoC's geographic area to persons that could benefit from CoC-funded programs but are not currently participating in a CoC funded program? In particular, how does the CoC reach out to for persons that are least likely to request housing or services in the absence of special outreach?

Direct outreach and marketing:	<input checked="checked" type="checkbox"/>
Use of phone or internet-based services like 211:	<input checked="checked" type="checkbox"/>
Marketing in languages commonly spoken in the community:	<input checked="checked" type="checkbox"/>
Making physical and virtual locations accessible to those with disabilities:	<input checked="checked" type="checkbox"/>
	<input type="checkbox"/>
	<input type="checkbox"/>
	<input type="checkbox"/>
Not applicable:	<input type="checkbox"/>

4B-4. Compare the number of RRH units available to serve any population from the 2014 and 2015 HIC.

		2014	2015	Difference
RRH units available to serve any population in the HIC:		582	887	305

4B-5. Are any new proposed project applications requesting \$200,000 or more in funding for housing rehabilitation or new construction? No

**4B-6. If "Yes" in Questions 4B-5, then describe the activities that the project(s) will undertake to ensure that employment, training and other economic opportunities are directed to low or very low income persons to comply with section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u) (Section 3) and HUD's implementing rules at 24 CFR part 135?
(limit 1000 characters)**

Not applicable

4B-7. Is the CoC requesting to designate one or more of its SSO or TH projects to serve families with children and youth defined as homeless under other Federal statutes?

No

4B-7a. If "Yes" in Question 4B-7, describe how the use of grant funds to serve such persons is of equal or greater priority than serving persons defined as homeless in accordance with 24 CFR 578.89. Description must include whether or not this is listed as a priority in the Consolidated Plan(s) and its CoC strategic plan goals. CoCs must attach the list of projects that would be serving this population (up to 10 percent of CoC total award) and the applicable portions of the Consolidated Plan. (limit 2500 characters)

Not Applicable

4B-8. Has the project been affected by a major disaster, as declared by President Obama under Title IV of the Robert T. Stafford Act in the 12 months prior to the opening of the FY 2015 CoC Program Competition?

No

4B-8a. If "Yes" in Question 4B-8, describe the impact of the natural disaster on specific projects in the CoC and how this affected the CoC's ability to address homelessness and provide the necessary reporting to HUD. (limit 1500 characters)

Not applicable

4B-9. Did the CoC or any of its CoC program recipients/subrecipients request technical assistance from HUD in the past two years (since the submission of the FY 2012 application)? This response does not affect the scoring of this application.

Yes

4B-9a. If "Yes" to Question 4B-9, check the box(es) for which technical assistance was requested.

This response does not affect the scoring of this application.

CoC Governance:	<input checked="" type="checkbox"/>
CoC Systems Performance Measurement:	<input checked="" type="checkbox"/>
Coordinated Entry:	<input checked="" type="checkbox"/>
Data reporting and data analysis:	<input checked="" type="checkbox"/>
HMIS:	<input checked="" type="checkbox"/>
Homeless subpopulations targeted by Opening Doors: veterans, chronic, children and families, and unaccompanied youth:	<input checked="" type="checkbox"/>
Maximizing the use of mainstream resources:	<input checked="" type="checkbox"/>
Retooling transitional housing:	<input checked="" type="checkbox"/>
Rapid re-housing:	<input checked="" type="checkbox"/>
Under-performing program recipient, subrecipient or project:	<input checked="" type="checkbox"/>
	<input type="checkbox"/>
Not applicable:	<input type="checkbox"/>

4B-9b. If TA was received, indicate the type(s) of TA received, using the categories listed in 4B-9a, the month and year it was received and then indicate the value of the TA to the CoC/recipient/subrecipient involved given the local conditions at the time, with 5 being the highest value and a 1 indicating no value.

This response does not affect the scoring of this application.

Type of Technical Assistance Received	Date Received	Rate the Value of the Technical Assistance
CoC Systems Performance Measurement	01/01/2013	5
Coordinated Entry	03/01/2013	5
HMIS	02/01/2014	5
Data reporting and data analysis	03/01/2014	5
CoC Governance	04/01/2015	5

4C. Attachments

Instructions:

For guidance on completing this form, please reference the FY 2015 CoC Application Detailed Instructions, the CoC Application Instructional Guides and the FY 2015 CoC Program NOFA. Please submit technical questions to the HUDEXchange Ask A Question.

For required attachments related to rejected projects, if the CoC did not reject any projects then attach a document that says "Does Not Apply".

Document Type	Required?	Document Description	Date Attached
01. 2015 CoC Consolidated Application: Evidence of the CoC's Communication to Rejected Projects	Yes	Evidence of CoC C...	11/17/2015
02. 2015 CoC Consolidated Application: Public Posting Evidence	Yes	2015 CoC Consolid...	11/19/2015
03. CoC Rating and Review Procedure	Yes	CoC Rating and Re...	11/17/2015
04. CoC's Rating and Review Procedure: Public Posting Evidence	Yes	CoC Rating and Re...	11/17/2015
05. CoCs Process for Reallocating	Yes	CoCs Process for ...	11/17/2015
06. CoC's Governance Charter	Yes	Los Angeles CoC G...	11/18/2015
07. HMIS Policy and Procedures Manual	Yes	HMIS Policy and P...	11/18/2015
08. Applicable Sections of Con Plan to Serving Persons Defined as Homeless Under Other Fed Statutes	No		
09. PHA Administration Plan (Applicable Section(s) Only)	Yes	LA CoCs PHAs Admi...	11/17/2015
10. CoC-HMIS MOU (if referenced in the CoC's Governance Charter)	No	LA CoC HMIS MOU	11/17/2015
11. CoC Written Standards for Order of Priority	No	LA CoC Standards ...	11/19/2015
12. Project List to Serve Persons Defined as Homeless under Other Federal Statutes	No		
13. Other	No		
14. Other	No		
15. Other	No		

Attachment Details

Document Description: Evidence of CoC Communication to Rejected Projects

Attachment Details

Document Description: 2015 CoC Consolidated Application: Public Posting Evidence

Attachment Details

Document Description: CoC Rating and Review Procedure

Attachment Details

Document Description: CoC Rating and Review Procedure Public Posting Evidence

Attachment Details

Document Description: CoCs Process for Reallocating

Attachment Details

Document Description: Los Angeles CoC Governance

Attachment Details

Document Description: HMIS Policy and Procedures Manual w MOU

Attachment Details

Document Description:

Attachment Details

Document Description: LA CoCs PHAs Administration Plans

Attachment Details

Document Description: LA CoC HMIS MOU

Attachment Details

Document Description: LA CoC Standards for Order of CH Priority

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Submission Summary

Page	Last Updated
1A. Identification	11/12/2015
1B. CoC Engagement	11/18/2015
1C. Coordination	11/18/2015
1D. CoC Discharge Planning	11/12/2015
1E. Coordinated Assessment	11/18/2015
1F. Project Review	11/19/2015
1G. Addressing Project Capacity	11/17/2015
2A. HMIS Implementation	11/19/2015
2B. HMIS Funding Sources	11/13/2015
2C. HMIS Beds	11/18/2015
2D. HMIS Data Quality	11/14/2015
2E. Sheltered PIT	11/13/2015
2F. Sheltered Data - Methods	11/17/2015
2G. Sheltered Data - Quality	11/15/2015
2H. Unsheltered PIT	11/13/2015
2I. Unsheltered Data - Methods	11/17/2015
2J. Unsheltered Data - Quality	11/15/2015
3A. System Performance	11/17/2015
3B. Objective 1	11/18/2015
3B. Objective 2	11/17/2015
3B. Objective 3	11/18/2015
4A. Benefits	11/18/2015
4B. Additional Policies	11/14/2015
4C. Attachments	11/19/2015
Submission Summary	No Input Required

Applicant: Los Angeles Homeless Services Authority CA-600-CoC

Project: FY 2015 CoC Application

01. 2015 CoC Consolidated Application: Evidence of the CoC's Communication to Rejected Projects

1. Page 2: 2015 CoC Program NOFA Priority Listing and Reallocated Grants List-Notifying projects of rejected projects.
2. Page 3-56: Listing of projects that will be ranked.
3. Page 57: Constant Contact email list sent to specific projects.
4. Page 60-62: Public Notification of projects fully reallocated.



Los Angeles
HOMELESS SERVICES AUTHORITY
Working Together to End Homelessness in Los Angeles

2015 CoC Program NOFA

Priority Listing and Reallocated Grants List

November 5, 2015

On October 30, 2015, the LAHSA Commission approved the FY2015 Los Angeles Continuum of Care (CoC) Program Application Priority Listing and Reallocated Grants List.

The projects listed in the [FY2015 LA CoC Program Application Priority Listing](#) will be ranked and included in FY2015 CoC Program Consolidated Application.

The projects listed in the [Fully Reallocated Grants List](#) will not be ranked for the FY2015 CoC Program Priority Listing and will not be included in FY2015 CoC Program Consolidated Application.

If you have any questions or concerns, please contact the NOFA Team at:
snofa@lahsa.org

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Anita	Nelson	SRO Housing Corporation	Chief Executive Officer		anitan@srohousing.org			ruthc@srohousing.org	patrickh@srohousing.org	test,City ESS funding 2014,F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,ACH List,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,F - CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,Funding Opportunities,Press Releases,P&P - Legislative Alerts (Under Review),P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,P- City and County Programs,Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,HMIS - Permanent	2015-11-05T23:30:00.000+0000
Benita De Frank	DeFrank	City of Pomona Housing Authority	Housing and Community Development Manager					benita_defrank@ci.pomona.ca.us		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Opportunities,Press Releases,P&P - Legislative Alerts (Under Review),P&P - LAC Cities (Under Review),P - change to Mayors & City Managers),P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,Funding Team- Public Housing Authorities_2/16/12,F - SHP/CoC 2012-2013,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Ben Schirmer	Schirmer	Rainbow Services, Ltd. HUD DIRECT ONLY-APR See Rho	Executive Director					bschirmer@rainbowservicesdv.org		CTCT test,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Press Releases,P&P - Legislative Alerts (Under Review),P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),HPRP City of Los Angeles,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,F - SHP/CoC 2012-2013,CoC Chief Executives,FY2015 NOFA Contacts,2014 HFSS Proposers - Part 1	2015-11-05T23:30:00.000+0000
Creagh	Spangler	TCL	Report To be CC'd		cspangler@testimonialclc.org					FY2015 CoC Program New Projects RFP - Recommended Proposers,IT - HMIS Agency Contacts	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Deborah Gibson	Gibson	Homes for Life Foundation	Executive Assistant					dggibson@homesforlife.org		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Press Releases,P&P - Legislative Alerts (Under Review),P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,HPRP City of Los Angeles,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,Homeless Count Demo Survey Notification,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,1st Phase V5,P- TAY Housing Providers & Stakeholders,Funding Team- Housing Authority Subrecipients,F - SHP/CoC 2012-2013,SNOFA 2013,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Delissa	Herod	His Sheltering Arms	Fiscal Director		hisarmsinc@aol.com					CTCT test,Finance - All Active Agencies as of 09/2015,FY2015 NOFA Agency Contacts,Press Releases,P&P - Legislative Alerts (Under Review),P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,HPRP City of Los Angeles,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,SPA 6 Coalition,2012 Housing Inventory and Point-in-Time Count,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,Funding Team - RFQ List of Missing Agencies,CoC Chief Executives,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Ian	Hunter	San Fernando Valley Community Mental Health Center	Executive Director		ihunter@sfcvmhc.org					CTCT test,Finance - All Active Agencies as of 09/2015,Funding Opportunities,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Service Providers,IT - Service Providers,Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,2012 Housing Inventory and Point-in-Time Count,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,CoC Chief Executives,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Jan Cicco		City of Pomona	Homeless Services Coordinator		jan_cicco@ci.pomona.ca.us					HC 2015 Addenda (PP Unit),FY2015 NOFA Agency Contacts,Announcements & Agendas for Public Meetings,LA CoC Coordinating Council,2013 HC Volunteers,Coordinating Council Reallocation Subcommittee 2014,FY2015 NOFA Contacts,HC16 Homeless Count Planning Committee,FY2014 NOFA,Homeless Research Assessment Survey Contact List 2015,LAHSA 20th Anniversary Contact List	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Kris	Freed	L.A. Family Housing			kfreed@lafh.org					2014 HFSS Proposers - Part 2,SNOFA FY2013,2013 CoC NOFA Project Applicants,Funding Opportunities,Press Releases,P&P - Legislative Alerts (Under Review),P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,HPRP City of Los Angeles,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,Homeless Count Demo Survey Notification,P- City and County Programs,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,2012 Housing Inventory and Point-in-Time Count,HMIS - Emergency Shelter Contacts,Funding Team - RFQ List of Missing Agencies,2013 HC Volunteers,SNOFA 2013,2015 CoC New Projects RFP,FY2015 NOFA Contacts,HC16 Homeless Count Planning Committee,Los Angeles Coordinating Council 2015,FY2014 NOFA,2016 Homeless Count Advisory Committee,LAHSA 20th Anniversary Contact List	2015-11-05T23:30:00.000+0000
Kimm Bearsh	Baersch	Step Up On Second	Senior Development Specialist					kimm@stepuponsecond.org		FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,Staying Involved,P&P - Legislative Alerts (Under Review),P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,Homeless Count 2011,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,F - SHP/CoC 2012-2013,Funding Team - RFQ List of Missing Agencies,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Karen	Rosenthal	Jewish Family Service of Los Angeles	Agency Second Contact		kr Rosenthal@jfsla.org					SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Press Releases,P&P - Legislative Alerts (Under Review),P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,HPRP City of Los Angeles,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,Homeless Count Demo Survey Notification,P- City and County Programs,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,2012 Housing Inventory and Point-in-Time Count,HMIS- Transitional Housing Contacts,Funding Team - Family Providers,Funding Team- CoC Program Tier 2 Agencies,Funding Team - RFQ Lis of Missing Agencies,SNOFA 2013,FY2015 NOFA Contacts,Contracts Insurance Certificates Needed	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Margaret Bush Ware	Bush Ware	California Council for Veterans Affairs	Executive Director					mbushware@hotmail.com		CTCT test,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Press Releases,P&P - Legislative Alerts (Under Review),IT - HMIS Agency Contacts,HPRP City of Los Angeles,Service Providers,IT - Service Providers,Homeless Count Demo Survey Notification,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,HMIS-Transitional Housing Contacts,F - SHP/CoC 2012-2013,CoC Chief Executives,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Gregory	Cox	Catholic Charities of Los Angeles, Inc.	Executive Director					mcox@ccharities.org		CTCT test,City ESS funding 2014,ACH List,IT - HMIS Agency Contacts,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,Funding Team - Family Providers,F Contracts Ending June 30, 2012 DPSS, HCFF, YRP, ESG, CNGF, ILP,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,CoC Chief Executives,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Nicholas	Vrataric	CLARE Foundation, Inc.	Executive Director		nvrtaric@clarefoundation.org					CTCT test,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Press Releases,P&P - Legislative Alerts (Under Review),P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,CoC Chief Executives,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Peter Schey	Schey	Center for Human Rights and Constitutional Law	Executive Director					pschey@centerforhumanrights.org		CTCT test,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Team- CoC SNOFA Project Applicants,F - SHP/CoC 2012-2013,CoC Chief Executives,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Heather	Flynn	Covenant House California	Primary Contact					hflynn@covca.org		TAY List,HC 2015 Addenda (PP Unit),SNOFA FY2013,2013 CoC NOFA Project Applicants,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Staying Involved,P&P - Legislative Alerts (Under Review),P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,P- City and County Programs,Funding Team- LA CoC Coordinating Council- Updated 4/3/12,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,F - SHP/CoC 2012-2013,LA CoC Coordinating Council,2013 HC Volunteers,SNOFA 2013,FY2015 NOFA Contacts,FY2014 NOFA,LAHSA 20th Anniversary Contact List	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Jennifer	Gaeta	Los Angeles House of Ruth	Lead - Case management		ruth33288@aol.com					WSP - ED, CFO, Fiscal 1 - 02/28/2014,ACH List,Finance - All Active Agencies as of 09/2015,HC 2015 Addenda (PP Unit),SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,F - CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,P&P - Legislative Alerts (Under Review),P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,HPRP City of Los Angeles,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,Homeless Count Demo Survey Notification,P- City and County Programs,Funding Team- LA CoC Coordinating Council- Updated 4/3/12,Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,2012 Housing Inventory	2015-11-05T23:30:00.000+0000
Sharon	McGrath-Gold	House of Ruth (Claremont)	CFO					smcgrathgold@houseofruthinc.org		Press Releases,P&P - Legislative Alerts (Under Review),P - LAHSA Agency (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,FY2015 NOFA Contacts,F - CoC Tier 2 - ED, CFO - 01/31/2014	2015-11-05T23:30:00.000+0000
Stuart	Robinson	Lamp Community	Chief Programs Officer					stuartr@lampcommunity.org		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Opportunities,Press Releases,P&P - Legislative Alerts (Under Review),P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,P- City and County Programs,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,2012 Housing Inventory and Point-in-Time Count,Winter Shelter 2011-2012 Providers,HMIS - Emergency Shelter Contacts,1st Phase V5,SNOFA 2013,FY2015 NOFA Contacts,2015 Crisis Housing and Services RFP	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Dora	Leong Gallo	A Community of Friends	Executive Director		dgallo@acof.org					Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,Staying Involved,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Homeless Count 2011,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,P- City and County Programs,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,HMIS Permanent Supportive Contacts,Funding Team - Family Providers,F - Agency EDs and Heads of Finance 2012-2013,Funding Team- Housing Authority Subrecipients,F - SHP/CoC 2012-2013,F SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database	2015-11-05T23:30:00.000+0000
Tahia	Hayslet	Harbor Interfaith Services	Executive Director					exec.dir@harborinterfaith.org		WSP - ED, CFO, Fiscal 1 - 02.28.2014,SNOFA FY2013,2013 CoC NOFA Project Applicants,F - CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,Staying Involved,P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,2009DPSS Contractors,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,HPRP City of Los Angeles,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,Homeless Count Demo Survey Notification,P- City and County Programs,Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,Funding Team -	2015-11-05T23:30:00.000+0000
Susan E. Dilkes	Dilkes	Filipino American Service Group	Executive Director					susand@fasgi.org		CTCT test,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,F SHP/CoC 2012-2013,CoC Chief Executives,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Jeff	Rennell	Ocean Park Community Center	Executive Director		jrennell@opcc.net	jmaceri@opcc.net				09/2015,Contracts Ending June 30, 2015,CTCT test,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,P&P - Coalition Leaders & Key Members,Funding Opportunities,Press Releases,P&P - Legislative Alerts (Under Review),P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,2009DPSS Contractors,F - Contracts Ending June 30, 2012 DPSS, HCFP, YRP, ESG, CNGF, ILP,Service Providers,IT - Service Providers,P- City and County Programs,Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,2012 Housing Inventory and Point-in-Time Count,Funding Team - Family Providers,F - Contracts Ending June 30, 2012 DPSS, HCFP, YRP, ESG, CNGF, ILP,F - Agency EDs and Heads of Finance 2012-2013,Funding Team- Housing Authority Subrecipients,F - SHP Agencies (No Directs) (2012-2013),F - All	2015-11-05T23:30:00.000+0000
		Antelope Valley Domestic Violence Council			privetti@avdvc.org					HC 2015 Addenda (PP Unit),SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 CoC Program New Projects RFP - Recommended Proposers,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,Funding Team- LA CoC Coordinating Council- Updated 4/3/12,P&P Los Angeles Continuum of Care Meetings,2012 Housing Inventory and Point-in-Time Count,HMIS - News and Updates,Funding Team- Housing Authority Subrecipients,LA CoC Coordinating Council,Coordinating Council Reallocation Subcommittee 2014,SNOFA 2013,HC16 Homeless Count Planning Committee,Los Angeles Coordinating Council 2015,Family Solutions Collaborative,2016 Homeless Count Advisory Committee,Homeless Research Assessment Survey Contact List 2015,LAHSA 20th Anniversary Contact List	2015-11-05T23:30:00.000+0000
Achee	Stevenson	New Directions, Inc.	Director of Corporate Compliance and Risk Manageme		astevenson@ndvets.org					Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,HPRP City of Los Angeles,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,2012 Housing Inventory and Point-in-Time Count,Funding Team- Quality Review Panel Invitee List,Funding Team- Housing Authority Subrecipients,LA CoC Coordinating Council,Funding Team - RFQ List of Missing Agencies,2013 HC Volunteers,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Richard	Reed	First To Serve, Inc.	Executive Director		rreed@firsttoserve.org					test,F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,WSP Bidders Conference,2013 CoC NOFA Project Applicants,FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,WSP,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,Staying Involved,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,HPRP City of Los Angeles,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,Homeless Count Demo Survey Notification,Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,2012 Housing Inventory and Point-in-Time Count,Winter Shelter 2011-2012 Providers,HMIS- Transitional	2015-11-05T23:30:00.000+0000
Bonnie	Roth	San Fernando Valley Community Mental Health Center	Assistant Director, Homeless Continuum		broth@sfvcmh.org					HC 2015 Addenda (PP Unit),SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,P&P - Coalition Leaders & Key Members,Funding Opportunities,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P&P - HC09 Demographic Survey Volunteers,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,Funding Team- LA CoC Coordinating Council- Updated 4/3/12,P&P Los Angeles Continuum of Care Meetings,2012 Housing Inventory and Point-in-Time Count,HMIS - Emergency Shelter Contacts,LA CoC Coordinating Council,Funding Team - RFQ List of Missing Agencies,2013 HC Volunteers,SNOFA 2013,2015 CoC New Projects RFP,FY2015 NOFA Contacts,HC16 Homeless Count Planning Committee,Los Angeles Coordinating Council 2015,FY2014 NOFA,LAHSA 20th Anniversary Contact List	2015-11-05T23:30:00.000+0000
Carlos VanNatter	Vannatter	HACLA	Director of Section 8					carlos.vannatter@haccla.org		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Opportunities,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),IT - HPRP City Contracts,P - HPRP ALL LA City - Outcomes Team,HPRP City of Los Angeles,Service Providers,IT - HMIS HPRP Users,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,Funding Team- Public Housing Authorities_2/16/12,F - SHP/CoC 2012-2013,FY2015 NOFA Contacts,LAHSA 20th Anniversary Contact List	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Lorraine Hines	Hines	Antelope Valley Domestic Violence Council	Chief of Residential Services					lhines@avdvc.org		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,Homeless Count Demo Survey Notification,P- City and County Programs,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,F - SHP/CoC 2012-2013,SNOFA 2013,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Tamar	Shahinian	1736 Family Crisis Center	Exectuive Director		tsahinian@1736fcc.org	carol.adelkoff@gmail.com		mmartinez@1736fcc.org		Non-Coc Contracts - FY15-16,Finance - All Active Agencies as of 09/2015,Contracts Ending June 30, 2015,CTCT test,City ESS funding 2014,F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Opportunities,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P- City and County Programs,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,Funding Team - Family Providers,F - SHP/CoC 2012-2013,CoC Chief Executives,SNOFA 2013,FY2015 NOFA Contacts,Contracts - Insurance Certificates Needed,F - DPSS Contacts - 5/30/2014	2015-11-05T23:30:00.000+0000
Debra	Suh	Center for the Pacific Asian Family, Inc.	Executive Director		debras@cpaf.info					CTCT test,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team - Family Providers,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,CoC Chief Executives,SNOFA 2013,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Sue	Aebischer	House of Ruth (Claremont)	Executive Director		saebischer@houseofruthinc.org					CTCT test,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,Funding Team - Family Providers,Funding Team- CoC Program Tier 2 Agencies,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,CoC Chief Executives,SNOFA 2013,FY2015 NOFA Contacts,F - CoC Tier 2 - ED, CFO - 01/31/2014,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Alvaro	Ballesteros	JWCH Institute, Inc.	Chief Executive Officer		aballesteros@jwchinstitute.org					CTCT test,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,P- City and County Programs,Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,Funding Team- CoC Program Tier 2 Agencies,F - Agency EDs and Heads of Finance 2012-2013,F - SHP/CoC 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,CoC Chief Executives,SNOFA 2013,FY2015 NOFA Contacts,F - CoC Tier 2 - ED, CFO - 01/31/2014,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Yoshiyuki Bill	Watanabe	LTSC Community Development Corporation	Executive Director		bwatanabe@ltsc.org					CTCT test,ACH List,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,P - LAHSA Agency (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,2012 Housing Inventory and Point-in-Time Count,F - Agency EDs and Heads of Finance 2012-2013,Funding Team- Housing Authority Subrecipients,F SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,CoC Chief Executives,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Maggie Cervantes	Cervantes	New Economics for Women	Executive Director					mcervantes@neworg.us		CTCT test,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,HPRP City of Los Angeles,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,Funding Team - Family Providers,P- TAY Housing Providers & Stakeholders,F - SHP/CoC 2012-2013,CoC Chief Executives,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Ingrid Hines	Hines	Penny Lane Centers	Director of Housing					ihines@pennylane.org		TAY List,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Opportunities,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,HPRP City of Los Angeles,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,Homeless Count Demo Survey Notification,P&P Los Angeles Continuum of Care Meetings,P- QPR Contact List for January 9th 2012,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,HMIS- Transitional Housing Contacts,P- TAY Housing Providers & Stakeholders,TAY 2014,F - SHP/CoC 2012-2013,Funding Team - RFQ List of Missing Agencies,SNOFA 2013,FY2015 NOFA Contacts,Funding - 2014 ILP Proposers	2015-11-05T23:30:00.000+0000
Tony Walker	Walker	St. Anne's	President and Chief Executive Officer					twalker@stannes.org		CTCT test,TAY List,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Opportunities,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Service Providers,IT - Service Providers,F - Contracts Ending June 30 Email List (ILP) Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,2012 Housing Inventory and Point-in-Time Count,Funding Team - Family Providers,P - Contracts Ending June 30, 2012 DPSS, HCFP, YRP, ESG, CNGF, ILP,F - Agency EDs and Heads of Finance 2012-2013,TAY 2014,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,CoC Chief Executives,SNOFA 2013,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Albert	Senella	Tarzana Treatment Center	President		asenella@tarzanatc.org					CTCT test,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,HPRP City of Los Angeles,Service Providers,IT - Service Providers,Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,F - Agency EDs and Heads of Finance 2012-2013,F - SHP/CoC 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,CoC Chief Executives,SNOFA 2013,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Nicole	Ward	United States Veterans Initiative, Inc.	Budget Analyst		nward@usvetsinc.org					Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Opportunities,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,HMIS Emergency Shelter Contacts,F - SHP/CoC 2012-2013,Funding Team- 2013 CoC New Project RFP,SNOFA 2013,FY2015 NOFA Contacts,FY2014 NOFA,2014 HFSS Proposers - Part 1	2015-11-05T23:30:00.000+0000
Darryl	Kniss	Valley Oasis (Formerly Antelope Valley Domestic Vi	CEO		dkniss@avdvc.org	ccrabson@avdvc.org				Finance - All Active Agencies as of 09/2015,FY2015 CoC Program New Projects RFP - Recommended Proposers	2015-11-05T23:30:00.000+0000
Darryl	Kniss	Valley Oasis (Formerly Antelope Valley Domestic Vi	CEO		dkniss@avdvc.org	ccrabson@avdvc.org				Finance - All Active Agencies as of 09/2015,FY2015 CoC Program New Projects RFP - Recommended Proposers	2015-11-05T23:30:00.000+0000
John	Horn	LA Family Housing	Vice President of Programs		jhorn@lafh.org					FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,P&P - Coalition Leaders & Key Members,Funding Opportunities,Press Releases,P&P - Legislative Alerts (Under Review),P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),P&P - HC09 Demographic Survey Volunteers,ICR Pilot,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,P- City and County Programs,Funding Team- LA CoC Coordinating Council- Updated 4/3/12,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,2012 Housing Inventory and Point-in-Time Count,HMIS - Emergency Shelter Contacts,FY2015 NOFA Contacts,HC16 Homeless Count Planning Committee,2016 Homeless Count Advisory Committee	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Marsha	Temple	Integrated Recovery Network	Interim CFO		mtemple@integratedrecoverynetwork.org					City ESS funding 2014,ACH List,Finance All Active Agencies as of 09/2015,FY2015 CoC Program New Projects RFP - Recommended Proposers,Funding Opportunities,P&P - Shelter Providers - LA CoC (review and change to have all providers),Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,P- City and County Programs,Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,2012 Housing Inventory and Point-in-Time Count,Funding Team - Family Providers,f - Agency EDs and Heads of Finance 2012-2013,F - All Fiscal Contact Database Contacts - 10/03/13	2015-11-05T23:30:00.000+0000
Lee Overson	Overson	Penny Lane Centers	Contract Specialist		loverson@pennylane.org					TAY List,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,F - SHP/CoC 2012-2013,Funding Team - RFQ List of Missing Agencies,SNOFA 2013,FY2015 NOFA Contacts,FY2014 NOFA,2016 Homeless Count Advisory Committee	2015-11-05T23:30:00.000+0000
Eric	Gullet	Harbor Interfaith Services	CFO		account@harborinterfaith.org	exec.dir@harborinterfaith.org				Finance - All Active Agencies as of 09/2015,Finance - City Contracts July 1, 2015 start date,F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,F CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),2009DPSS Contractors,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,F - Contracts Ending June 30 DPSS, HCFF, YRP, ESG, CNGF, ILP,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,F - Contracts Ending June 30, 2012 DPSS, HCFF, YRP, ESG, CNGF, ILP,F - Agency EDs and Heads of Finance 2012-2013,F - Con Plan Contacts 2013-2014,F All Fiscal Contact Database Contacts - 10/03/13,FY2015 NOFA Contacts,F - DPSS Contacts - 5/30/2014	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Elizabeth	Lazar	LA Family Housing	Project Manager, Strategic Development					elazar@lafh.org		FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,Staying Involved,P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,HPRP City of Los Angeles,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,Homeless Count Demo Survey Notification,P- City and County Programs,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,2012 Housing Inventory and Point-in-Time Count,HMIS - News and Updates,Funding Team- 2013 CoC New Project RFP,FY2015 NOFA Contacts,Family Solutions Collaborative,FY2014 NOFA,2015 Crisis Housing and Services RFP	2015-11-05T23:30:00.000+0000
Adrienne Lamar-Snider	Lamar	Jenesse Center, Inc.	Chief Operations Officer					alamar@jenesse.org		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),Funding Team-CoC SNOFA LAHSA Subrecipients Contacts,HPRP City of Los Angeles,Service Providers,IT - Service Providers,Homeless Count Demo Survey Notification,P&P Los Angeles Continuum of Care Meetings,2012 Housing Inventory and Point-in-Time Count,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Aaron	Leon	CLARE Foundation, Inc.	Sr. Director Finance & Operations		aleon@clarefoundation.org					Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,2012 Housing Inventory and Point-in-Time Count,HMIS- Transitional Housing Contacts,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,Funding Team - RFQ List of Missing Agencies,SNOFA 2013,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000

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First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Andrea	Marchetti	Jovenes, Inc.	Director Of Programs		amarchetti@jovenesinc.org					City ESS funding 2014,F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,Non-Coc Contracts - FY15-16,TAY List,Finance - All Active Agencies as of 09/2015,HC 2015 Addenda (PP Unit),FY2015 CoC Program New Projects RFP - Recommended Proposers,F - CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,IT - HMIS Agency Contacts,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,2012 Housing Inventory and Point-in-Time Count,HMIS- Transitional Housing Contacts,F - Contracts Ending June 30, 2012 DPSS, HCFP, YRP, ESG, CNGF, ILP,P- TAY Housing Providers & Stakeholders,F - Agency EDs and Heads of Finance 2012-2013,TAY 2014,F - Con Plan Contacts 2013-2014,F - All Fiscal Contact Database Contacts - 10/03/13,2013 HC Volunteers,Contracts Ending June 30, 2015,HC16 Homeless Count Planning Committee,FY15-16 ConPlan Contracts,Finance - City Contracts July 1, 2015 start date,2016 Homeless Count Advisory Committee,Contracts - Insurance Certificates Needed,LAHSA 20th Anniversary Contact List	2015-11-05T23:30:00.000+0000
Edwin	Ruste	Volunteers of America of Los Angeles	President		eruste@voala.org	plouie@voala.org	bpratt@voala.org			09/2015,Finance - City Contracts April 1, 2015 start date,FY2015 CoC Program New Projects RFP - Recommended Proposers,WSP,Finance - City Contracts July 1, 2015 start date,Contracts Ending June 30, 2015,CTCT test,City ESS funding 2014,F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,TAY List,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Opportunities,P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP.Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,P- City and County Programs,F - Contracts Ending June 30 Email List (ILP),Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th	2015-11-05T23:30:00.000+0000

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First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Edwin	Ruste	Volunteers of America of Los Angeles	President		eruste@voala.org	plouie@voala.org	bpratt@voala.org			09/2015,Finance - City Contracts April 1, 2015 start date,FY2015 CoC Program New Projects RFP - Recommended Proposers,WSP,Finance - City Contracts July 1, 2015 start date,Contracts Ending June 30, 2015,CTCT test,City ESS funding 2014,F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,TAY List,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Opportunities,P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,P- City and County Programs,F - Contracts Ending June 30 Email List (ILP),Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th	2015-11-05T23:30:00.000+0000
Bridgett	Tweddell	Project New Hope	Executive Director		btweddell@projectnewhope.org					CTCT test,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Announcements & Agendas for Public Meetings,Funding Opportunities,Training for LAHSA Providers,Staying Involved,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,2012 Housing Inventory and Point-in-Time Count,HMIS - News and Updates,HMIS - Permanent Supportive Contacts,F - Agency EDs and Heads of Finance 2012-2013,Funding Team-Housing Authority Subrecipients,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,Funding Team - RFQ List of Missing Agencies,CoC Chief Executives,SNOFA 2013,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Carol	Gillard	United Friends of the Children	Controller	polly@unitedfriends.org	carol@unitedfriends.org					Finance - All Active Agencies as of 09/2015,Contracts Ending June 30, 2015,ACH List,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,F - Contracts Ending June 30 Email List (ILP),P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,HMIS- Transitional Housing Contacts,Funding Team - Family Providers,F - Contracts Ending June 30, 2012 DPSS, HCFP, YRP, ESG, CNGF, ILP,F - Agency EDs and Heads of Finance 2012-2013,F - SHP/CoC 2012-2013,F - All Fiscal Contact Database Contacts - 10/03/13,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000

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Hope	Stremski	Union Station Homeless Services	COO		hstremski@unionstationhs.org	mgross@unionstationhs.org			cfooster@unionstationhs.org	Finance - All Active Agencies as of 09/2015,FY2015 CoC Program New Projects RFP - Recommended Proposers,Contracts Ending June 30, 2015,ACH List,P - LAHSA Agency (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,F - Agency EDs and Heads of Finance 2012-2013,F - All Fiscal Contact Database Contacts - 10/03/13,2014 HFSS Proposers - Part 1	2015-11-05T23:30:00.000+0000
Carol	Liess	Homes for Life Foundation	Executive Director		cliess@homesforlife.org					CTCT test,TAY List,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Opportunities,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,HPRP City of Los Angeles,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,HMIS - Permanent Supportive Contacts,HMIS- Transitional Housing Contacts,F - Agency EDs and Heads of Finance 2012-2013,TAY 2014,Funding Team- Housing Authority Subrecipients,F - SHP/CoC 2012-2013,F SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,CoC Chief Executives,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Carlos	Tobar	St. Anne's	Quality Assurance Director		ctobar@stannes.org					TAY List,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Service Providers,IT - Service Providers,F - Contracts Ending June 30 Email List (ILP),P&P Los Angeles Continuum of Care Meetings,F - Contracts Ending June 30, 2012 DPSS, HCFP, YRP, ESG, CNGF, ILP,F - All Fiscal Contact Database Contacts - 10/03/13,Contracts Ending June 30, 2015,SNOFA 2013,FY2015 NOFA Contacts,Funding - 2014 ILP Proposers	2015-11-05T23:30:00.000+0000
Debra	Donovan	Valley Village	Executive Director		debra@vvc.org					CTCT test,ACH List,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,HMIS - Permanent Supportive Contacts,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,CoC Chief Executives,SNOFA 2013,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000

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First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Darryl Kniss		Valley Oasis (Formerly Antelope Valley Domestic Vi	CFO					dkniss@avdvc.org		NOFA Project Applicants,FY2015 NOFA Agency Contacts,General Interest,Funding Opportunities,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,2009DPSS Contractors,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Service Providers,IT - Service Providers,P- City and County Programs,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,HMIS - Emergency Shelter Contacts,HMIS- Transitional Housing Contacts,Funding Team - Family Providers,F - Contracts Ending June 30, 2012 DPSS, HCFP, YRP, ESG, CNGF, ILP,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,SNOFA 2013,FY2015 NOFA Contacts,Contracts - Insurance Certificates Needed,F - DPSS Contacts - 5/30/2014,2014 HFSS Proposers - Part 1	2015-11-05T23:30:00.000+0000
Donna	Derden	Jenesse Center	Contract Manager					dderden@jenesse.org		2014 HFSS Proposers - Part 2,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Opportunities,P - LAHSA Agency (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,2012 Housing Inventory and Point-in-Time Count,HMIS- Transitional Housing Contacts,Funding Team - Family Providers,Funding Team- 2013 CoC New Project RFP,SNOFA 2013,2015 CoC New Projects RFP,FY2015 NOFA Contacts,2015 Crisis Housing and Services RFP	2015-11-05T23:30:00.000+0000
Emily	Chen	San Fernando Valley Community Mental Health Center	CFO		echen@sfvcmhc.org					Finance - All Active Agencies as of 09/2015,P - LAHSA Agency (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000

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Erick	Chu	Gramercy Housing Group	Finance Manager		erick@gramercyhousinggroup.org					City ESS funding 2014,F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,ACH List,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,F - CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,P- City and County Programs,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,F - Agency EDs and Heads of Finance 2012-2013,F - Con Plan Contacts 2013-2014,F - SHP/CoC 2012-2013,F - All Fiscal Contact Database Contacts - 10/03/13,FY2015 NOFA Contacts,FY15-16 ConPlan Contracts,Finance - City Contracts July 1, 2015 start date,FY2014 NOFA,Contracts - Insurance Certificates Needed	2015-11-05T23:30:00.000+0000
Edwin Ruste	Ruste	Volunteers of America of Los Angeles	Finance Program Manager					eruste@voala.org		City ESS funding 2014,F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,F - Contracts Ending June 30 DPSS, HCFF, YRP, ESG, CNGF, ILP,Outcomes City and County HMIS Users,Service Providers,IT - HMIS HPRP Users,IT - Service Providers,P- City and County Programs,F - Contracts Ending June 30 Email List (ILP),P&P Los Angeles Continuum of Care Meetings,F - Contracts Ending June 30, 2012 DPSS, HCFF, YRP, ESG, CNGF, ILP,F - Con Plan Contacts 2013-2014,F - All Fiscal Contact Database Contacts - 10/03/13,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Gracie Gonzalez	Gonzalez	House of Ruth (Claremont)	Staff Accountant					ggonzalez@houseofruthinc.org		FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,F - All Fiscal Contact Database Contacts - 10/03/13,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000

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Hoa	Cao	Weingart Center Association	Accounting Manager		kmurray@weingart.org	hoa@weingart.org				Finance - All Active Agencies as of 09/2015,Finance - City Contracts April 1, 2015 start date,WSP,Contracts Ending June 30, 2015,FY15-16 ConPlan Contracts,Finance - City Contracts July 1 2015 start date,City ESS funding 2014,F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,ACH List,FY2015 NOFA Agency Contacts,F - CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,F - Contracts Ending June 30, 2012 DPSS, HCFP, YRP, ESG, CNGF, ILP,F - Con Plan Contacts 2013-2014,F - All Fiscal Contact Database Contacts - 10/03/13,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Janice	Oshiro	Center for the Pacific Asian Family, Inc.	Fiscal Director		janiceo@cpaf.info					Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,HPRP City of Los Angeles,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,HMIS- Transitional Housing Contacts,Funding Team - Family Providers,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Jeff Coleman	Coleman	United States Veterans Initiative, Inc.	Vice President - Fiscal Evaluation and Compliance					icoleman@usvetsinc.org		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,F - SHP/CoC 2012-2013,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Jeanne	Lam	JWCH Institute, Inc.	Chief Financial Officer		jlam@jwchinstitute.org					Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,Funding Team- CoC Program Tier 2 Agencies,F - Agency EDs and Heads of Finance 2012-2013,F - SHP/CoC 2012 2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,SNOFA 2013,FY2015 NOFA Contacts,F - CoC Tier 2 - ED, CFO - 01/31/2014	2015-11-05T23:30:00.000+0000

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First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Jean Leavy	Leavy	House of Ruth, Inc. (Claremont)	Grants Administration					jleavy@houseofruthinc.org		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,HMIS - News and Updates,Funding Team- CoC Program Tier 2 Agencies,SNOFA 2013,FY2015 NOFA Contacts,Family Solutions Collaborative	2015-11-05T23:30:00.000+0000
Kathryn	Icenhower	SHIELDS For Families, Inc.	Chief Executive Officer		kicenhower@shieldsforfamilies.org					CTCT test,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,General Interest,Funding Opportunities,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,Funding Team - Family Providers,F - Agency EDs and Heads of Finance 2012-2013,F - SHP/CoC 2012-2013,F - SHP Agencies (No Directs) (2012-2013),CoC Chief Executives,SNOFA 2013,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Kathy	Paik	Project New Hope	Senior Accountant		kpaik@projectnewhope.org					Finance - All Active Agencies as of 09/2015,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,F - All Fiscal Contact Database Contacts - 10/03/13,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Linda	Lowry	City of Pomona	City Manager		linda_lowry@ci.pomona.ca.us					CTCT test,Elected Officials and Community Partners,ACH List,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,City Officials and Neighborhood Councils,2013 CoC NOFA Project Applicants,FY2015 CoC Program New Projects RFP - Recommended Proposers,P&P - LAC Cities (Under Review - change to Mayors & City Managers),P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,F - Agency EDs and Heads of Finance 2012-2013,F - SHP/CoC 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,CoC Chief Executives,SNOFA 2013,FY2015 NOFA Contacts,LAHSA 20th Anniversary Contact List	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Leigh Zweig	Zweig	Project New Hope	Chief Operations Officer					lzweig@projectnewhope.org		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,2012 Housing Inventory and Point-in-Time Count,HMIS - Permanent Supportive Contacts,Funding Team - Family Providers,Funding Team - RFQ List of Missing Agencies,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Myrna	Dantes	SRO Housing Corp	Administrator, Contracts and Grants					mdantes@srohousing.org		Project Applicants,FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,Staying Involved,P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESEG, CDBG,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,HPRP City of Los Angeles,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,Homeless Count Demo Survey Notification,P- City and County Programs,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,Funding Team- CoC SNOFA Project Applicants,HMIS - Emergency Shelter Contacts,F - Contracts Ending June 30, 2012 DPSS, HCFP, YRP, ESG, CNGF, ILP,Funding Team- Housing Authority Subrecipients,F - SHP/CoC 2012-	2015-11-05T23:30:00.000+0000
Michael	Alvidrez	Skid Row Housing Trust	Executive Director		mike@skidrow.org					CTCT test,ACH List,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,F - CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,Announcements & Agendas for Public Meetings,Funding Opportunities,Service Provider - Executive Directors,LAHSA Finance,F - Agency EDs and Heads of Finance 2012-2013,Funding Team- Housing Authority Subrecipients,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,CoC Chief Executives,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Martin Martinez		1736 Family Crisis Center	Controller & Contracts Associate					mmartinez@1736fcc.org		City ESS funding 2014,F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,ACH List,FY2015 NOFA Agency Contacts,F - CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,P - LAHSA Agency (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),2009DPSS Contractors,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESEG, CDBG,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,F - Contracts Ending June 30, 2012 DPSS, HCFP, YRP, ESG, CNGF, ILP,F - Agency EDs and Heads of Finance 2012-2013,F - Con Plan Contacts 2013-2014,F SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,FY2015 NOFA Contacts,F - DPSS Contacts - 5/30/2014,	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Norma	Casem	Mental Health America of Los Angeles	Chief Financial Officer		ncasem@mhala.org					ACH List,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,Funding Team-CoC SNOFA LAHSA Subrecipients Contacts,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,Funding Team - RFQ List of Missing Agencies,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Paul	Cho	Los Angeles Family Housing Corporation	Contract Mgr		stephanie@lafh.org	pcho@lafh.org	rbarber@lafh.org			Non-Coc Contracts - FY15-16,Finance - All Active Agencies as of 09/2015,FY2015 CoC Program New Projects RFP - Recommended Proposers,Contracts Ending June 30, 2015,Finance - City Contracts July 1, 2015 start date,City ESS funding 2014,F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,F - CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),2009DPSS Contractors,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,F - Contracts Ending June 30, 2012 DPSS, HCFP, YRP, ESG, CNGF, ILP,F - Con Plan Contacts 2013-2014,F - All Fiscal Contact Database Contacts - 10/03/13,F - DPSS Contacts - 5/30/2014	2015-11-05T23:30:00.000+0000
Paul	Cho	Los Angeles Family Housing Corporation	Contract Mgr		stephanie@lafh.org	pcho@lafh.org	rbarber@lafh.org			Non-Coc Contracts - FY15-16,Finance - All Active Agencies as of 09/2015,FY2015 CoC Program New Projects RFP - Recommended Proposers,Contracts Ending June 30, 2015,Finance - City Contracts July 1, 2015 start date,City ESS funding 2014,F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,F - CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),2009DPSS Contractors,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,F - Contracts Ending June 30, 2012 DPSS, HCFP, YRP, ESG, CNGF, ILP,F - Con Plan Contacts 2013-2014,F - All Fiscal Contact Database Contacts - 10/03/13,F - DPSS Contacts - 5/30/2014	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Philip	Motherspaw	Valley Village	Controller		philip@vvc.org					ACH List,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,HMIS - Permanent Supportive Contacts,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,Funding Team - RFQ List of Missing Agencies,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Patricia	Mcgowan	Los Angeles House of Ruth	Grants aand Finance Manager		pmcgsss@aol.com					F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,ACH List,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,F - CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),Funding Team-CoC SNOFA LAHSA Subrecipients Contacts,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,F - Agency EDs and Heads of Finance 2012-2013,F - Con Plan Contacts 2013-2014,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Paul S.	Castro	Jewish Family Services	President		pscastro@jfsfa.org					WSP - ED, CFO, Fiscal 1 - 02.28.2014,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,F - CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,P- City and County Programs,Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,Funding Team - Family Providers,Funding Team- CoC Program Tier 2 Agencies,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,Funding Team - RFQ List of Missing Agencies,CoC Chief Executives,SNOFA 2013,FY2015 NOFA Contacts,FY2014 NOFA,Contracts -	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Renae	DeMent	A Community of Friends	Director of Finance		rdement@acof.org					ACH List,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Press Releases,Training for LAHSA Providers,P - LAHSA Agency (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,F - Agency EDs and Heads of Finance 2012-2013,F - SHP/CoC 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,2013 HC Volunteers,SNOFA 2013,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Ruth Chiang	Chiang	SRO Housing Corporation	Controller						ruthc@srohousing.org	ESG, City WSP - ED, CFO, Fiscal 1 - 02-28-2014,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,F - CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESEG, CDBG,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,P- City and County Programs,P&P Los Angeles Continuum of Care Meetings,2012 Housing Inventory and Point-in-Time Count,HMIS - Permanent Supportive Contacts,HMIS- Transitional Housing Contacts,F - Contracts Ending June 30, 2012 DPSS, HCFP, YRP, ESG, CNGF, ILP,F - Con Plan Contacts 2013-2014,F - All Fiscal Contact Database Contacts - 10/03/13,SNOFA 2013,FY2015 NOFA Contacts,Contracts - Insurance Certificates Needed	2015-11-05T23:30:00.000+0000
Silvia Cadena	Cadena	Tarzana Treatment Centers, Inc.	CFO						scadena@tarzanatc.org	SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,2012 Housing Inventory and Point-in-Time Count,HMIS- Transitional Housing Contacts,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Tom Martinez	Martinez	Tarzana Treatment Centers, Inc.	Director						tmartinez@tarzanatc.org	SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,General Interest,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,HPRP City of Los Angeles,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Philip	Browning	Department of Children and Family Services of the	Director					pbrowning@dcfs.lacounty.gov		CTCT test,ACH List,SNOFA FY2013,2013 CoC NOFA Project Applicants,Press Releases,P&P - LA County (Under Review),P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,CoC Chief Executives,SNOFA 2013,FY2015 NOFA Contacts,F - CoC Tier 2 - ED, CFO - 01/31/2014,LAHSA 20th Anniversary Contact List	2015-11-05T23:30:00.000+0000
Terry	Tzeng	Volunteers of America of Los Angeles	Strategic Finance Director		ttzeng@voala.org					Finance - All Active Agencies as of 09/2015,Finance - City Contracts April 1, 2015 start date,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,F - Contracts Ending June 30, 2012 DPSS, HCFP, YRP, ESG, CNGF, ILP,F - All Fiscal Contact Database Contacts - 10/03/13,Contracts Ending June 30, 2015,FY2015 NOFA Contacts,Finance - City Contracts July 1, 2015 start date	2015-11-05T23:30:00.000+0000
Vivian Lee	LEE	LTSC Community Development Corporation	Program Coordinator					vlee@ltsc.org		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Opportunities,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,2012 Housing Inventory and Point-in-Time Count,HMIS - Permanent Supportive Contacts,Funding Team - Family Providers,SNOFA 2013,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Victor	Regla	Homes for Life Foundation	Accounting Manager		vregla@homesforlife.org					Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,HMIS Permanent Supportive Contacts,HMIS- Transitional Housing Contacts,F - Agency EDs and Heads of Finance 2012-2013,F - SHP/CoC 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000

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First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Mary Kirchen	Kirchen	Housing Works	Founder, Director of Development					mkirchen@housingworksca.org		ACH List,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,P&P - Legislative Alerts (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,SNOFA 2013,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Amber Goggia	Goggia	STA	Transitional Housing Director					agoggia@stanines.org			2015-11-05T23:30:00.000+0000
Margaret	Pachideh	The Salvation Army	Divisional Contracts Manager		margaret.pachideh@usw.salvationarmy.org	alen.davtian@usw.salvationarmy.org		barbara.mills@usw.salvationarmy.org		Finance - All Active Agencies as of 09/2015,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,TAY 2014,Contracts Ending June 30, 2015,FY2015 NOFA Contacts,FY2014 NOFA,Funding - 2014 ILP Proposers,2015 Crisis Housing and Services RFP	2015-11-05T23:30:00.000+0000
Aamir	Shaikh	Los Angeles Homeless Services Authority	Director of HMIS & IT		ashaikh@lahsa.org					Press Releases,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),A - Commission Distribution - Agenda & Supporting Documents,LAHSA Executive Team,HMIS Team,Service Providers,IT - Service Providers,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,LAHSA Staff for 2013 Coordinating Council Meetings	2015-11-05T23:30:00.000+0000
Anna	Reich	LAHSA	Contact Specialist		areich@lahsa.org					General Interest,Funding Opportunities,Service Providers,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,F SHP/CoC 2012-2013,Coordinating Council Reallocation Subcommittee 2014,LAHSA Programs Department,LAHSA Programs	2015-11-05T23:30:00.000+0000
Daniel	Fisher	LAHSA			dfisher@lahsa.org					Funding Opportunities,Press Releases,A Commission Distribution - Agenda & Supporting Documents,Service Providers,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),Funding Team- LA CoC Coordinating Council- Updated 4/3/12,P&P Los Angeles Continuum of Care Meetings,Funding Team - Family Providers,LAHSA - Program Analyst Team,TAY 2014,LAHSA Staff for 2013 Coordinating Council Meetings,F - Managemanet to be included in Correspondence - 10/23/2013,LAHSA Programs Department,LAHSA Programs	2015-11-05T23:30:00.000+0000
Debra	Neal	LAHSA	Administrative Assistant		dneal@lahsa.org					Service Providers,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,LAHSA Programs Department	2015-11-05T23:30:00.000+0000
Loida	Cevene	LAHSA	Program Financial Manager		lcevene@lahsa.org					Fiscal - Internal,2009DPSS Contractors,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,Service Providers,Temp List - LAHD, Fiscal,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,F - Managemanet to be included in Correspondence - 10/23/2013,LAHSA Fiscal Department - All	2015-11-05T23:30:00.000+0000
Erika	Boutney	LAHSA	Program Accountant		eboutney@lahsa.org					Service Providers,Temp List - LAHD, Fiscal,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,LAHSA Fiscal Department - All	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Eunyoung	Cho	LAHSA	Data Analyst		echo@lahsa.org					Service Providers,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,LAHSA Programs Department	2015-11-05T23:30:00.000+0000
Jack	Jordan	LAHSA	Financial Analyst		jjordan@lahsa.org					Service Providers,Temp List - LAHD, Fiscal,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,LAHSA Fiscal Department - All	2015-11-05T23:30:00.000+0000
Jeanette	Rowe	LAHSA	Director of Programs		jrowe@lahsa.org					Press Releases,A - Commission Distribution - Agenda & Supporting Documents,2009DPSS Contractors,LAHSA Executive Team,Service Providers,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,2012 Housing Inventory and Point-in-Time Count,Funding Team - Family Providers,LAHSA Staff for 2013 Coordinating Council Meetings,Homeless Research Assessment Survey Contact List 2015	2015-11-05T23:30:00.000+0000
Jose	Najera	LAHSA	Supervising Program Accountant/ Auditor		jnajera@lahsa.org					Service Providers,Temp List - LAHD, Fiscal,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,F - Managemanet to be included in Correspondence - 10/23/2013,LAHSA Fiscal Department - All	2015-11-05T23:30:00.000+0000
Kathy	Chen	LAHSA	Budget Manager		kchen@lahsa.org					General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Fiscal - Internal,Outcomes City and County HMIS Users,Service Providers,Temp List - LAHD, Fiscal,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,F - Managemanet to be included in Correspondence - 10/23/2013,LAHSA Fiscal Department - All	2015-11-05T23:30:00.000+0000
Keshia	Douglas	LAHSA	Director of Administration		kdouglas@lahsa.org					Funding Opportunities,Press Releases,A Commission Distribution - Agenda & Supporting Documents,LAHSA Executive Team,Service Providers,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,LAHSA Staff for 2013 Coordinating Council Meetings	2015-11-05T23:30:00.000+0000
Lisa	Lubka	LAHSA	Outcomes Specialist		llubka@lahsa.org					SNOFA FY2013,2013 CoC NOFA Project Applicants,IT - HPRP Technical Contact,Service Providers,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,Funding Team Housing Authority Subrecipients,F - SHP/CoC 2012-2013,LAHSA Staff for 2013 Coordinating Council Meetings,LAHSA Programs Department,LAHSA Programs	2015-11-05T23:30:00.000+0000
Maged	Azer	LAHSA	Administrative Financial Manager		mazer@lahsa.org					Finance 2014,Fiscal - Internal,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESEG, CDBG,Service Providers,Temp List - LAHD, Fiscal,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,F - Agency EDs and Heads of Finance 2012-2013,F - Managemanet to be included in Correspondence - 10/23/2013,2013 HC Volunteers,LAHSA Fiscal Department - All	2015-11-05T23:30:00.000+0000
Miranda	Aziz	LAHSA	Program Accountant		maziz@lahsa.org					Service Providers,Temp List - LAHD, Fiscal,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,LAHSA Fiscal Department - All	2015-11-05T23:30:00.000+0000
Monica	Garcia	LAHSA	HCFP Service Coordinator		mgarcia@lahsa.org					ICR Pilot,Service Providers,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,LAHSA Fiscal Department - All	2015-11-05T23:30:00.000+0000

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First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Rhonda	Johnson	LAHSA	Homeless Systems Analyst		rjohnson@lahsa.org					Funding Opportunities,Service Providers,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,LAHSA - Program Analyst Team,Coordinating Council Reallocation Subcommittee 2014,LAHSA Programs Department,LAHSA Programs,2016 Homeless Count Advisory Committee	2015-11-05T23:30:00.000+0000
Rhonda	Wilson	LAHSA	Sr. SHP Program Manager		rwilson@lahsa.org					SNOFA FY2013,2013 CoC NOFA Project Applicants,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,Fiscal - Internal,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,Temp List - LAHD, Fiscal,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,Funding Team- CoC Program Tier 2 Agencies,Funding Team- Housing Authority Subrecipients,F - SHP/CoC 2012-2013,Funding Team- 2013 CoC New Project RFP,LAHSA Staff for 2013 Coordinating Council Meetings,F - Managemanet to be included in Correspondence - 10/23/2013,LAHSA Fiscal Department - All,SNOFA 2013	2015-11-05T23:30:00.000+0000
Socorro	Vega	LAHSA	Program Accountant/ Auditor		svega@lahsa.org					Service Providers,Temp List - LAHD, Fiscal,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,LAHSA Fiscal Department - All	2015-11-05T23:30:00.000+0000
Stuart	Jackson	LAHSA	Controller		sjackson@lahsa.org					Finance 2014,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,A - Commission Distribution - Agenda & Supporting Documents,Fiscal - Internal,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,LAHSA Executive Team,Service Providers,Temp List - LAHD, Fiscal,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),F - Contracts Ending June 30 Email List (ILP),P&P Los Angeles Continuum of Care Meetings,Funding Team - Certified Public Accountants (CPA) Firms,Funding Team- CoC Program Tier 2 Agencies,LAHSA Staff for 2013 Coordinating Council Meetings,F - Managemanet to be included in Correspondence - 10/23/2013,LAHSA Fiscal Department - All	2015-11-05T23:30:00.000+0000
Sylvia	Williams	LAHSA	Contract Specialist		swilliams@lahsa.org					Service Providers,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,LAHSA - Program Analyst Team,LAHSA Programs Department,LAHSA Programs	2015-11-05T23:30:00.000+0000
Victoria	Saenz-Brown	LAHSA	Fiscal Monitoring & Compliance Officer		vbrown@lahsa.org					Funding Opportunities,Fiscal - Internal,Service Providers,Temp List - LAHD, Fiscal,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,SPA 6 Coalition,Funding Team Certified Public Accountants (CPA) Firms,LAHSA Staff for 2013 Coordinating Council Meetings,F - Managemanet to be included in Correspondence - 10/23/2013,LAHSA Fiscal Department - All	2015-11-05T23:30:00.000+0000
Yesenia	Verjan	LAHSA	Sr. ERT/ HCFP Service Coordinator		yverjan@lahsa.org					ICR Pilot,Service Providers,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,LAHSA - Program Analyst Team,2013 HC Volunteers,LAHSA Fiscal Department - All,LAHSA Programs Department	2015-11-05T23:30:00.000+0000

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First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Steve Clare	Clare	Priscilla Smith	Executive Director					sclare@vchcorp.org		CTCT test,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,IT - HMIS Agency Contacts,Service Providers,IT - Service Providers,Funding Team- Housing Authority Subrecipients,CoC Chief Executives,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Katherine Gordillo	Gordillo	YMCA of Metropolitan Los Angeles	Director of Development					kittygordillo@ymcala.org		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,IT - HMIS Agency Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,F - SHP/CoC 2012-2013,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Carlos	Gonzalez	PATH	Report To be CC'd		carlosq@epath.org					HC 2015 Addenda (PP Unit),SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 CoC Program New Projects RFP - Recommended Proposers,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),IT - HMIS Agency Contacts,IT - HPRP City Contacts,P - HPRP OMB LA City - Outcomes Team,P - HPRP HUD LA City Outcomes Team,P - HPRP ALL LA City - Outcomes Team,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Outcomes City and County HMIS Users,Service Providers,IT - HMIS HPRP Users,IT - Service Providers,P- City and County Programs,P&P Los Angeles Continuum of Care Meetings,P- QPR Contact List for January 9th 2012,2012 Housing Inventory and Point-in-Time Count,Funding Team- CoC Program Tier 2 Agencies,SNOFA 2013,2016 Homeless Count Advisory Committee,2015 Crisis Housing and Services RFP	2015-11-05T23:30:00.000+0000
Daryl	Parrish	City of Covina	City Manager					dparrish@covinaca.gov		CTCT test,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team - Family Providers,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,CoC Chief Executives,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Nuala	Gasser	City of Covina	Senior Housing & CDBG Economic Development Manager		ngasser@covinaca.gov					Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),Service Providers,IT - Service Providers,Homeless Count Demo Survey Notification,P&P Los Angeles Continuum of Care Meetings,HMIS - News and Updates,F - All Fiscal Contact Database Contacts - 10/03/13,Funding Team - RFC List of Missing Agencies,2013 HC Volunteers,SNOFA 2013,FY2015 NOFA Contacts,Family Solutions Collaborative,FY2014 NOFA	2015-11-05T23:30:00.000+0000

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First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Catalina	Catacutan	People Assisting the Homeless			joelr@epath.org	catalinac@epath.org	johnm@epath.org			Finance - All Active Agencies as of 09/2015,FY2015 CoC Program New Projects RFP - Recommended Proposers,Contracts Ending June 30, 2015,FY15-16 ConPlan Contracts,Finance - City Contracts July 1, 2015 start date,F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,F CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Service Providers,IT - Service Providers,F - Con Plan Contacts 2013-2014,F - All Fiscal Contact Database Contacts - 10/03/13	2015-11-05T23:30:00.000+0000
Scarlet	Sy	LTSC Community Development Corporation	Director of Finance		ssy@ltsc.org					ACH List,Finance - All Active Agencies as of 09/2015,FY2015 NOFA Agency Contacts,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Service Providers,IT - Service Providers,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
CAREY MEREDITH	Meredith	Upward Bound House	DIRECTOR OF FINANCE					cmeredith@upwardboundhouse.org		FY2015 NOFA Agency Contacts,2009DPSS Contractors,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Service Providers,IT - Service Providers,F - Agency EDs and Heads of Finance 2012-2013,F - All Fiscal Contact Database Contacts - 10/03/13,FY2015 NOFA Contacts,F - DPSS Contacts - 5/30/2014	2015-11-05T23:30:00.000+0000
Sam	Cobbs	First Place for Youth	Chief Executive Officer		scobbs@firstplaceforyouth.org					City ESS funding 2014,Non-Coc Contracts - FY15-16,Finance - All Active Agencies as of 09/2015,FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,Funding Opportunities,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Service Providers,IT - Service Providers,F - Contracts Ending June 30 Email List (ILP),Funding Team - Family Providers,F - Contracts Ending June 30, 2012 DPSS, HCFP, YRP, ESG, CNGF, ILP,F - Agency EDs and Heads of Finance 2012-2013,F - All Fiscal Contact Database Contacts - 10/03/13,Contracts Ending June 30, 2015,FY2015 NOFA Contacts,Contracts - Insurance Certificates Needed	2015-11-05T23:30:00.000+0000
Georganne	Colvin	HACoLA						georganne.colvin@lacdc.org		SNOFA FY2013,2013 CoC NOFA Project Applicants,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,Funding Team- Public Housing Authorities_2/16/12,Funding Team- Housing Authority Subrecipients,F - SHP/CoC 2012-2013,Funding Team- 2013 CoC New Project RFP,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Barbara Collins	Collins	City of Santa Monica Housing Authority	Housing Manager		barbara.collins@smgov.net					SNOFA FY2013,WSP Bidders Conference,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Announcements & Agendas for Public Meetings,Funding Opportunities,Homeless Count 2011,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,Funding Team- Public Housing Authorities_2/16/12,Funding Team - Family Providers,Funding Team- Quality Review Panel Invitee List,F - SHP/CoC 2012-2013,Funding Team- 2013 CoC New Project RFP,FY2015 NOFA Contacts,LAHSA 20th Anniversary Contact List	2015-11-05T23:30:00.000+0000

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First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Margaret	Willis	City of Santa Monica	Administrator		margaret.willis@smgov.net					Finance - All Active Agencies as of 09/2015,HC 2015 Addenda (PP Unit),SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Outcomes City and County HMIS Users,Service Provider - Executive Directors,HMIS - News and Updates,HMIS - Emergency Shelter Contacts,SNOFA 2013,FY2015 NOFA Contacts,2016 Homeless Count Advisory Committee	2015-11-05T23:30:00.000+0000
Lynn	Kronzek	Harbor Interfaith Services, Inc.	Grants Consultant					lckronzek@sbcglobal.net		2014 HFSS Proposers - Part 2,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,Staying Involved,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,F - SHP/CoC 2012-2013,2015 CoC New Projects RFP,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Jane Dion	Dion	Rainbow Services, Ltd.	Grant Writer		jdion@rainbowservicesdv.org					HC 2015 Addenda (PP Unit),SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Announcements & Agendas for Public Meetings,Funding Opportunities,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,HMIS - News and Updates,F - SHP/CoC 2012-2013,FY2015 NOFA Contacts,Family Solutions Collaborative,2016 Homeless Count Advisory Committee	2015-11-05T23:30:00.000+0000
Aaron	Criswell	Step Up On Second	Director of Services					aaron@stepuponsecond.org		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,IT - HMIS Agency Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,F - SHP/CoC 2012-2013,2015 CoC New Projects RFP,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Geraldine	Ympling	Catholic Charities of Los Angeles, Inc.	Assistant Controller, Catholic Charities of Los An		gyumping@ccharities.org					Non-Coc Contracts - FY15-16,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,F SHP/CoC 2012-2013,F - All Fiscal Contact Database Contacts - 10/03/13,Contracts Ending June 30, 2015,FY2015 NOFA Contacts,Finance - City Contracts July 1, 2015 start date	2015-11-05T23:30:00.000+0000
Beverly Johnson	Johnson	City of Pomona	Grants Administrator					beverly_johnson@ci.pomona.ca.us		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,F - SHP/CoC 2012-2013,Funding Team - RFQ List of Missing Agencies,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000

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First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Setareh	Yavari	City of Santa Monica	Manager		setareh.yavari@smgov.net					Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Christina Miller	Miller	Ocean Park Community Center	Associate Director		chmiller@opcc.net					FY2013,2013 CoC NOFA Project Applicants,FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),IT - HMIS Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,Homeless Count Demo Survey Notification,P- City and County Programs,Funding Team- LA CoC Coordinating Council- Updated 4/3/12,Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,HMIS- Transitional Housing Contacts,F - SHP/CoC 2012-2013,LA CoC Coordinating Council,SNOFA 2013,FY2015 NOFA Contacts,HC16 Homeless Count Planning Committee,FY2014 NOFA,Homeless Research Assessment Survey Contact List 2015,LAHSA 20th Anniversary	2015-11-05T23:30:00.000+0000
Carla	Varrial	Rainbow Services, Ltd.	Secondary Contact						cvarrial@rainbowservicesdv.org	SNOFA FY2013,2013 CoC NOFA Project Applicants,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,F SHP/CoC 2012-2013,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Louis	Jacinto	SHIELDS For Families, Inc.	Contracts Admininstrator		ljacinto@shieldsforfamilies.org					Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,F - SHP/CoC 2012-2013,SNOFA 2013,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Cathy Rusch	Rusch	Tarzana Treatment Centers, Inc.	Program Development						crusch@tarzanatc.org	SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,General Interest,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,F - SHP/CoC 2012-2013,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Wyneima Spangler	Spangler	Testimonial Community Love Center	Case Manager						nematclc@yahoo.com	SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,F - SHP/CoC 2012-2013,Funding Team - RFQ List of Missing Agencies,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Natasha Radojcic	Radojcic	YMCA of Metropolitan Los Angeles	Associate Director of Development					natasharadojcic@ymcala.org		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,F - SHP/CoC 2012-2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Mary Anne	Stern	Mental Health America of Los Angeles	Chief Administrative Officer		mastern@mhala.org					Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,HMIS - News and Updates,HMIS - Emergency Shelter Contacts,Funding Team- 2013 CoC New Project RFP,F - All Fiscal Contact Database Contacts - 10/03/13,Funding Team - RFQ List of Missing Agencies,SNOFA 2013,2015 CoC New Projects RFP,FY2015 NOFA Contacts,Family Solutions Collaborative,FY2014 NOFA,2015 Crisis Housing and Services RFP	2015-11-05T23:30:00.000+0000
John Cager		First To Serve	Chair					kinetteandjohn@sbcglobal.net		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC Program Tier 2 Agencies,Funding Team - RFQ List of Missing Agencies,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
David	Pilon	Mental Health America of Los Angeles	President and Chief Executive Officer		dpilon@mhala.org					CTCT test,ACH List,Finance - All Active Agencies as of 09/2015,FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,Service Provider - Executive Directors,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,CoC Chief Executives,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Jim	Hlawek	Volunteers of America Los Angeles						jhlawek@voala.org		TAY List,SNOFA FY2013,2013 CoC NOFA Project Applicants,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,Staying Involved,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),IT - HMIS Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,P- City and County Programs,Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,2012 Housing Inventory and Point-in-Time Count,HMIS - News and Updates,HMIS - Emergency Shelter Contacts,HMIS- Transitional Housing Contacts,Funding Team - Family Providers,LAHSA Finance,P- TAY Housing Providers & Stakeholders,Winter Shelter 2012-2013 Providers,Funding Team- CoC Program Tier 2 Agencies,Funding Team - RFQ List of Missing Agencies,SNOFA 2013,2015 CoC New Projects RFP,FY2015 NOFA Contacts,FY2014 NOFA,2014 HFSS Proposers - Part 1	2015-11-05T23:30:00.000+0000
Molly	Moen	Downtown Women's Center Residence			mollym@dwcweb.org					Non-Coc Contracts - FY15-16,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,General Interest,Funding Opportunities,Service Providers,IT - Service Providers,Contracts Ending June 30, 2015,SNOFA 2013,FY2015 NOFA Contacts,Finance - City Contracts July 1, 2015 start date,FY2014 NOFA	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Sue McGinnis		Alliance for Housing and Healing (Serra Projec						smcginnis@alliancehh.org		SNOFA FY2013,2013 CoC NOFA Project Applicants,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),IT - HMIS Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,Funding Team - Family Providers,f - SHP/CoC 2012-2013,SNOFA 2013,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Patricia Lopez	Lopez	Lamp Community, Inc.	Interim CEO					patricial@lampcommunity.org		CTCT test,FY2015 NOFA Agency Contacts,IT - HMIS Agency Contacts,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,CoC Chief Executives,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Mollie Lowery			Executive Director					mollie@housingworksca.org		FY2015 NOFA Agency Contacts,Funding Opportunities,Service Providers,IT - Service Providers,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
		City of Santa Monica	City Manager					rod.gould@smgov.net		ACH List,Funding Opportunities,Service Providers,IT - Service Providers,Service Provider - Executive Directors,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Eileen	Bryson	LAHSA	Executive Assistant		ebryson@lahsa.org					Director,2013 CoC NOFA Project Applicants,General Interest,P&P - Coalition Leaders & Key Members,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,Staying Involved,P&P - Legislative Alerts (Under Review),A - LAHSA Commissioners,P&P - Homeless Deputies,P&P - Partners (Under Review),P - HUD Contacts (Under Review),P&P - LA County (Under Review),P&P - City of LA (Under Review),P&P - LAC Cities (Under Review - change to Mayors & City Managers),P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,IT HPRP City Contacts,IT - HPRP Technical Contact,A - Commission Distribution - Agenda & Supporting Documents,P&P - HC09 Demographic Survey Volunteers,P - HPRP OMB LA City - Outcomes Team,P - HPRP HUD LA City - Outcomes Team,P - HPRP ALL LA City - Outcomes Team,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,2009DPSS	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Katie Hill		PATH	Chief Operating Officer		katieh@epath.org					FY2013,2013 CoC NOFA Project Applicants,FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,Staying Involved,IT - HMIS Agency Contacts,Funding Team-CoC SNOFA LAHSA Subrecipients Contacts,Homeless Count 2011,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,Funding Team- LA CoC Coordinating Council- Updated 4/3/12,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,Funding Team- Quality Review Panel Invitee List,Funding Team- CoC Program Tier 2 Agencies,Funding Team- Housing Authority Subrecipients,F - SHP/CoC 2012-2013,LA CoC Coordinating Council,Funding Team - RFQ List of Missing Agencies,Coordinating Council Reallocation Subcommittee 2014,SNOFA	2015-11-05T23:30:00.000+0000
Terry	Goddard II	Alliance for Housing and Healing dba The Serra Pro	Executive Director		tgoddard@alliancehh.org					CTCT test,Finance - All Active Agencies as of 09/2015,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,HMIS - Permanent Supportive Contacts,Funding Team - Family Providers,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,CoC Chief Executives,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
W. Raymond Barber	Barber	Los Angeles Family Housing Corporation	Chief Financial Officer					rbarber@lafh.org		City ESS funding 2014,F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,FY2015 NOFA Agency Contacts,F - CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,F - Contracts Ending June 30 DPSS, HCFF, YRP, ESG, CNGF, ILP,Service Providers,IT - Service Providers,F - Contracts Ending June 30, 2012 DPSS, HCFF, YRP, ESG, CNGF, ILP,F - Agency EDs and Heads of Finance 2012-2013,F - Con Plan Contacts 2013-2014,F SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,FY2015 NOFA Contacts,F - DPSS Contacts - 5/30/2014	2015-11-05T23:30:00.000+0000
		Volunteers of America of Los Angeles	CFO					plouie@voala.org		City ESS funding 2014,F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,ACH List,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,F - Contracts Ending June 30 DPSS, HCFF, YRP, ESG, CNGF, ILP,Service Providers,IT - Service Providers,F - Contracts Ending June 30 Email List (ILP),F - Contracts Ending June 30, 2012 DPSS, HCFF, YRP, ESG, CNGF, ILP,F - Agency EDs and Heads of Finance 2012-2013,F - Con Plan Contacts 2013-2014,F SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,FY2015 NOFA Contacts,F - CoC Tier 2 - ED, CFO - 01/31/2014	2015-11-05T23:30:00.000+0000

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First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Jason	Yu	St. Joseph's Center	Director of Finance		vadams@stjosephctr.org	jyu@stjosephctr.org	lsarabia@stjosephctr.org			F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,ACH List,Finance - All Active Agencies as of 09/2015,FY2015 NOFA Agency Contacts,F - CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Service Providers,IT - Service Providers,F - Agency EDs and Heads of Finance 2012-2013,F - Con Plan Contacts 2013-2014,F SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,FY2015 NOFA Contacts,FY15-16 ConPlan Contracts,Finance - City Contracts July 1, 2015 start date,F - DPSS Contacts - 5/30/2014,FY2015 CoC Program New Projects RFP - Recommended Proposers,Contracts Ending June 30, 2015,HC16 Homeless Count Planning Committee	2015-11-05T23:30:00.000+0000
Jason	Yu	St. Joseph's Center	Director of Finance		vadams@stjosephctr.org	jyu@stjosephctr.org	lsarabia@stjosephctr.org			F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,ACH List,Finance - All Active Agencies as of 09/2015,FY2015 NOFA Agency Contacts,F - CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Service Providers,IT - Service Providers,F - Agency EDs and Heads of Finance 2012-2013,F - Con Plan Contacts 2013-2014,F SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,FY2015 NOFA Contacts,FY15-16 ConPlan Contracts,Finance - City Contracts July 1, 2015 start date,F - DPSS Contacts - 5/30/2014,FY2015 CoC Program New Projects RFP - Recommended Proposers,Contracts Ending June 30, 2015,HC16 Homeless Count Planning Committee	2015-11-05T23:30:00.000+0000
Donna	Gallup	Lamp Community, Inc.	Executive Director					donnag@lampcommunity.org		City ESS funding 2014,F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,SNOFA FY2013,2013 CoC NOFA Project Applicants,F - CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,Funding Opportunities,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Service Providers,IT - Service Providers,P- City and County Programs,Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,F - Contracts Ending June 30, 2012 DPSS, HCFP, YRP, ESG, CNGF, ILP,F - Agency EDs and Heads of Finance 2012-2013,Funding Team-Housing Authority Subrecipients,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,FY2015 NOFA Contacts,FY2014 NOFA,Contracts - Insurance Certificates Needed	2015-11-05T23:30:00.000+0000
Elizabeth	De Los Santos	Special Service for Groups, Inc.	Fiscal Manager		bdelossantos@ssgmain.org					Finance - All Active Agencies as of 09/2015,FY2015 CoC Program New Projects RFP - Recommended Proposers,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Service Providers,IT - Service Providers,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,F CoC Tier 2 - ED, CFO - 01/31/2014,Finance - City Contracts July 1, 2015 start date,F - DPSS Contacts - 5/30/2014	2015-11-05T23:30:00.000+0000

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First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Steve	Peck	United States Veterans Initiative, Inc.	President		sjpeck@usvetsinc.org					CTCT test,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,General Interest,Funding Opportunities,Press Releases,Staying Involved,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,P- City and County Programs,Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,SPA 6 Coalition,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,CoC Chief Executives,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Ronaldo	Tapia	LAHSA	Contracts Specialist (Temp)		rtapia@lahsa.org					Contracts Team,Service Providers,IT - Service Providers,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,F - Managemanet to be included in Correspondence - 10/23/2013,LAHSA Programs Department	2015-11-05T23:30:00.000+0000
Alyssa	Cruz	Skid Row Housing Trust	Grant Accountant		alyssa@skidrow.org					Finance - All Active Agencies as of 09/2015,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),HPRP City of Los Angeles,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,2012 Housing Inventory and Point-in-Time Count,F - All Fiscal Contact Database Contacts - 10/03/13,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Debbie Kaste	Kaste	CLARE Foundation, Inc.	Contracts Administrator					dkaste@clarefoundation.org		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,2012 Housing Inventory and Point-in-Time Count,Funding Team - RFQ List of Missing Agencies,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Gregory	Senegal	His Sheltering Arms	Vice President Program Operations		gas2001sen@gmail.com					Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,HMIS - Permanent Supportive Contacts,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Raul	Pavia	Alliance for Housing and Healing dba The Serra Pro	CFO		rpavia@alliancehh.org					Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,HMIS - Permanent Supportive Contacts,Funding Team - Family Providers,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000

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First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Stan	Rushing	Hathaway Sycamores						stanrushing@hathaway-sycamores.org		TAY List,FY2015 NOFA Agency Contacts,Funding Opportunities,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,2015 CoC New Projects RFP,FY2015 NOFA Contacts,Funding - 2014 ILP Proposers,2015 Crisis Housing and Services RFP	2015-11-05T23:30:00.000+0000
Yasuko Sakamoto		LTSC Community Development Corporation	Director of Social Sevices					ysakamoto@ltsc.org		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),Funding Team-CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Penny	Mehra	Alcott Center	Executive Director		pmehra@alcottcenter.org					FY2015 CoC Program New Projects RFP - Recommended Proposers,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Training for LAHSA Providers,Homeless Count 2011,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,P- City and County Programs,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,2012 Housing Inventory and Point-in-Time Count,HMIS-Transitional Housing Contacts,F - Agency EDs and Heads of Finance 2012-2013	2015-11-05T23:30:00.000+0000
Timothy	Sweeney	Venice Community Housing Corporation	Director of Programs					sweeneytimothy@gmail.com		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,IT - HMIS Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,Funding Team - Family Providers,F - SHP/CoC 2012-2013,2013 HC Volunteers,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Jo-Anne	Cohen	Skid Row Housing Trust	Director, Asset Management		joanne@skidrow.org					ACH List,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,F - CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,HPRP City of Los Angeles,P&P Los Angeles Continuum of Care Meetings,2012 Housing Inventory and Point-in-Time Count,HMIS - Permanent Supportive Contacts,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Christina	Nieto	Special Services for Groups			cnieto@hopics.org					FY2015 CoC Program New Projects RFP - Recommended Proposers,Funding Opportunities,IT - HMIS Agency Contacts,IT - HMIS HPRP Users,2013 HC Volunteers	2015-11-05T23:30:00.000+0000
Felecia Howard	Howard	United States Veterans Initiative, Inc.	Operatons Manager					fhoward@usvetsinc.org		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Opportunities,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,F - SHP/CoC 2012-2013,Funding Team- 2013 CoC New Project RFP,SNOFA 2013,FY2015 NOFA Contacts,FY2014 NOFA,2014 HFSS Proposers - Part 1	2015-11-05T23:30:00.000+0000

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First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Sonia	Warren				swarren@lahsa.org					Temp List - LAHD, Fiscal,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,LAHSA Fiscal Department - All	2015-11-05T23:30:00.000+0000
Yesica	Leiva				yleiva@lahsa.org					Temp List - LAHD, Fiscal,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,LAHSA Fiscal Department - All	2015-11-05T23:30:00.000+0000
Happi	Noel				hnoel@lahsa.org					A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,LAHSA Fiscal Department - All	2015-11-05T23:30:00.000+0000
Lisa	Thompson				lthompson@lahsa.org					A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,LAHSA Programs Department,LAHSA Programs	2015-11-05T23:30:00.000+0000
Aricela Soto-Najar	Soto-Najar	City of Pomona Housing Authority	Housing Authority Administrator					aricela_soto@ci.pomona.ca.us		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Opportunities,Press Releases,Training for LAHSA Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,Funding Team- Public Housing Authorities_2/16/12,F - SHP/CoC 2012-2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Samuel	Gonzalez	HWS			samuelgonzalez@hathaway-sycamores.org					TAY List,FY2015 NOFA Agency Contacts,Funding Opportunities,IT - HMIS Agency Contacts,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,P-TAY Housing Providers & Stakeholders,Funding Team- Quality Review Panel Invitee List,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Ann	McConville	Los Angeles Youth Network	Compliance Director		msupper@layn.org	amconville@layn.org				City ESS funding 2014,F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02/28/2014,Non-Coc Contracts - FY15-16,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,F - CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,General Interest,Funding Opportunities,IT - HMIS Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,Funding Team- CoC SNOFA Project Applicants,F - Contracts Ending June 30, 2012 DPSS, HCFP, YRP, ESG, CNGF, ILP,Funding Team- CoC Program Tier 2 Agencies,F - Con Plan Contacts 2013-2014,F - SHP/CoC 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,Contracts Ending June 30, 2015,FY2015 NOFA Contacts,FY15-16 ConPlan Contracts,Finance - City Contracts July 1, 2015 start date,FY2014 NOFA,2016 Homeless Count Advisory Committee,2015 Crisis Housing and Services RFP	2015-11-05T23:30:00.000+0000
ROSALIE ROWE	Rowe	Su Casa ~ Ending Domestic Violence	DIRECTOR OF FINANCE					rosalie@sucasadv.org		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,F - SHP/CoC 2012-2013,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Priscilla Smith		Venice Community Housing Corporation	Controllor					priscilla@vchcorp.org		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,F - SHP/CoC 2012-2013,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000

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Anu Sahni	Sahni		Health Program Analyst II		asahni@dmh.lacounty.gov					HC 2015 Addenda (PP Unit), SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,IT HMIS Agency Contacts,P&P Los Angeles Continuum of Care Meetings,2012 Housing Inventory and Point-in-Time Count,HMIS - News and Updates,Funding Team- Family Providers,Funding Team- Housing Authority Subrecipients,FY2015 NOFA Contacts,2016 Homeless Count Advisory Committee	2015-11-05T23:30:00.000+0000
Elizabeth Leon			Housing Technician		elizabeth_leon@ci.pomona.ca.us					FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,P&P Los Angeles Continuum of Care Meetings,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Maria Funk	Funk	DMH	District Cheif					mfunk@dmh.lacounty.gov		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Opportunities,P&P Los Angeles Continuum of Care Meetings,Funding Team- Housing Authority Subrecipients,Funding Team- 2013 CoC New Project RFP,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Karen Hirst	Hirst	Immanuel Housing	President					karen@immanuelhousing.org		CTCT test,TAY List,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,Funding Team - Family Providers,F - SHP/CoC 2012-2013,CoC Chief Executives,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Christina	Verjan	First To Serve			cverjan@firsttoserve.org					WSP Bidders Conference,FY2015 CoC Program New Projects RFP - Recommended Proposers,Funding Opportunities,IT - HMIS Agency Contacts,P&P Los Angeles Continuum of Care Meetings,Winter Shelter 2011-2012 Providers,2015 Crisis Housing and Services RFP	2015-11-05T23:30:00.000+0000
		California Hispanic Commission on Alcohol & Drug A						nfernandez@chcada.org		SNOFA FY2013,2013 CoC NOFA Project Applicants,Funding Opportunities,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,SNOFA 2013,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Joshua	Decell	LAHSA	Outcomes Unit Manager		jdecell@lahsa.org					General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,Staying Involved,Outcomes City and County HMIS Users,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,HMIS - News and Updates,LAHSA Staff for 2013 Coordinating Council Meetings,2013 HC Volunteers,Coordinating Council Reallocation Subcommittee 2014,LAHSA Programs Department,LAHSA Programs,Los Angeles Coordinating Council 2015,Family Solutions Collaborative,List of Potential Bidders	2015-11-05T23:30:00.000+0000
Charline	Dimas-Peinado	The Whole Child	CEO		cdimas@thewholechild.info					CTCT test,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Opportunities,IT - HMIS Agency Contacts,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,Funding Team- Housing Authority Subrecipients,F - SHP/CoC 2012-2013,2013 HC Volunteers,CoC Chief Executives,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Vanessa	Sedano	The Whole Child						vsedano@thewholechild.info		2014 HFSS Proposers - Part 2,HC 2015 Addenda (PP Unit),SNOFA FY2013,2013 CoC NOFA Project Applicants,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,IT - HMIS Agency Contacts,HMIS - News and Updates,Funding Team- Housing Authority Subrecipients,Funding Team- 2013 CoC New Project RFP,2013 HC Volunteers,FY2015 NOFA Contacts,Los Angeles Coordinating Council 2015,Family Solutions Collaborative,FY2014 NOFA,LAHSA 20th Anniversary Contact List	2015-11-05T23:30:00.000+0000
Christina Gallegos		The Whole Child	Administrative Assistant					cgallegos@thewholechild.info		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,F - SHP/CoC 2012-2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Jim O'Connell	O'Connell	Mary Lind Recovery Centers	Executive Director					jconnell@marylind.org		CTCT test,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,IT - HMIS Agency Contacts,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,F - SHP/CoC 2012-2013,CoC Chief Executives,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Dagmara			Case Manager					dagmarasantiago@gmail.com		FY2015 NOFA Agency Contacts,IT - HMIS Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Adelaide Hsu	Hsu	City of Pomona Housing Authority	Family Self Sufficiency Coordinator		adelaide_hsu@ci.pomona.ca.us					SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,Funding Opportunities,IT - HMIS Agency Contacts,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,Funding Team- Public Housing Authorities_ 2/16/12,HMIS - Emergency Shelter Contacts,Funding Team - Family Providers,F - SHP/CoC 2012-2013,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Karen	Earl	Jenesse Center, Inc.	Chief Executive Officer		kearl@jenesse.org					CTCT test,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Team-CoC SNOFA LAHSA Subrecipients Contacts,2012 Housing Inventory and Point-in-Time Count,Funding Team - Family Providers,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,CoC Chief Executives,SNOFA 2013,FY2015 NOFA Contacts,2014 HFSS Proposers - Part 1	2015-11-05T23:30:00.000+0000
Arcenia Vizcarra	Vizcarra	Mary Lind Recovery Centers	Controller					avizcarra@marylind.org		FY2015 NOFA Agency Contacts,General Interest,Training for LAHSA Providers,2012 Housing Inventory and Point-in-Time Count,HMIS - News and Updates,LAHSA Finance	2015-11-05T23:30:00.000+0000
Tim	Young		Administrative Assistant	Timothy.Young@hacfa.org						FY2015 NOFA Agency Contacts,P&P Los Angeles Continuum of Care Meetings,HMIS - Permanent Supportive Contacts,2015 CoC New Projects RFP,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Kristi Nunez			Gmat Manager					knunez@rainbowservicesdv.org		FY2015 NOFA Agency Contacts,P&P Los Angeles Continuum of Care Meetings,Funding Team - Family Providers,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Suzie Effatian			Case Manager					susie@vvc.org		FY2015 NOFA Agency Contacts,P&P Los Angeles Continuum of Care Meetings,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Barbara Smith			Residential Director					barbara@vvc.org		FY2015 NOFA Agency Contacts,P&P Los Angeles Continuum of Care Meetings,Funding Team - RFQ List of Missing Agencies,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Parker Anderson			General Manager, Human Services					panderson@wlcac.org		FY2015 NOFA Agency Contacts,P&P Los Angeles Continuum of Care Meetings,Funding Team - Family Providers,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Bryan C Jones			Director, Transitional Programs		bryanj@fasgi.org					FY2015 NOFA Agency Contacts,P&P Los Angeles Continuum of Care Meetings,FY2015 NOFA Contacts,2016 Homeless Count Advisory Committee	2015-11-05T23:30:00.000+0000
Marcello Alvarez		Alvarez	Operations/Finance Manager					malvarez@srdcla.org		2014 HFSS Proposers - Part 2,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,IT - HMIS Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,HMIS - News and Updates,SNOFA 2013,FY2015 NOFA Contacts,Family Solutions Collaborative	2015-11-05T23:30:00.000+0000
Ryan	Izell	Union Station Homeless Services	Director of Adult Services		rizell@unionstationhs.org					FY2015 CoC Program New Projects RFP - Recommended Proposers,General Interest,Funding Opportunities,Training for LAHSA Providers,HMIS - News and Updates,2016 Homeless Count Advisory Committee	2015-11-05T23:30:00.000+0000
Venus Sotir	Crabson	Asian Pacific Women's Center	Executive Director					venusy@apwcla.org		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Team- CoC SNOFA Project Applicants,F - SHP/CoC 2012-2013,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Gregory	Scott	New Directions, Inc.	President & CEO		gscott@ndvets.org					CTCT test,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,Staying Involved,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Outcomes City and County HMIS Users,Service Provider - Executive Directors,HMIS - News and Updates,LAHSA Finance,F - Agency EDs and Heads of Finance 2012-2013,Funding Team- Housing Authority Subrecipients,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,CoC Chief Executives,SNOFA 2013,FY2015 NOFA Contacts,FY2014 NOFA,2016 Homeless Count Advisory Committee	2015-11-05T23:30:00.000+0000
Luis Montes	Montes	Mental Health America- Antelope Valley	Director of Antelope Valley Programs					lmontes@mhala.org		FY2015 NOFA Agency Contacts,Funding Team- 2013 CoC New Project RFP,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Mark Supper	Supper	Los Angeles Youth Network	Executive Director					msupper@layn.org		CTCT test,City ESS funding 2014,F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,FY2015 NOFA Agency Contacts,F - CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,IT - HMIS Agency Contacts,F - Contracts Ending June 30, 2012 DPSS, HCFP, YRP, ESG, CNGF, ILP,P- TAY Housing Providers & Stakeholders,F - Agency EDs and Heads of Finance 2012-2013,F - Con Plan Contacts 2013-2014,F - All Fiscal Contact Database Contacts - 10/03/13,CoC Chief Executives,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Ian	Costello		Winter Shelter Programs Coordinator		icostello@lahsa.org					General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,Staying Involved,IT - HMIS Agency Contacts,Outcomes City and County HMIS Users,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),Service Provider - Executive Directors,HMIS - News and Updates,LAHSA Finance,LAHSA Programs Department,LAHSA Programs	2015-11-05T23:30:00.000+0000

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First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Monica Guthrie-Davis		Weingart Center Association	Vice President of Programs & Services		monicad@weingart.org					City ESS funding 2014,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,WSP,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,IT - HMIS Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Outcomes City and County HMIS Users,Service Provider - Executive Directors,Funding Team- CoC SNOFA Project Applicants,LAHSA Finance,Funding Team- CoC Program Tier 2 Agencies,Funding Team - RFQ List of Missing Agencies,SNOFA 2013,FY2015 NOFA Contacts,2016 Homeless Count Advisory Committee	2015-11-05T23:30:00.000+0000
Joyce	Enriquez				jenriquez@lahsa.org					IT - HMIS Agency Contacts,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),LAHSA Fiscal Department - All	2015-11-05T23:30:00.000+0000
Chet	Bieganski							cbieganski@lahsa.org		Finance 2014,General Interest,Announcements & Agendas for Public Meetings,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),Funding Team - Certified Public Accountants (CPA) Firms,LAHSA Staff for 2013 Coordinating Council Meetings,F - Managemanet to be included in Correspondence - 10/23/2013,Coordinating Council Reallocation Subcommittee 2014,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Jonni	Miller	LAHSA	Family Systems Integration Manager		jmillier@lahsa.org					WSP Bidders Conference,General Interest,Announcements & Agendas for Public Meetings,Press Releases,Training for LAHSA Providers,Outcomes City and County HMIS Users,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),Service Provider - Executive Directors,HMIS - News and Updates,LAHSA Finance,LAHSA Staff for 2013 Coordinating Council Meetings,LAHSA Programs Department,LAHSA Programs,Family Solutions Collaborative,2014 HFSS Proposers - Part 1	2015-11-05T23:30:00.000+0000
					sweaver@harborinterfaith.org					FY2015 CoC Program New Projects RFP - Recommended Proposers,IT - HMIS Agency Contacts,2016 Homeless Count Advisory Committee	2015-11-05T23:30:00.000+0000
Darien	Acevedo	Project New Hope	Program Manager in Permanent Housing					dacevedo@projectnewhope.org		FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Training for LAHSA Providers,IT - HMIS Agency Contacts,HMIS - News and Updates,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Georganne	Colvin	HACoLA	Administrative Analyst					georganne.colvin@hacola.org		FY2015 NOFA Agency Contacts,Funding Opportunities,Press Releases,HMIS - News and Updates,Funding Team- Quality Review Panel Invitee List,Funding Team- 2013 CoC New Project RFP,2015 CoC New Projects RFP,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Timothy	Watkins	Watts Labor Community Action Committee	President/CEO		wlcacceo@gmail.com					CTCT test,F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,ACH List,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,F - Agency EDs and Heads of Finance 2012-2013,Funding Team- Housing Authority Subrecipients,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,CoC Chief Executives,FY2015 NOFA Contacts,FY15-16 ConPlan Contracts,Finance - City Contracts July 1 2015 start date	2015-11-05T23:30:00.000+0000
Johanna	Chang	Alcott Center	Bookkeeper/Accountant		jchang@alcottcenter.org					FY2015 CoC Program New Projects RFP - Recommended Proposers,F - Agency EDs and Heads of Finance 2012-2013	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
		City of Pomona	Finance Director					paula_chamberlain@ci.pomona.ca.us		ACH List,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Andrew	Kerr	Housing Works	Treasurer		akerr.ca@gmail.com					Finance - All Active Agencies as of 09/2015,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Sandy	Oluwek	People Assisting the Homeless	CFO		sandyo@epath.org					FY2015 CoC Program New Projects RFP - Recommended Proposers,F - Agency EDs and Heads of Finance 2012-2013,F - Con Plan Contacts 2013-2014,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13	2015-11-05T23:30:00.000+0000
Selerin	Ntahitagabira	United States Veterans Initiative, Inc.	Vice President- Controller		sntahitagabira@usvetsinc.org					ACH List,Finance - All Active Agencies as of 09/2015,FY2015 NOFA Agency Contacts,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Rodney	Bagley	Watts Labor Community Action Committee	CFO		rbagley@wlcac.org					F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,ACH List,Finance - All Active Agencies as of 09/2015,F - Agency EDs and Heads of Finance 2012-2013,F - Con Plan Contacts 2013-2014,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,FY2015 NOFA Contacts,FY15-16 ConPlan Contracts,Finance - City Contracts July 1, 2015 start date	2015-11-05T23:30:00.000+0000
Angela	Leonard	Los Angeles Youth Network	VP of Finance and Operations		aleonard@layn.org					Non-Coc Contracts - FY15-16,Finance - All Active Agencies as of 09/2015,FY2015 NOFA Agency Contacts,F - All Fiscal Contact Database Contacts - 10/03/13,Contracts Ending June 30, 2015,FY2015 NOFA Contracts,FY15-16 ConPlan Contracts,Finance - City Contracts July 1 2015 start date,2015 Crisis Housing and Services RFP	2015-11-05T23:30:00.000+0000
Judith Rojas	Rojas		Operations Manager						scadp.jrojas@gmail.com	SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Team- Housing Authority Subrecipients,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Robyn Kupferman	Kupferman	Ocean Park Community Center	Contracts and Grants Manager					rkupferman@opcc.net		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,IT - HMIS Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Funding Team- CoC SNOFA Project Applicants,HMIS - News and Updates,F - SHP/CoC 2012-2013,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Mae Robinson	Robinson	His Sheltering Arms	Casemanager					mrobinson@hisshelteringarms.org		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Rhoen Moore	Moore	His Sheltering Arms	Executive Director					rmoore@hisshelteringarms.org		TAY List,FY2015 NOFA Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Elsa Trujillo			Senior Administrative Analyst					elsa.trujillo@smgov.net		FY2015 NOFA Agency Contacts,Funding Team- 2013 CoC New Project RFP,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000

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Carmelita	Gonzales	Covenant House California	Executive Director		lbuan@covca.org	cgonzales@covca.org		bbedrossian@covca.org		Finance - All Active Agencies as of 09/2015,FY2015 CoC Program New Projects RFP - Recommended Proposers,FY15-16 ConPlan Contracts,Finance - City Contracts July 1, 2015 start date,Non-Coc Contracts - FY15-16,Contracts Ending June 30, 2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Carmelita	Gonzales	Covenant House California	Executive Director		lbuan@covca.org	cgonzales@covca.org		bbedrossian@covca.org		Finance - All Active Agencies as of 09/2015,FY2015 CoC Program New Projects RFP - Recommended Proposers,FY15-16 ConPlan Contracts,Finance - City Contracts July 1, 2015 start date,Non-Coc Contracts - FY15-16,Contracts Ending June 30, 2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Qualena McClung	McClung	Weingart Center Association	Director of Compliance						qualenam@weingart.org	2014 HFSS Proposers - Part 2,FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,Staying Involved,IT - HMIS Agency Contacts,Outcomes City and County HMIS Users,Service Provider - Executive Directors,HMIS - News and Updates,LAHSA Finance,FY2015 NOFA Contacts,Family Solutions Collaborative	2015-11-05T23:30:00.000+0000
Dominica	Salvatore	Covenant House	Data Management Coordinator (QA)		dsalvatore@covca.org					WSP Bidders Conference,FY2015 CoC Program New Projects RFP - Recommended Proposers,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,IT - HMIS Agency Contacts,Outcomes City and County HMIS Users,Service Provider - Executive Directors,HMIS - News and Updates,2015 Crisis Housing and Services RFP	2015-11-05T23:30:00.000+0000
Carey	Meredith	Upward Bound House	EXECUTIVE DIRECTOR		cmeredith@upwardboundhouse.org	cglasco@upwardboundhouse.org				2014 HFSS Proposers - Part 2,CTCT test,Finance - All Active Agencies as of 09/2015,FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,IT - HMIS Agency Contacts,F - All Fiscal Contact Database Contacts - 10/03/13,Contracts Ending June 30, 2015,CoC Chief Executives,FY2015 NOFA Contacts,HC16 Homeless Count Planning Committee,Los Angeles Coordinating Council 2015,Finance - City Contracts July 1, 2015 start date,Contracts - Insurance Certificates Needed,LAHSA 20th Anniversary Contact List,F - DPSS Contacts - 5/30/2014	2015-11-05T23:30:00.000+0000
Deidre	Mumford	City of Santa Monica	Administrative Analyst		deidre.mumford@smgov.net					HC 2015 Addenda (PP Unit),SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Funding Team- CoC SNOFA Project Applicants,HMIS - News and Updates,Coordinating Council Reallocation Subcommittee 2014,SNOFA 2013,FY2015 NOFA Contacts,Family Solutions Collaborative,FY2014 NOFA,2016 Homeless Count Advisory Committee	2015-11-05T23:30:00.000+0000

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Ernest	Green	Skid Row Development Corporation	President		egreen@srdcla.org					CTCT test,City ESS funding 2014,F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,Finance - All Active Agencies as of 09/2015,FY2015 NOFA Agency Contacts,IT - HMIS Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,CoC Chief Executives,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Jessy Needham	Needham	Center for the Pacific Asian Family, Inc.	Grants & Communications Manager					jessican@cpaf.info		HC 2015 Addenda (PP Unit),SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Announcements & Agendas for Public Meetings,LA CoC Coordinating Council,SNOFA 2013,FY2015 NOFA Contacts,LAHSA 20th Anniversary Contact List	2015-11-05T23:30:00.000+0000
Jeanette	Robins	LAHSA	Program Performance Analyst		jrobbins@lahsa.org					HC16 Data and Research Advisory Committee,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,P&P Los Angeles Continuum of Care Meetings,HMIS - News and Updates,Advisory Committee,Homeless COunt Advisory Committee,LAHSA Programs Department,HC16 Homeless Count Planning Committee,LAHSA Programs,Family Solutions Collaborative,2016 Homeless Count Advisory Committee,Policy and Planning RC and Staff 2015,Homeless Research Assessment Survey Contact List 2015	2015-11-05T23:30:00.000+0000
Levi	Martin	Prototypes, A Center for Innovation in Health, Men	CFO		contracts@prototypes.org					Finance - All Active Agencies as of 09/2015,FY2015 NOFA Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Nancy	Ma	LAHSA	Sr. Funding Analyst		nma@lahsa.org					test of Hong,Test - Nancy Ma,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,Staying Involved,Outcomes City and County HMIS Users,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),Service Provider - Executive Directors,HMIS - News and Updates,LAHSA Finance,Coordinating Council Reallocation Subcommittee 2014,LAHSA Programs Department,LAHSA Programs	2015-11-05T23:30:00.000+0000
Ryan	Macy-Hurley	1736 Family Crisis Center	Director of Resource Development & Program Plannin		rhurley@1736fcc.org					2014 HFSS Proposers - Part 2,HC 2015 Addenda (PP Unit),SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,Outcomes City and County HMIS Users,Service Provider - Executive Directors,LAHSA Finance,SNOFA 2013,FY2015 NOFA Contacts,FY2014 NOFA,2016 Homeless Count Advisory Committee 2015 Crisis Housing and Services RFP	2015-11-05T23:30:00.000+0000
		People Assisting the Homeless	CFO						hwesuc@epath.org	City ESS funding 2014,F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,ACH List,F - CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,FY2015 NOFA Contacts,F - CoC Tier 2 - ED, CFO - 01/31/2014	2015-11-05T23:30:00.000+0000
Marta Escobar	Escobar	Center for Human Rights and Constitutional Law	Administrator		admin@centerforhumanrights.org					SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,IT - HMIS Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Federico Bustamante	Bustamante	Center for Human Rights & Constitutional Law	Program Director					fbustamante@centerforhumanrights.org		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
VICKI DOOLITTLE	Doolittle	Su Casa Domestic Abuse Network	EXECUTIVE DIRECTOR					vicki@sucasadv.org		CTCT test,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,CoC Chief Executives,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Rodney Bagley			CFO					rlwaccfo@gmail.com		SNOFA FY2013,FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Denis Mashkov			Property Accountant					denis@stepuponsecond.org		SNOFA FY2013,FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Karen	acfalle		PROGRAM DIRECTOR		kacfalle@upwardboundhouse.org					2014 HFSS Proposers - Part 2,FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,IT HMIS Agency Contacts,HMIS - News and Updates,2015 CoC New Projects RFP,FY2015 NOFA Contacts,Family Solutions Collaborative	2015-11-05T23:30:00.000+0000
Michelle	Vazquez	First Place for Youth	Accounting Manager		mzajac@firstplaceforyouth.org					FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,IT - HMIS Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Cheryl Castillo	Castillo		Director of Permanent Housing					ccastillo@alliancehh.org		FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,IT - HMIS Agency Contacts,HMIS - News and Updates,FY2015 NOFA Contacts,Family Solutions Collaborative	2015-11-05T23:30:00.000+0000
Spenger	Charles	Catholic Charities of Los Angeles Good Shepherd Ct	Grant Writer					scharles@qschomeless.org		FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,FY2015 NOFA Contacts,Family Solutions Collaborative,2015 Crisis Housing and Services RFP	2015-11-05T23:30:00.000+0000
Shannon	Legere	Beyond Shelter	Executive Director		shannoni@epath.org					CTCT test,Finance - All Active Agencies as of 09/2015,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,IT HMIS Agency Contacts,HMIS - News and Updates,CoC Chief Executives,FY2015 NOFA Contacts,Family Solutions Collaborative	2015-11-05T23:30:00.000+0000
Aldra Robinson	Robinson		Grants Manager					arobinson@ndvets.org		FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Tahia Hayslet			Executive Director		thayslet@harborinterfaith.org					2014 HFSS Proposers - Part 2,FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts,HC16 Homeless Count Planning Committee,Los Angeles Coordinating Council 2015,FY2014 NOFA,LAHSA 20th Anniversary Contact List	2015-11-05T23:30:00.000+0000
Quanetha	Hunt	VOA	Director		qhunt@voala.org					2014 HFSS Proposers - Part 2,TAY List,FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,WSP,IT - HMIS Agency Contacts,TAY 2014,FY2015 NOFA Contacts,2016 Homeless Count Advisory Committee,2015 Crisis Housing and Services RFP	2015-11-05T23:30:00.000+0000
Cali Hayes			Associate Director of Development		grants@epath.org					2014 HFSS Proposers - Part 2,FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Veronica Lara			Vice President		verolara@aol.com					FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,WSP,FY2015 NOFA Contacts,Funding - 2014 ILP Proposers	2015-11-05T23:30:00.000+0000
Catherine Atack			Director of Development					catherine@unitedfriends.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts,Funding - 2014 ILP Proposers	2015-11-05T23:30:00.000+0000
Kyla	Lee	St. Anne's	Chief Financial Officer		klee@stannes.org	twalker@stannes.org				Finance - All Active Agencies as of 09/2015,FY2015 NOFA Agency Contacts,IT - HMIS Agency Contacts,Contracts Ending June 30, 2015,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000

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First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Amy	Johnson	Weingart Center	Contracts Manager					amyj@weingart.org		FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,IT - HMIS Agency Contacts,HMIS - News and Updates,FY2015 NOFA Contacts,Family Solutions Collaborative,2015 Crisis Housing and Services RFP	2015-11-05T23:30:00.000+0000
Grace	Weltman	LAHSA	Director of Policy & Planning		gweltman@lahsa.org	grace.weltman@communities-motion.com				2016 Homeless Count Advisory Committee,HC16 Data and Research Advisory Committee,Announcements & Agendas for Public Meetings,LAHSA Executive Team,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),HC16 Homeless Count Planning Committee,Homeless Research Assessment Survey Contact List 2015,List of Potential Bidders	2015-11-05T23:30:00.000+0000
Simon	Costello		Associate Director		scostello@lalgbtcenter.org					HC 2015 Addenda (PP Unit),FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts,2016 Homeless Count Advisory Committee	2015-11-05T23:30:00.000+0000
M. Saray	Gonzalez	LA Family Housing			sgonzalez@lafh.org					FY2015 CoC Program New Projects RFP - Recommended Proposers,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,IT - HMIS Agency Contacts,HMIS - News and Updates,Family Solutions Collaborative,2015 Crisis Housing and Services RFP	2015-11-05T23:30:00.000+0000
Leyla	Haddad				lhaddad@lahsa.org					General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,HMIS - News and Updates,LAHSA Fiscal Department - All,Family Solutions Collaborative	2015-11-05T23:30:00.000+0000
Victor	Hinderliter	Good Shepherd Center, a program of Catholic Charit	Associate Director, Good Shepherd Center					vhinderliter@gschomeless.org		FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Press Releases,FY2015 NOFA Contacts,Family Solutions Collaborative,2015 Crisis Housing and Services RFP	2015-11-05T23:30:00.000+0000
Douglas	Guthrie	Housing Authority of the City of Los Angeles	President and CEO					douglas.guthrie@hacla.org		CTCT test,CoC Chief Executives,FY2015 NOFA Contacts,LAHSA 20th Anniversary Contact List	2015-11-05T23:30:00.000+0000
Priscilla Moore	Moore		Sr. Mental Health Counselor, RN					pmoore@dmh.lacounty.gov		FY2015 NOFA Agency Contacts,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,IT - HMIS Agency Contacts,HMIS - News and Updates,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Monica	Davis				mdavis@mhala.org					FY2015 CoC Program New Projects RFP - Recommended Proposers,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,HMIS - News and Updates	2015-11-05T23:30:00.000+0000
Emily Chen	Early		Director Finance					contracts@sfvcmhc.org		FY2015 NOFA Agency Contacts,Funding Opportunities,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Ponce, Connie			Project Director					connie.ponce@chcada.org		FY2015 NOFA Agency Contacts,IT - HMIS Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
James Kemper			Housing Administrator					james.kemper@smgov.net		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Marisa Solorzano			Program & Policy Analyst					msolorzano@neworg.us		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
								grants@beyondshelter.org		FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Karen O'Brien			Grants Manager		kobrien@lalgbtcenter.org					FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Virgie De La Cruz			Fiscal Manager					virgiec@fasgi.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
								ttcadmin@tarzanatc.org		FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
								kear110341@aol.com		FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Caroline McKiernan			Executive Assistant/HR Coordinator					cmckiernan@alliancehh.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Ami	Ronland	CHC	Assistant Executive Director		arowland@covca.org					FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,2015 CoC New Projects RFP,FY2015 NOFA Contacts,2015 Crisis Housing and Services RFP	2015-11-05T23:30:00.000+0000
Nancy	Neilson				nneilson@houseofruthinc.org					FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,HMIS - News and Updates,FY2015 NOFA Contacts,Family Solutions Collaborative	2015-11-05T23:30:00.000+0000
Darcie Mulholland	Mulholland	A Community of Friends	Program Compliance Manager					dmulholland@acof.org		General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,HMIS - News and Updates,FY2015 NOFA Contacts,Family Solutions Collaborative	2015-11-05T23:30:00.000+0000
MARY FENSTERMACHER	Fenstermacher		GRANTS MANAGER					maryf@upwardboundhouse.org		FY2015 NOFA Agency Contacts,Announcements & Agendas for Public Meetings,Funding Opportunities,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Peter	Lynn	LAHSA	Executive Director		plynn@lahsa.org					LAHSA Executive Director,City Officials and Neighborhood Councils,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,A Commission Distribution - Agenda & Supporting Documents,C - Media Contact -- Requires ED or Comm Approval,LAHSA Executive Team,City Council & County Board of Supervisors,A - LAHSA Staff - ED, IT, Dir. Admin.,, Comms. USE ONLY),2013 HC Volunteers,FY2015 NOFA Contacts,Los Angeles Coordinating Council 2015	2015-11-05T23:30:00.000+0000
Heather Flynn	Flynn		Director of Development Operations					hflynn@covca.org		FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,HMIS - News and Updates,FY2015 NOFA Contacts,Family Solutions Collaborative	2015-11-05T23:30:00.000+0000
Hellen	Hong	First Place for Youth			hhong@firstplaceforyouth.org					Finance - All Active Agencies as of 09/2015,FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,HMIS - News and Updates,2015 CoC New Projects RFP,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Darcie Mulholland			Program Compliance Manager					dmulholland@acof.org		FY2015 NOFA Agency Contacts,IT - HMIS Agency Contacts	2015-11-05T23:30:00.000+0000
Esmeralda	Martinez				emartinez@lahsa.org					General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,HMIS - News and Updates,LAHSA Fiscal Department - All,Family Solutions Collaborative	2015-11-05T23:30:00.000+0000
Gabrielle	Wanchek				gvilhauer@integratedrecoverynetwork.org					FY2015 CoC Program New Projects RFP - Recommended Proposers,IT - HMIS Agency Contacts,2015 CoC New Projects RFP	2015-11-05T23:30:00.000+0000
Usha Murthy			Chief Financial and Adminstrative Officer					umurthy@ndvets.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Kristina	Dixon	Jenesse Center, Inc.	Director of Finance and Information Systems		kdixon@jenesse.org					Finance - All Active Agencies as of 09/2015,FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Norberto Mantohac			Accountant					nmantohac@firsttoserve.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Troy	Vaughn	SHIELDS For Families, Inc.	Chief Operations Officer		tvaughn@shieldsforfamilies.org					Finance - All Active Agencies as of 09/2015,FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Rafe Pery			Consulting CFO					rafep@lampcommunity.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Rafe	Pery	Downtown Women's Center Residence			rafep@dwcweb.org					Non-Coc Contracts - FY15-16,Finance - All Active Agencies as of 09/2015,Contracts Ending June 30, 2015,FY2015 NOFA Contacts,Finance - City Contracts July 1, 2015 start date	2015-11-05T23:30:00.000+0000
								rbrooks@marylind.org		FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Molly Moen			Chief Operating Officer					mollym@downtownwomenscenter.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000

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Vanessa Smith			Administrative Assistant					vanessa.smith@hacla.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Kris	Nameth	LA LGBT Center	Program Manager		knameth@laigbtcenter.org					FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts,2015 Crisis Housing and Services RFP	2015-11-05T23:30:00.000+0000
Kimberly Hendrix			Recovery Services Assistant Director					khendrix@voala.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Va Lecia Adams-Kellum			Executive Director					vadams@stjosephctr.org		FY2015 NOFA Agency Contacts,Announcements & Agendas for Public Meetings,P&P Los Angeles Continuum of Care Meetings,LA CoC Coordinating Council,FY2015 NOFA Contacts,Los Angeles Coordinating Council 2015	2015-11-05T23:30:00.000+0000
Ian Ryen			Corporate & Foundation Relations Manager					ian@unitedfriends.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Verena Kwan			Workforce Development Coordinator					vkwan@apwcla.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Danielle Ware			Resident Manager					iamtatumsmom@gmail.com		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Hernandez, Cynthia			Pathways Manager					cynthia.hernandez@chcada.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Adriana	Sandoval	Good Shepherd Center, a program of Catholic Charit	Director of Development, Good Shepherd Center					asandoval@gschomeless.org		FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,FY2015 NOFA Contacts,Family Solutions Collaborative,2015 Crisis Housing and Services RFP	2015-11-05T23:30:00.000+0000
Debbie Pacheco			Finance Manager					dpacheco@covinaca.gov		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Sarah	Scott	City of Santa Monica	Senior Administrative Analyst		sarah.scott@smgov.net					Finance - All Active Agencies as of 09/2015,FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,HMIS - News and Updates,FY2015 NOFA Contacts,Family Solutions Collaborative	2015-11-05T23:30:00.000+0000
Mona Vega			Public Liaison Officer					mona.vega@hacola.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Amy Turk			Chief Program Officer					amyt@downtownwomenscenter.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Gregory A Senegal			Senior Housing Coordinator					gsenegal@hishshelteringarmsinc.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Sharon McGrath-Gold			Chief Financial Officer					smgrathgold@houseofruthinc.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Lula	Eskander		Manager IV					lula.eskander@hacla.org		FY2015 NOFA Agency Contacts,P&P Los Angeles Continuum of Care Meetings,2015 CoC New Projects RFP,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Vanessa Sedano			Housing Program Manager		vsedano@thewholechild.info					FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts,HC16 Homeless Count Planning Committee 2016 Homeless Count Advisory Committee	2015-11-05T23:30:00.000+0000
Todd	Sosna	Jewish Family Services	Senior Vice President of Operations		tsosna@jfsla.org					Finance - All Active Agencies as of 09/2015,FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Jeanne Lam			Brenda Sandoval					bsandoval@jwchinsititute.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Tim Stevens			Chief Operating Officer					tstevens@marylind.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Leticia Andueza			Associate Executive Director					landueza@neworg.us		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Dolly	Kase		Grants Associate					dollyk@epath.org		FY2015 NOFA Agency Contacts,2015 CoC New Projects RFP,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Erin McGinnis			Interim Director of Programs					emcginnis@stjosephctr.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Andrew Ozurovich			CPA - Account Manager					andyo@togcpa.com		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Linda	Poliakon	City of Pomona			linda_poliakon@ci.pomona.ca.us					Finance - All Active Agencies as of 09/2015,FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Karen Zane			Assistant Finance Director		karen_zane@ci.pomona.ca.us					FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Patrick Gregorian			Senior Administrative Analyst					patrick.gregorian@smgov.net		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Andy Fernandez			Budget Analyst					andy.fernandez@hacola.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Rafe Pery			Chief Financial Officer					rafep@downtownwomenscenter.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Eric Gullett			Controller					egullett@harborinterfaith.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000

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Cinthia	Requa-Robles	Housing Works	Fiscal Manager		err@housingworksca.org					Finance - All Active Agencies as of 09/2015,FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Stacy Enomoto			CFO					senomoto@thewholechild.info		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Pattie Lynch			Director of Finance					plynch@jfsia.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Kimberly Nall			Director of Finance					knall@dmh.lacounty.gov		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Romeo Reyes			Director of Finance					rreyes@neworg.us		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Gina Lansing			Director of Finance					glansing@rainbowservicesdv.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Gia Stokes			Vice President Finance and Accounting					gstokes@shieldsforfamilies.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Roberta	Trotman	Skid Row Housing Trust	Director of Finance and Accounting		roberta.trotman@skidrow.org					Finance - All Active Agencies as of 09/2015,FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Tricia Cole			Finance Manager					tcole@covinaca.gov		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Delene Aikens			Assistant Director					darlene.aikens@hacola.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Brooke	Lykins	Downtown Women's Center	Chief Development Officer					brookel@downtownwomenscenter.org		FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,HMIS - News and Updates,FY2015 NOFA Contacts,2015 Crisis Housing and Services RFP	2015-11-05T23:30:00.000+0000
Ivan Acosta			Associate (Program) Director					iacosta@harborinterfaith.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Aditi	Joshi	Jewish Family Services	Program Administration Manager		ajoshi@jfsia.org					Finance - All Active Agencies as of 09/2015,FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Arnold	Rudnick	LAMP Community Inc.	Consulting Director of Finance		arnoldr@lampcommunity.org	rafep@lampcommunity.org	patricial@lampcommunity.org			Non-Coc Contracts - FY15-16,Finance - All Active Agencies as of 09/2015,Finance - City Contracts April 1, 2015 start date,Contracts Ending June 30, 2015,Finance - City Contracts July 1, 2015 start date,FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Miquel Medel			Controller					mmedel@lalgbtcenter.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Bernie	La Fianza	Penny Lane Centers	Accounting Manager	ive@pennylane.org	blafianza@pennylane.org			aheymann@pennylane.org		Finance - All Active Agencies as of 09/2015,Contracts Ending June 30, 2015,FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
PHILIP BUI			STAFF ACCOUNTANT					philip@sucasadv.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Christopher	Callandrillo	LAHSA	Director of Programs		ccallandrillo@lahsa.org					General Interest,Announcements & Agendas for Public Meetings,A - Commission Distribution - Agenda & Supporting Documents,LAHSA Executive Team,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),LAHSA Programs Department,LAHSA Programs	2015-11-05T23:30:00.000+0000
Darron	Moore	First To Serve			dmoore@firsttoserve.org					FY2015 CoC Program New Projects RFP - Recommended Proposers,WSP,2015 Crisis Housing and Services RFP	2015-11-05T23:30:00.000+0000
Veronica	Lewis	SSG/HOPICS			vlewis@hopics.org					FY2015 CoC Program New Projects RFP - Recommended Proposers,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,HMIS - News and Updates,Family Solutions Collaborative,2016 Homeless Count Advisory Committee,2015 Crisis Housing and Services RFP	2015-11-05T23:30:00.000+0000
Karina	Vazquez	First Place for Youth	Accounting Manager		kvazquez@firstplaceforyouth.org					Finance - All Active Agencies as of 09/2015,FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Debbie	Manners	Hathaway-Sycamores	Interim CEO					debbiemanners@hathaway-sycamores.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Beth	Lazar	LA Family Housing			elazar@lafh.org					FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Jenny	Swan				jennycreeswan@gmail.com					FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,Funding Opportunities,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Chris	Coaloa				ccoaloa@lahsa.org					WSP Bidders Conference,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,HMIS - News and Updates,LAHSA Programs Department,Family Solutions Collaborative	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Claudine	DeGennaro				claudined@lahsa.org					LAHSA Fiscal Department - All	2015-11-05T23:30:00.000+0000
Joshua	Castro				jcastro@lahsa.org					LAHSA Fiscal Department - All	2015-11-05T23:30:00.000+0000
Lidiya	Potapenko				lpotapenko@lahsa.org					LAHSA Fiscal Department - All	2015-11-05T23:30:00.000+0000
Mike	Shin				mshin@lahsa.org					LAHSA Fiscal Department - All	2015-11-05T23:30:00.000+0000
Sirak	Saifu				ssaifu@lahsa.org					LAHSA Fiscal Department - All	2015-11-05T23:30:00.000+0000
Angela	Rosales				arosales@lahsa.org					LAHSA Programs Department	2015-11-05T23:30:00.000+0000
Barbara	Williams				bwilliams@lahsa.org					LAHSA Programs Department	2015-11-05T23:30:00.000+0000
Brenda	Threatt				bthreatt@lahsa.org					LAHSA Programs Department,2016 Homeless Count Advisory Committee	2015-11-05T23:30:00.000+0000
Danielle	Hanne				dhanne@lahsa.org					LAHSA Programs Department	2015-11-05T23:30:00.000+0000
Isaac	Compton				icompton@lahsa.org					LAHSA Programs Department	2015-11-05T23:30:00.000+0000
Kristina	Garcia Siegel				kgsiegel@lahsa.org					LAHSA Programs Department	2015-11-05T23:30:00.000+0000
Martha	Macias				mmacias@lahsa.org					LAHSA Programs Department	2015-11-05T23:30:00.000+0000
Michelle	Connell				mmcconnell@lahsa.org					LAHSA Programs Department	2015-11-05T23:30:00.000+0000
Monica	Garcia				monicag@lahsa.org					LAHSA Programs Department	2015-11-05T23:30:00.000+0000
Sandra	Rose				srose@lahsa.org					LAHSA Programs Department	2015-11-05T23:30:00.000+0000
Skyler	Markman				smarkman@lahsa.org					LAHSA Programs Department	2015-11-05T23:30:00.000+0000
Tanya	Tull				ttull@lahsa.org					LAHSA Programs Department	2015-11-05T23:30:00.000+0000
Morgan	Sokol				msokol@lafh.org					FY2015 CoC Program New Projects RFP - Recommended Proposers,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,IT - HMIS Agency Contacts,HMIS - News and Updates,Family Solutions Collaborative	2015-11-05T23:30:00.000+0000
LaCheryl	Porter				lporter@stjosephctr.org					FY2015 CoC Program New Projects RFP - Recommended Proposers,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,HMIS - News and Updates,Family Solutions Collaborative	2015-11-05T23:30:00.000+0000
					nmantohoc@firsttoserve.org					FY2015 CoC Program New Projects RFP - Recommended Proposers,WSP	2015-11-05T23:30:00.000+0000
Nick	Maiorino				nmaiorino@alcottcenter.org					FY2015 CoC Program New Projects RFP - Recommended Proposers,Funding Opportunities	2015-11-05T23:30:00.000+0000
Amanda	Bender				abender@fsla.org					FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Judith	Rojas	SCADP			jrojas@scadpinc.org					FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
					stephanieinyama@yahoo.com					test,Policy & Planning-New Staff 2015,HC16 Data and Research Advisory Committee,2015 Homeless Count Demo Survey Bidders List,Elected Officials and Community Partners,City ESS funding 2014,F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,Non-Coc Contracts - FY15-16,ACH List,2014 HC Sign Ups,TAY List,Finance - All Active Agencies as of 09/2015,HC 2015 Addenda (PP Unit),SNOFA FY2013,custom,Finance - City Contracts April 1, 2015 start date,Higher Ed Research Administrators,Finance 2014,WSP Bidders Conference,test of Hong,LAHSA Executive Director,City Officials and Neighborhood Councils,2013 CoC NOFA Project Applicants,Test - Nancy Ma,GMAIL emergency list,FY2015 NOFA Agency Contacts,WSP,Contracts Team,F - CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,Test Chris Coaloa,General Interest,P&P - Coalition Leaders & Key Members,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,Staying Involved,P&P - Legislative Alerts (Under Review),A - LAHSA Commissioners,P&P - Homeless Deputies,P&P - Partners (Under Review),P - HUD Contacts (Under Review)	2015-11-05T23:30:00.000+0000
Liz	Bender				lbender@firstplaceforyouth.org					Finance - All Active Agencies as of 09/2015,FY2015 CoC Program New Projects RFP - Recommended Proposers	2015-11-05T23:30:00.000+0000
					clapus@stjosephctr.org					FY2015 CoC Program New Projects RFP - Recommended Proposers	2015-11-05T23:30:00.000+0000
					eberger@ssg.org					FY2015 CoC Program New Projects RFP - Recommended Proposers	2015-11-05T23:30:00.000+0000
					icharmaraman@alcottcenter.org					FY2015 CoC Program New Projects RFP - Recommended Proposers	2015-11-05T23:30:00.000+0000
					joh@upwardboundhouse.org					FY2015 CoC Program New Projects RFP - Recommended Proposers	2015-11-05T23:30:00.000+0000
					kjacobson@firstplaceforyouth.org					FY2015 CoC Program New Projects RFP - Recommended Proposers	2015-11-05T23:30:00.000+0000
					krangel@alcottcenter.org					FY2015 CoC Program New Projects RFP - Recommended Proposers	2015-11-05T23:30:00.000+0000
					ljean@lalgbtcenter.org					FY2015 CoC Program New Projects RFP - Recommended Proposers	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
					mholtzman@lalgbtcenter.org					FY2015 CoC Program New Projects RFP - Recommended Proposers	2015-11-05T23:30:00.000+0000
					sajobiewe@comptoncity.org					FY2015 CoC Program New Projects RFP - Recommended Proposers	2015-11-05T23:30:00.000+0000
					sgonzalez@jovenesinc.org					FY2015 CoC Program New Projects RFP - Recommended Proposers,IT - HMIS Agency Contacts	2015-11-05T23:30:00.000+0000
					ssg@ssg.org					FY2015 CoC Program New Projects RFP - Recommended Proposers	2015-11-05T23:30:00.000+0000
					vlepper@gmail.com					FY2015 CoC Program New Projects RFP - Recommended Proposers	2015-11-05T23:30:00.000+0000
					j-hackworth@att.net					FY2015 CoC Program New Projects RFP - Recommended Proposers	2015-11-05T23:30:00.000+0000
					tkim@mhala.org					FY2015 CoC Program New Projects RFP - Recommended Proposers	2015-11-05T23:30:00.000+0000



LAHSA

Email Statistics
11/10/2015

Email Name: 2015 CoC Program NOFA - Priority Listing

Template: Press Announcements - Clean

Lists: LAHSA Executive Team
LAHSA Executive Director
FY2015 NOFA Agency Contacts
FY2015 NOFA Contacts
LAHSA Programs Department
FY2015 CoC Program New Projects RFP - Recommended Proposers
LAHSA Fiscal Department - All

Email Run History

Sending Type	Sent	Run Date	Status
Original Send	388	11/5/2015	Successfully Sent

Email Stats

Sent	Bounces	Spam Reports	Opt-outs	Opens	Clicks	Forwards
388	6.4% (25)	0	0	44.1% (160)	71.9% (115)	0

Click-through Stats

Email Link	Unique Click-throughs	Click-through Distribution
http://documents.lahsa.org/programs/funding/2-015/Fully-Reallocated-Grants-FINAL.pdf	82	43.4%
http://documents.lahsa.org/programs/funding/2-015/FY2015-Priority-Listing-FINAL.pdf	107	56.6%
Total Click-throughs	189	100%

Social Stats

Page Views	Share	Send	Like	Twitter	LinkedIn	(Other)
0	0	0	0	0	0	0

Projects Fully Reallocated

Project Number	Applicant Name	Project Name	Grant Number	Evaluation Score	Project Component	Available Renewal Amount	Reallocated Amount
CA0330	Harbor Interfaith Services, Inc.	"You Can Have It A.L.L."	CA0330L9D001407	85.4%	TH	\$130,105	\$130,105
CA0332	Los Angeles Homeless Services Authority	609 Transitional Shelter	CA0332L9D001407	95.3%	TH	\$99,538	\$99,538
CA0333	YMCA of Metropolitan Los Angeles	A Brighter Future	CA0333L9D001407	84.9%	TH	\$180,867	\$180,867
CA0337	The Salvation Army, a California corporation	The Salvation Army SC Division LA Alegria (a.k.a. Bethesda House at Alegria)	CA0337L9D001407	86.6%	TH	\$367,367	\$367,367
CA0338	Southern California Alcohol and Drug Programs, Inc.	Angel Step Too	CA0338L9D001407	94.1%	TH	\$362,722	\$362,722
CA0342	Los Angeles Homeless Services Authority	Barrington/Keaveney House for Women	CA0342L9D001407	73.5%	TH	\$93,974	\$93,974
CA0343	The Salvation Army, a California corporation	The Salvation Army SC Division LA Bell Shelter I	CA0343L9D001407	86.8%	TH	\$222,378	\$222,378
CA0344	The Salvation Army, a California corporation	The Salvation Army SC Division LA Bell Shelter II	CA0344L9D001407	80.7%	TH	\$281,297	\$281,297
CA0350	Los Angeles Homeless Services Authority	CASA Transitional Shelter	CA0350L9D001407	83.3%	TH	\$64,900	\$64,900
CA0351	Homes for Life Foundation	HFL Cedar Street Homes	CA0351L9D001407	77.9%	TH	\$344,019	\$344,019
CA0361	Los Angeles Homeless Services Authority	Coordinated Case Management	CA0361L9D001407	77.3%	SSO	\$389,215	\$389,215
CA0369	Single Room Occupancy Housing Corporation	Enhanced Emergency Housing Program	CA0369L9D001407	51.5%	SSO	\$94,374	\$94,374
CA0377	Los Angeles Homeless Services Authority	Women's Renaissance	CA0377L9D001407	78.6%	TH	\$245,728	\$245,728
CA0378	Center for Human Rights and Constitutional Law, Inc	Casa Libre/Freedom House 2014	CA0378L9D001407	0.0%	TH	\$137,523	\$137,523
CA0381	Los Angeles Homeless Services Authority	First to Serve Transitional Housing Program	CA0381L9D001407	76.0%	TH	\$154,693	\$154,693
CA0388	Los Angeles Homeless Services Authority	Hawkes Transitional Residence	CA0388L9D001407	72.9%	TH	\$394,964	\$394,964
CA0396	Los Angeles Youth Network	Hollywood Youth Shelter	CA0396L9D001407	25.6%	SSO	\$41,300	\$41,300
CA0398	St Joseph Center	Senior Services	CA0398L9D001407	79.5%	SSO	\$48,146	\$48,146
CA0399	Los Angeles Homeless Services Authority	Homeless Solution Access Center	CA0399L9D001407	64.0%	SSO	\$204,073	\$204,073
CA0400	Los Angeles Homeless Services Authority	Homeless Reduction for Runaway Youth and Battered Women/Children	CA0400L9D001407	87.8%	SSO	\$201,869	\$201,869
CA0402	Immanuel Housing Inc.	Immanuel House of Hope	CA0402L9D001407	99.3%	TH	\$77,643	\$77,643
CA0403	Los Angeles Homeless Services Authority	Keith Village	CA0403L9D001407	70.8%	TH	\$374,292	\$374,292
CA0406	New Economics for Women	La Posada	CA0406L9D001407	24.5%	TH	\$158,211	\$158,211
CA0418	Los Angeles Homeless Services Authority	Naomi Village	CA0418L9D001407	68.8%	TH	\$191,684	\$191,684
CA0423	Los Angeles Homeless Services Authority	Night Light	CA0423L9D001407	48.1%	SSO	\$64,867	\$64,867

Projects Fully Reallocated

CA0424	Antelope Valley Domestic Violence Council	Oasis House	CA0424L9D001407	66.6%	TH	\$146,652	\$146,652
CA0432	Los Angeles Homeless Services Authority	PATHWays Transitional Housing	CA0432L9D001407	78.6%	TH	\$213,145	\$213,145
CA0437	Los Angeles Homeless Services Authority	Porch Light Transitional Housing Program	CA0437L9D001407	75.0%	TH	\$257,130	\$257,130
CA0440	Los Angeles Homeless Services Authority	Project ACHIEVE - El Monte Street Outreach	CA0440L9D001407	57.1%	SSO	\$205,345	\$205,345
CA0441	Los Angeles Homeless Services Authority	Project Home Again	CA0441L9D001407	90.0%	TH	\$726,912	\$726,912
CA0448	Los Angeles Homeless Services Authority	Prototypes Transitional Housing Project	CA0448L9D001407	65.3%	TH	\$143,142	\$143,142
CA0453	New Directions, Inc.	Regional Home for Homeless Veterans CA0453L9D001407	CA0453L9D001407	64.9%	TH	\$585,586	\$585,586
CA0454	Los Angeles Homeless Services Authority	Regional Job Training Program	CA0454L9D001407	65.0%	TH	\$146,164	\$146,164
CA0455	PATH (People Assisting the Homeless)	Regional Street Outreach	CA0455L9D001407	62.6%	SSO	\$116,711	\$116,711
CA0458	Los Angeles Homeless Services Authority	San Fernando Valley Homeless Coordinated Services	CA0458L9D001407	68.7%	SSO	\$137,156	\$137,156
CA0461	SHIELDS For Families, Inc.	Saraii Village	CA0461L9D001407	58.8%	TH	\$92,117	\$92,117
CA0463	Single Room Occupancy Housing Corporation	Marshal House Transitional Housing Program	CA0463L9D001407	87.0%	TH	\$376,641	\$376,641
CA0470	Intercommunity Child Guidance Center dba The Whole Child	TWC Family Housing Program	CA0470L9D001407	90.0%	TH	\$168,354	\$168,354
CA0476	Los Angeles Homeless Services Authority	St. Joseph Dual Diagnosed Outreach Program	CA0476L9D001407	51.3%	SSO	\$224,660	\$224,660
CA0477	Los Angeles Homeless Services Authority	Project New Start	CA0477L9D001407	77.8%	TH	\$464,567	\$464,567
CA0486	Mary Lind Recovery Centers	MLRC Supportive Program FY2013	CA0486L9D001407	84.4%	TH	\$450,742	\$450,742
CA0488	Filipino American Service Group, Inc.	Park View House	CA0488L9D001407	88.1%	TH	\$194,077	\$194,077
CA0492	The Salvation Army, a California corporation	The Salvation Army SC Division LA The Haven	CA0492L9D001407	74.7%	TH	\$173,185	\$173,185
CA0493	Los Angeles Homeless Services Authority	Pearl Center	CA0493L9D001407	34.3%	PH	\$223,493	\$223,493
CA0497	The Salvation Army, a California corporation	The Salvation Army SC Division LA Westwood Transitional Village	CA0497L9D001407	95.0%	TH	\$225,704	\$225,704
CA0498	Los Angeles Homeless Services Authority	Sober Inn	CA0498L9D001407	69.3%	TH	\$164,616	\$164,616
CA0503	Los Angeles Homeless Services Authority	SRDC - Transition House	CA0503L9D001407	63.7%	TH	\$73,164	\$73,164
CA0504	Los Angeles Homeless Services Authority	Recuperative Care Transitional Housing	CA0504L9D001407	85.1%	TH	\$581,749	\$581,749
CA0505	L.A. Family Housing	Transitional Housing and Supportive Services Project	CA0505L9D001407	88.5%	TH	\$362,439	\$362,439
CA0506	Tarzana Treatment Centers, Inc.	TTC THP	CA0506L9D001407	99.5%	TH	\$192,082	\$192,082
CA0507	Los Angeles Homeless Services Authority	House of Dignity 2	CA0507L9D001407	54.2%	TH	\$258,250	\$258,250
CA0516	Ocean Park Community Center	CA-600-REN-Turning Point	CA0516L9D001407	62.2%	TH	\$311,765	\$311,765

Projects Fully Reallocated

CA0517	Los Angeles Homeless Services Authority	Star House	CA0517L9D001407	62.5%	TH	\$152,700	\$152,700
CA0521	Rainbow Services, Ltd.	Rainbow Services Villa Paloma Transitional Housing	CA0521L9D001407	63.7%	TH	\$259,869	\$259,869
CA0524	Los Angeles Homeless Services Authority	West Covina Community Services Center	CA0524L9D001407	66.8%	SSO	\$162,221	\$162,221
CA0525	Venice Community Housing Corporation	Westminster Transitional Living Center	CA0525L9D001407	95.0%	TH	\$82,716	\$82,716
CA0530	California Council for Veterans Affairs, Inc.	Women and Children First	CA0530L9D001407	80.0%	TH	\$138,811	\$138,811
CA0531	Los Angeles Homeless Services Authority	Women in New Directions	CA0531L9D001407	93.2%	SSO	\$67,955	\$67,955

Applicant: Los Angeles Homeless Services Authority CA-600-CoC

Project: FY 2015 CoC Application

02. 2015 CoC Consolidated Application: Public Posting Evidence

1. CoC Consolidated Application: Public Posting Evidence
 - Page 1-7: LAHSA Website CoC Consolidated Application Public Posting
 - Page 1: Date of the posting
 - Page 4:
 - 2015 LA CoC Application
 - FY2015 LA CoC Planning Application
 - Priority Ranking- Priority Listing (eSNAPS)
 - Page 8-69: Evidence of Communicating Decisions to the CoC's Full Membership

Wednesday, November 18, 2015



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HOMELESS COUNT

FOR PROVIDERS

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ANNOUNCEMENTS

FUNDING OPPORTUNITIES ⁶**CoC Program NOFA****Crisis Housing and
Services****Winter Shelter Program****Homeless Count****Other Funding
Opportunities****Archives**

FileShare

Continuum of Care (CoC) Program

On September 18, 2015, the U.S. Department of Housing and Urban Development (HUD) released the FY2015 CoC Program NOFA. Please visit the [HUD Exchange website](#) for more information and resources.

LAHSA will be sending updates to our LA CoC providers regarding instructions for this NOFA process.

Do You Have a NOFA Question?

Your Question

Submit

Questions and Answers (Q&A)

» [Week 1](#) 

» [Week 2](#) 

» [Week 3](#) 

» [Week 4](#) 

FY2015 CoC Program New Projects RFP

FY2015 CoC Program NOFA

FY2015 Continuum of Care (CoC) Program New Projects RFP

LAHSA is pleased to announce the release of the FY2015 CoC Program New Projects RFP.

RFP Timeline

Date	Time	Details
April 16, 2015		RFP Released
April 28, 2015	10am – 12pm	Bidders' Conference

April 30, 2015	5pm	Written Questions Due
October 6, 2015	3pm	Submission Deadline

Bidders Conference


Pre-registration is not required. Parking is available at nearby lots. Parking validation will not be provided.

RFP Documents

- » [CoC Program New Projects RFP](#)  - RE-RELEASED
- » [FY2015 CoC New Projects RFP - Q&A](#) 
- » [HACoLA List of Eligible Cities](#) 
- » [LAHSA Core Documents](#) 
- » [FY2015 CoC New Projects RFP - Addendum #1](#) 
- » [FY2015 CoC New Projects RFP - Addendum #2](#) 
- » [FY2015 CoC New Projects RFP - Addendum #3](#) 
- » [FY2015 CoC New Projects RFP - Addendum #4](#)  - 9/25/15

Application Documents

Application

- » [FY2015 CoC Program New Projects RFP – Application](#)
 - » [FY2015 CoC Program New Projects RFP – Reference Application](#)  *
- * Not for submission purposes. Please use as reference only.

Budget

- » [FY2015 CoC Program New Projects RFP – Rapid Rehousing Budget Template](#) 

- » [FY2015 CoC Program New Projects RFP – Permanent Supportive Housing Budget Template](#) 


HUD Form 2880

- » [HUD Form 2880 Instructions](#)  - ALL APPLICANTS
- » [2880 Disclosure Report Template](#)  - ALL APPLICANTS
- » [HUD Form 2880](#)  - PHA APPLICANTS ONLY

Threshold Evaluation Results

- » [FY2015 CoC Program New Projects RFP \(Re-released\) – Threshold Evaluation Results](#)  - 10/15/2015
- » [FY2015 CoC Program New Projects RFP – Threshold Evaluation Results](#) 

Funding Recommendations

- » [FY2015 CoC Program New Projects RFP – Quality Evaluation Results and Recommendations](#)  - 10/30/2015

PHA Sample Agreements

- » [HACLA - Sample HACLA Contract](#) 
- » [HACoLA – CoC Program Agreement – SAMPLE](#) 

FY2015 CoC Consolidated Application

- » [2015 LA CoC Application](#) 
- » [FY2015 LA CoC Planning Application](#) 
- » [Priority Ranking – Priority Listing](#) (eSNAPS) 

Major Renewal Project Application Deadlines

LAHSA Sub-Recipients

Deadline	Item
Thursday, October 1, 2015 @ 5PM	Additional Renewal Project Application




HUD Directs

Deadline	Item
Thursday, October 8, 2015 @ 5PM	Upload eSNAPS PDF of Project Application(s) to LAHSA Fileshare
Wednesday, October 21, 2015 @ 3PM	Submission of Project Application(s) in eSNAPS

FY2015 Grant Inventory Worksheet (GIW)




» [GIW](#)  - (as of September 24, 2015)

E-Snaps Project Application Resources



- » [Renewal Project Application Instructional Guide](#) 
- » [Renewal Project Application Detailed Instructions](#)
- » [Performance Measures - Project Application Instructional Guide](#) 
- » [Budgets - Project Application Instructional Guide](#) 

CoC Renewal Evaluation and Priority Listing

- » [FY2015 CoC Program Priority List Ranking](#) 

- » [FY2015 LA CoC Program Application Priority Listing](#) 
- » [Evaluation Methodology](#) 
- » [Chronic Homeless Turnover Rates for PSH Renewals](#) 
- » [CoC Renewal Scoring Appeal Process and Submission Form](#) 

Reallocation Policy and Procedures

- » [FY2015 Reallocation Policy](#) 
- » [Fully Reallocated Grants List](#) 

Weekly LAHSA NOFA Communication

- » [Week 1 Communication](#) 
- » [Week 2 Communication](#) 

Weekly Technical Assistance Office Hours

LAHSA will be holding virtual office hours using WebEx every Wednesday from 10:00am-11:00am. Questions received from the “Do you have a NOFA question?” webform will be answered during our Weekly NOFA TA Office Hours.

- » [October 14, 2015, Week 3 Webex Registration](#)

The Los Angeles Homeless Services Authority

A Joint Powers Authority of the City and County of Los Angeles

811 Wilshire Blvd., 6th Floor | Los Angeles, CA 90017

Phone: **(213) 683-3333** | Fax: **(213) 892-0093** | TTY: **(213) 553-8488** |



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Los Angeles
HOMELESS SERVICES AUTHORITY
Working Together to End Homelessness in Los Angeles

2015 CoC Program NOFA

Priority Listing and Reallocated Grants List

November 5, 2015

On October 30, 2015, the LAHSA Commission approved the FY2015 Los Angeles Continuum of Care (CoC) Program Application Priority Listing and Reallocated Grants List.

The projects listed in the [FY2015 LA CoC Program Application Priority Listing](#) will be ranked and included in FY2015 CoC Program Consolidated Application.

The projects listed in the [Fully Reallocated Grants List](#) will not be ranked for the FY2015 CoC Program Priority Listing and will not be included in FY2015 CoC Program Consolidated Application.

If you have any questions or concerns, please contact the NOFA Team at:
snofa@lahsa.org

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Anita	Nelson	SRO Housing Corporation	Chief Executive Officer		anitan@srohousing.org			ruthc@srohousing.org	patrickh@srohousing.org	test,City ESS funding 2014,F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,ACH List,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,F - CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,Funding Opportunities,Press Releases,P&P - Legislative Alerts (Under Review),P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,P- City and County Programs,Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,HMIS - Permanent	2015-11-05T23:30:00.000+0000
Benita De Frank	DeFrank	City of Pomona Housing Authority	Housing and Community Development Manager					benita_defrank@ci.pomona.ca.us		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Opportunities,Press Releases,P&P - Legislative Alerts (Under Review),P&P - LAC Cities (Under Review),P - change to Mayors & City Managers),P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,Funding Team- Public Housing Authorities_2/16/12,F - SHP/CoC 2012-2013,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Ben Schirmer	Schirmer	Rainbow Services, Ltd. HUD DIRECT ONLY-APR See Rho	Executive Director					bschirmer@rainbowservicesdv.org		CTCT test,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Press Releases,P&P - Legislative Alerts (Under Review),P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),HPRP City of Los Angeles,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,F - SHP/CoC 2012-2013,CoC Chief Executives,FY2015 NOFA Contacts,2014 HFSS Proposers - Part 1	2015-11-05T23:30:00.000+0000
Creagh	Spangler	TCL	Report To be CC'd		cspangler@testimonialclc.org					FY2015 CoC Program New Projects RFP - Recommended Proposers,IT - HMIS Agency Contacts	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Deborah Gibson	Gibson	Homes for Life Foundation	Executive Assistant					dggibson@homesforlife.org		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Press Releases,P&P - Legislative Alerts (Under Review),P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,HPRP City of Los Angeles,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,Homeless Count Demo Survey Notification,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,1st Phase V5,P- TAY Housing Providers & Stakeholders,Funding Team- Housing Authority Subrecipients,F - SHP/CoC 2012-2013,SNOFA 2013,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Delissa	Herod	His Sheltering Arms	Fiscal Director		hisarmsinc@aol.com					CTCT test,Finance - All Active Agencies as of 09/2015,FY2015 NOFA Agency Contacts,Press Releases,P&P - Legislative Alerts (Under Review),P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,HPRP City of Los Angeles,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,SPA 6 Coalition,2012 Housing Inventory and Point-in-Time Count,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,Funding Team - RFQ List of Missing Agencies,CoC Chief Executives,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Ian	Hunter	San Fernando Valley Community Mental Health Center	Executive Director		ihunter@sfcvmhc.org					CTCT test,Finance - All Active Agencies as of 09/2015,Funding Opportunities,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Service Providers,IT - Service Providers,Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,2012 Housing Inventory and Point-in-Time Count,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,CoC Chief Executives,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Jan Cicco		City of Pomona	Homeless Services Coordinator		jan_cicco@ci.pomona.ca.us					HC 2015 Addenda (PP Unit),FY2015 NOFA Agency Contacts,Announcements & Agendas for Public Meetings,LA CoC Coordinating Council,2013 HC Volunteers,Coordinating Council Reallocation Subcommittee 2014,FY2015 NOFA Contacts,HC16 Homeless Count Planning Committee,FY2014 NOFA,Homeless Research Assessment Survey Contact List 2015,LAHSA 20th Anniversary Contact List	2015-11-05T23:30:00.000+0000

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First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Kris	Freed	L.A. Family Housing			kfreed@lafh.org					2014 HFSS Proposers - Part 2,SNOFA FY2013,2013 CoC NOFA Project Applicants,Funding Opportunities,Press Releases,P&P - Legislative Alerts (Under Review),P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,HPRP City of Los Angeles,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,Homeless Count Demo Survey Notification,P- City and County Programs,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,2012 Housing Inventory and Point-in-Time Count,HMIS - Emergency Shelter Contacts,Funding Team - RFQ List of Missing Agencies,2013 HC Volunteers,SNOFA 2013,2015 CoC New Projects RFP,FY2015 NOFA Contacts,HC16 Homeless Count Planning Committee,Los Angeles Coordinating Council 2015,FY2014 NOFA,2016 Homeless Count Advisory Committee,LAHSA 20th Anniversary Contact List	2015-11-05T23:30:00.000+0000
Kimm Bearsh	Baersch	Step Up On Second	Senior Development Specialist					kimm@stepuponsecond.org		FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,Staying Involved,P&P - Legislative Alerts (Under Review),P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,Homeless Count 2011,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,F - SHP/CoC 2012-2013,Funding Team - RFQ List of Missing Agencies,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Karen	Rosenthal	Jewish Family Service of Los Angeles	Agency Second Contact		kr Rosenthal@jfsla.org					SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Press Releases,P&P - Legislative Alerts (Under Review),P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,HPRP City of Los Angeles,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,Homeless Count Demo Survey Notification,P- City and County Programs,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,2012 Housing Inventory and Point-in-Time Count,HMIS- Transitional Housing Contacts,Funding Team - Family Providers,Funding Team- CoC Program Tier 2 Agencies,Funding Team - RFQ Lis of Missing Agencies,SNOFA 2013,FY2015 NOFA Contacts,Contracts Insurance Certificates Needed	2015-11-05T23:30:00.000+0000

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First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Margaret Bush Ware	Bush Ware	California Council for Veterans Affairs	Executive Director					mbushware@hotmail.com		CTCT test,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Press Releases,P&P - Legislative Alerts (Under Review),IT - HMIS Agency Contacts,HPRP City of Los Angeles,Service Providers,IT - Service Providers,Homeless Count Demo Survey Notification,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,HMIS- Transitional Housing Contacts,F - SHP/CoC 2012-2013,CoC Chief Executives,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Gregory	Cox	Catholic Charities of Los Angeles, Inc.	Executive Director					mcox@ccharities.org		CTCT test,City ESS funding 2014,ACH List,IT - HMIS Agency Contacts,P&P Los Angeles Continuum of Care Meetings,P- QPR Contact List for January 9th 2012,Funding Team - Family Providers,F Contracts Ending June 30, 2012 DPSS, HCFF, YRP, ESG, CNGF, ILP,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,CoC Chief Executives,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Nicholas	Vrataric	CLARE Foundation, Inc.	Executive Director		nvrtaric@clarefoundation.org					CTCT test,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Press Releases,P&P - Legislative Alerts (Under Review),P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,CoC Chief Executives,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Peter Schey	Schey	Center for Human Rights and Constitutional Law	Executive Director					pschey@centerforhumanrights.org		CTCT test,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Team- CoC SNOFA Project Applicants,F - SHP/CoC 2012-2013,CoC Chief Executives,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Heather	Flynn	Covenant House California	Primary Contact					hflynn@covca.org		TAY List,HC 2015 Addenda (PP Unit),SNOFA FY2013,2013 CoC NOFA Project Applicants,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Staying Involved,P&P - Legislative Alerts (Under Review),P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,P- City and County Programs,Funding Team- LA CoC Coordinating Council- Updated 4/3/12,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,F - SHP/CoC 2012-2013,LA CoC Coordinating Council,2013 HC Volunteers,SNOFA 2013,FY2015 NOFA Contacts,FY2014 NOFA,LAHSA 20th Anniversary Contact List	2015-11-05T23:30:00.000+0000

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Jennifer	Gaeta	Los Angeles House of Ruth	Lead - Case management		ruth33288@aol.com					WSP - ED, CFO, Fiscal 1 - 02/28/2014,ACH List,Finance - All Active Agencies as of 09/2015,HC 2015 Addenda (PP Unit),SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,F - CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,P&P - Legislative Alerts (Under Review),P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,HPRP City of Los Angeles,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,Homeless Count Demo Survey Notification,P- City and County Programs,Funding Team- LA CoC Coordinating Council- Updated 4/3/12,Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,2012 Housing Inventory	2015-11-05T23:30:00.000+0000
Sharon	McGrath-Gold	House of Ruth (Claremont)	CFO					smcgrathgold@houseofruthinc.org		Press Releases,P&P - Legislative Alerts (Under Review),P - LAHSA Agency (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,FY2015 NOFA Contacts,F - CoC Tier 2 - ED, CFO - 01/31/2014	2015-11-05T23:30:00.000+0000
Stuart	Robinson	Lamp Community	Chief Programs Officer					stuartr@lampcommunity.org		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Opportunities,Press Releases,P&P - Legislative Alerts (Under Review),P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,P- City and County Programs,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,2012 Housing Inventory and Point-in-Time Count,Winter Shelter 2011-2012 Providers,HMIS - Emergency Shelter Contacts,1st Phase V5,SNOFA 2013,FY2015 NOFA Contacts,2015 Crisis Housing and Services RFP	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Dora	Leong Gallo	A Community of Friends	Executive Director		dgallo@acof.org					Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,Staying Involved,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Homeless Count 2011,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,P- City and County Programs,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,HMIS Permanent Supportive Contacts,Funding Team - Family Providers,F - Agency EDs and Heads of Finance 2012-2013,Funding Team- Housing Authority Subrecipients,F - SHP/CoC 2012-2013,F SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database	2015-11-05T23:30:00.000+0000
Tahia	Hayslet	Harbor Interfaith Services	Executive Director					exec.dir@harborinterfaith.org		WSP - ED, CFO, Fiscal 1 - 02.28.2014,SNOFA FY2013,2013 CoC NOFA Project Applicants,F - CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,Staying Involved,P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,2009DPSS Contractors,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,HPRP City of Los Angeles,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,Homeless Count Demo Survey Notification,P- City and County Programs,Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,Funding Team -	2015-11-05T23:30:00.000+0000
Susan E. Dilkes	Dilkes	Filipino American Service Group	Executive Director					susand@fasgi.org		CTCT test,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,F SHP/CoC 2012-2013,CoC Chief Executives,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000

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First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Jeff	Rennell	Ocean Park Community Center	Executive Director		jrennell@opcc.net	jmaceri@opcc.net				09/2015,Contracts Ending June 30, 2015,CTCT test,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,P&P - Coalition Leaders & Key Members,Funding Opportunities,Press Releases,P&P - Legislative Alerts (Under Review),P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,2009DPSS Contractors,F - Contracts Ending June 30, 2012 DPSS, HCFP, YRP, ESG, CNGF, ILP,Service Providers,IT - Service Providers,P- City and County Programs,Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,2012 Housing Inventory and Point-in-Time Count,Funding Team - Family Providers,F - Contracts Ending June 30, 2012 DPSS, HCFP, YRP, ESG, CNGF, ILP,F - Agency EDs and Heads of Finance 2012-2013,Funding Team- Housing Authority Subrecipients,F - SHP Agencies (No Directs) (2012-2013),F - All	2015-11-05T23:30:00.000+0000
		Antelope Valley Domestic Violence Council			privetti@avdvc.org					HC 2015 Addenda (PP Unit),SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 CoC Program New Projects RFP - Recommended Proposers,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,Funding Team- LA CoC Coordinating Council- Updated 4/3/12,P&P Los Angeles Continuum of Care Meetings,2012 Housing Inventory and Point-in-Time Count,HMIS - News and Updates,Funding Team- Housing Authority Subrecipients,LA CoC Coordinating Council,Coordinating Council Reallocation Subcommittee 2014,SNOFA 2013,HC16 Homeless Count Planning Committee,Los Angeles Coordinating Council 2015,Family Solutions Collaborative,2016 Homeless Count Advisory Committee,Homeless Research Assessment Survey Contact List 2015,LAHSA 20th Anniversary Contact List	2015-11-05T23:30:00.000+0000
Achee	Stevenson	New Directions, Inc.	Director of Corporate Compliance and Risk Manageme		astevenson@ndvets.org					Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,HPRP City of Los Angeles,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,2012 Housing Inventory and Point-in-Time Count,Funding Team- Quality Review Panel Invitee List,Funding Team- Housing Authority Subrecipients,LA CoC Coordinating Council,Funding Team - RFQ List of Missing Agencies,2013 HC Volunteers,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000

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First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Richard	Reed	First To Serve, Inc.	Executive Director		rreed@firsttoserve.org					test,F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,WSP Bidders Conference,2013 CoC NOFA Project Applicants,FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,WSP,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,Staying Involved,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,HPRP City of Los Angeles,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,Homeless Count Demo Survey Notification,Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,2012 Housing Inventory and Point-in-Time Count,Winter Shelter 2011-2012 Providers,HMIS- Transitional	2015-11-05T23:30:00.000+0000
Bonnie	Roth	San Fernando Valley Community Mental Health Center	Assistant Director, Homeless Continuum		broth@slvcmh.org					HC 2015 Addenda (PP Unit),SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,P&P - Coalition Leaders & Key Members,Funding Opportunities,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P&P - HC09 Demographic Survey Volunteers,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,Funding Team- LA CoC Coordinating Council- Updated 4/3/12,P&P Los Angeles Continuum of Care Meetings,2012 Housing Inventory and Point-in-Time Count,HMIS - Emergency Shelter Contacts,LA CoC Coordinating Council,Funding Team - RFQ List of Missing Agencies,2013 HC Volunteers,SNOFA 2013,2015 CoC New Projects RFP,FY2015 NOFA Contacts,HC16 Homeless Count Planning Committee,Los Angeles Coordinating Council 2015,FY2014 NOFA,LAHSA 20th Anniversary Contact List	2015-11-05T23:30:00.000+0000
Carlos VanNatter	Vannatter	HACLA	Director of Section 8					carlos.vannatter@haccla.org		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Opportunities,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),IT - HPRP City Contracts,P - HPRP ALL LA City - Outcomes Team,HPRP City of Los Angeles,Service Providers,IT - HMIS HPRP Users,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,Funding Team- Public Housing Authorities_2/16/12,F - SHP/CoC 2012-2013,FY2015 NOFA Contacts,LAHSA 20th Anniversary Contact List	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Lorraine Hines	Hines	Antelope Valley Domestic Violence Council	Chief of Residential Services					lhines@avdvc.org		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,Homeless Count Demo Survey Notification,P- City and County Programs,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,F - SHP/CoC 2012-2013,SNOFA 2013,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Tamar	Shahinian	1736 Family Crisis Center	Exectuive Director		tsahinian@1736fcc.org	carol.adelkoff@gmail.com		mmartinez@1736fcc.org		Non-Coc Contracts - FY15-16,Finance - All Active Agencies as of 09/2015,Contracts Ending June 30, 2015,CTCT test,City ESS funding 2014,F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Opportunities,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P- City and County Programs,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,Funding Team - Family Providers,F - SHP/CoC 2012-2013,CoC Chief Executives,SNOFA 2013,FY2015 NOFA Contacts,Contracts - Insurance Certificates Needed,F - DPSS Contacts - 5/30/2014	2015-11-05T23:30:00.000+0000
Debra	Suh	Center for the Pacific Asian Family, Inc.	Executive Director		debras@cpaf.info					CTCT test,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team - Family Providers,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,CoC Chief Executives,SNOFA 2013,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
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Sue	Aebischer	House of Ruth (Claremont)	Executive Director		saebischer@houseofruthinc.org					CTCT test,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,Funding Team - Family Providers,Funding Team- CoC Program Tier 2 Agencies,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,CoC Chief Executives,SNOFA 2013,FY2015 NOFA Contacts,F - CoC Tier 2 - ED, CFO - 01/31/2014,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Alvaro	Ballesteros	JWCH Institute, Inc.	Chief Executive Officer		aballesteros@jwchinstitute.org					CTCT test,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,P- City and County Programs,Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,Funding Team- CoC Program Tier 2 Agencies,F - Agency EDs and Heads of Finance 2012-2013,F - SHP/CoC 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,CoC Chief Executives,SNOFA 2013,FY2015 NOFA Contacts,F - CoC Tier 2 - ED, CFO - 01/31/2014,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Yoshiyuki Bill	Watanabe	LTSC Community Development Corporation	Executive Director		bwatanabe@ltsc.org					CTCT test,ACH List,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,P - LAHSA Agency (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,2012 Housing Inventory and Point-in-Time Count,F - Agency EDs and Heads of Finance 2012-2013,Funding Team- Housing Authority Subrecipients,F SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,CoC Chief Executives,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Maggie Cervantes	Cervantes	New Economics for Women	Executive Director					mcervantes@neworg.us		CTCT test,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,HPRP City of Los Angeles,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,Funding Team - Family Providers,P- TAY Housing Providers & Stakeholders,F - SHP/CoC 2012-2013,CoC Chief Executives,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Ingrid Hines	Hines	Penny Lane Centers	Director of Housing					ihines@pennylane.org		TAY List,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Opportunities,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,HPRP City of Los Angeles,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,Homeless Count Demo Survey Notification,P&P Los Angeles Continuum of Care Meetings,P- QPR Contact List for January 9th 2012,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,HMIS- Transitional Housing Contacts,P- TAY Housing Providers & Stakeholders,TAY 2014,F - SHP/CoC 2012-2013,Funding Team - RFQ List of Missing Agencies,SNOFA 2013,FY2015 NOFA Contacts,Funding - 2014 ILP Proposers	2015-11-05T23:30:00.000+0000
Tony Walker	Walker	St. Anne's	President and Chief Executive Officer					twalker@stannes.org		CTCT test,TAY List,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Opportunities,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Service Providers,IT - Service Providers,F - Contracts Ending June 30 Email List (ILP) Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,2012 Housing Inventory and Point-in-Time Count,Funding Team - Family Providers,P - Contracts Ending June 30, 2012 DPSS, HCFP, YRP, ESG, CNGF, ILP,F - Agency EDs and Heads of Finance 2012-2013,TAY 2014,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,CoC Chief Executives,SNOFA 2013,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
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Albert	Senella	Tarzana Treatment Center	President		asenella@tarzanatc.org					CTCT test,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,HPRP City of Los Angeles,Service Providers,IT - Service Providers,Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,F - Agency EDs and Heads of Finance 2012-2013,F - SHP/CoC 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,CoC Chief Executives,SNOFA 2013,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Nicole	Ward	United States Veterans Initiative, Inc.	Budget Analyst		nward@usvetsinc.org					Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Opportunities,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,HMIS Emergency Shelter Contacts,F - SHP/CoC 2012-2013,Funding Team- 2013 CoC New Project RFP,SNOFA 2013,FY2015 NOFA Contacts,FY2014 NOFA,2014 HFSS Proposers - Part 1	2015-11-05T23:30:00.000+0000
Darryl	Kniss	Valley Oasis (Formerly Antelope Valley Domestic Vi	CEO		dkniss@avdvc.org	ccrabson@avdvc.org				Finance - All Active Agencies as of 09/2015,FY2015 CoC Program New Projects RFP - Recommended Proposers	2015-11-05T23:30:00.000+0000
Darryl	Kniss	Valley Oasis (Formerly Antelope Valley Domestic Vi	CEO		dkniss@avdvc.org	ccrabson@avdvc.org				Finance - All Active Agencies as of 09/2015,FY2015 CoC Program New Projects RFP - Recommended Proposers	2015-11-05T23:30:00.000+0000
John	Horn	LA Family Housing	Vice President of Programs		jhorn@lafh.org					FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,P&P - Coalition Leaders & Key Members,Funding Opportunities,Press Releases,P&P - Legislative Alerts (Under Review),P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),P&P - HC09 Demographic Survey Volunteers,ICR Pilot,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,P- City and County Programs,Funding Team- LA CoC Coordinating Council- Updated 4/3/12,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,2012 Housing Inventory and Point-in-Time Count,HMIS - Emergency Shelter Contacts,FY2015 NOFA Contacts,HC16 Homeless Count Planning Committee,2016 Homeless Count Advisory Committee	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Marsha	Temple	Integrated Recovery Network	Interim CFO		mtemple@integratedrecoverynetwork.org					City ESS funding 2014,ACH List,Finance All Active Agencies as of 09/2015,FY2015 CoC Program New Projects RFP - Recommended Proposers,Funding Opportunities,P&P - Shelter Providers - LA CoC (review and change to have all providers),Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,P- City and County Programs,Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,2012 Housing Inventory and Point-in-Time Count,Funding Team - Family Providers,f - Agency EDs and Heads of Finance 2012-2013,F - All Fiscal Contact Database Contacts - 10/03/13	2015-11-05T23:30:00.000+0000
Lee Overson	Overson	Penny Lane Centers	Contract Specialist		loverson@pennylane.org					TAY List,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,F - SHP/CoC 2012-2013,Funding Team - RFQ List of Missing Agencies,SNOFA 2013,FY2015 NOFA Contacts,FY2014 NOFA,2016 Homeless Count Advisory Committee	2015-11-05T23:30:00.000+0000
Eric	Gullet	Harbor Interfaith Services	CFO		account@harborinterfaith.org	exec.dir@harborinterfaith.org				Finance - All Active Agencies as of 09/2015,Finance - City Contracts July 1, 2015 start date,F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,F CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),2009DPSS Contractors,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,F - Contracts Ending June 30 DPSS, HCFF, YRP, ESG, CNGF, ILP,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,F - Contracts Ending June 30, 2012 DPSS, HCFF, YRP, ESG, CNGF, ILP,F - Agency EDs and Heads of Finance 2012-2013,F - Con Plan Contacts 2013-2014,F All Fiscal Contact Database Contacts - 10/03/13,FY2015 NOFA Contacts,F - DPSS Contacts - 5/30/2014	2015-11-05T23:30:00.000+0000

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First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Elizabeth	Lazar	LA Family Housing	Project Manager, Strategic Development					elazar@lafh.org		FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,Staying Involved,P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,HPRP City of Los Angeles,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,Homeless Count Demo Survey Notification,P- City and County Programs,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,2012 Housing Inventory and Point-in-Time Count,HMIS - News and Updates,Funding Team- 2013 CoC New Project RFP,FY2015 NOFA Contacts,Family Solutions Collaborative,FY2014 NOFA,2015 Crisis Housing and Services RFP	2015-11-05T23:30:00.000+0000
Adrienne Lamar-Snider	Lamar	Jenesse Center, Inc.	Chief Operations Officer					alamar@jenesse.org		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),Funding Team-CoC SNOFA LAHSA Subrecipients Contacts,HPRP City of Los Angeles,Service Providers,IT - Service Providers,Homeless Count Demo Survey Notification,P&P Los Angeles Continuum of Care Meetings,2012 Housing Inventory and Point-in-Time Count,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Aaron	Leon	CLARE Foundation, Inc.	Sr. Director Finance & Operations		aleon@clarefoundation.org					Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,2012 Housing Inventory and Point-in-Time Count,HMIS- Transitional Housing Contacts,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,Funding Team - RFQ List of Missing Agencies,SNOFA 2013,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000

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Andrea	Marchetti	Jovenes, Inc.	Director Of Programs		amarchetti@jovenesinc.org					City ESS funding 2014,F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,Non-Coc Contracts - FY15-16,TAY List,Finance - All Active Agencies as of 09/2015,HC 2015 Addenda (PP Unit),FY2015 CoC Program New Projects RFP - Recommended Proposers,F - CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,IT - HMIS Agency Contacts,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,2012 Housing Inventory and Point-in-Time Count,HMIS- Transitional Housing Contacts,F - Contracts Ending June 30, 2012 DPSS, HCFP, YRP, ESG, CNGF, ILP,P- TAY Housing Providers & Stakeholders,F - Agency EDs and Heads of Finance 2012-2013,TAY 2014,F - Con Plan Contacts 2013-2014,F - All Fiscal Contact Database Contacts - 10/03/13,2013 HC Volunteers,Contracts Ending June 30, 2015,HC16 Homeless Count Planning Committee,FY15-16 ConPlan Contracts,Finance - City Contracts July 1, 2015 start date,2016 Homeless Count Advisory Committee,Contracts - Insurance Certificates Needed,LAHSA 20th Anniversary Contact List	2015-11-05T23:30:00.000+0000
Edwin	Ruste	Volunteers of America of Los Angeles	President		eruste@voala.org	plouie@voala.org	bpratt@voala.org			09/2015,Finance - City Contracts April 1, 2015 start date,FY2015 CoC Program New Projects RFP - Recommended Proposers,WSP,Finance - City Contracts July 1, 2015 start date,Contracts Ending June 30, 2015,CTCT test,City ESS funding 2014,F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,TAY List,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Opportunities,P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP.Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,P- City and County Programs,F - Contracts Ending June 30 Email List (ILP),Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th	2015-11-05T23:30:00.000+0000

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First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Edwin	Ruste	Volunteers of America of Los Angeles	President		eruste@voala.org	plouie@voala.org	bpratt@voala.org			09/2015,Finance - City Contracts April 1, 2015 start date,FY2015 CoC Program New Projects RFP - Recommended Proposers,WSP,Finance - City Contracts July 1, 2015 start date,Contracts Ending June 30, 2015,CTCT test,City ESS funding 2014,F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,TAY List,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Opportunities,P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,P- City and County Programs,F - Contracts Ending June 30 Email List (ILP),Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th	2015-11-05T23:30:00.000+0000
Bridgett	Tweddell	Project New Hope	Executive Director		btweddell@projectnewhope.org					CTCT test,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Announcements & Agendas for Public Meetings,Funding Opportunities,Training for LAHSA Providers,Staying Involved,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,2012 Housing Inventory and Point-in-Time Count,HMIS - News and Updates,HMIS - Permanent Supportive Contacts,F - Agency EDs and Heads of Finance 2012-2013,Funding Team-Housing Authority Subrecipients,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,Funding Team - RFQ List of Missing Agencies,CoC Chief Executives,SNOFA 2013,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Carol	Gillard	United Friends of the Children	Controller	polly@unitedfriends.org	carol@unitedfriends.org					Finance - All Active Agencies as of 09/2015,Contracts Ending June 30, 2015,ACH List,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,F - Contracts Ending June 30 Email List (ILP),P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,HMIS- Transitional Housing Contacts,Funding Team - Family Providers,F - Contracts Ending June 30, 2012 DPSS, HCFP, YRP, ESG, CNGF, ILP,F - Agency EDs and Heads of Finance 2012-2013,F - SHP/CoC 2012-2013,F - All Fiscal Contact Database Contacts - 10/03/13,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Hope	Stremski	Union Station Homeless Services	COO		hstremski@unionstationhs.org	mgross@unionstationhs.org			cfoster@unionstationhs.org	Finance - All Active Agencies as of 09/2015,FY2015 CoC Program New Projects RFP - Recommended Proposers,Contracts Ending June 30, 2015,ACH List,P - LAHSA Agency (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,F - Agency EDs and Heads of Finance 2012-2013,F - All Fiscal Contact Database Contacts - 10/03/13,2014 HFSS Proposers - Part 1	2015-11-05T23:30:00.000+0000
Carol	Liess	Homes for Life Foundation	Executive Director		cliess@homesforlife.org					CTCT test,TAY List,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Opportunities,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,HPRP City of Los Angeles,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,HMIS - Permanent Supportive Contacts,HMIS- Transitional Housing Contacts,F - Agency EDs and Heads of Finance 2012-2013,TAY 2014,Funding Team- Housing Authority Subrecipients,F - SHP/CoC 2012-2013,F SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,CoC Chief Executives,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Carlos	Tobar	St. Anne's	Quality Assurance Director		ctobar@stannes.org					TAY List,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Service Providers,IT - Service Providers,F - Contracts Ending June 30 Email List (ILP),P&P Los Angeles Continuum of Care Meetings,F - Contracts Ending June 30, 2012 DPSS, HCFP, YRP, ESG, CNGF, ILP,F - All Fiscal Contact Database Contacts - 10/03/13,Contracts Ending June 30, 2015,SNOFA 2013,FY2015 NOFA Contacts,Funding - 2014 ILP Proposers	2015-11-05T23:30:00.000+0000
Debra	Donovan	Valley Village	Executive Director		debra@vvc.org					CTCT test,ACH List,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,HMIS - Permanent Supportive Contacts,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,CoC Chief Executives,SNOFA 2013,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Darryl Kniss		Valley Oasis (Formerly Antelope Valley Domestic Vi	CFO					dkniss@avdvc.org		NOFA Project Applicants,FY2015 NOFA Agency Contacts,General Interest,Funding Opportunities,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,2009DPSS Contractors,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Service Providers,IT - Service Providers,P- City and County Programs,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,HMIS - Emergency Shelter Contacts,HMIS- Transitional Housing Contacts,Funding Team - Family Providers,F - Contracts Ending June 30, 2012 DPSS, HCFP, YRP, ESG, CNGF, ILP,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,SNOFA 2013,FY2015 NOFA Contacts,Contracts - Insurance Certificates Needed,F - DPSS Contacts - 5/30/2014,2014 HFSS Proposers - Part 1	2015-11-05T23:30:00.000+0000
Donna	Derden	Jenesse Center	Contract Manager					dderden@jenesse.org		2014 HFSS Proposers - Part 2,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Opportunities,P - LAHSA Agency (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,2012 Housing Inventory and Point-in-Time Count,HMIS- Transitional Housing Contacts,Funding Team - Family Providers,Funding Team- 2013 CoC New Project RFP,SNOFA 2013,2015 CoC New Projects RFP,FY2015 NOFA Contacts,2015 Crisis Housing and Services RFP	2015-11-05T23:30:00.000+0000
Emily	Chen	San Fernando Valley Community Mental Health Center	CFO		echen@sfvcmhc.org					Finance - All Active Agencies as of 09/2015,P - LAHSA Agency (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Erick	Chu	Gramercy Housing Group	Finance Manager		erick@gramercyhousinggroup.org					City ESS funding 2014,F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,ACH List,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,F - CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,P- City and County Programs,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,F - Agency EDs and Heads of Finance 2012-2013,F - Con Plan Contacts 2013-2014,F - SHP/CoC 2012-2013,F - All Fiscal Contact Database Contacts - 10/03/13,FY2015 NOFA Contacts,FY15-16 ConPlan Contracts,Finance - City Contracts July 1, 2015 start date,FY2014 NOFA,Contracts - Insurance Certificates Needed	2015-11-05T23:30:00.000+0000
Edwin Ruste	Ruste	Volunteers of America of Los Angeles	Finance Program Manager					eruste@voala.org		City ESS funding 2014,F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,F - Contracts Ending June 30 DPSS, HCFF, YRP, ESG, CNGF, ILP,Outcomes City and County HMIS Users,Service Providers,IT - HMIS HPRP Users,IT - Service Providers,P- City and County Programs,F - Contracts Ending June 30 Email List (ILP),P&P Los Angeles Continuum of Care Meetings,F - Contracts Ending June 30, 2012 DPSS, HCFF, YRP, ESG, CNGF, ILP,F - Con Plan Contacts 2013-2014,F - All Fiscal Contact Database Contacts - 10/03/13,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Gracie Gonzalez	Gonzalez	House of Ruth (Claremont)	Staff Accountant					ggonzalez@houseofruthinc.org		FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,F - All Fiscal Contact Database Contacts - 10/03/13,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Hoa	Cao	Weingart Center Association	Accounting Manager		kmurray@weingart.org	hoa@weingart.org				Finance - All Active Agencies as of 09/2015,Finance - City Contracts April 1, 2015 start date,WSP,Contracts Ending June 30, 2015,FY15-16 ConPlan Contracts,Finance - City Contracts July 1 2015 start date,City ESS funding 2014,F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,ACH List,FY2015 NOFA Agency Contacts,F - CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,F - Contracts Ending June 30, 2012 DPSS, HCFP, YRP, ESG, CNGF, ILP,F - Con Plan Contacts 2013-2014,F - All Fiscal Contact Database Contacts - 10/03/13,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Janice	Oshiro	Center for the Pacific Asian Family, Inc.	Fiscal Director		janiceo@cpaf.info					Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,HPRP City of Los Angeles,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,HMIS- Transitional Housing Contacts,Funding Team - Family Providers,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Jeff Coleman	Coleman	United States Veterans Initiative, Inc.	Vice President - Fiscal Evaluation and Compliance					jcoleman@usvetsinc.org		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,F - SHP/CoC 2012-2013,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Jeanne	Lam	JWCH Institute, Inc.	Chief Financial Officer		jlam@jwchinstitute.org					Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,Funding Team- CoC Program Tier 2 Agencies,F - Agency EDs and Heads of Finance 2012-2013,F - SHP/CoC 2012 2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,SNOFA 2013,FY2015 NOFA Contacts,F - CoC Tier 2 - ED, CFO - 01/31/2014	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Jean Leavy	Leavy	House of Ruth, Inc. (Claremont)	Grants Administration					jleavy@houseofruthinc.org		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,HMIS - News and Updates,Funding Team- CoC Program Tier 2 Agencies,SNOFA 2013,FY2015 NOFA Contacts,Family Solutions Collaborative	2015-11-05T23:30:00.000+0000
Kathryn	Icenhower	SHIELDS For Families, Inc.	Chief Executive Officer		kicenhower@shieldsforfamilies.org					CTCT test,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,General Interest,Funding Opportunities,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,Funding Team - Family Providers,F - Agency EDs and Heads of Finance 2012-2013,F - SHP/CoC 2012-2013,F - SHP Agencies (No Directs) (2012-2013),CoC Chief Executives,SNOFA 2013,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Kathy	Paik	Project New Hope	Senior Accountant		kpaik@projectnewhope.org					Finance - All Active Agencies as of 09/2015,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,F - All Fiscal Contact Database Contacts - 10/03/13,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Linda	Lowry	City of Pomona	City Manager		linda_lowry@ci.pomona.ca.us					CTCT test,Elected Officials and Community Partners,ACH List,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,City Officials and Neighborhood Councils,2013 CoC NOFA Project Applicants,FY2015 CoC Program New Projects RFP - Recommended Proposers,P&P - LAC Cities (Under Review - change to Mayors & City Managers),P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,F - Agency EDs and Heads of Finance 2012-2013,F - SHP/CoC 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,CoC Chief Executives,SNOFA 2013,FY2015 NOFA Contacts,LAHSA 20th Anniversary Contact List	2015-11-05T23:30:00.000+0000

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First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Leigh Zweig	Zweig	Project New Hope	Chief Operations Officer					lzweig@projectnewhope.org		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,2012 Housing Inventory and Point-in-Time Count,HMIS - Permanent Supportive Contacts,Funding Team - Family Providers,Funding Team - RFQ List of Missing Agencies,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Myrna	Dantes	SRO Housing Corp	Administrator, Contracts and Grants					mdantes@srohousing.org		Project Applicants,FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,Staying Involved,P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,HPRP City of Los Angeles,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,Homeless Count Demo Survey Notification,P- City and County Programs,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,Funding Team- CoC SNOFA Project Applicants,HMIS - Emergency Shelter Contacts,F - Contracts Ending June 30, 2012 DPSS, HCFP, YRP, ESG, CNGF, ILP,Funding Team- Housing Authority Subrecipients,F - SHP/CoC 2012-	2015-11-05T23:30:00.000+0000
Michael	Alvidrez	Skid Row Housing Trust	Executive Director		mike@skidrow.org					CTCT test,ACH List,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,F - CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,Announcements & Agendas for Public Meetings,Funding Opportunities,Service Provider - Executive Directors,LAHSA Finance,F - Agency EDs and Heads of Finance 2012-2013,Funding Team- Housing Authority Subrecipients,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,CoC Chief Executives,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Martin Martinez		1736 Family Crisis Center	Controller & Contracts Associate					mmartinez@1736fcc.org		City ESS funding 2014,F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,ACH List,FY2015 NOFA Agency Contacts,F - CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,P - LAHSA Agency (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),2009DPSS Contractors,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,F - Contracts Ending June 30, 2012 DPSS, HCFP, YRP, ESG, CNGF, ILP,F - Agency EDs and Heads of Finance 2012-2013,F - Con Plan Contacts 2013-2014,F SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,FY2015 NOFA Contacts,F - DPSS Contacts - 5/30/2014,	2015-11-05T23:30:00.000+0000

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Norma	Casem	Mental Health America of Los Angeles	Chief Financial Officer		ncasem@mhala.org					ACH List,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,Funding Team-CoC SNOFA LAHSA Subrecipients Contacts,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,Funding Team - RFQ List of Missing Agencies,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Paul	Cho	Los Angeles Family Housing Corporation	Contract Mgr		stephanie@lafh.org	pcho@lafh.org	rbarber@lafh.org			Non-Coc Contracts - FY15-16,Finance - All Active Agencies as of 09/2015,FY2015 CoC Program New Projects RFP - Recommended Proposers,Contracts Ending June 30, 2015,Finance - City Contracts July 1, 2015 start date,City ESS funding 2014,F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,F - CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),2009DPSS Contractors,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,F - Contracts Ending June 30, 2012 DPSS, HCFP, YRP, ESG, CNGF, ILP,F - Con Plan Contacts 2013-2014,F - All Fiscal Contact Database Contacts - 10/03/13,F - DPSS Contacts - 5/30/2014	2015-11-05T23:30:00.000+0000
Paul	Cho	Los Angeles Family Housing Corporation	Contract Mgr		stephanie@lafh.org	pcho@lafh.org	rbarber@lafh.org			Non-Coc Contracts - FY15-16,Finance - All Active Agencies as of 09/2015,FY2015 CoC Program New Projects RFP - Recommended Proposers,Contracts Ending June 30, 2015,Finance - City Contracts July 1, 2015 start date,City ESS funding 2014,F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,F - CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),2009DPSS Contractors,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,F - Contracts Ending June 30, 2012 DPSS, HCFP, YRP, ESG, CNGF, ILP,F - Con Plan Contacts 2013-2014,F - All Fiscal Contact Database Contacts - 10/03/13,F - DPSS Contacts - 5/30/2014	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Philip	Motherspaw	Valley Village	Controller		philip@vvc.org					ACH List,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,HMIS - Permanent Supportive Contacts,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,Funding Team - RFQ List of Missing Agencies,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Patricia	Mcgowan	Los Angeles House of Ruth	Grants aand Finance Manager		pmcgsss@aol.com					F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,ACH List,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,F - CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),Funding Team-CoC SNOFA LAHSA Subrecipients Contacts,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,F - Agency EDs and Heads of Finance 2012-2013,F - Con Plan Contacts 2013-2014,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Paul S.	Castro	Jewish Family Services	President		pscastro@jfsfa.org					WSP - ED, CFO, Fiscal 1 - 02.28.2014,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,F - CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,P- City and County Programs,Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,Funding Team - Family Providers,Funding Team- CoC Program Tier 2 Agencies,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,Funding Team - RFQ List of Missing Agencies,CoC Chief Executives,SNOFA 2013,FY2015 NOFA Contacts,FY2014 NOFA,Contracts -	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Renae	DeMent	A Community of Friends	Director of Finance		rdement@acof.org					ACH List,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Press Releases,Training for LAHSA Providers,P - LAHSA Agency (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,F - Agency EDs and Heads of Finance 2012-2013,F - SHP/CoC 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,2013 HC Volunteers,SNOFA 2013,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Ruth Chiang	Chiang	SRO Housing Corporation	Controller					ruthc@srohousing.org		ESG, City WSP - ED, CFO, Fiscal 1 - 02-28-2014,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,F - CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESEG, CDBG,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,P- City and County Programs,P&P Los Angeles Continuum of Care Meetings,2012 Housing Inventory and Point-in-Time Count,HMIS - Permanent Supportive Contacts,HMIS- Transitional Housing Contacts,F - Contracts Ending June 30, 2012 DPSS, HCFP, YRP, ESG, CNGF, ILP,F - Con Plan Contacts 2013-2014,F - All Fiscal Contact Database Contacts - 10/03/13,SNOFA 2013,FY2015 NOFA Contacts,Contracts - Insurance Certificates Needed	2015-11-05T23:30:00.000+0000
Silvia Cadena	Cadena	Tarzana Treatment Centers, Inc.	CFO					scadena@tarzanatc.org		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,2012 Housing Inventory and Point-in-Time Count,HMIS- Transitional Housing Contacts,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Tom Martinez	Martinez	Tarzana Treatment Centers, Inc.	Director					tmartinez@tarzanatc.org		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,General Interest,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,HPRP City of Los Angeles,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Philip	Browning	Department of Children and Family Services of the	Director					pbrowning@dcfs.lacounty.gov		CTCT test,ACH List,SNOFA FY2013,2013 CoC NOFA Project Applicants,Press Releases,P&P - LA County (Under Review),P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,CoC Chief Executives,SNOFA 2013,FY2015 NOFA Contacts,F - CoC Tier 2 - ED, CFO - 01/31/2014,LAHSA 20th Anniversary Contact List	2015-11-05T23:30:00.000+0000
Terry	Tzeng	Volunteers of America of Los Angeles	Strategic Finance Director		ttzeng@voala.org					Finance - All Active Agencies as of 09/2015,Finance - City Contracts April 1, 2015 start date,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,F - Contracts Ending June 30, 2012 DPSS, HCFP, YRP, ESG, CNGF, ILP,F - All Fiscal Contact Database Contacts - 10/03/13,Contracts Ending June 30, 2015,FY2015 NOFA Contacts,Finance - City Contracts July 1, 2015 start date	2015-11-05T23:30:00.000+0000
Vivian Lee	LEE	LTSC Community Development Corporation	Program Coordinator					vlee@ltsc.org		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Opportunities,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,2012 Housing Inventory and Point-in-Time Count,HMIS - Permanent Supportive Contacts,Funding Team - Family Providers,SNOFA 2013,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Victor	Regla	Homes for Life Foundation	Accounting Manager		vregla@homesforlife.org					Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,HMIS Permanent Supportive Contacts,HMIS- Transitional Housing Contacts,F - Agency EDs and Heads of Finance 2012-2013,F - SHP/CoC 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Mary Kirchen	Kirchen	Housing Works	Founder, Director of Development					mkirchen@housingworksca.org		ACH List,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,P&P - Legislative Alerts (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,SNOFA 2013,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Amber Goggia	Goggia	STA	Transitional Housing Director					agoggia@stanines.org			2015-11-05T23:30:00.000+0000
Margaret	Pachideh	The Salvation Army	Divisional Contracts Manager		margaret.pachideh@usw.salvationarmy.org	alen.davtian@usw.salvationarmy.org		barbara.mills@usw.salvationarmy.org		Finance - All Active Agencies as of 09/2015,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,TAY 2014,Contracts Ending June 30, 2015,FY2015 NOFA Contacts,FY2014 NOFA,Funding - 2014 ILP Proposers,2015 Crisis Housing and Services RFP	2015-11-05T23:30:00.000+0000
Aamir	Shaikh	Los Angeles Homeless Services Authority	Director of HMIS & IT		ashaikh@lahsa.org					Press Releases,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),A - Commission Distribution - Agenda & Supporting Documents,LAHSA Executive Team,HMIS Team,Service Providers,IT - Service Providers,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,LAHSA Staff for 2013 Coordinating Council Meetings	2015-11-05T23:30:00.000+0000
Anna	Reich	LAHSA	Contact Specialist		areich@lahsa.org					General Interest,Funding Opportunities,Service Providers,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,F SHP/CoC 2012-2013,Coordinating Council Reallocation Subcommittee 2014,LAHSA Programs Department,LAHSA Programs	2015-11-05T23:30:00.000+0000
Daniel	Fisher	LAHSA			dfisher@lahsa.org					Funding Opportunities,Press Releases,A Commission Distribution - Agenda & Supporting Documents,Service Providers,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),Funding Team- LA CoC Coordinating Council- Updated 4/3/12,P&P Los Angeles Continuum of Care Meetings,Funding Team - Family Providers,LAHSA - Program Analyst Team,TAY 2014,LAHSA Staff for 2013 Coordinating Council Meetings,F - Managemanet to be included in Correspondence - 10/23/2013,LAHSA Programs Department,LAHSA Programs	2015-11-05T23:30:00.000+0000
Debra	Neal	LAHSA	Administrative Assistant		dneal@lahsa.org					Service Providers,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,LAHSA Programs Department	2015-11-05T23:30:00.000+0000
Loida	Cevene	LAHSA	Program Financial Manager		lcevene@lahsa.org					Fiscal - Internal,2009DPSS Contractors,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,Service Providers,Temp List - LAHD, Fiscal,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,F - Managemanet to be included in Correspondence - 10/23/2013,LAHSA Fiscal Department - All	2015-11-05T23:30:00.000+0000
Erika	Boutney	LAHSA	Program Accountant		eboutney@lahsa.org					Service Providers,Temp List - LAHD, Fiscal,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,LAHSA Fiscal Department - All	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Eunyoung	Cho	LAHSA	Data Analyst		echo@lahsa.org					Service Providers,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,LAHSA Programs Department	2015-11-05T23:30:00.000+0000
Jack	Jordan	LAHSA	Financial Analyst		jjordan@lahsa.org					Service Providers,Temp List - LAHD, Fiscal,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,LAHSA Fiscal Department - All	2015-11-05T23:30:00.000+0000
Jeanette	Rowe	LAHSA	Director of Programs		jrowe@lahsa.org					Press Releases,A - Commission Distribution - Agenda & Supporting Documents,2009DPSS Contractors,LAHSA Executive Team,Service Providers,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,2012 Housing Inventory and Point-in-Time Count,Funding Team - Family Providers,LAHSA Staff for 2013 Coordinating Council Meetings,Homeless Research Assessment Survey Contact List 2015	2015-11-05T23:30:00.000+0000
Jose	Najera	LAHSA	Supervising Program Accountant/ Auditor		jnajera@lahsa.org					Service Providers,Temp List - LAHD, Fiscal,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,F - Managemanet to be included in Correspondence - 10/23/2013,LAHSA Fiscal Department - All	2015-11-05T23:30:00.000+0000
Kathy	Chen	LAHSA	Budget Manager		kchen@lahsa.org					General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Fiscal - Internal,Outcomes City and County HMIS Users,Service Providers,Temp List - LAHD, Fiscal,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,F - Managemanet to be included in Correspondence - 10/23/2013,LAHSA Fiscal Department - All	2015-11-05T23:30:00.000+0000
Keshia	Douglas	LAHSA	Director of Administration		kdouglas@lahsa.org					Funding Opportunities,Press Releases,A Commission Distribution - Agenda & Supporting Documents,LAHSA Executive Team,Service Providers,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,LAHSA Staff for 2013 Coordinating Council Meetings	2015-11-05T23:30:00.000+0000
Lisa	Lubka	LAHSA	Outcomes Specialist		llubka@lahsa.org					SNOFA FY2013,2013 CoC NOFA Project Applicants,IT - HPRP Technical Contact,Service Providers,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,Funding Team Housing Authority Subrecipients,F - SHP/CoC 2012-2013,LAHSA Staff for 2013 Coordinating Council Meetings,LAHSA Programs Department,LAHSA Programs	2015-11-05T23:30:00.000+0000
Maged	Azer	LAHSA	Administrative Financial Manager		mazer@lahsa.org					Finance 2014,Fiscal - Internal,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESEG, CDBG,Service Providers,Temp List - LAHD, Fiscal,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,F - Agency EDs and Heads of Finance 2012-2013,F - Managemanet to be included in Correspondence - 10/23/2013,2013 HC Volunteers,LAHSA Fiscal Department - All	2015-11-05T23:30:00.000+0000
Miranda	Aziz	LAHSA	Program Accountant		maziz@lahsa.org					Service Providers,Temp List - LAHD, Fiscal,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,LAHSA Fiscal Department - All	2015-11-05T23:30:00.000+0000
Monica	Garcia	LAHSA	HCFP Service Coordinator		mgarcia@lahsa.org					ICR Pilot,Service Providers,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,LAHSA Fiscal Department - All	2015-11-05T23:30:00.000+0000

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First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Rhonda	Johnson	LAHSA	Homeless Systems Analyst		rjohnson@lahsa.org					Funding Opportunities,Service Providers,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,LAHSA - Program Analyst Team,Coordinating Council Reallocation Subcommittee 2014,LAHSA Programs Department,LAHSA Programs,2016 Homeless Count Advisory Committee	2015-11-05T23:30:00.000+0000
Rhonda	Wilson	LAHSA	Sr. SHP Program Manager		rwilson@lahsa.org					SNOFA FY2013,2013 CoC NOFA Project Applicants,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,Fiscal - Internal,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,Temp List - LAHD, Fiscal,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,Funding Team- CoC Program Tier 2 Agencies,Funding Team- Housing Authority Subrecipients,F - SHP/CoC 2012-2013,Funding Team- 2013 CoC New Project RFP,LAHSA Staff for 2013 Coordinating Council Meetings,F - Managemanet to be included in Correspondence - 10/23/2013,LAHSA Fiscal Department - All,SNOFA 2013	2015-11-05T23:30:00.000+0000
Socorro	Vega	LAHSA	Program Accountant/ Auditor		svega@lahsa.org					Service Providers,Temp List - LAHD, Fiscal,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,LAHSA Fiscal Department - All	2015-11-05T23:30:00.000+0000
Stuart	Jackson	LAHSA	Controller		sjackson@lahsa.org					Finance 2014,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,A - Commission Distribution - Agenda & Supporting Documents,Fiscal - Internal,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,LAHSA Executive Team,Service Providers,Temp List - LAHD, Fiscal,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),F - Contracts Ending June 30 Email List (ILP),P&P Los Angeles Continuum of Care Meetings,Funding Team - Certified Public Accountants (CPA) Firms,Funding Team- CoC Program Tier 2 Agencies,LAHSA Staff for 2013 Coordinating Council Meetings,F - Managemanet to be included in Correspondence - 10/23/2013,LAHSA Fiscal Department - All	2015-11-05T23:30:00.000+0000
Sylvia	Williams	LAHSA	Contract Specialist		swilliams@lahsa.org					Service Providers,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,LAHSA - Program Analyst Team,LAHSA Programs Department,LAHSA Programs	2015-11-05T23:30:00.000+0000
Victoria	Saenz-Brown	LAHSA	Fiscal Monitoring & Compliance Officer		vbrown@lahsa.org					Funding Opportunities,Fiscal - Internal,Service Providers,Temp List - LAHD, Fiscal,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,SPA 6 Coalition,Funding Team Certified Public Accountants (CPA) Firms,LAHSA Staff for 2013 Coordinating Council Meetings,F - Managemanet to be included in Correspondence - 10/23/2013,LAHSA Fiscal Department - All	2015-11-05T23:30:00.000+0000
Yesenia	Verjan	LAHSA	Sr. ERT/ HCFP Service Coordinator		yverjan@lahsa.org					ICR Pilot,Service Providers,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,LAHSA - Program Analyst Team,2013 HC Volunteers,LAHSA Fiscal Department - All,LAHSA Programs Department	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Steve Clare	Clare	Priscilla Smith	Executive Director					sclare@vchcorp.org		CTCT test,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,IT - HMIS Agency Contacts,Service Providers,IT - Service Providers,Funding Team- Housing Authority Subrecipients,CoC Chief Executives,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Katherine Gordillo	Gordillo	YMCA of Metropolitan Los Angeles	Director of Development					kittygordillo@ymcala.org		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,IT - HMIS Agency Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,F - SHP/CoC 2012-2013,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Carlos	Gonzalez	PATH	Report To be CC'd		carlosq@epath.org					HC 2015 Addenda (PP Unit),SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 CoC Program New Projects RFP - Recommended Proposers,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),IT - HMIS Agency Contacts,IT - HPRP City Contacts,P - HPRP OMB LA City - Outcomes Team,P - HPRP HUD LA City Outcomes Team,P - HPRP ALL LA City - Outcomes Team,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Outcomes City and County HMIS Users,Service Providers,IT - HMIS HPRP Users,IT - Service Providers,P- City and County Programs,P&P Los Angeles Continuum of Care Meetings,P- QPR Contact List for January 9th 2012,2012 Housing Inventory and Point-in-Time Count,Funding Team- CoC Program Tier 2 Agencies,SNOFA 2013,2016 Homeless Count Advisory Committee,2015 Crisis Housing and Services RFP	2015-11-05T23:30:00.000+0000
Daryl	Parrish	City of Covina	City Manager					dparrish@covinaca.gov		CTCT test,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team - Family Providers,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,CoC Chief Executives,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Nuala	Gasser	City of Covina	Senior Housing & CDBG Economic Development Manager		ngasser@covinaca.gov					Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),Service Providers,IT - Service Providers,Homeless Count Demo Survey Notification,P&P Los Angeles Continuum of Care Meetings,HMIS - News and Updates,F - All Fiscal Contact Database Contacts - 10/03/13,Funding Team - RFC List of Missing Agencies,2013 HC Volunteers,SNOFA 2013,FY2015 NOFA Contacts,Family Solutions Collaborative,FY2014 NOFA	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Catalina	Catacutan	People Assisting the Homeless			joelr@epath.org	catalinac@epath.org	johnm@epath.org			Finance - All Active Agencies as of 09/2015,FY2015 CoC Program New Projects RFP - Recommended Proposers,Contracts Ending June 30, 2015,FY15-16 ConPlan Contracts,Finance - City Contracts July 1, 2015 start date,F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,F CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Service Providers,IT - Service Providers,F - Con Plan Contacts 2013-2014,F - All Fiscal Contact Database Contacts - 10/03/13	2015-11-05T23:30:00.000+0000
Scarlet	Sy	LTSC Community Development Corporation	Director of Finance		ssy@ltsc.org					ACH List,Finance - All Active Agencies as of 09/2015,FY2015 NOFA Agency Contacts,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Service Providers,IT - Service Providers,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
CAREY MEREDITH	Meredith	Upward Bound House	DIRECTOR OF FINANCE					cmeredith@upwardboundhouse.org		FY2015 NOFA Agency Contacts,2009DPSS Contractors,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Service Providers,IT - Service Providers,F - Agency EDs and Heads of Finance 2012-2013,F - All Fiscal Contact Database Contacts - 10/03/13,FY2015 NOFA Contacts,F - DPSS Contacts - 5/30/2014	2015-11-05T23:30:00.000+0000
Sam	Cobbs	First Place for Youth	Chief Executive Officer		scobbs@firstplaceforyouth.org					City ESS funding 2014,Non-Coc Contracts - FY15-16,Finance - All Active Agencies as of 09/2015,FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,Funding Opportunities,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Service Providers,IT - Service Providers,F - Contracts Ending June 30 Email List (ILP),Funding Team - Family Providers,F - Contracts Ending June 30, 2012 DPSS, HCFP, YRP, ESG, CNGF, ILP,F - Agency EDs and Heads of Finance 2012-2013,F - All Fiscal Contact Database Contacts - 10/03/13,Contracts Ending June 30, 2015,FY2015 NOFA Contacts,Contracts - Insurance Certificates Needed	2015-11-05T23:30:00.000+0000
Georganne	Colvin	HACoLA						georganne.colvin@lacdc.org		SNOFA FY2013,2013 CoC NOFA Project Applicants,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,Funding Team- Public Housing Authorities_2/16/12,Funding Team- Housing Authority Subrecipients,F - SHP/CoC 2012-2013,Funding Team- 2013 CoC New Project RFP,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Barbara Collins	Collins	City of Santa Monica Housing Authority	Housing Manager		barbara.collins@smgov.net					SNOFA FY2013,WSP Bidders Conference,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Announcements & Agendas for Public Meetings,Funding Opportunities,Homeless Count 2011,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,Funding Team- Public Housing Authorities_2/16/12,Funding Team - Family Providers,Funding Team- Quality Review Panel Invitee List,F - SHP/CoC 2012-2013,Funding Team- 2013 CoC New Project RFP,FY2015 NOFA Contacts,LAHSA 20th Anniversary Contact List	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Margaret	Willis	City of Santa Monica	Administrator		margaret.willis@smgov.net					Finance - All Active Agencies as of 09/2015,HC 2015 Addenda (PP Unit),SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Outcomes City and County HMIS Users,Service Provider - Executive Directors,HMIS - News and Updates,HMIS - Emergency Shelter Contacts,SNOFA 2013,FY2015 NOFA Contacts,2016 Homeless Count Advisory Committee	2015-11-05T23:30:00.000+0000
Lynn	Kronzek	Harbor Interfaith Services, Inc.	Grants Consultant					lckronzek@sbcglobal.net		2014 HFSS Proposers - Part 2,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,Staying Involved,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,F - SHP/CoC 2012-2013,2015 CoC New Projects RFP,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Jane Dion	Dion	Rainbow Services, Ltd.	Grant Writer		jdion@rainbowservicesdv.org					HC 2015 Addenda (PP Unit),SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Announcements & Agendas for Public Meetings,Funding Opportunities,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,HMIS - News and Updates,F - SHP/CoC 2012-2013,FY2015 NOFA Contacts,Family Solutions Collaborative,2016 Homeless Count Advisory Committee	2015-11-05T23:30:00.000+0000
Aaron	Criswell	Step Up On Second	Director of Services					aaron@stepuponsecond.org		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,IT - HMIS Agency Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,F - SHP/CoC 2012-2013,2015 CoC New Projects RFP,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Geraldine	Ympling	Catholic Charities of Los Angeles, Inc.	Assistant Controller, Catholic Charities of Los An		gyumping@ccharities.org					Non-Coc Contracts - FY15-16,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,F SHP/CoC 2012-2013,F - All Fiscal Contact Database Contacts - 10/03/13,Contracts Ending June 30, 2015,FY2015 NOFA Contacts,Finance - City Contracts July 1, 2015 start date	2015-11-05T23:30:00.000+0000
Beverly Johnson	Johnson	City of Pomona	Grants Administrator					beverly_johnson@ci.pomona.ca.us		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,F - SHP/CoC 2012-2013,Funding Team - RFQ List of Missing Agencies,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000

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First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Setareh	Yavari	City of Santa Monica	Manager		setareh.yavari@smgov.net					Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Christina Miller	Miller	Ocean Park Community Center	Associate Director		chmiller@opcc.net					FY2013,2013 CoC NOFA Project Applicants,FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),IT - HMIS Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,Homeless Count Demo Survey Notification,P- City and County Programs,Funding Team- LA CoC Coordinating Council- Updated 4/3/12,Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,HMIS- Transitional Housing Contacts,F - SHP/CoC 2012-2013,LA CoC Coordinating Council,SNOFA 2013,FY2015 NOFA Contacts,HC16 Homeless Count Planning Committee,FY2014 NOFA,Homeless Research Assessment Survey Contact List 2015,LAHSA 20th Anniversary	2015-11-05T23:30:00.000+0000
Carla	Varrial	Rainbow Services, Ltd.	Secondary Contact						cvarrial@rainbowservicesdv.org	SNOFA FY2013,2013 CoC NOFA Project Applicants,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,F SHP/CoC 2012-2013,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Louis	Jacinto	SHIELDS For Families, Inc.	Contracts Admininstrator		ljacinto@shieldsforfamilies.org					Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,F - SHP/CoC 2012-2013,SNOFA 2013,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Cathy Rusch	Rusch	Tarzana Treatment Centers, Inc.	Program Development						crusch@tarzanatc.org	SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,General Interest,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,F - SHP/CoC 2012-2013,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Wyneima Spangler	Spangler	Testimonial Community Love Center	Case Manager						nematclc@yahoo.com	SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,F - SHP/CoC 2012-2013,Funding Team - RFQ List of Missing Agencies,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000

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First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Natasha Radojcic	Radojcic	YMCA of Metropolitan Los Angeles	Associate Director of Development					natasharadojcic@ymcala.org		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,F - SHP/CoC 2012-2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Mary Anne	Stern	Mental Health America of Los Angeles	Chief Administrative Officer		mastern@mhala.org					Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,HMIS - News and Updates,HMIS - Emergency Shelter Contacts,Funding Team- 2013 CoC New Project RFP,F - All Fiscal Contact Database Contacts - 10/03/13,Funding Team - RFQ List of Missing Agencies,SNOFA 2013,2015 CoC New Projects RFP,FY2015 NOFA Contacts,Family Solutions Collaborative,FY2014 NOFA,2015 Crisis Housing and Services RFP	2015-11-05T23:30:00.000+0000
John Cager		First To Serve	Chair					kinetteandjohn@sbcglobal.net		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC Program Tier 2 Agencies,Funding Team - RFQ List of Missing Agencies,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
David	Pilon	Mental Health America of Los Angeles	President and Chief Executive Officer		dpilon@mhala.org					CTCT test,ACH List,Finance - All Active Agencies as of 09/2015,FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,Service Provider - Executive Directors,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,CoC Chief Executives,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Jim	Hlawek	Volunteers of America Los Angeles						jhlawek@voala.org		TAY List,SNOFA FY2013,2013 CoC NOFA Project Applicants,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,Staying Involved,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),IT - HMIS Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,P- City and County Programs,Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,2012 Housing Inventory and Point-in-Time Count,HMIS - News and Updates,HMIS - Emergency Shelter Contacts,HMIS- Transitional Housing Contacts,Funding Team - Family Providers,LAHSA Finance,P- TAY Housing Providers & Stakeholders,Winter Shelter 2012-2013 Providers,Funding Team- CoC Program Tier 2 Agencies,Funding Team - RFQ List of Missing Agencies,SNOFA 2013,2015 CoC New Projects RFP,FY2015 NOFA Contacts,FY2014 NOFA,2014 HFSS Proposers - Part 1	2015-11-05T23:30:00.000+0000
Molly	Moen	Downtown Women's Center Residence			mollym@dwcweb.org					Non-Coc Contracts - FY15-16,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,General Interest,Funding Opportunities,Service Providers,IT - Service Providers,Contracts Ending June 30, 2015,SNOFA 2013,FY2015 NOFA Contacts,Finance - City Contracts July 1, 2015 start date,FY2014 NOFA	2015-11-05T23:30:00.000+0000

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First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Sue McGinnis		Alliance for Housing and Healing (Serra Projec						smcginnis@alliancehh.org		SNOFA FY2013,2013 CoC NOFA Project Applicants,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),IT - HMIS Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,Funding Team - Family Providers,f - SHP/CoC 2012-2013,SNOFA 2013,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Patricia Lopez	Lopez	Lamp Community, Inc.	Interim CEO					patricial@lampcommunity.org		CTCT test,FY2015 NOFA Agency Contacts,IT - HMIS Agency Contacts,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,CoC Chief Executives,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Mollie Lowery			Executive Director					mollie@housingworksca.org		FY2015 NOFA Agency Contacts,Funding Opportunities,Service Providers,IT - Service Providers,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
		City of Santa Monica	City Manager					rod.gould@smgov.net		ACH List,Funding Opportunities,Service Providers,IT - Service Providers,Service Provider - Executive Directors,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Eileen	Bryson	LAHSA	Executive Assistant		ebryson@lahsa.org					Director,2013 CoC NOFA Project Applicants,General Interest,P&P - Coalition Leaders & Key Members,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,Staying Involved,P&P - Legislative Alerts (Under Review),A - LAHSA Commissioners,P&P - Homeless Deputies,P&P - Partners (Under Review),P - HUD Contacts (Under Review),P&P - LA County (Under Review),P&P - City of LA (Under Review),P&P - LAC Cities (Under Review - change to Mayors & City Managers),P - LAHSA Agency (Under Review),P&P - City Providers (Under Review),P - LAHSA Agencies w City Contract (Under Review),P&P - Shelter Providers - LA CoC (review and change to have all providers),IT - HMIS Agency Contacts,IT HPRP City Contacts,IT - HPRP Technical Contact,A - Commission Distribution - Agenda & Supporting Documents,P&P - HC09 Demographic Survey Volunteers,P - HPRP OMB LA City - Outcomes Team,P - HPRP HUD LA City - Outcomes Team,P - HPRP ALL LA City - Outcomes Team,P - SHP Global Mail List - Outcomes,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,2009DPSS	2015-11-05T23:30:00.000+0000

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Katie Hill		PATH	Chief Operating Officer		katieh@epath.org					FY2013,2013 CoC NOFA Project Applicants,FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,Staying Involved,IT - HMIS Agency Contacts,Funding Team-CoC SNOFA LAHSA Subrecipients Contacts,Homeless Count 2011,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,Funding Team- LA CoC Coordinating Council- Updated 4/3/12,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,Funding Team- Quality Review Panel Invitee List,Funding Team- CoC Program Tier 2 Agencies,Funding Team- Housing Authority Subrecipients,F - SHP/CoC 2012-2013,LA CoC Coordinating Council,Funding Team - RFQ List of Missing Agencies,Coordinating Council Reallocation Subcommittee 2014,SNOFA	2015-11-05T23:30:00.000+0000
Terry	Goddard II	Alliance for Housing and Healing dba The Serra Pro	Executive Director		tgoddard@alliancehh.org					CTCT test,Finance - All Active Agencies as of 09/2015,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,HMIS - Permanent Supportive Contacts,Funding Team - Family Providers,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,CoC Chief Executives,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
W. Raymond Barber	Barber	Los Angeles Family Housing Corporation	Chief Financial Officer					rbarber@lafh.org		City ESS funding 2014,F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,FY2015 NOFA Agency Contacts,F - CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,F - Contracts Ending June 30 DPSS, HCFF, YRP, ESG, CNGF, ILP,Service Providers,IT - Service Providers,F - Contracts Ending June 30, 2012 DPSS, HCFF, YRP, ESG, CNGF, ILP,F - Agency EDs and Heads of Finance 2012-2013,F - Con Plan Contacts 2013-2014,F SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,FY2015 NOFA Contacts,F - DPSS Contacts - 5/30/2014	2015-11-05T23:30:00.000+0000
		Volunteers of America of Los Angeles	CFO					plouie@voala.org		City ESS funding 2014,F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,ACH List,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,F - Contracts Ending June 30 DPSS, HCFF, YRP, ESG, CNGF, ILP,Service Providers,IT - Service Providers,F - Contracts Ending June 30 Email List (ILP),F - Contracts Ending June 30, 2012 DPSS, HCFF, YRP, ESG, CNGF, ILP,F - Agency EDs and Heads of Finance 2012-2013,F - Con Plan Contacts 2013-2014,F SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,FY2015 NOFA Contacts,F - CoC Tier 2 - ED, CFO - 01/31/2014	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Jason	Yu	St. Joseph's Center	Director of Finance		vadams@stjosephctr.org	jyu@stjosephctr.org	lsarabia@stjosephctr.org			F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,ACH List,Finance - All Active Agencies as of 09/2015,FY2015 NOFA Agency Contacts,F - CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP.Service Providers,IT - Service Providers,F - Agency EDs and Heads of Finance 2012-2013,F - Con Plan Contacts 2013-2014,F SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,FY2015 NOFA Contacts,FY15-16 ConPlan Contracts,Finance - City Contracts July 1, 2015 start date,F - DPSS Contacts - 5/30/2014,FY2015 CoC Program New Projects RFP - Recommended Proposers,Contracts Ending June 30, 2015,HC16 Homeless Count Planning Committee	2015-11-05T23:30:00.000+0000
Jason	Yu	St. Joseph's Center	Director of Finance		vadams@stjosephctr.org	jyu@stjosephctr.org	lsarabia@stjosephctr.org			F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,ACH List,Finance - All Active Agencies as of 09/2015,FY2015 NOFA Agency Contacts,F - CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP.Service Providers,IT - Service Providers,F - Agency EDs and Heads of Finance 2012-2013,F - Con Plan Contacts 2013-2014,F SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,FY2015 NOFA Contacts,FY15-16 ConPlan Contracts,Finance - City Contracts July 1, 2015 start date.F - DPSS Contacts - 5/30/2014,FY2015 CoC Program New Projects RFP - Recommended Proposers,Contracts Ending June 30, 2015,HC16 Homeless Count Planning Committee	2015-11-05T23:30:00.000+0000
Donna	Gallup	Lamp Community, Inc.	Executive Director					donnag@lampcommunity.org		City ESS funding 2014,F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,SNOFA FY2013,2013 CoC NOFA Project Applicants,F - CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,Funding Opportunities,F - Contracts Ending March 31 E-Mail List Combined WSP, City ESG, CNESG, CDBG,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Service Providers,IT - Service Providers,P- City and County Programs,Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,F - Contracts Ending June 30, 2012 DPSS, HCFP, YRP, ESG, CNGF, ILP,F - Agency EDs and Heads of Finance 2012-2013,Funding Team-Housing Authority Subrecipients,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,FY2015 NOFA Contacts,FY2014 NOFA,Contracts - Insurance Certificates Needed	2015-11-05T23:30:00.000+0000
Elizabeth	De Los Santos	Special Service for Groups, Inc.	Fiscal Manager		bdelossantos@ssgmain.org					Finance - All Active Agencies as of 09/2015,FY2015 CoC Program New Projects RFP - Recommended Proposers,F - Contracts Ending June 30 DPSS, HCFP, YRP, ESG, CNGF, ILP,Service Providers,IT - Service Providers,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,F CoC Tier 2 - ED, CFO - 01/31/2014,Finance - City Contracts July 1, 2015 start date,F - DPSS Contacts - 5/30/2014	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Steve	Peck	United States Veterans Initiative, Inc.	President		sjpeck@usvetsinc.org					CTCT test,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,General Interest,Funding Opportunities,Press Releases,Staying Involved,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,P- City and County Programs,Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,SPA 6 Coalition,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,CoC Chief Executives,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Ronaldo	Tapia	LAHSA	Contracts Specialist (Temp)		rtapia@lahsa.org					Contracts Team,Service Providers,IT - Service Providers,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,F - Managemanet to be included in Correspondence - 10/23/2013,LAHSA Programs Department	2015-11-05T23:30:00.000+0000
Alyssa	Cruz	Skid Row Housing Trust	Grant Accountant		alyssa@skidrow.org					Finance - All Active Agencies as of 09/2015,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),HPRP City of Los Angeles,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,2012 Housing Inventory and Point-in-Time Count,F - All Fiscal Contact Database Contacts - 10/03/13,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Debbie Kaste	Kaste	CLARE Foundation, Inc.	Contracts Administrator					dkaste@clarefoundation.org		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,2012 Housing Inventory and Point-in-Time Count,Funding Team - RFQ List of Missing Agencies,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Gregory	Senegal	His Sheltering Arms	Vice President Program Operations		gas2001sen@gmail.com					Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,HMIS - Permanent Supportive Contacts,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Raul	Pavia	Alliance for Housing and Healing dba The Serra Pro	CFO		rpavia@alliancehh.org					Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,HMIS - Permanent Supportive Contacts,Funding Team - Family Providers,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000

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First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Stan	Rushing	Hathaway Sycamores						stanrushing@hathaway-sycamores.org		TAY List,FY2015 NOFA Agency Contacts,Funding Opportunities,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,2015 CoC New Projects RFP,FY2015 NOFA Contacts,Funding - 2014 ILP Proposers,2015 Crisis Housing and Services RFP	2015-11-05T23:30:00.000+0000
Yasuko Sakamoto		LTSC Community Development Corporation	Director of Social Sevices					ysakamoto@ltsc.org		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,P - LAHSA Agency (Under Review),P - LAHSA Agencies w City Contract (Under Review),Funding Team-CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Penny	Mehra	Alcott Center	Executive Director		pmehra@alcottcenter.org					FY2015 CoC Program New Projects RFP - Recommended Proposers,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Training for LAHSA Providers,Homeless Count 2011,Outcomes City and County HMIS Users,Service Providers,IT - Service Providers,P- City and County Programs,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,2012 Housing Inventory and Point-in-Time Count,HMIS-Transitional Housing Contacts,F - Agency EDs and Heads of Finance 2012-2013	2015-11-05T23:30:00.000+0000
Timothy	Sweeney	Venice Community Housing Corporation	Director of Programs					sweeneytimothy@gmail.com		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,IT - HMIS Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Service Providers,IT - Service Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,Funding Team - Family Providers,F - SHP/CoC 2012-2013,2013 HC Volunteers,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Jo-Anne	Cohen	Skid Row Housing Trust	Director, Asset Management		joanne@skidrow.org					ACH List,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,F - CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,HPRP City of Los Angeles,P&P Los Angeles Continuum of Care Meetings,2012 Housing Inventory and Point-in-Time Count,HMIS - Permanent Supportive Contacts,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Christina	Nieto	Special Services for Groups			cnieto@hopics.org					FY2015 CoC Program New Projects RFP - Recommended Proposers,Funding Opportunities,IT - HMIS Agency Contacts,IT - HMIS HPRP Users,2013 HC Volunteers	2015-11-05T23:30:00.000+0000
Felecia Howard	Howard	United States Veterans Initiative, Inc.	Operatons Manager					fhoward@usvetsinc.org		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Opportunities,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,F - SHP/CoC 2012-2013,Funding Team- 2013 CoC New Project RFP,SNOFA 2013,FY2015 NOFA Contacts,FY2014 NOFA,2014 HFSS Proposers - Part 1	2015-11-05T23:30:00.000+0000

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First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Sonia	Warren				swarren@lahsa.org					Temp List - LAHD, Fiscal,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,LAHSA Fiscal Department - All	2015-11-05T23:30:00.000+0000
Yesica	Leiva				yleiva@lahsa.org					Temp List - LAHD, Fiscal,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,LAHSA Fiscal Department - All	2015-11-05T23:30:00.000+0000
Happi	Noel				hnoel@lahsa.org					A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,LAHSA Fiscal Department - All	2015-11-05T23:30:00.000+0000
Lisa	Thompson				lthompson@lahsa.org					A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),P&P Los Angeles Continuum of Care Meetings,LAHSA Programs Department,LAHSA Programs	2015-11-05T23:30:00.000+0000
Aricela Soto-Najar	Soto-Najar	City of Pomona Housing Authority	Housing Authority Administrator					aricela_soto@ci.pomona.ca.us		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Opportunities,Press Releases,Training for LAHSA Providers,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,Funding Team- Public Housing Authorities_2/16/12,F - SHP/CoC 2012-2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Samuel	Gonzalez	HWS			samuelgonzalez@hathaway-sycamores.org					TAY List,FY2015 NOFA Agency Contacts,Funding Opportunities,IT - HMIS Agency Contacts,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,P-TAY Housing Providers & Stakeholders,Funding Team- Quality Review Panel Invitee List,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Ann	McConville	Los Angeles Youth Network	Compliance Director		msupper@layn.org	amcconville@layn.org				City ESS funding 2014,F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02/28/2014,Non-Coc Contracts - FY15-16,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,F - CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,General Interest,Funding Opportunities,IT - HMIS Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,P&P Los Angeles Continuum of Care Meetings,P-QPR Contact List for January 9th 2012,Funding Team- CoC SNOFA Project Applicants,F - Contracts Ending June 30, 2012 DPSS, HCFP, YRP, ESG, CNGF, ILP,Funding Team- CoC Program Tier 2 Agencies,F - Con Plan Contacts 2013-2014,F - SHP/CoC 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,Contracts Ending June 30, 2015,FY2015 NOFA Contacts,FY15-16 ConPlan Contracts,Finance - City Contracts July 1, 2015 start date,FY2014 NOFA,2016 Homeless Count Advisory Committee,2015 Crisis Housing and Services RFP	2015-11-05T23:30:00.000+0000
ROSALIE ROWE	Rowe	Su Casa ~ Ending Domestic Violence	DIRECTOR OF FINANCE					rosalie@sucasadv.org		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,F - SHP/CoC 2012-2013,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Priscilla Smith		Venice Community Housing Corporation	Controllor					priscilla@vchcorp.org		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,F - SHP/CoC 2012-2013,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000

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First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Anu Sahni	Sahni		Health Program Analyst II		asahni@dmh.lacounty.gov					HC 2015 Addenda (PP Unit), SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,IT HMIS Agency Contacts,P&P Los Angeles Continuum of Care Meetings,2012 Housing Inventory and Point-in-Time Count,HMIS - News and Updates,Funding Team- Family Providers,Funding Team- Housing Authority Subrecipients,FY2015 NOFA Contacts,2016 Homeless Count Advisory Committee	2015-11-05T23:30:00.000+0000
Elizabeth Leon			Housing Technician		elizabeth_leon@ci.pomona.ca.us					FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,P&P Los Angeles Continuum of Care Meetings,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Maria Funk	Funk	DMH	District Cheif					mfunk@dmh.lacounty.gov		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Opportunities,P&P Los Angeles Continuum of Care Meetings,Funding Team- Housing Authority Subrecipients,Funding Team- 2013 CoC New Project RFP,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Karen Hirst	Hirst	Immanuel Housing	President					karen@immanuelhousing.org		CTCT test,TAY List,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,Funding Team - Family Providers,F - SHP/CoC 2012-2013,CoC Chief Executives,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Christina	Verjan	First To Serve			cverjan@firsttoserve.org					WSP Bidders Conference,FY2015 CoC Program New Projects RFP - Recommended Proposers,Funding Opportunities,IT - HMIS Agency Contacts,P&P Los Angeles Continuum of Care Meetings,Winter Shelter 2011-2012 Providers,2015 Crisis Housing and Services RFP	2015-11-05T23:30:00.000+0000
		California Hispanic Commission on Alcohol & Drug A						nfernandez@chcada.org		SNOFA FY2013,2013 CoC NOFA Project Applicants,Funding Opportunities,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,SNOFA 2013,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Joshua	Decell	LAHSA	Outcomes Unit Manager		jdecell@lahsa.org					General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,Staying Involved,Outcomes City and County HMIS Users,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),Service Provider - Executive Directors,P&P Los Angeles Continuum of Care Meetings,HMIS - News and Updates,LAHSA Staff for 2013 Coordinating Council Meetings,2013 HC Volunteers,Coordinating Council Reallocation Subcommittee 2014,LAHSA Programs Department,LAHSA Programs,Los Angeles Coordinating Council 2015,Family Solutions Collaborative,List of Potential Bidders	2015-11-05T23:30:00.000+0000
Charline	Dimas-Peinado	The Whole Child	CEO		cdimas@thewholechild.info					CTCT test,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Opportunities,IT - HMIS Agency Contacts,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,Funding Team- Housing Authority Subrecipients,F - SHP/CoC 2012-2013,2013 HC Volunteers,CoC Chief Executives,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000

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First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Vanessa	Sedano	The Whole Child						vsedano@thewholechild.info		2014 HFSS Proposers - Part 2,HC 2015 Addenda (PP Unit),SNOFA FY2013,2013 CoC NOFA Project Applicants,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,IT - HMIS Agency Contacts,HMIS - News and Updates,Funding Team- Housing Authority Subrecipients,Funding Team- 2013 CoC New Project RFP,2013 HC Volunteers,FY2015 NOFA Contacts,Los Angeles Coordinating Council 2015,Family Solutions Collaborative,FY2014 NOFA,LAHSA 20th Anniversary Contact List	2015-11-05T23:30:00.000+0000
Christina Gallegos		The Whole Child	Administrative Assistant					cgallegos@thewholechild.info		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,F - SHP/CoC 2012-2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Jim O'Connell	O'Connell	Mary Lind Recovery Centers	Executive Director					jconnell@marylind.org		CTCT test,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,IT - HMIS Agency Contacts,Funding Team- CoC SNOFA Project Applicants,2012 Housing Inventory and Point-in-Time Count,F - SHP/CoC 2012-2013,CoC Chief Executives,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Dagmara			Case Manager					dagmarasantiago@gmail.com		FY2015 NOFA Agency Contacts,IT - HMIS Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Adelaide Hsu	Hsu	City of Pomona Housing Authority	Family Self Sufficiency Coordinator		adelaide_hsu@ci.pomona.ca.us					SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,Funding Opportunities,IT - HMIS Agency Contacts,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,Funding Team- Public Housing Authorities_2/16/12,HMIS - Emergency Shelter Contacts,Funding Team - Family Providers,F - SHP/CoC 2012-2013,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Karen	Earl	Jenesse Center, Inc.	Chief Executive Officer		kearl@jenesse.org					CTCT test,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Team-CoC SNOFA LAHSA Subrecipients Contacts,2012 Housing Inventory and Point-in-Time Count,Funding Team - Family Providers,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,CoC Chief Executives,SNOFA 2013,FY2015 NOFA Contacts,2014 HFSS Proposers - Part 1	2015-11-05T23:30:00.000+0000
Arcenia Vizcarra	Vizcarra	Mary Lind Recovery Centers	Controller					avizcarra@marylind.org		FY2015 NOFA Agency Contacts,General Interest,Training for LAHSA Providers,2012 Housing Inventory and Point-in-Time Count,HMIS - News and Updates,LAHSA Finance	2015-11-05T23:30:00.000+0000
Tim	Young		Administrative Assistant	Timothy.Young@hacfa.org						FY2015 NOFA Agency Contacts,P&P Los Angeles Continuum of Care Meetings,HMIS - Permanent Supportive Contacts,2015 CoC New Projects RFP,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Kristi Nunez			Gmat Manager					knunez@rainbowservicesdv.org		FY2015 NOFA Agency Contacts,P&P Los Angeles Continuum of Care Meetings,Funding Team - Family Providers,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Suzie Effatian			Case Manager					susie@vvc.org		FY2015 NOFA Agency Contacts,P&P Los Angeles Continuum of Care Meetings,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Barbara Smith			Residential Director					barbara@vvc.org		FY2015 NOFA Agency Contacts,P&P Los Angeles Continuum of Care Meetings,Funding Team - RFQ List of Missing Agencies,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Parker Anderson			General Manager, Human Services					panderson@wlcac.org		FY2015 NOFA Agency Contacts,P&P Los Angeles Continuum of Care Meetings,Funding Team - Family Providers,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Bryan C Jones			Director, Transitional Programs		bryanj@fasgi.org					FY2015 NOFA Agency Contacts,P&P Los Angeles Continuum of Care Meetings,FY2015 NOFA Contacts,2016 Homeless Count Advisory Committee	2015-11-05T23:30:00.000+0000
Marcello Alvarez		Alvarez	Operations/Finance Manager					malvarez@srdcla.org		2014 HFSS Proposers - Part 2,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,IT - HMIS Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,HMIS - News and Updates,SNOFA 2013,FY2015 NOFA Contacts,Family Solutions Collaborative	2015-11-05T23:30:00.000+0000
Ryan	Izell	Union Station Homeless Services	Director of Adult Services		rizell@unionstationhs.org					FY2015 CoC Program New Projects RFP - Recommended Proposers,General Interest,Funding Opportunities,Training for LAHSA Providers,HMIS - News and Updates,2016 Homeless Count Advisory Committee	2015-11-05T23:30:00.000+0000
Venus Sotir	Crabson	Asian Pacific Women's Center	Executive Director					venusy@apwcla.org		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Team- CoC SNOFA Project Applicants,F - SHP/CoC 2012-2013,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Gregory	Scott	New Directions, Inc.	President & CEO		gscott@ndvets.org					CTCT test,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,Staying Involved,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Outcomes City and County HMIS Users,Service Provider - Executive Directors,HMIS - News and Updates,LAHSA Finance,F - Agency EDs and Heads of Finance 2012-2013,Funding Team- Housing Authority Subrecipients,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,CoC Chief Executives,SNOFA 2013,FY2015 NOFA Contacts,FY2014 NOFA,2016 Homeless Count Advisory Committee	2015-11-05T23:30:00.000+0000
Luis Montes	Montes	Mental Health America- Antelope Valley	Director of Antelope Valley Programs					lmontes@mhala.org		FY2015 NOFA Agency Contacts,Funding Team- 2013 CoC New Project RFP,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Mark Supper	Supper	Los Angeles Youth Network	Executive Director					msupper@layn.org		CTCT test,City ESS funding 2014,F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,FY2015 NOFA Agency Contacts,F - CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,IT - HMIS Agency Contacts,F - Contracts Ending June 30, 2012 DPSS, HCFP, YRP, ESG, CNGF, ILP,P- TAY Housing Providers & Stakeholders,F - Agency EDs and Heads of Finance 2012-2013,F - Con Plan Contacts 2013-2014,F - All Fiscal Contact Database Contacts - 10/03/13,CoC Chief Executives,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Ian	Costello		Winter Shelter Programs Coordinator		icostello@lahsa.org					General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,Staying Involved,IT - HMIS Agency Contacts,Outcomes City and County HMIS Users,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),Service Provider - Executive Directors,HMIS - News and Updates,LAHSA Finance,LAHSA Programs Department,LAHSA Programs	2015-11-05T23:30:00.000+0000

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First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Monica Guthrie-Davis		Weingart Center Association	Vice President of Programs & Services		monicad@weingart.org					City ESS funding 2014,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,WSP,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,IT - HMIS Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Outcomes City and County HMIS Users,Service Provider - Executive Directors,Funding Team- CoC SNOFA Project Applicants,LAHSA Finance,Funding Team- CoC Program Tier 2 Agencies,Funding Team - RFQ List of Missing Agencies,SNOFA 2013,FY2015 NOFA Contacts,2016 Homeless Count Advisory Committee	2015-11-05T23:30:00.000+0000
Joyce	Enriquez				jenriquez@lahsa.org					IT - HMIS Agency Contacts,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),LAHSA Fiscal Department - All	2015-11-05T23:30:00.000+0000
Chet	Bieganski							cbieganski@lahsa.org		Finance 2014,General Interest,Announcements & Agendas for Public Meetings,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),Funding Team - Certified Public Accountants (CPA) Firms,LAHSA Staff for 2013 Coordinating Council Meetings,F - Managemanet to be included in Correspondence - 10/23/2013,Coordinating Council Reallocation Subcommittee 2014,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Jonni	Miller	LAHSA	Family Systems Integration Manager		jmillier@lahsa.org					WSP Bidders Conference,General Interest,Announcements & Agendas for Public Meetings,Press Releases,Training for LAHSA Providers,Outcomes City and County HMIS Users,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),Service Provider - Executive Directors,HMIS - News and Updates,LAHSA Finance,LAHSA Staff for 2013 Coordinating Council Meetings,LAHSA Programs Department,LAHSA Programs,Family Solutions Collaborative,2014 HFSS Proposers - Part 1	2015-11-05T23:30:00.000+0000
					sweaver@harborinterfaith.org					FY2015 CoC Program New Projects RFP - Recommended Proposers,IT - HMIS Agency Contacts,2016 Homeless Count Advisory Committee	2015-11-05T23:30:00.000+0000
Darien	Acevedo	Project New Hope	Program Manager in Permanent Housing					dacevedo@projectnewhope.org		FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Training for LAHSA Providers,IT - HMIS Agency Contacts,HMIS - News and Updates,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Georganne	Colvin	HACoLA	Administrative Analyst					georganne.colvin@hacola.org		FY2015 NOFA Agency Contacts,Funding Opportunities,Press Releases,HMIS - News and Updates,Funding Team- Quality Review Panel Invitee List,Funding Team- 2013 CoC New Project RFP,2015 CoC New Projects RFP,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Timothy	Watkins	Watts Labor Community Action Committee	President/CEO		wlcacceo@gmail.com					CTCT test,F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,ACH List,Finance - All Active Agencies as of 09/2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,F - Agency EDs and Heads of Finance 2012-2013,Funding Team- Housing Authority Subrecipients,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,CoC Chief Executives,FY2015 NOFA Contacts,FY15-16 ConPlan Contracts,Finance - City Contracts July 1 2015 start date	2015-11-05T23:30:00.000+0000
Johanna	Chang	Alcott Center	Bookkeeper/Accountant		jchang@alcottcenter.org					FY2015 CoC Program New Projects RFP - Recommended Proposers,F - Agency EDs and Heads of Finance 2012-2013	2015-11-05T23:30:00.000+0000

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First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
		City of Pomona	Finance Director					paula_chamberlain@ci.pomona.ca.us		ACH List,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Andrew	Kerr	Housing Works	Treasurer		akerr.ca@gmail.com					Finance - All Active Agencies as of 09/2015,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Sandy	Oluwek	People Assisting the Homeless	CFO		sandyo@epath.org					FY2015 CoC Program New Projects RFP - Recommended Proposers,F - Agency EDs and Heads of Finance 2012-2013,F - Con Plan Contacts 2013-2014,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13	2015-11-05T23:30:00.000+0000
Selerin	Ntahitagabira	United States Veterans Initiative, Inc.	Vice President- Controller		sntahitagabira@usvetsinc.org					ACH List,Finance - All Active Agencies as of 09/2015,FY2015 NOFA Agency Contacts,F - Agency EDs and Heads of Finance 2012-2013,F - SHP Agencies (No Directs) (2012-2013),FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Rodney	Bagley	Watts Labor Community Action Committee	CFO		rbagley@wlcac.org					F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,ACH List,Finance - All Active Agencies as of 09/2015,F - Agency EDs and Heads of Finance 2012-2013,F - Con Plan Contacts 2013-2014,F - SHP Agencies (No Directs) (2012-2013),F - All Fiscal Contact Database Contacts - 10/03/13,FY2015 NOFA Contacts,FY15-16 ConPlan Contracts,Finance - City Contracts July 1, 2015 start date	2015-11-05T23:30:00.000+0000
Angela	Leonard	Los Angeles Youth Network	VP of Finance and Operations		aleonard@layn.org					Non-Coc Contracts - FY15-16,Finance - All Active Agencies as of 09/2015,FY2015 NOFA Agency Contacts,F - All Fiscal Contact Database Contacts - 10/03/13,Contracts Ending June 30, 2015,FY2015 NOFA Contracts,FY15-16 ConPlan Contracts,Finance - City Contracts July 1 2015 start date,2015 Crisis Housing and Services RFP	2015-11-05T23:30:00.000+0000
Judith Rojas	Rojas		Operations Manager						scadp.jrojas@gmail.com	SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Team- Housing Authority Subrecipients,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Robyn Kupferman	Kupferman	Ocean Park Community Center	Contracts and Grants Manager						rkupferman@opcc.net	SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,IT - HMIS Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,Funding Team- CoC SNOFA Project Applicants,HMIS - News and Updates,F - SHP/CoC 2012-2013,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Mae Robinson	Robinson	His Sheltering Arms	Casemanager						mrobinson@hisshelteringarms.org	SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Rhoen Moore	Moore	His Sheltering Arms	Executive Director						rmoore@hisshelteringarms.org	TAY List,FY2015 NOFA Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Elsa Trujillo			Senior Administrative Analyst						elsa.trujillo@smgov.net	FY2015 NOFA Agency Contacts,Funding Team- 2013 CoC New Project RFP,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000

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Carmelita	Gonzales	Covenant House California	Executive Director		lbuan@covca.org	cgonzales@covca.org		bbedrossian@covca.org		Finance - All Active Agencies as of 09/2015,FY2015 CoC Program New Projects RFP - Recommended Proposers,FY15-16 ConPlan Contracts,Finance - City Contracts July 1, 2015 start date,Non-Coc Contracts - FY15-16,Contracts Ending June 30, 2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Carmelita	Gonzales	Covenant House California	Executive Director		lbuan@covca.org	cgonzales@covca.org		bbedrossian@covca.org		Finance - All Active Agencies as of 09/2015,FY2015 CoC Program New Projects RFP - Recommended Proposers,FY15-16 ConPlan Contracts,Finance - City Contracts July 1, 2015 start date,Non-Coc Contracts - FY15-16,Contracts Ending June 30, 2015,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,P&P Los Angeles Continuum of Care Meetings,Funding Team- CoC SNOFA Project Applicants,SNOFA 2013,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Qualena McClung	McClung	Weingart Center Association	Director of Compliance						qualenam@weingart.org	2014 HFSS Proposers - Part 2,FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,Staying Involved,IT - HMIS Agency Contacts,Outcomes City and County HMIS Users,Service Provider - Executive Directors,HMIS - News and Updates,LAHSA Finance,FY2015 NOFA Contacts,Family Solutions Collaborative	2015-11-05T23:30:00.000+0000
Dominica	Salvatore	Covenant House	Data Management Coordinator (QA)		dsalvatore@covca.org					WSP Bidders Conference,FY2015 CoC Program New Projects RFP - Recommended Proposers,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,IT - HMIS Agency Contacts,Outcomes City and County HMIS Users,Service Provider - Executive Directors,HMIS - News and Updates,2015 Crisis Housing and Services RFP	2015-11-05T23:30:00.000+0000
Carey	Meredith	Upward Bound House	EXECUTIVE DIRECTOR		cmeredith@upwardboundhouse.org	cglasco@upwardboundhouse.org				2014 HFSS Proposers - Part 2,CTCT test,Finance - All Active Agencies as of 09/2015,FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,IT - HMIS Agency Contacts,F - All Fiscal Contact Database Contacts - 10/03/13,Contracts Ending June 30, 2015,CoC Chief Executives,FY2015 NOFA Contacts,HC16 Homeless Count Planning Committee,Los Angeles Coordinating Council 2015,Finance - City Contracts July 1, 2015 start date,Contracts - Insurance Certificates Needed,LAHSA 20th Anniversary Contact List,F - DPSS Contacts - 5/30/2014	2015-11-05T23:30:00.000+0000
Deidre	Mumford	City of Santa Monica	Administrative Analyst		deidre.mumford@smgov.net					HC 2015 Addenda (PP Unit),SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Funding Team- CoC SNOFA Project Applicants,HMIS - News and Updates,Coordinating Council Reallocation Subcommittee 2014,SNOFA 2013,FY2015 NOFA Contacts,Family Solutions Collaborative,FY2014 NOFA,2016 Homeless Count Advisory Committee	2015-11-05T23:30:00.000+0000

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Ernest	Green	Skid Row Development Corporation	President		egreen@srdcla.org					CTCT test,City ESS funding 2014,F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,Finance - All Active Agencies as of 09/2015,FY2015 NOFA Agency Contacts,IT - HMIS Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,CoC Chief Executives,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Jessy Needham	Needham	Center for the Pacific Asian Family, Inc.	Grants & Communications Manager					jessican@cpaf.info		HC 2015 Addenda (PP Unit),SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,Announcements & Agendas for Public Meetings,LA CoC Coordinating Council,SNOFA 2013,FY2015 NOFA Contacts,LAHSA 20th Anniversary Contact List	2015-11-05T23:30:00.000+0000
Jeanette	Robins	LAHSA	Program Performance Analyst		jrobbins@lahsa.org					HC16 Data and Research Advisory Committee,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,P&P Los Angeles Continuum of Care Meetings,HMIS - News and Updates,Advisory Committee,Homeless COunt Advisory Committee,LAHSA Programs Department,HC16 Homeless Count Planning Committee,LAHSA Programs,Family Solutions Collaborative,2016 Homeless Count Advisory Committee,Policy and Planning RC and Staff 2015,Homeless Research Assessment Survey Contact List 2015	2015-11-05T23:30:00.000+0000
Levi	Martin	Prototypes, A Center for Innovation in Health, Men	CFO		contracts@prototypes.org					Finance - All Active Agencies as of 09/2015,FY2015 NOFA Agency Contacts,Funding Team- CoC SNOFA LAHSA Subrecipients Contacts,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Nancy	Ma	LAHSA	Sr. Funding Analyst		nma@lahsa.org					test of Hong,Test - Nancy Ma,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,Staying Involved,Outcomes City and County HMIS Users,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),Service Provider - Executive Directors,HMIS - News and Updates,LAHSA Finance,Coordinating Council Reallocation Subcommittee 2014,LAHSA Programs Department,LAHSA Programs	2015-11-05T23:30:00.000+0000
Ryan	Macy-Hurley	1736 Family Crisis Center	Director of Resource Development & Program Plannin		rhurley@1736fcc.org					2014 HFSS Proposers - Part 2,HC 2015 Addenda (PP Unit),SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,Outcomes City and County HMIS Users,Service Provider - Executive Directors,LAHSA Finance,SNOFA 2013,FY2015 NOFA Contacts,FY2014 NOFA,2016 Homeless Count Advisory Committee 2015 Crisis Housing and Services RFP	2015-11-05T23:30:00.000+0000
		People Assisting the Homeless	CFO						hwesuc@epath.org	City ESS funding 2014,F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,ACH List,F - CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,FY2015 NOFA Contacts,F - CoC Tier 2 - ED, CFO - 01/31/2014	2015-11-05T23:30:00.000+0000
Marta Escobar	Escobar	Center for Human Rights and Constitutional Law	Administrator		admin@centerforhumanrights.org					SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,IT - HMIS Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Federico Bustamante	Bustamante	Center for Human Rights & Constitutional Law	Program Director					fbustamante@centerforhumanrights.org		SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
VICKI DOOLITTLE	Doolittle	Su Casa Domestic Abuse Network	EXECUTIVE DIRECTOR					vicki@sucasadv.org		CTCT test,SNOFA FY2013,2013 CoC NOFA Project Applicants,FY2015 NOFA Agency Contacts,CoC Chief Executives,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Rodney Bagley			CFO					rlwaccfo@gmail.com		SNOFA FY2013,FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000

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Denis Mashkov			Property Accountant					denis@stepuponsecond.org		SNOFA FY2013,FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Karen	acfalle		PROGRAM DIRECTOR		kacfalle@upwardboundhouse.org					2014 HFSS Proposers - Part 2,FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,IT HMIS Agency Contacts,HMIS - News and Updates,2015 CoC New Projects RFP,FY2015 NOFA Contacts,Family Solutions Collaborative	2015-11-05T23:30:00.000+0000
Michelle	Vazquez	First Place for Youth	Accounting Manager		mzajac@firstplaceforyouth.org					FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,IT - HMIS Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Cheryl Castillo	Castillo		Director of Permanent Housing					ccastillo@alliancehh.org		FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,IT - HMIS Agency Contacts,HMIS - News and Updates,FY2015 NOFA Contacts,Family Solutions Collaborative	2015-11-05T23:30:00.000+0000
Spenger	Charles	Catholic Charities of Los Angeles Good Shepherd Ct	Grant Writer					scharles@qschomeless.org		FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,FY2015 NOFA Contacts,Family Solutions Collaborative,2015 Crisis Housing and Services RFP	2015-11-05T23:30:00.000+0000
Shannon	Legere	Beyond Shelter	Executive Director		shannoni@epath.org					CTCT test,Finance - All Active Agencies as of 09/2015,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,IT HMIS Agency Contacts,HMIS - News and Updates,CoC Chief Executives,FY2015 NOFA Contacts,Family Solutions Collaborative	2015-11-05T23:30:00.000+0000
Aldra Robinson	Robinson		Grants Manager					arobinson@ndvets.org		FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Tahia Hayslet			Executive Director		thayslet@harborinterfaith.org					2014 HFSS Proposers - Part 2,FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts,HC16 Homeless Count Planning Committee,Los Angeles Coordinating Council 2015,FY2014 NOFA,LAHSA 20th Anniversary Contact List	2015-11-05T23:30:00.000+0000
Quanetha	Hunt	VOA	Director		qhunt@voala.org					2014 HFSS Proposers - Part 2,TAY List,FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,WSP,IT - HMIS Agency Contacts,TAY 2014,FY2015 NOFA Contacts,2016 Homeless Count Advisory Committee,2015 Crisis Housing and Services RFP	2015-11-05T23:30:00.000+0000
Cali Hayes			Associate Director of Development		grants@epath.org					2014 HFSS Proposers - Part 2,FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Veronica Lara			Vice President		verolara@aol.com					FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,WSP,FY2015 NOFA Contacts,Funding - 2014 ILP Proposers	2015-11-05T23:30:00.000+0000
Catherine Atack			Director of Development					catherine@unitedfriends.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts,Funding - 2014 ILP Proposers	2015-11-05T23:30:00.000+0000
Kyla	Lee	St. Anne's	Chief Financial Officer		klee@stannes.org	twalker@stannes.org				Finance - All Active Agencies as of 09/2015,FY2015 NOFA Agency Contacts,IT - HMIS Agency Contacts,Contracts Ending June 30, 2015,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000

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First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
Amy	Johnson	Weingart Center	Contracts Manager					amyj@weingart.org		FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,IT - HMIS Agency Contacts,HMIS - News and Updates,FY2015 NOFA Contacts,Family Solutions Collaborative,2015 Crisis Housing and Services RFP	2015-11-05T23:30:00.000+0000
Grace	Weltman	LAHSA	Director of Policy & Planning		gweltman@lahsa.org	grace.weltman@communities-motion.com				2016 Homeless Count Advisory Committee,HC16 Data and Research Advisory Committee,Announcements & Agendas for Public Meetings,LAHSA Executive Team,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),HC16 Homeless Count Planning Committee,Homeless Research Assessment Survey Contact List 2015,List of Potential Bidders	2015-11-05T23:30:00.000+0000
Simon	Costello		Associate Director		scostello@lalgbtcenter.org					HC 2015 Addenda (PP Unit),FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts,2016 Homeless Count Advisory Committee	2015-11-05T23:30:00.000+0000
M. Saray	Gonzalez	LA Family Housing			sgonzalez@lafh.org					FY2015 CoC Program New Projects RFP - Recommended Proposers,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,IT - HMIS Agency Contacts,HMIS - News and Updates,Family Solutions Collaborative,2015 Crisis Housing and Services RFP	2015-11-05T23:30:00.000+0000
Leyla	Haddad				lhaddad@lahsa.org					General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,HMIS - News and Updates,LAHSA Fiscal Department - All,Family Solutions Collaborative	2015-11-05T23:30:00.000+0000
Victor	Hinderliter	Good Shepherd Center, a program of Catholic Charit	Associate Director, Good Shepherd Center					vhinderliter@gschomeless.org		FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Press Releases,FY2015 NOFA Contacts,Family Solutions Collaborative,2015 Crisis Housing and Services RFP	2015-11-05T23:30:00.000+0000
Douglas	Guthrie	Housing Authority of the City of Los Angeles	President and CEO					douglas.guthrie@hacla.org		CTCT test,CoC Chief Executives,FY2015 NOFA Contacts,LAHSA 20th Anniversary Contact List	2015-11-05T23:30:00.000+0000
Priscilla Moore	Moore		Sr. Mental Health Counselor, RN					pmoore@dmh.lacounty.gov		FY2015 NOFA Agency Contacts,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,IT - HMIS Agency Contacts,HMIS - News and Updates,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Monica	Davis				mdavis@mhala.org					FY2015 CoC Program New Projects RFP - Recommended Proposers,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,HMIS - News and Updates	2015-11-05T23:30:00.000+0000
Emily Chen	Early		Director Finance					contracts@sfcvmhc.org		FY2015 NOFA Agency Contacts,Funding Opportunities,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Ponce, Connie			Project Director					connie.ponce@chcada.org		FY2015 NOFA Agency Contacts,IT - HMIS Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
James Kemper			Housing Administrator					james.kemper@smgov.net		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Marisa Solorzano			Program & Policy Analyst					msolorzano@neworg.us		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
								grants@beyondshelter.org		FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Karen O'Brien			Grants Manager		kobrien@lalgbtcenter.org					FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Virgie De La Cruz			Fiscal Manager					virgiec@fasgi.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
								ttcadmin@tarzanatc.org		FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
								kear110341@aol.com		FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000

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Caroline McKiernan			Executive Assistant/HR Coordinator					cmckiernan@alliancehh.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts,FY2014 NOFA	2015-11-05T23:30:00.000+0000
Ami	Ronland	CHC	Assistant Executive Director		arowland@covca.org					FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,2015 CoC New Projects RFP,FY2015 NOFA Contacts,2015 Crisis Housing and Services RFP	2015-11-05T23:30:00.000+0000
Nancy	Neilson				nneilson@houseofruthinc.org					FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,HMIS - News and Updates,FY2015 NOFA Contacts,Family Solutions Collaborative	2015-11-05T23:30:00.000+0000
Darcie Mulholland	Mulholland	A Community of Friends	Program Compliance Manager					dmulholland@acof.org		General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,HMIS - News and Updates,FY2015 NOFA Contacts,Family Solutions Collaborative	2015-11-05T23:30:00.000+0000
MARY FENSTERMACHER	Fenstermacher		GRANTS MANAGER					maryf@upwardboundhouse.org		FY2015 NOFA Agency Contacts,Announcements & Agendas for Public Meetings,Funding Opportunities,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Peter	Lynn	LAHSA	Executive Director		plynn@lahsa.org					LAHSA Executive Director,City Officials and Neighborhood Councils,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,A Commission Distribution - Agenda & Supporting Documents,C - Media Contact -- Requires ED or Comm Approval,LAHSA Executive Team,City Council & County Board of Supervisors,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),2013 HC Volunteers,FY2015 NOFA Contacts,Los Angeles Coordinating Council 2015	2015-11-05T23:30:00.000+0000
Heather Flynn	Flynn		Director of Development Operations					hflynn@covca.org		FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,HMIS - News and Updates,FY2015 NOFA Contacts,Family Solutions Collaborative	2015-11-05T23:30:00.000+0000
Hellen	Hong	First Place for Youth			hhong@firstplaceforyouth.org					Finance - All Active Agencies as of 09/2015,FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,HMIS - News and Updates,2015 CoC New Projects RFP,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Darcie Mulholland			Program Compliance Manager					dmulholland@acof.org		FY2015 NOFA Agency Contacts,IT - HMIS Agency Contacts	2015-11-05T23:30:00.000+0000
Esmeralda	Martinez				emartinez@lahsa.org					General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,HMIS - News and Updates,LAHSA Fiscal Department - All,Family Solutions Collaborative	2015-11-05T23:30:00.000+0000
Gabrielle	Wanchek				gvilhauer@integratedrecoverynetwork.org					FY2015 CoC Program New Projects RFP - Recommended Proposers,IT - HMIS Agency Contacts,2015 CoC New Projects RFP	2015-11-05T23:30:00.000+0000
Usha Murthy			Chief Financial and Administrative Officer					umurthy@ndvets.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Kristina	Dixon	Jenesse Center, Inc.	Director of Finance and Information Systems		kdixon@jenesse.org					Finance - All Active Agencies as of 09/2015,FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Norberto Mantohac			Accountant					nmantohac@firsttoserve.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Troy	Vaughn	SHIELDS For Families, Inc.	Chief Operations Officer		tvaughn@shieldsforfamilies.org					Finance - All Active Agencies as of 09/2015,FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Rafe Pery			Consulting CFO					rafep@lampcommunity.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Rafe	Pery	Downtown Women's Center Residence			rafep@dwcweb.org					Non-Coc Contracts - FY15-16,Finance - All Active Agencies as of 09/2015,Contracts Ending June 30, 2015,FY2015 NOFA Contacts,Finance - City Contracts July 1, 2015 start date	2015-11-05T23:30:00.000+0000
								rbrooks@marylind.org		FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Molly Moen			Chief Operating Officer					mollym@downtownwomenscenter.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000

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Vanessa Smith			Administrative Assistant					vanessa.smith@hacla.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Kris	Nameth	LA LGBT Center	Program Manager		knameth@laigbtcenter.org					FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts,2015 Crisis Housing and Services RFP	2015-11-05T23:30:00.000+0000
Kimberly Hendrix			Recovery Services Assistant Director					khendrix@voala.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Va Lecia Adams-Kellum			Executive Director					vadams@stjosephctr.org		FY2015 NOFA Agency Contacts,Announcements & Agendas for Public Meetings,P&P Los Angeles Continuum of Care Meetings,LA CoC Coordinating Council,FY2015 NOFA Contacts,Los Angeles Coordinating Council 2015	2015-11-05T23:30:00.000+0000
Ian Ryen			Corporate & Foundation Relations Manager					ian@unitedfriends.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Verena Kwan			Workforce Development Coordinator					vkwan@apwcla.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Danielle Ware			Resident Manager					iamtaturnsmom@gmail.com		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Hernandez, Cynthia			Pathways Manager					cynthia.hernandez@chcada.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Adriana	Sandoval	Good Shepherd Center, a program of Catholic Charit	Director of Development, Good Shepherd Center					asandoval@gschomeless.org		FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,FY2015 NOFA Contacts,Family Solutions Collaborative,2015 Crisis Housing and Services RFP	2015-11-05T23:30:00.000+0000
Debbie Pacheco			Finance Manager					dpacheco@covinaca.gov		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Sarah	Scott	City of Santa Monica	Senior Administrative Analyst		sarah.scott@smgov.net					Finance - All Active Agencies as of 09/2015,FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,HMIS - News and Updates,FY2015 NOFA Contacts,Family Solutions Collaborative	2015-11-05T23:30:00.000+0000
Mona Vega			Public Liaison Officer					mona.vega@hacola.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Amy Turk			Chief Program Officer					amyt@downtownwomenscenter.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Gregory A Senegal			Senior Housing Coordinator					gsenegal@hishshelteringarmsinc.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Sharon McGrath-Gold			Chief Financial Officer					smgrathgold@houseofruthinc.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Lula	Eskander		Manager IV					lula.eskander@hacla.org		FY2015 NOFA Agency Contacts,P&P Los Angeles Continuum of Care Meetings,2015 CoC New Projects RFP,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Vanessa Sedano			Housing Program Manager		vsedano@thewholechild.info					FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts,HC16 Homeless Count Planning Committee 2016 Homeless Count Advisory Committee	2015-11-05T23:30:00.000+0000
Todd	Sosna	Jewish Family Services	Senior Vice President of Operations		tsosna@jfsla.org					Finance - All Active Agencies as of 09/2015,FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Jeanne Lam			Brenda Sandoval					bsandoval@jwchinsititute.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Tim Stevens			Chief Operating Officer					tstevens@marylind.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Leticia Andueza			Associate Executive Director					landueza@neworg.us		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Dolly	Kase		Grants Associate					dollyk@epath.org		FY2015 NOFA Agency Contacts,2015 CoC New Projects RFP,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Erin McGinnis			Interim Director of Programs					emcginnis@stjosephctr.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Andrew Ozurovich			CPA - Account Manager					andyo@togcpa.com		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Linda	Poliakon	City of Pomona			linda_poliakon@ci.pomona.ca.us					Finance - All Active Agencies as of 09/2015,FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Karen Zane			Assistant Finance Director		karen_zane@ci.pomona.ca.us					FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Patrick Gregorian			Senior Administrative Analyst					patrick.gregorian@smgov.net		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Andy Fernandez			Budget Analyst					andy.fernandez@hacola.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Rafe Pery			Chief Financial Officer					rafep@downtownwomenscenter.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Eric Gullett			Controller					egullett@harborinterfaith.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000

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Cinthia	Requa-Robles	Housing Works	Fiscal Manager		err@housingworksca.org					Finance - All Active Agencies as of 09/2015,FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Stacy Enomoto			CFO					senomoto@thewholechild.info		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Pattie Lynch			Director of Finance					plynch@jfsia.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Kimberly Nall			Director of Finance					knall@dmh.lacounty.gov		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Romeo Reyes			Director of Finance					rreyes@neworg.us		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Gina Lansing			Director of Finance					glansing@rainbowservicesdv.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Gia Stokes			Vice President Finance and Accounting					gstokes@shieldsforfamilies.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Roberta	Trotman	Skid Row Housing Trust	Director of Finance and Accounting		roberta.trotman@skidrow.org					Finance - All Active Agencies as of 09/2015,FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Tricia Cole			Finance Manager					tcole@covinaca.gov		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Delene Aikens			Assistant Director					darlene.aikens@hacola.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Brooke	Lykins	Downtown Women's Center	Chief Development Officer					brookel@downtownwomenscenter.org		FY2015 NOFA Agency Contacts,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,HMIS - News and Updates,FY2015 NOFA Contacts,2015 Crisis Housing and Services RFP	2015-11-05T23:30:00.000+0000
Ivan Acosta			Associate (Program) Director					iacosta@harborinterfaith.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Aditi	Joshi	Jewish Family Services	Program Administration Manager		ajoshi@jfsia.org					Finance - All Active Agencies as of 09/2015,FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Arnold	Rudnick	LAMP Community Inc.	Consulting Director of Finance		arnoldr@lampcommunity.org	rafep@lampcommunity.org	patricial@lampcommunity.org			Non-Coc Contracts - FY15-16,Finance - All Active Agencies as of 09/2015,Finance - City Contracts April 1, 2015 start date,Contracts Ending June 30, 2015,Finance - City Contracts July 1, 2015 start date,FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Miquel Medel			Controller					mmedel@lalgbtcenter.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Bernie	La Fianza	Penny Lane Centers	Accounting Manager	ive@pennylane.org	blafianza@pennylane.org			aheymann@pennylane.org		Finance - All Active Agencies as of 09/2015,Contracts Ending June 30, 2015,FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
PHILIP BUI			STAFF ACCOUNTANT					philip@sucasadv.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Christopher	Callandrillo	LAHSA	Director of Programs		ccallandrillo@lahsa.org					General Interest,Announcements & Agendas for Public Meetings,A - Commission Distribution - Agenda & Supporting Documents,LAHSA Executive Team,A - LAHSA Staff - ED, IT, Dir. Admin., Comms. USE ONLY),LAHSA Programs Department,LAHSA Programs	2015-11-05T23:30:00.000+0000
Darron	Moore	First To Serve			dmoore@firsttoserve.org					FY2015 CoC Program New Projects RFP - Recommended Proposers,WSP,2015 Crisis Housing and Services RFP	2015-11-05T23:30:00.000+0000
Veronica	Lewis	SSG/HOPICS			vlewis@hopics.org					FY2015 CoC Program New Projects RFP - Recommended Proposers,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,HMIS - News and Updates,Family Solutions Collaborative,2016 Homeless Count Advisory Committee,2015 Crisis Housing and Services RFP	2015-11-05T23:30:00.000+0000
Karina	Vazquez	First Place for Youth	Accounting Manager		kvazquez@firstplaceforyouth.org					Finance - All Active Agencies as of 09/2015,FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Debbie	Manners	Hathaway-Sycamores	Interim CEO					debbiemanners@hathaway-sycamores.org		FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Beth	Lazar	LA Family Housing			elazar@lafh.org					FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Jenny	Swan				jennycreeswan@gmail.com					FY2015 CoC Program New Projects RFP - Recommended Proposers,FY2015 NOFA Agency Contacts,Funding Opportunities,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Chris	Coaloa				ccoaloa@lahsa.org					WSP Bidders Conference,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,HMIS - News and Updates,LAHSA Programs Department,Family Solutions Collaborative	2015-11-05T23:30:00.000+0000

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Claudine	DeGennaro				claudined@lahsa.org					LAHSA Fiscal Department - All	2015-11-05T23:30:00.000+0000
Joshua	Castro				jcastro@lahsa.org					LAHSA Fiscal Department - All	2015-11-05T23:30:00.000+0000
Lidiya	Potapenko				lpotapenko@lahsa.org					LAHSA Fiscal Department - All	2015-11-05T23:30:00.000+0000
Mike	Shin				mshin@lahsa.org					LAHSA Fiscal Department - All	2015-11-05T23:30:00.000+0000
Sirak	Saifu				ssaifu@lahsa.org					LAHSA Fiscal Department - All	2015-11-05T23:30:00.000+0000
Angela	Rosales				arosales@lahsa.org					LAHSA Programs Department	2015-11-05T23:30:00.000+0000
Barbara	Williams				bwilliams@lahsa.org					LAHSA Programs Department	2015-11-05T23:30:00.000+0000
Brenda	Threatt				bthreatt@lahsa.org					LAHSA Programs Department,2016 Homeless Count Advisory Committee	2015-11-05T23:30:00.000+0000
Danielle	Hanne				dhanne@lahsa.org					LAHSA Programs Department	2015-11-05T23:30:00.000+0000
Isaac	Compton				icompton@lahsa.org					LAHSA Programs Department	2015-11-05T23:30:00.000+0000
Kristina	Garcia Siegel				kgsiegel@lahsa.org					LAHSA Programs Department	2015-11-05T23:30:00.000+0000
Martha	Macias				mmacias@lahsa.org					LAHSA Programs Department	2015-11-05T23:30:00.000+0000
Michelle	Connell				mmcconnell@lahsa.org					LAHSA Programs Department	2015-11-05T23:30:00.000+0000
Monica	Garcia				monicag@lahsa.org					LAHSA Programs Department	2015-11-05T23:30:00.000+0000
Sandra	Rose				srose@lahsa.org					LAHSA Programs Department	2015-11-05T23:30:00.000+0000
Skyler	Markman				smarkman@lahsa.org					LAHSA Programs Department	2015-11-05T23:30:00.000+0000
Tanya	Tull				ttull@lahsa.org					LAHSA Programs Department	2015-11-05T23:30:00.000+0000
Morgan	Sokol				msokol@lafh.org					FY2015 CoC Program New Projects RFP - Recommended Proposers,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,IT - HMIS Agency Contacts,HMIS - News and Updates,Family Solutions Collaborative	2015-11-05T23:30:00.000+0000
LaCheryl	Porter				lporter@stjosephctr.org					FY2015 CoC Program New Projects RFP - Recommended Proposers,General Interest,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,HMIS - News and Updates,Family Solutions Collaborative	2015-11-05T23:30:00.000+0000
					nmantohoc@firsttoserve.org					FY2015 CoC Program New Projects RFP - Recommended Proposers,WSP	2015-11-05T23:30:00.000+0000
Nick	Maiorino				nmaiorino@alcottcenter.org					FY2015 CoC Program New Projects RFP - Recommended Proposers,Funding Opportunities	2015-11-05T23:30:00.000+0000
Amanda	Bender				abender@fsla.org					FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
Judith	Rojas	SCADP			jrojas@scadpinc.org					FY2015 NOFA Agency Contacts,FY2015 NOFA Contacts	2015-11-05T23:30:00.000+0000
					stephanieinyama@yahoo.com					test,Policy & Planning-New Staff 2015,HC16 Data and Research Advisory Committee,2015 Homeless Count Demo Survey Bidders List,Elected Officials and Community Partners,City ESS funding 2014,F - CDBG, City ESG, City WSP - ED, CFO, Fiscal 1 - 02.28.2014,Non-Coc Contracts - FY15-16,ACH List,2014 HC Sign Ups,TAY List,Finance - All Active Agencies as of 09/2015,HC 2015 Addenda (PP Unit),SNOFA FY2013,custom,Finance - City Contracts April 1, 2015 start date,Higher Ed Research Administrators,Finance 2014,WSP Bidders Conference,test of Hong,LAHSA Executive Director,City Officials and Neighborhood Councils,2013 CoC NOFA Project Applicants,Test - Nancy Ma,GMAIL emergency list,FY2015 NOFA Agency Contacts,WSP,Contracts Team,F - CDBG Contacts - ED, CFO, Finance 1 - 01/30/2014,Test Chris Coaloa,General Interest,P&P - Coalition Leaders & Key Members,Announcements & Agendas for Public Meetings,Funding Opportunities,Press Releases,Training for LAHSA Providers,Staying Involved,P&P - Legislative Alerts (Under Review),A - LAHSA Commissioners,P&P - Homeless Deputies,P&P - Partners (Under Review),P - HUD Contacts (Under Review)	2015-11-05T23:30:00.000+0000
Liz	Bender				lbender@firstplaceforyouth.org					Finance - All Active Agencies as of 09/2015,FY2015 CoC Program New Projects RFP - Recommended Proposers	2015-11-05T23:30:00.000+0000
					clapus@stjosephctr.org					FY2015 CoC Program New Projects RFP - Recommended Proposers	2015-11-05T23:30:00.000+0000
					eberger@ssg.org					FY2015 CoC Program New Projects RFP - Recommended Proposers	2015-11-05T23:30:00.000+0000
					icharmaraman@alcottcenter.org					FY2015 CoC Program New Projects RFP - Recommended Proposers	2015-11-05T23:30:00.000+0000
					joh@upwardboundhouse.org					FY2015 CoC Program New Projects RFP - Recommended Proposers	2015-11-05T23:30:00.000+0000
					kjacobson@firstplaceforyouth.org					FY2015 CoC Program New Projects RFP - Recommended Proposers	2015-11-05T23:30:00.000+0000
					krangel@alcottcenter.org					FY2015 CoC Program New Projects RFP - Recommended Proposers	2015-11-05T23:30:00.000+0000
					ljean@lalgbtcenter.org					FY2015 CoC Program New Projects RFP - Recommended Proposers	2015-11-05T23:30:00.000+0000

Constant Contact Email Report for - 2015 CoC Program NOFA - Priority Listing Notification											
First name	Last name	Company	Job title	Email address - home	Email address - other	Email address - other 2	Email address - other 3	Email address - work	Email address - work 2	Email Lists	Sent At
					mholtzman@lalgbtcenter.org					FY2015 CoC Program New Projects RFP - Recommended Proposers	2015-11-05T23:30:00.000+0000
					sajobiewe@comptoncity.org					FY2015 CoC Program New Projects RFP - Recommended Proposers	2015-11-05T23:30:00.000+0000
					sgonzalez@jovenesinc.org					FY2015 CoC Program New Projects RFP - Recommended Proposers,IT - HMIS Agency Contacts	2015-11-05T23:30:00.000+0000
					ssg@ssg.org					FY2015 CoC Program New Projects RFP - Recommended Proposers	2015-11-05T23:30:00.000+0000
					vlepper@gmail.com					FY2015 CoC Program New Projects RFP - Recommended Proposers	2015-11-05T23:30:00.000+0000
					j-hackworth@att.net					FY2015 CoC Program New Projects RFP - Recommended Proposers	2015-11-05T23:30:00.000+0000
					tkim@mhala.org					FY2015 CoC Program New Projects RFP - Recommended Proposers	2015-11-05T23:30:00.000+0000



LAHSA
Email Statistics
11/10/2015

Email Name: 2015 CoC Program NOFA - Priority Listing

Template: Press Announcements - Clean

Lists: LAHSA Executive Team
LAHSA Executive Director
FY2015 NOFA Agency Contacts
FY2015 NOFA Contacts
LAHSA Programs Department
FY2015 CoC Program New Projects RFP - Recommended Proposers
LAHSA Fiscal Department - All

Email Run History

Sending Type	Sent	Run Date	Status
Original Send	388	11/5/2015	Successfully Sent

Email Stats

Sent	Bounces	Spam Reports	Opt-outs	Opens	Clicks	Forwards
388	6.4% (25)	0	0	44.1% (160)	71.9% (115)	0

Click-through Stats

Email Link	Unique Click-throughs	Click-through Distribution
http://documents.lahsa.org/programs/funding/2-015/Fully-Reallocated-Grants-FINAL.pdf	82	43.4%
http://documents.lahsa.org/programs/funding/2-015/FY2015-Priority-Listing-FINAL.pdf	107	56.6%
Total Click-throughs	189	100%

Social Stats

Page Views	Share	Send	Like	Twitter	LinkedIn	(Other)
0	0	0	0	0	0	0

Projects Fully Reallocated

Project Number	Applicant Name	Project Name	Grant Number	Evaluation Score	Project Component	Available Renewal Amount	Reallocated Amount
CA0330	Harbor Interfaith Services, Inc.	"You Can Have It A.L.L."	CA0330L9D001407	85.4%	TH	\$130,105	\$130,105
CA0332	Los Angeles Homeless Services Authority	609 Transitional Shelter	CA0332L9D001407	95.3%	TH	\$99,538	\$99,538
CA0333	YMCA of Metropolitan Los Angeles	A Brighter Future	CA0333L9D001407	84.9%	TH	\$180,867	\$180,867
CA0337	The Salvation Army, a California corporation	The Salvation Army SC Division LA Alegria (a.k.a. Bethesda House at Alegria)	CA0337L9D001407	86.6%	TH	\$367,367	\$367,367
CA0338	Southern California Alcohol and Drug Programs, Inc.	Angel Step Too	CA0338L9D001407	94.1%	TH	\$362,722	\$362,722
CA0342	Los Angeles Homeless Services Authority	Barrington/Keaveney House for Women	CA0342L9D001407	73.5%	TH	\$93,974	\$93,974
CA0343	The Salvation Army, a California corporation	The Salvation Army SC Division LA Bell Shelter I	CA0343L9D001407	86.8%	TH	\$222,378	\$222,378
CA0344	The Salvation Army, a California corporation	The Salvation Army SC Division LA Bell Shelter II	CA0344L9D001407	80.7%	TH	\$281,297	\$281,297
CA0350	Los Angeles Homeless Services Authority	CASA Transitional Shelter	CA0350L9D001407	83.3%	TH	\$64,900	\$64,900
CA0351	Homes for Life Foundation	HFL Cedar Street Homes	CA0351L9D001407	77.9%	TH	\$344,019	\$344,019
CA0361	Los Angeles Homeless Services Authority	Coordinated Case Management	CA0361L9D001407	77.3%	SSO	\$389,215	\$389,215
CA0369	Single Room Occupancy Housing Corporation	Enhanced Emergency Housing Program	CA0369L9D001407	51.5%	SSO	\$94,374	\$94,374
CA0377	Los Angeles Homeless Services Authority	Women's Renaissance	CA0377L9D001407	78.6%	TH	\$245,728	\$245,728
CA0378	Center for Human Rights and Constitutional Law, Inc	Casa Libre/Freedom House 2014	CA0378L9D001407	0.0%	TH	\$137,523	\$137,523
CA0381	Los Angeles Homeless Services Authority	First to Serve Transitional Housing Program	CA0381L9D001407	76.0%	TH	\$154,693	\$154,693
CA0388	Los Angeles Homeless Services Authority	Hawkes Transitional Residence	CA0388L9D001407	72.9%	TH	\$394,964	\$394,964
CA0396	Los Angeles Youth Network	Hollywood Youth Shelter	CA0396L9D001407	25.6%	SSO	\$41,300	\$41,300
CA0398	St Joseph Center	Senior Services	CA0398L9D001407	79.5%	SSO	\$48,146	\$48,146
CA0399	Los Angeles Homeless Services Authority	Homeless Solution Access Center	CA0399L9D001407	64.0%	SSO	\$204,073	\$204,073
CA0400	Los Angeles Homeless Services Authority	Homeless Reduction for Runaway Youth and Battered Women/Children	CA0400L9D001407	87.8%	SSO	\$201,869	\$201,869
CA0402	Immanuel Housing Inc.	Immanuel House of Hope	CA0402L9D001407	99.3%	TH	\$77,643	\$77,643
CA0403	Los Angeles Homeless Services Authority	Keith Village	CA0403L9D001407	70.8%	TH	\$374,292	\$374,292
CA0406	New Economics for Women	La Posada	CA0406L9D001407	24.5%	TH	\$158,211	\$158,211
CA0418	Los Angeles Homeless Services Authority	Naomi Village	CA0418L9D001407	68.8%	TH	\$191,684	\$191,684
CA0423	Los Angeles Homeless Services Authority	Night Light	CA0423L9D001407	48.1%	SSO	\$64,867	\$64,867

Projects Fully Reallocated

CA0424	Antelope Valley Domestic Violence Council	Oasis House	CA0424L9D001407	66.6%	TH	\$146,652	\$146,652
CA0432	Los Angeles Homeless Services Authority	PATHWays Transitional Housing	CA0432L9D001407	78.6%	TH	\$213,145	\$213,145
CA0437	Los Angeles Homeless Services Authority	Porch Light Transitional Housing Program	CA0437L9D001407	75.0%	TH	\$257,130	\$257,130
CA0440	Los Angeles Homeless Services Authority	Project ACHIEVE - El Monte Street Outreach	CA0440L9D001407	57.1%	SSO	\$205,345	\$205,345
CA0441	Los Angeles Homeless Services Authority	Project Home Again	CA0441L9D001407	90.0%	TH	\$726,912	\$726,912
CA0448	Los Angeles Homeless Services Authority	Prototypes Transitional Housing Project	CA0448L9D001407	65.3%	TH	\$143,142	\$143,142
CA0453	New Directions, Inc.	Regional Home for Homeless Veterans CA0453L9D001407	CA0453L9D001407	64.9%	TH	\$585,586	\$585,586
CA0454	Los Angeles Homeless Services Authority	Regional Job Training Program	CA0454L9D001407	65.0%	TH	\$146,164	\$146,164
CA0455	PATH (People Assisting the Homeless)	Regional Street Outreach	CA0455L9D001407	62.6%	SSO	\$116,711	\$116,711
CA0458	Los Angeles Homeless Services Authority	San Fernando Valley Homeless Coordinated Services	CA0458L9D001407	68.7%	SSO	\$137,156	\$137,156
CA0461	SHIELDS For Families, Inc.	Saraii Village	CA0461L9D001407	58.8%	TH	\$92,117	\$92,117
CA0463	Single Room Occupancy Housing Corporation	Marshal House Transitional Housing Program	CA0463L9D001407	87.0%	TH	\$376,641	\$376,641
CA0470	Intercommunity Child Guidance Center dba The Whole Child	TWC Family Housing Program	CA0470L9D001407	90.0%	TH	\$168,354	\$168,354
CA0476	Los Angeles Homeless Services Authority	St. Joseph Dual Diagnosed Outreach Program	CA0476L9D001407	51.3%	SSO	\$224,660	\$224,660
CA0477	Los Angeles Homeless Services Authority	Project New Start	CA0477L9D001407	77.8%	TH	\$464,567	\$464,567
CA0486	Mary Lind Recovery Centers	MLRC Supportive Program FY2013	CA0486L9D001407	84.4%	TH	\$450,742	\$450,742
CA0488	Filipino American Service Group, Inc.	Park View House	CA0488L9D001407	88.1%	TH	\$194,077	\$194,077
CA0492	The Salvation Army, a California corporation	The Salvation Army SC Division LA The Haven	CA0492L9D001407	74.7%	TH	\$173,185	\$173,185
CA0493	Los Angeles Homeless Services Authority	Pearl Center	CA0493L9D001407	34.3%	PH	\$223,493	\$223,493
CA0497	The Salvation Army, a California corporation	The Salvation Army SC Division LA Westwood Transitional Village	CA0497L9D001407	95.0%	TH	\$225,704	\$225,704
CA0498	Los Angeles Homeless Services Authority	Sober Inn	CA0498L9D001407	69.3%	TH	\$164,616	\$164,616
CA0503	Los Angeles Homeless Services Authority	SRDC - Transition House	CA0503L9D001407	63.7%	TH	\$73,164	\$73,164
CA0504	Los Angeles Homeless Services Authority	Recuperative Care Transitional Housing	CA0504L9D001407	85.1%	TH	\$581,749	\$581,749
CA0505	L.A. Family Housing	Transitional Housing and Supportive Services Project	CA0505L9D001407	88.5%	TH	\$362,439	\$362,439
CA0506	Tarzana Treatment Centers, Inc.	TTC THP	CA0506L9D001407	99.5%	TH	\$192,082	\$192,082
CA0507	Los Angeles Homeless Services Authority	House of Dignity 2	CA0507L9D001407	54.2%	TH	\$258,250	\$258,250
CA0516	Ocean Park Community Center	CA-600-REN-Turning Point	CA0516L9D001407	62.2%	TH	\$311,765	\$311,765

Projects Fully Reallocated

CA0517	Los Angeles Homeless Services Authority	Star House	CA0517L9D001407	62.5%	TH	\$152,700	\$152,700
CA0521	Rainbow Services, Ltd.	Rainbow Services Villa Paloma Transitional Housing	CA0521L9D001407	63.7%	TH	\$259,869	\$259,869
CA0524	Los Angeles Homeless Services Authority	West Covina Community Services Center	CA0524L9D001407	66.8%	SSO	\$162,221	\$162,221
CA0525	Venice Community Housing Corporation	Westminster Transitional Living Center	CA0525L9D001407	95.0%	TH	\$82,716	\$82,716
CA0530	California Council for Veterans Affairs, Inc.	Women and Children First	CA0530L9D001407	80.0%	TH	\$138,811	\$138,811
CA0531	Los Angeles Homeless Services Authority	Women in New Directions	CA0531L9D001407	93.2%	SSO	\$67,955	\$67,955

Applicant: Los Angeles Homeless Services Authority CA-600-CoC

Project: FY 2015 CoC Application

03. CoC Rating and Review Procedure

1. Page 2: Approved Coordinating Council Recommendations for CoC program Priority List Ranking Strategy
2. Page 3-35: RFP for FY2015 CoC Program New Projects
3. Page 36: FY2015 CoC Program New Projects RFP Addendum #1
4. Page 37: FY2015 CoC Program New Projects RFP Addendum #2
5. Page 38-39: FY2015 CoC Program New Projects RFP Addendum #3
6. Page 40-43: FY2015 CoC Program New Projects RFP Addendum #4
7. Page 44-48: Performance Evaluation Process & Methodology



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MEMO

To: LAHSA Commission

From: Josh Decell, Outcomes Unit Manager

Date: October 30, 2015

CC: Peter Lynn, Executive Director

Re: Review and Approve Coordinating Council Recommendations for Continuum of Care (CoC) Program Priority List Ranking Strategy

Recommendation

Approve the Coordinating Council recommendation to prioritize CoC Program Projects in the following order:

1. Continuum-Wide Activities (HMIS, Coordinated Assessment) and Projects Exempt from Evaluation (new projects, reclassified projects, projects that have changed operator or undergone a similar, substantial programmatic change)
2. Permanent Housing Renewal Projects (by evaluation score)
3. Transitional Housing Renewal Projects (by evaluation score)
4. New Permanent Housing Projects (by proposal score)

Background

Each year HUD updates its funding priorities and communicates the order in which eligible projects will be selected for funding, based upon ranking tier and project type. For the 2014 Continuum of Care (CoC) Program application, this information appeared in Notice of Funding Availability (NOFA) for FY 2015 Continuum of Care (CoC) Program Competition (II.B.16;VIII. A.2).

Changes from Last Year

HUD has continued the Tier 1/Tier 2 approach to project selection; however, this year Tier 2 is much larger than past years. For the LA CoC, over \$14M in renewal funding will be at-risk, and the CoC is responding by recommending an aggressive reallocation approach that will make put the CoC in a much more competitive position for funding.

Projects that fall into Tier 2 will be individually reviewed and scored by HUD using a criteria described in the NOFA. The scoring factors are: CoC Application score, Project Type, Rank Order, and Commitment to Housing First Approaches.

Goal

Implement a ranking strategy that will have the highest likelihood of receiving the full award amount available to the Los Angeles CoC. The recommendation above both prioritizes the existing infrastructure of the LA CoC and reallocates at-risk funding to new projects, aligning with the HUD selection criteria.

THE LOS ANGELES CONTINUUM OF CARE REQUEST FOR PROPOSALS (RFP) for

FY2015 CONTINUUM OF CARE (CoC) PROGRAM NEW PROJECTS

Released:	April 16, 2015
Bidders' Conference:	10:00 am – 12:00 pm April 28, 2015
Written Questions Due:	5:00 pm, April 30, 2015
Submission Deadline:	3:00 pm, May 15, 2015



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I. DESCRIPTION OF WORK

A. Objective

Each year, the U.S. Department of Housing and Urban Development (HUD) releases a nationally competitive Notice of Funding Availability (NOFA) for the Continuum of Care (CoC) Program. The Los Angeles Homeless Services Authority (LAHSA), as the HUD-designated collaborative applicant for the Los Angeles CoC (LA CoC), coordinates this Request for Proposals (RFP) for new permanent housing projects funded through LA CoC reallocated funds.

LAHSA is issuing this RFP in collaboration with the Housing Authority of the City of Los Angeles (HACLA) and the Housing Authority of the County of Los Angeles (HACoLA), hereinafter referenced as the participating Public Housing Authorities (PHAs). This RFP solicits proposals for new Rapid Rehousing (RRH) projects targeted towards literally homeless families and new Permanent Supportive Housing (PSH) projects for chronically homeless individuals and/or chronically homeless families. The purpose of this RFP is to determine which new permanent housing projects will be included in the LA CoC FY2015 CoC Program Competition application to HUD. Through the CoC Program NOFA Competition, HUD will determine the awards for the FY2015 CoC Program.

All new projects that are awarded funding will be subject to the terms and conditions of the FY2015 CoC Program NOFA in which they are awarded and any HUD issued revisions or addenda to that NOFA. Revisions and addenda may be issued in order to communicate changes, revisions or corrections to this RFP.

New projects funded under this RFP will be required to act as collaborative partners with the existing Coordinated Entry System (CES) for individuals and the Homeless Family Solutions System (HFSS) for families. Funding for new projects under this RFP will come from the reallocation of unspent funds from existing CoC Program projects and re-programmed CoC Program funds. Reallocation is the process by which a CoC shifts funds from existing eligible renewal projects to new projects. All award recommendations are subject to the approval of the LAHSA Commission and final approval by HUD.

Agencies receiving funds under any program component are required to participate in the existing LA CoC coordinated entry and assessment efforts, and in the Homeless Management Information System (HMIS) or a comparable HUD approved system of record.

B. Funding Available

Funding for this RFP has not been finalized. The FY2015 CoC Program Reallocation Policies have been approved by the LA CoC Coordinating Council and the LAHSA Commission. These policies inform the total amount of funding available for reallocation under this RFP. Funds reallocated as a result of Strategies 1 & 2 will be used to fund PSH for chronically homeless populations, and can only be used for rental assistance. Funds reallocated as a result of Strategy 3 (reallocation of high-cost, CoC Program Transitional Housing projects) will be used to fund the RRH program component for families experiencing homelessness. For further information on these policies, please reference the March 27, 2015, LAHSA Commission Meeting Documents located on the LAHSA website at: http://www.lahsa.org/agendas_and_minutes.asp.

The goal of this RFP is to fully utilize CoC Program funds within the award term, as a result, no funds are available under this RFP for capital costs (i.e., new construction, acquisition, or rehabilitation) or for the rental subsidy of individuals or families in such projects.

Unit Rate

New project applications must adhere to 24 CFR 578.51(f) and must request the full published Fair Market Rate (FMR) amount per unit. Project applications for rental assistance cannot request more than 100 percent of the published FMR.

C. Eligible Applicants

Eligible applicants for new PSH projects are PHAs in the LA CoC. Non-profit organizations and government agencies may elect to apply directly under the previously mentioned participating PHAs as a subrecipient (subcontractor). Subrecipients applying must be within the boundaries of the city entity that they are applying under. Subrecipients applying under HACoLA must be outside of the boundaries of the City of Los Angeles and in an unincorporated area of the County or in one of the sixty-two (62) participating cities as specified in Exhibit A. Other PHAs in the LA CoC may apply directly through this RFP with a non-profit organization as their subrecipient.

Eligible applicants for new RRH projects are non-profit organizations applying as a subrecipient directly under LAHSA. Subrecipients applying for RRH must be within the boundaries of the LA CoC. **Applicants seeking renewal funding for existing projects are not eligible under this RFP.**

The term "Proposer" herein refers to subrecipients applying under the above-mentioned participating PHAs, to non-profit organizations applying for new RRH as a subrecipient directly under LAHSA and to other PHAs in the LA CoC applying directly through this RFP with a non-profit organization as their subrecipient.

D. Geographic Area Served

Each proposal must clearly identify the Service Planning Area (SPA) within the LA CoC in which the proposed project will be located and the region it will serve. Final funding allocation will be made according to the quality review results and the need for services in each SPA. Proposals with sites located in SPAs encompassing another CoC must provide services in compliance and collaboration with the LA CoC CES/HFSS and located within the LA CoC only. Projects located within the cities of Glendale, Long Beach, and Pasadena are not eligible under this RFP as these cities are not part of the LA CoC.

E. Definitions

Chronically Homeless

1. An individual who:
 - a. Is homeless and lives in a place not meant for human habitation, a safe haven, or in an emergency shelter; AND
 - b. Has been homeless and living or residing in a place not meant for human habitation, a safe haven, or in an emergency shelter continuously for at least one year or on at least four separate occasions in the last 3 years; AND
 - c. Can be diagnosed with one or more of the following conditions: substance use disorder, serious mental illness, developmental disability (as defined in section 102 of the Developmental Disabilities Assistance Bill of Rights Act of 2000 [42 U.S.C. 15002]), post-traumatic stress disorder, cognitive impairments resulting from brain injury, or chronic physical illness or disability;
2. An individual who has been residing in an institutional care facility, including a jail, substance abuse or mental health treatment facility, hospital, or other similar facility, for fewer than 90 days and met all of the criteria in paragraph (1) of this definition, before entering that facility; or
3. A family with an adult head of household (or if there is no adult in the family, a minor head of household) who meets all of the criteria in paragraph (1) of this definition, including a family whose composition has fluctuated while the head of household has been homeless.

Coordinated Entry System (CES)

The regionally based system that connects existing programs together into a “no-wrong-door network” to assess the needs of those who are homeless and link them with the best housing to meet those needs. The goal of the CES is to streamline processes through which communities assess, house, and retain individuals who are homeless; to ensure all of our homeless neighbors are known and supported; to target and maximize

limited housing resources; and comply with the federal mandate to adopt a coordinated assessment process for housing.

Family Solutions Center (FSC)

A regionally-based primary point of entry for the HFSS. The FSC conducts the initial assessment to determine the most appropriate housing intervention for a family. Families are connected to services and housing options which help them stay in their local community near friends, family, and other support networks. FSCs serve families who are literally homeless or imminently at risk of homelessness as defined by HUD. Households without minor children, where the mother is in her last trimester of pregnancy, and a mother diagnosed with a “high risk” pregnancy, are also eligible.

Homeless Family Solutions System (HFSS)

The integrated network of providers who use a standardized assessment and a coordinated housing and services plan, in order to streamline service delivery; minimize barriers to obtaining and maintaining permanent housing; and ultimately reduce the length of homelessness experienced by families living in Los Angeles County. In a coordinated manner, providers divert families from the homeless system and rapidly re-house homeless families while connecting them to needed supportive services as quickly as possible.

Under this coordinated systems approach to addressing family homelessness, community-based systems of care provide 1) a screening, triage and standardized assessment process at system entry and; 2) integrated and linked program components that provide crisis, rapid rehousing, and permanent housing opportunities based on evidence-based practices including housing first, harm reduction and progressive engagement strategies.

Housing First

An approach to ending homelessness that centers on providing people experiencing homelessness with housing as quickly as possible – and then providing services as needed. Access to this housing does not require a demonstration of readiness on the part of the individual experiencing homelessness.

Housing First programs share critical elements:

- A focus on helping individuals and families access and sustain permanent rental housing as quickly as possible without time limits;
- A variety of services delivered to promote housing stability and individual well-being on an as-needed basis; and
- A standard lease agreement to housing – as opposed to mandated therapy or services compliance

Literally Homeless

An individual or family who lacks a fixed, regular, and adequate nighttime residence, meaning:

1. An individual or family with a primary nighttime residence that is a public or private place not meant for human habitation;
2. Is living in a publicly or privately operated shelter designated to provide temporary living arrangements (including congregate shelters, transitional housing, and hotels and motels paid for by charitable organizations or by federal, state, or local government programs for low-income individuals); or
3. Is exiting an institution where (s)he has resided for 90 days or less and who resided in an emergency shelter or place not meant for human habitation immediately before entering that institution.

Permanent Housing (PH)

Community-based housing without a designated length of stay, and includes both PSH and RRH. Examples of permanent housing include, but are not limited to, a house or apartment with a month-to-month or annual lease term or home ownership.

F. Program Component: Rapid Re-housing (RRH)

Objective: To move families experiencing homelessness as quickly as possible into Permanent Housing (PH) and achieve stability in that housing.

Under the RRH program component of this RFP, a Proposer may request funding to provide time limited, tenant-based rental assistance to families who are defined by HUD as literally homeless because they are coming from a place not meant for human habitation or an emergency shelter *and* who are prioritized for housing by the Families Solutions Center (FSC) in the Proposer's SPA. RRH follows a Housing First approach to help homeless families re-house into community-based units that they will retain after exiting the program. Households housed under this program type have the full legal rights and responsibilities of a tenant-landlord relationship and monthly case management is a requirement of program participation.

Eligible Population: Under the RRH program component, all populations served must:

- Meet the definition of a "family"; and
- Meet the definition of literally homeless; and
- Must be coming from a place not meant for human habitation or an emergency shelter; and
- Must be prioritized through the HFSS.

Families coming from transitional housing projects are not eligible under this program type. Youth-headed households with children aged 17 or under are included in the eligible population for RRH projects.

In the event that, upon issue of the FY2015 CoC Program NOFA, HUD includes Transition Age Youth (TAY) without children as an eligible population to serve for new RRH projects funded through reallocation, it is LAHSA's intent to release a written addendum to revise the eligible population(s) to serve under the RRH program component of this RFP to reflect the change to the FY2015 CoC Program NOFA.

Each participant's housing status must be determined and documented according to the Homeless Emergency Assistance and Rapid Transition to Housing Act of 2009 (HEARTH Act) Homeless Definition Final Rule. (24 CFR 583.5; 24CFR 583.301(b))

Core Elements of the RRH Program Component:

1. The families assisted come from the streets or shelter and would remain homeless but for this assistance. Families coming from transitional housing programs are not eligible.
2. The household being served is helped directly into a community-based unit the family will retain after the program ends.
3. The unit must meet HUD Housing Quality Standards and rent reasonableness standards. The unit must have at least one bedroom or living/sleeping room for every two people in the household (24 CFR 578.75(b)).
4. Service plans for program participants are individualized based on their needs, circumstances and market conditions, and focus on helping households find and keep permanent housing.
5. Other types of supportive services may be provided as needed by links to mainstream programs or partner agencies (i.e., mental health services, substance abuse treatment, medical services, child care, etc.).
6. Financial assistance is provided to support housing, and is time limited. The amount of monthly assistance may be adjusted over time. Because the program is individualized and flexible in its response to each household's needs, to deliver this program model successfully requires good project administration, tracking, and follow-up.

RRH programs may provide eligible program participants with these services (24 CFR 578.37 (a)(1)(ii); 578.51; 587.53):

- Housing search and counseling services (24 CFR part 578.53(e)(8));
- Housing stabilization services, to include meeting with the family at least once per month (24 CFR 578.53 (b)(4));

- Short term rental assistance, up to 3 months, in accordance with CoC program federal regulations; (24CFR 578.51 (a)(1)(i));
- Medium term rental assistance, in accordance with the HFSS RRH Policy for Homeless Families, available on the LAHSA website at http://www.lahsa.org/fss_docs.asp and the CoC program federal regulations (24CFR 578.51 (a)(1)(i));
- Rental Application Fees: application fee that is charged by the owner to all applicants (24 CFR part 578.53(e)(8)(ii)(C));
- Security Deposits: equal to no more than 2 months of rent (24 CFR 578.51(a)(2));
- Moving Costs: moving costs, such as truck rental or hiring a moving company. (24 CFR part 578.53(e)(2));
- Utility Deposits: standard utility deposit required by the utility company for all customers (i.e. gas, electric, water/sewage) (24 CFR part 578.53 (e)(16));
- Case Management, including up to six (6) months of case management after rental assistance ends (24 CFR part 578.53(e)(3)).

G. Program Component: Permanent Supportive Housing (PSH)

Objective: To move chronically homeless individuals and families as quickly as possible into PH and achieve stability in that housing.

Under the PSH component of this RFP, a Proposer may request funding to provide new tenant-based rental assistance to chronically homeless individuals or families, as defined by HUD and outlined in the eligible populations section of this RFP.

Successful Proposers will serve individuals and families that have been prioritized by the CES for individuals and by the HFSS for families and will work as collaborative partners within these systems. Access to this housing does not require a demonstration of readiness on the part of the individual experiencing homelessness.

PSH programs will provide PH with long-term rental assistance paired with supportive services to help program participants achieve housing stability. **Supportive services must be available and regularly provided to participants of the program, but are not funded by the PSH component of this RFP.**

Supportive services provided by other funding sources, the sub-recipient or a third party provider must be documented by a formalized written agreement between the sub-recipient and the party that will provide the services prior to grant execution. Only those services that are committed to the project at time of application will be considered for evaluation.

Eligible Population: Under the PSH program component, all individuals and/or families served must:

- Meet the HUD definition of “Chronically Homeless”; and
- Individuals must be prioritized through the CES system; or families must be prioritized through the HFSS.

Each participant’s housing status must be determined and documented according to the HEARTH Homeless Definition Final Rule (24 CFR 582.5; 24 CFR 582.301(b)).

Core Elements of the PSH Component:

1. The household assisted has, at a minimum, a head of household who fits the definition of chronically homeless and would remain homeless but for this assistance.
2. Access to housing does not require a demonstration of readiness on the part of the program participant.
3. The housing provided meets the needs and preferences of the program participant.
4. The household being served is helped directly into a community-based unit that will be retained as long as the basic obligations of tenancy are met.
5. Households have full legal rights in a tenant-landlord relationship and tenancy is not contingent on program participation.
6. Housing meets the HUD Housing Quality Standards (HQS) and rent reasonableness standards. (24 CFR 982.401; 24 CFR 578.75(b))
7. Service plans for program participants are individualized based on their needs, circumstances, market conditions and focus on helping households find and keep housing.
8. Supportive services that program participants need or want to maintain housing are made available to them, but are not required of them, including links to mainstream programs or partner agencies (i.e. mental health services, substance abuse treatment, medical services, child care, etc.).
9. Financial assistance is provided to support and stabilize housing, and is indefinite in duration.

PSH programs will provide eligible program participants with these minimum service standards:

1. Eligibility Intake
Determines eligibility to receive housing and services in a PSH program (24CFR Part 578) and qualifying disability as defined in Section 223 of the Social Security Act (42 U.S.C. 423).
2. Assessment
A comprehensive assessment that will identify barriers to housing. The assessment will inform the participant's Individualized Service Plan (ISP) that identifies the strategies and resources to be used in attaining positive outcomes.
3. Case Management
Case management that includes a variety of services including providing referrals, assessments, tracking progress, establishing benefits, linking children to the schools of their choice and other support as needed. While participation in case management is not mandatory for those in PSH projects, PSH providers must ensure that staff offer and attempt to engage all participants in these services.
4. Referrals
This includes tracking referrals made and ensuring participants follow through.
5. Affordable Care Act (ACA) linkage & other Health Referral Services
Establish benefits under the ACA and links to the Home Health and Home Health Physician.
6. Establishment of Savings Account and Budgeting
Establish financial independence and stability through the creation of a savings account.
7. Substance Abuse Recovery Services
Identify any substance abuse issues and needed interventions.
8. Documentation of Eligibility and Services Provided in HMIS
Utilize the system of record to verify eligibility as outlined in item number one above.

PSH providers are required to ensure that:

1. Participants are in clean, safe and well-maintained units in individual apartments at scattered sites, in a single apartment building, or in single residences;
2. Appropriate property management/asset management services are provided for the rental assistance units and ensure that the apartments/buildings are maintained in good repair, and meet or exceed all applicable local building and safety, health, and fire safety codes. Fire extinguishers and exit plans should be visible;

3. Qualified staff is available on-call 24 hours per day, 7 days per week to provide crisis intervention and support to participants in the event of an emergency, crisis, or disaster incident;
4. The signed lease for the rental of the unit is between the program participant and the landlord;
5. Rent charged to program participants is calculated according to 24 CFR 578.77;
6. Rental assistance is provided according to 24 CFR 578.51;
7. Determine and document that the rents for assisted housing units are reasonable and do not exceed HUD's Fair Market Rate (FMR).

H. Performance Outcomes

HUD has identified housing stability and increased income as major goals for the PSH and RRH program components of CoC Homeless Assistance Programs. Programs funded under this RFP will be expected to achieve the following performance outcomes:

a) Performance Outcome Targets for the RRH Program

- 85% of families exit to permanent housing
- 70% of families that exit to permanent housing are placed within 90 days
- 90% of families that exit to permanent housing do not re-enter crisis housing within 2 years
- 20% of families increase overall income
- 10% reduction in average length of stay, compared to last year
- 100% utilization of rental assistance funds
- 95% HMIS data quality

b) Performance Outcomes for the PSH Program

- 100% of households are chronically homeless at program entry
- 80% of households remain in permanent housing or exit to other permanent housing
- 20% of adults increase income through employment
- 54% of adults increase income through sources other than employment
- 56% of adults increase non-cash benefits
- 95% of households do not return to homelessness
- 100% utilization of rental assistance funds
- 95% HMIS data quality

I. Budget, Match and Leverage

Proposers are required to submit a competitive budget which will allow them to operate at an optimal level. A budget template has been provided with this RFP that provides for a line item budget by category. The budget template provided must be submitted with the proposal. Proposers must submit a complete budget for the total cost of the proposed project, including any other funding sources being leveraged.

Match and Leverage

Due to the limited resources available, all applications will need to be able to demonstrate match and leveraging in order to meet the needs of the populations they intend to serve. LAHSA requires match to be provided by the recipient to match the grant funds provided by LAHSA through this RFP at a minimum of 25% percent (24 CFR 578.73).

LAHSA encourages leveraging of funding from other sources at 150% to enrich programming. As part of the Quality Review process all proposals will be evaluated with regard to the level of leveraged funds that are committed to the project. Due to the limited resources available, all applications will need to be able to demonstrate leveraging in order to meet the needs of the populations they intend to serve.

J. Timeliness Standards

The Proposer is expected to demonstrate the ability to begin new project operation in the year 2016 and to fully utilize grant funds within the proposed contract term. The Proposer is expected to initiate the approved projects promptly in accordance with the requirements of CoC Program Interim Rule and is subject to the terms of the FY2015 CoC Program NOFA. Upon publication of a Final Rule for the Continuum of Care Program, the Final Rule will govern the grant agreement instead of the Interim Rule.

Proposals must document how the project will be ready to begin housing the first program participant within 6 months of the award.

Grant terms, and associated grant operations, may not extend beyond the availability of funds. Proposers must demonstrate they will be able to meet all timeliness standards per 24 CFR 578.85.

K. Due Diligence and Regulatory Compliance

Proposers are required to provide information regarding the financial condition and principal agents of the organization and project partners. Financial condition is evidenced by recent balance sheets, or income statements, current audited financial statements and internal financial statements, including Statements of Financial Position and Statements of Activities, while principal agent information is evidenced by resumes for all key principals/partners of the organization. In order to ensure regulatory compliance, the evaluators will perform due diligence on all proposals to verify the accuracy of the information provided.

L. Joint Offers

Where two or more Proposers desire to submit a single proposal in response to this RFP, they should do so on a prime-subcontractor basis rather than as a joint venture or

informal team. LAHSA and the designated PHA intend to contract with a single Proposer and not with multiple Proposers doing business as a joint venture.

M. Proposed Contract

The Proposer, if selected through this RFP and subsequently selected for award by HUD, shall be required to enter into a written agreement with LAHSA and/or the designated PHA. Sample contracts may be found for respective housing authorities in the Exhibits section of this RFP. The proposed contract may be modified to incorporate other pertinent terms and conditions set forth in this RFP, including those added by addendum, and to reflect the Proposer's offer or the outcome of the contract negotiations, if any, conducted with the Proposer. Exceptions to the terms and conditions of the proposed contract must be declared in the proposal. Proposers unable or unwilling to comply with HUD, LAHSA or the designated Housing Authorities' policies and procedures need not apply.

Corrective actions may be imposed on an agency for noncompliance with regulations, contract requirements and other applicable professional standards. Should an agency fail for any reason to comply with the contractual obligations of their contract, LAHSA reserves the right to take remedial action at its discretion as set forth in LAHSA's Remedial Action Policy. LAHSA, at its discretion, may impose any of the following remedial actions for cause: Notice of Noncompliance, Withholding of Payment, Probation, Suspension, Termination and/or, Debarment.

N. No Commitment to Award

Issuance of this RFP and receipt of proposals does not commit HUD, LAHSA or PHAs to award a contract. LAHSA expressly reserves the right to postpone proposal opening for its own convenience, to accept or reject any or all proposals received in response to this RFP, to negotiate with more than one Proposer concurrently, or to cancel all or part of this RFP.

II. PROPOSAL CRITERIA AND EVALUATION PROCESS

A. Overview

The Proposal Evaluation Process will take place in two (2) phases:

Phase 1: All proposals received by the submission deadline will be submitted for a Threshold Review by staff from the appropriate PHA or by LAHSA staff. Threshold Review for all PSH proposals applying under HACLA or HACoLA will be performed by HACLA or HACoLA staff respectively. Threshold Review for all RRH proposals applying under LAHSA will be performed by LAHSA staff. Proposals that meet all Threshold Requirements, as outlined in this RFP, will be recommended to move on to Quality

Review and will be submitted for the approval of the Programs & Evaluations Committee and posted to the LAHSA website. Proposals that do not meet threshold requirements will not move to the Quality Review phase.

Phase 2: Proposals recommended for Quality Review will be evaluated by a panel of experts, which will be referred to as the “Evaluation Panel,” and scored independently based on the criteria outlined in the *Phase 2: Quality Review* section of this RFP. Proposals must receive an aggregate score of 75 points or more to be recommended for funding. Final Funding Recommendations will be made based on the amount of funding available and the amount of proposals that score above the 75 point funding line. Quality Review results and final funding recommendations will be posted on the LAHSA website and presented to the LAHSA Commission for approval.

a) Phase 1: Threshold Review

Proposals must meet the following threshold criteria for eligibility:

Completeness: Proposals will be reviewed for completeness. Proposals that do not include all of the requested core documents, demonstrate subrecipient eligibility, project appropriateness, and required project match amounts as detailed in this RFP will be rejected at the Evaluation Panel’s sole discretion.

Target Population: The project must serve the target population as defined in this RFP. All populations served must meet HUD’s definition of homelessness. For the PSH program component, the populations must meet HUD’s definition of chronically homeless.

Housing Type: Only Permanent Supportive Housing (PSH) and Rapid Re-Housing (RRH) projects will be considered for funding under this RFP.

Housing Emphasis: All proposed RRH programs must have at least 80% of their total funding request allocated to rental assistance and/or eligible financial assistance. All proposed PSH programs must have 100% of their total funding request allocated to rental assistance.

Housing First: All proposed projects must adhere to the Housing First model of housing assistance, which means that housing is offered without preconditions (such as sobriety or a minimum income threshold) or service participation requirements, and rapid placement and stabilization in permanent housing are primary goals.

Coordinated Entry Participation: Proposers must demonstrate current collaboration with the appropriate SPA-based FSC/CES and must demonstrate how the proposed program will impact service gaps in the existing system(s).

Experience: All non-governmental Proposers must have been incorporated and have been operational as a non-profit 501(c)(3) organization providing housing and/or services to homeless persons for at least two years. However, agencies that have been providing services to homeless persons under the auspices of another incorporated 501(c)(3) organization for at least two years and have since obtained their own 501(c)(3) status may be eligible for funding under this RFP. All governmental agencies must also have been operational as an entity providing services to homeless persons for at least two years.

If the proposal is a formal collaboration between agencies, past experience of the more experienced agency will be assessed in this category. Collaborations must be formal and long-term with resources shared between agencies. Decision-making for the proposed program must be coordinated with clear roles and responsibilities for each agency. Documentation must be formalized with a formalized written agreement between the parties.

Past Compliance: The Proposers must be in compliance with applicable civil rights laws and Executive Orders. There must be no outstanding findings of noncompliance with civil rights statutes, Executive Orders, or regulations, unresolved secretarial charge of discrimination issued under the Fair Housing Act, and no adjudications of civil rights violations on a civil action. Proposers must not have any instances of fraud or embezzlement convictions in the past five (5) years. In addition, the Proposer must not have any instance of terminated funding for cause from any funding source (governmental and non-governmental sources) in the past five (5) years.

LAHSA reserves the right to deny the funding request for a new project, if the request is made by an existing recipient that is found to have significant issues related to capacity, performance, or unresolved audit/monitoring finding related to one or more existing grants.

HMIS: Proposers must participate in the LA CoC HMIS implemented by LAHSA, or a comparable HUD approved system, and adhere to all the implementation guidelines developed under HMIS. LAHSA shall provide the selected Proposers with the basic training required to utilize HMIS. Failure to input complete, accurate and timely client and project information on HMIS may result in reimbursement delay, payment reduction, or contract suspension. Awardees must be enrolled in and have implemented HMIS prior to contract execution.

Projects dedicated to serving 100% domestic violence populations are required to utilize an alternate database system, not funded by LAHSA, which provides required HUD data sets.

Site Control (Offices for Administration/Supportive Services): The Proposer must identify a site that will be available for administration of the grant, or for the provision of supportive services, throughout the contract period, and evidence of site control must be submitted with the proposal. Acceptable forms of site control are leases, lease options, deeds, and purchase options. The facility and physical layout of the proposed site must be appropriate for the size and scope of the program operations.

ADA and ADAAA Compliance: Proposer's site for the provision of supportive services must be ADA/ADAAA compliant. The panel will evaluate Proposer's compliance with the Americans with Disabilities Act of 1990 and the American with Disabilities Act Amendments Act of 2008 and any amendment thereto, in the areas of program access, physical access, communications access, employment practices and any reasonable accommodation process in place for persons with disabilities (for employees, program participants, and the public). The panel will also evaluate the Proposer's past experience in resolving ADA complaints in a timely manner.

b) Phase 2: Quality Review

Once a proposal passes Threshold Review, the proposal will move on to Quality Review. In this phase, proposals will be evaluated based on program design, continuum of care integration, target population, organizational capacity, past performance, budget and financial stability, cost efficiency, regional capacity building, program readiness, and any other identified HUD priorities. Each proposal's content, responsiveness, conciseness, clarity, relevance, and strict adherence to the instructions in this RFP will be considered when scoring each category. Final scoring will be based on the proposal as submitted.

Scoring Area	Points
Program Design	25
Past Performance	25
Program Readiness	15
Program Budget/Cost Efficiency/Financial Stability	15
CoC Integration	10
Organizational Capacity	10
BONUS POINTS – Regional Capacity Building	5
Total Points Possible, Including Bonus	105

Program Design (25 Points)

The proposal must demonstrate an understanding of program requirements and the needs of the population it proposes to serve. There must be a clear understanding of the unique needs of the geographic area to be served by the proposed program. There must be a clear link between services and the target population's advancement towards housing placement and stability as outlined in this RFP.

Tenant-Based Rental Assistance (TRA) projects under the PSH and RRH program components must provide specific strategies for assisting participants to locate and retain housing. Proposals will be evaluated on originality, the strength of the implementation plan, long-term sustainability, potential for impact on the proposed region, and the demonstration of evidence-based practices utilized in the development of the proposal.

The services and housing provided must directly relate to HUD goals that promote residential stability and increased skill level or income in order to prepare homeless persons to live more independently. The proposal will be evaluated on the use of supportive services, staffing and supervision plans to assist the population it proposes to serve in achieving these goals. The proposal will also be evaluated on the appropriateness of the facility for serving the proposed population in relation to the number of participants served as well as the location of the facility in relationship to community amenities.

Past Performance (25 Points)

The Proposer's past performance under other LAHSA, participating PHAs or HUD funded contracts and previous HUD awards will be taken into consideration. The panel will evaluate the proposed projects based on the ability of the Proposer to meet performance outcomes. Programs that demonstrate the ability to fully utilize the resources, including rental assistance, available in past grants and which meet or exceed performance outcomes will achieve higher scores than programs that do not. LAHSA and the participating PHAs reserve the right to verify information submitted in the proposal. The Proposer agrees that the LA CoC HMIS System, or a comparable HUD approved system of record, is the primary source of verification of performance and outcome data for programs funded by HUD. Proposers must submit back-up documentation for both HUD-funded and non-HUD funded program outcomes. LAHSA, PHAs and the Evaluation Panel reserve the right to request additional data to verify information submitted with the proposal.

Program Readiness (15 Points)

The panel will evaluate the Proposer's ability to implement the program upon award of the HUD grant. The timeframe between grant award and program implementation is of critical importance in this area. For purposes of this element, readiness will include consideration of the earliest date a client will be placed into housing and an assessment of the processes and systems proposed to meet these dates.

Program Budget/Cost Efficiency/Financial Stability (15 Points)

The panel will evaluate the feasibility, cost-effectiveness, reasonableness, and accuracy of the budget. The panel will also evaluate the extent to which additional funding and resources are committed to the proposed project. The panel will evaluate cost effectiveness by comparing the amount requested to the number of minimum

households proposed to be served and/or the level of services provided. In addition, the panel will evaluate the financial stability of the Proposer agency. The proposal will describe and specify the source and dollar amount of other public and private funding and resources that will be or have been leveraged to complete the proposed project. Strength of financing commitments will also be considered in the proposal evaluation.

Continuum of Care Integration (10 Points)

Proposals will be evaluated on the potential impact on the proposed region, how the proposed project fits into and meets the unmet need in the CoC, as well as the extent to which the proposed project will be integrated and coordinated within CES/HFSS, and with other service and housing providers within the region. This evaluation will include an assessment of linkages with all other components in the LA CoC.

Projects must fill vacancies using the HFSS (families) or CES (individuals) priority lists to house people from the community in which they are operating. Programs will be integrated with local outreach efforts to ensure effective engagement of the target population.

The proposed project will be evaluated on consistency with funder objectives and integration with the Consolidated Plan of the Proposer's jurisdiction. Organizations will need to demonstrate active participation in local homeless coalitions.

Organizational Capacity (10 Points)

Experience directly related to carrying out the proposed project is of critical importance. The panel will evaluate the experience, capability, and capacity of the Proposer, collaborators, partners, and key subcontractors to administer the proposed project. If the proposal is a formal collaboration between agencies, past experience of the more experienced agency will be assessed in this category. The Proposer's demonstrated capacity to enter into a large government contract will be taken into consideration. Beyond the length of time providing service to the homeless in general, the panel will look at the Proposer's experience working directly with the proposed population.

Bonus Points – Regional Capacity Building (5 Points)

In accordance with the recommendation of the LA CoC Coordinating Council, and as approved by the LAHSA Commission, five (5) bonus points will be awarded for projects in SPAs where unmet need for particular populations is higher than the LA CoC's overall unmet need (including Countywide resources not specific to a particular SPA).

III. GENERAL INSTRUCTIONS

A. New Project Proposal Submittal

FileShare

Prior to submitting a new project application, applicants are required to have an active Fileshare agency account. If your agency does not have an active FileShare account, please complete the Account Request Form available online at www.lahsa.org/funding.asp.

Core Documents

After a FileShare account has been created, Proposers are required to upload the most current versions of Core Documents prior to the proposal submission deadline. Please reference Section V. Core Documents for the complete list of required core documents.

Proposal Application

RFP and Application documents and the Budget Template will be made available online following the approval for release from the Programs & Evaluations Committee. Proposers may respond to this funding opportunity by completing the online application located at www.lahsa.org/funding.asp.

B. Due Date

Proposals submitted in response to this RFP will be due in accordance with the following dates: All proposals must be RECEIVED by electronic delivery no later than **3:00pm (Pacific Standard Time), May 15, 2015**. Applications will not be accepted via facsimile.

Electronic Submission is mandatory.

Proposals received after 3:00pm (Pacific Standard Time), May 15, 2015 will not be accepted.

Proposal amendments and/or addendums submitted to LAHSA after the proposal deadline will be returned without review. However, LAHSA reserves the right to request clarification of unclear or ambiguous statements made in the proposal.

C. Mandatory Bidders' Conference

Proposers are required to attend a mandatory Bidders' Conference to take place from 10:00am – 12:00pm, April 28, 2015 at

Los Angeles Homeless Services Authority
811 Wilshire Blvd., 6th Floor, Conference Room 1
Los Angeles, CA 90017

D. Questions from Proposers

Proposers are asked to defer all questions regarding this RFP until the Bidders' Conference. Proposers are encouraged, but not required to submit questions in writing at least two (2) days prior to the conference. You may direct your questions regarding this RFP to fundingopportunities@lahsa.org with the subject line, "FY2015 CoC Program New Projects RFP – Q&A". Please be sure to include your name and title, the name of the agency you represent and the best telephone number to reach you if a LAHSA representative needs to speak with you for further clarification.

After the Bidders' Conference, questions will be accepted via email at fundingopportunities@lahsa.org with the subject line, "FY2015 CoC Program New Projects RFP – Q&A" until April 30, 2015, 5:00pm. LAHSA will post written responses to all received questions on the LAHSA website no later than five (5) business days from the date questions are due.

Proposers are responsible for checking the LAHSA website to obtain current information and responses. Any omission or error made by any Proposer under this RFP for failure to obtain information posted regarding this RFP on the LAHSA website at www.lahsa.org is the sole responsibility of Proposer and is not basis for appeal of any adverse score or evaluation under this RFP.

Questions regarding renewals for FY2015 CoC Program Competition can be submitted via email to snofa@lahsa.org. A schedule of any additional technical assistance being offered by LAHSA in preparation for the HUD 2015 Continuum of Care Program Competition will be available online at www.lahsa.org/funding.asp.

Visit www.lahsa.org/join_our_list.asp and click on the "Sign Up Now" button to opt-in to email communications; select Funding Opportunities from the email lists as well as any others from which you wish to receive updates.

E. RFP Addenda/Clarifications

If it becomes necessary to revise any part of this RFP or provide additional information after this RFP is released a written addendum will be posted on the LAHSA website. It is the responsibility of the Proposer to review any publically available addendum or information on the LAHSA website prior to submission of the proposal. If a Proposer

does not have access to the LAHSA website, they may call (213) 683-3333 and request a printed copy of any addenda via fax or mail. LAHSA is not responsible for information requested within three (3) days of the due date of the proposal under this RFP.

F. Appeals

Proposers under this RFP may only submit process appeals, which are appeals based upon the evaluators' failure to abide by their own established procedures in making funding recommendations. Appeals based on the outcome of the decision-making process will not be accepted. A disagreement with or objection to the points awarded will not be a sufficient basis for an appeal.

Threshold Appeals

LAHSA will notify all Proposers of the Threshold results and post the results on the LAHSA website.

Any actual or prospective Proposer may appeal the solicitation or award of a funding recommendation for violations of the procurement policy or of laws and regulations governing procurement activities as stated in this RFP. Any appeal of the Threshold Review results, pursuant to this RFP must be received within two (2) calendar days after notice of written recommendations. The appellant must file a written statement specifying the grounds for appeal. The appeal shall be limited to two (2) typed pages and must clearly state the grounds on which the appeal is based. All appeals should be on organization letterhead and entitled "FY2015 CoC Program New Projects RFP – Threshold Review Results Appeals". Please do not include cover letters with the appeal. LAHSA shall not be obligated to consider appeals received after the specified deadlines.

All Threshold appeals must be in writing and emailed to fundingopportunities@lahsa.org or received at the following address:

Funding Unit - Programs Department
Re: FY2015 CoC Program New Projects RFP – Threshold Review Results Appeals
Los Angeles Homeless Services Authority
811 Wilshire Blvd., 6th Floor
Los Angeles, CA 90017

Quality Appeals

After the Quality Review phase of the Proposal Evaluation Process, LAHSA will notify all Proposers of its Quality Review results. Within two (2) business days after notice of staff recommendations, the appellant must file a written statement specifying the grounds for appeal. The appeal shall be limited to two (2) typed pages and must clearly state the grounds on which the appeal is based. All appeals should be on an organization's

letterhead and entitled “FY2015 CoC Program New Projects RFP – Quality Review Results Appeals”. Please do not include cover letters with the appeal.

Quality appeals will be presented to the Programs and Evaluation Committee of the LAHSA Commission. The Programs and Evaluation Committee will make a recommendation and forward its recommendations to the LAHSA Commission. The LAHSA Commission will make the final decision regarding any and all Quality appeals. In the situation where the Programs and Evaluation Committee is unable to meet, the appeals shall be presented directly to the LAHSA Commission.

All Quality appeals must be in writing and emailed to fundingopportunities@lahsa.org or received at the following address:

Chair, Programs and Evaluation Committee
Re: FY2015 CoC Program New Projects RFP – Quality Review Results Appeals
Los Angeles Homeless Services Authority
811 Wilshire Blvd., 6th Floor
Los Angeles, CA 90017

IV. PROPOSAL FORMAT AND CONTENT

Application questions, response format restrictions, supporting document templates and additional guidance can be found in the technical assistance information online at www.lahsa.org/funding.asp.

V. CORE DOCUMENTS

The following current core documents must be submitted electronically to the Proposer's FileShare account. Failure to submit any of these documents in an application may result in ineligibility of the application. If you have intentionally left an attachment out of the proposal, please submit an electronic document using the following language: **"Document Name - Intentionally Left Blank"**. Include the explanation of why the attachment is not relevant to your proposal in this document and upload to the FileShare folder designated for this document.

ADA Policy and Procedures for compliance with applicable provisions of the Americans with Disabilities Act (ADA) and America Disabilities Act Amendment Act (ADAAA) and any reasonable accommodation process in place for persons with disabilities (for employees, program participants, and the public)
Articles of Incorporation, including any amendments, and by-laws
Audited financial statements, including if required, OMB A-133 Single Audit (last 2 fiscal years or written explanation as to why no audit was conducted)
Board of Directors/Trustees List <ul style="list-style-type: none"> • If applicable for HUD direct grants, indicate homeless or formerly homeless person sitting on board (HUD regulation SEC 416 [42 USC 11375d]) • If applicable, list of Audit Committee members and charter (SB 1262, the Nonprofit Integrity Act of 2004)
Business License(s) from applicable City and or County jurisdictions. Varies based on location of proposed program. If no business license for proposed jurisdiction, explanation is required.
California Active Business Entity - Proof of Active status at kepler.sos.ca.gov or CA Certificate of Good Standing (no more than 6 months old)
Certificates of Occupancy, for all proposed sites to be operated, or letter of intent for proposed sites, including any Conditional Use Permits (CUP) if applicable
Conflict of Interest Policy
Core Document Certification
Cost Allocation Plan for organizations receiving funding from multiple sources (private and governmental)
Executive Leadership/Senior Management Team (Resumes or Short Biographies)
Fiscal Policies and Procedures (Complete, including internal controls and all funding and cash management activities)
Grievance Policy (for participant complaints/problems / grievances)
Insurance - Evidence of General Liability and Workers Compensation Insurance (Organization-wide and project specific as applicable)
IRS tax exempt status (determination (501(c)(3) letter) Annually include Proof of active non-profit status from www.irs.gov/Charities-&-Non-Profits/Search-for-Charities
IRS Form 990 (Most recent fiscal year or written explanation why form was not filed with the IRS. Required for non-profits, not required for government entities) Can be provided electronically if available from www.oag.ca.gov/charities or at Guidestar.com (Please check and provide location of file)
Litigation and/or Contract Compliance Certification

Nepotism Policy
Organization Budget Current Board-Approved. (Include evidence of board approval)
Organizational charts as follows: 1. Organization-wide including all departments/programs, include where proposed program. 2. Administration 3. Proposed Program 4. Collaborative
Other applicable business licenses or certifications (e.g. Childcare)
Other Documents (e.g. Annual Report, if applicable, DBA Fictitious Business Name , if applicable)

VI. PROPOSAL CONDITIONS AND RESERVATIONS

- A. All costs of proposal preparation shall be borne by the Proposer organization. LAHSA shall not, in any event, be liable for any pre-contractual expenses incurred by the Proposer in the preparation and/or submission of the proposal. The Proposer shall not include any such expenses as part of the budget in the proposal.
- B. The information and documents submitted in this application contain material representations of fact upon which LAHSA/PHA will rely in determining which vendors will be awarded funding through this RFP. If it is later determined that the Proposer knowingly provided erroneous information in its application, such act shall be deemed a misrepresentation and an act of fraud, and LAHSA/PHA will pursue all available remedies, including the rescission of the award, the suspension or debarment of the vendor.
- C. Submission of a proposal shall constitute acknowledgement and acceptance of all terms and conditions contained in this RFP.
- D. Submission of a proposal shall constitute a firm and fixed offer to LAHSA that will remain open and valid for a minimum of 90 days from the application submission deadline. The proposal should always include the Proposer's best terms and conditions.
- E. The proposal must set forth full, accurate, and complete information as required by this RFP. No changes or additions are allowed after the proposal deadline.
- F. LAHSA or any of the named Housing Authorities cannot certify, license or endorse grant writers. Proposers are free to select any grant writer. The responsibility for the performance of the grant writer rests with the Proposer.
- G. Responses to this RFP become the exclusive property of LAHSA and the named Housing Authorities. All proposals will be considered public documents, subject to review and inspection by the public at LAHSA's discretion, in accordance with the California Public Records Act and other applicable laws. Exceptions will be those pages in each proposal which are defined by the Proposer as business or trade secrets and are marked as "TRADE SECRET" or "CONFIDENTIAL." LAHSA shall not in any way be liable or responsible for the disclosure of any such records, including, but not limited to, those so marked if the disclosure is deemed to be required by law or by court order. Selection or rejection of a proposal does not affect these rights.
- H. LAHSA reserves the right to communicate in writing with funders or Proposers associated with the Proposer to obtain additional clarification of design of program, or agency fiscal and programmatic capacities, and to utilize this information in the evaluation process.
- I. LAHSA reserves the right to conduct site visits of all proposing agencies.
- J. LAHSA reserves the right to extend this RFP submission deadline should such action be in the best interest of LAHSA. Proposers may revise and re-submit their proposal in the event the deadline is extended.

- K. LAHSA reserves the right to reject any or all proposals received in response to this RFP, if it is deemed inappropriate or incomplete, it fails to comply with any instruction contained in this RFP, or is not in the best interest of LAHSA.
- L. LAHSA reserves the right to withdraw this RFP at any time without prior notice. Further, LAHSA and the named Housing Authorities make no representation that any contract will be awarded to any applicant responding to this RFP. LAHSA reserves the right to reject any or all submissions.
- M. LAHSA reserves the right to negotiate services and costs with Proposers, including revision of program design as necessary to better meet LAHSA, the designated Public Housing Authorities, City of Los Angeles, County of Los Angeles, or HUD requirements.
- N. A Proposer shall not be recommended for funding, regardless of the merits of the proposal submitted, if it has a history of contract non-compliance with LAHSA or any other funding source, a contract suspension, a termination for cause by LAHSA or any other funding source, or outstanding financial obligations with LAHSA that have not been adequately resolved with LAHSA or any other funding source. In the event that the Proposer has had any contract(s) with LAHSA suspended or terminated, it shall not be eligible for funding under any RFP released by LAHSA for a period of five (5) years starting from the effective date of suspension or termination.
- O. Willful misstatements of information will result in non-recommendation for funding, regardless of the merits of the proposal submitted.
- P. LAHSA reserves the right to verify information submitted in the proposal. The Proposer agrees that the Los Angeles Continuum HMIS will be the primary source of verification of program performance and outcome data for existing programs. LAHSA reserves the right to request additional data to verify information submitted with the proposal, at its sole discretion. If the information in the proposal cannot be verified and if LAHSA determines the errors are not willful, LAHSA reserves the right to adjust the rating points awarded.
- Q. If an insufficient number of qualified proposals are received or if the proposals received are deemed non-responsive or not qualified as determined by LAHSA, LAHSA reserves the right to re-issue an RFP, execute a sole-source contract with a vendor, or otherwise ensure that services are provided by other means in a manner consistent with the program requirements.
- R. The Proposer must be in compliance with applicable civil rights laws and Executive Orders. There must be no outstanding findings of noncompliance with civil rights statutes, Executive Orders, or regulations, unresolved secretarial charge of discrimination issued under the Fair Housing Act, no adjudications of civil rights violations on a civil action or deferral of processing of proposals from the sponsor imposed by HUD.
- S. The Proposer shall be ineligible to receive funding under this RFP if any officer or employee of the Proposer who would be involved in the administration of grant funds has been convicted of a criminal offense related to the administration of funds

- or any member of its executive management, key staff, or any officers of its Board of Directors is involved in any litigation or other legal matter that compromises the organization's ability to carry out the project as awarded.
- T. LAHSA reserves the right to fund all or a portion of a proposal and/or require that a Proposer collaborate with another in the provision of a specific service if it is in the best interest of LAHSA, the designated Public Housing Authorities, the City of Los Angeles, the County of Los Angeles, or HUD.
 - U. LAHSA reserves the right to waive minor technical deficiencies or any informality in a submitted proposal.
 - V. Proposals may be withdrawn by written request of the authorized signatory on agency letterhead at any time prior to the LAHSA Commission's actions on staff's final recommendation for funding.
 - W. If a Proposer declines to implement the project or changes significant project specifications which are deemed relevant to the basis on which the award was granted thereby negating the funding award after the LAHSA Commission approves funding award(s) under a LAHSA competitive process, said agency shall not be eligible to submit an application for any other new project funding for a period of one year from the time of notice. Changes to significant project specifications include, but are not limited to, a change in the Service Planning Area in which the project is located or a change in the target population which the projects serves. LAHSA may exempt an agency from this policy if it is deemed that the circumstances that facilitated the refusal to implement the project or change to significant project specifications was out of the reasonable control of the agency.
 - X. It is improper for any officer, employee or agent of LAHSA or the designated Public Housing Authorities to solicit consideration, in any form, from a Proposer with the implication, suggestion or statement that the Proposer's provision of the consideration may secure more favorable treatment for the Proposer in the award of the contract or that the Proposer's failure to provide such consideration may negatively affect the LAHSA's consideration of the Proposer's submission. A Proposer shall not offer or give, either directly or through an intermediary, consideration, in any form, to an officer, employee or agent of LAHSA or the designated Public Housing Authorities for the purpose of securing favorable treatment with respect to the award of the contract. A Proposer shall immediately report any attempt by an officer, employee or agent of LAHSA or the designated Public Housing Authorities to solicit such improper consideration. The report shall be made to the Executive Director of LAHSA or to the County Auditor-Controller's Employee Fraud Hotline (800) 544-6861. Failure to report such a solicitation may result in the Proposer's submission being eliminated from consideration. Among other items, such improper consideration may take the form of cash, discounts, and service, the provision of travel or entertainment, or tangible gifts.
 - Y. Upon the request of LAHSA, a Proposer whose bid is under consideration for the award of the contract shall provide LAHSA with written authorization to request a

- credit report from a reputable credit agency to gain satisfactory evidence of the Proposer's financial background, stability and condition.
- Z. In accordance with Los Angeles County Code, Chapter 2.160 (County Ordinance 93-0031), each person/firm submitting a response to this request for bid/proposal must certify in writing that such Proposer and each County lobbyist and County lobbyist firm, as defined by Los Angeles County Code 2.160.010, retained by the Proposer, is in full compliance with Chapter 2.160 of the Los Angeles County Code.
 - AA. Notwithstanding a recommendation of a department, agency, individual, or other, the LAHSA Board of Commissioners retains the right to exercise the final decision concerning the selection of a proposal and the terms of any resultant Agreement, and to determine which proposal best serves the interests of LAHSA. The Board is the ultimate decision-making body and makes the final determinations.
 - BB. A bid/proposal, which contains conditions or limitations established by the Proposer, may be deemed irregular (and nonresponsive) and may be rejected by LAHSA, in its sole discretion.
 - CC. LAHSA reserves the option to renew contracts awarded through this RFP, contingent upon the following: a) satisfactory contractor performance; b) availability of funds; and c) demonstrated site need.

VII. CONTRACT CONDITIONS

Contractors will be required to comply with conditions set forth by one or more of the following agencies: LAHSA, the named Housing Authorities, the City of Los Angeles, the County of Los Angeles and the U. S. Department of Housing and Urban Development (HUD), hereafter referred to as "Funders". These conditions may include, but are not limited to the following:

- A. The initial recommendation for funding should not be construed as a finding that the proposed program complies with all requirements and conditions for a contract for grants. LAHSA reserves the right to fund all or a portion of a proposal and/or require that a Proposer collaborate with another in the provision of a specific service if it is in the best interest of LAHSA. A funding recommendation or offer to contract may be withdrawn upon failure of reasonable attempts to negotiate an agreement.
- B. Contractors shall allow representatives of Funders to inspect facilities that are used in connection with the contracts made to implement programs funded under this RFP.
- C. Successful Proposers will be required to satisfy LAHSA's and other participating agency or entity's insurance requirements. Additionally, all Proposers must comply with all contractual requirements. Contractors will name LAHSA and the City and/or County of Los Angeles as additional insured on general liability, professional liability (where required), auto liability (owned and non-owned), workers' compensation, and errors and omissions policies (where required).
- D. Contractors shall make available to representatives of Funders, upon reasonable notice, the fiscal records and/or client data records pertaining to the contract. Demographic information about clients will be regularly submitted to LAHSA in a manner consistent with agreements protecting client and/or agency confidentiality rights.
- E. Contractors shall comply with reasonable requests from Funders concerning promotional activities related to the program.
- F. Contractors acknowledge that, as recipients of Federal funds, they will be required to comply with Federal regulations pertaining to the use of such funds. It will be the Contractor's responsibility to ensure compliance with applicable regulations.
- G. The Contract shall include standard clauses and in some cases, certifications, requiring contractor's compliance with, but not limited to, the following regulations: non-discrimination, affirmative action, and equal opportunity; separation of church and State; Americans with Disabilities Act (ADA); American Disabilities Act Amendments Act (ADAAA); conflict of interest; restrictions on lobbying; debarment; audits; rights in data; drug- free workplace; and lead-based paint; and Equal Benefits Ordinance.
- H. Contractors shall maintain any applicable licenses or permits, and meet any facilities code regulations required for the program(s) funded under the contract.
- I. Contractors shall participate in information networking, training, and coordination meetings as directed by LAHSA or other grant funding sources.

- J. Contractors shall cooperate with related research and evaluation activities as directed by LAHSA or other grant funding sources.
- K. Contractors will be required to submit a Code of Conduct which will address conflict of interest requirements.
- L. Contractors may not enter into an agreement with a subcontractor for the provision of shelter or supportive services under any program funded under this RFP, unless that subcontractor and its qualifications are fully described in the proposal, and the intention to subcontract is explicitly stated in the proposal or the use of the subcontractor has been approved in writing by LAHSA. Contractor shall remain liable for the performance of the subcontractor, and will require subcontractor to adhere to all provisions in the contract between LAHSA and Contractor.
- M. Contractors will ensure that an annual financial audit is performed in compliance with the Federal Single Audit Act if it spends, in aggregate, \$750,000 or more of Federal funds per fiscal year. Contractor shall submit a copy of the audit report to LAHSA within nine months after the end of the Contractor's fiscal year.
- N. Each Contractor must comply fully with all of the requirements specified in this RFP and committed to in the program proposal, including program leveraging commitments, otherwise Contractor risks immediate termination of contract.
- O. The responsibility for accuracy rests entirely with the Proposer. If a Proposer knowingly and willfully submits false performance or other data, LAHSA reserves the right to reject that proposal. If it is determined that a contract was awarded as a result of false performance, financial or other data submitted in response to this RFP, LAHSA reserves the right to terminate said contract immediately.
- P. Contractor shall have in place an appropriate grievance procedure. Said grievance procedure must be in compliance with LAHSA's grievance standards stated in the program contract.
- Q. LAHSA reserves the right to extend the duration of the program as well as to renegotiate the terms of the contract if an extension is granted.
- R. Contractor agrees to participate in the Los Angeles Continuum of Care Homeless Management Information System (HMIS), or another HUD approved system of record. Said system shall be implemented during the term of the contract awarded. LAHSA shall provide Contractor with the basic training required to use HMIS.
- S. Contractor shall be required to possess a corporate seal.
- T. Awards are made subject to receipt of award funds from Funders by LAHSA. Contractor agrees that if Funders do not provide funds for the program, the contract will be deemed null and void. LAHSA reserves the right to adjust funding levels based on the availability of funds and the quality of proposals received.
- U. Contractor and subcontractor staff working with youth, either as employees or volunteers, who have a supervisory or disciplinary authority over minors must be fingerprinted and pass the background check, as required by California Penal Code Sec. 11105.3 and California Education Code Sec. 45125.1 and Sec. 10911.5 prior to working with youth. Fingerprinting and a background check may be required of other staff and

volunteers depending upon how much contact the staff member will have with minors. The Contractor shall be responsible for obtaining security clearances for staff whose duties require a sufficient level of interaction with youth.

- V. Contractor shall ensure that all employees and volunteers who have direct contact with clients have an annual tuberculosis (TB) test. Contractor shall retain documentation of the test results.
- W. Contractors are subject to applicable City of Los Angeles and/or County of Los Angeles contracting requirements, which may include but are not limited to:
 - a. Los Angeles County and City Child Support Compliance Program. Contractors shall 1) fully comply with all applicable State and Federal reporting requirements relating to employment reporting for its employees; and 2) comply with all lawfully served Wage and Earnings Assignment Orders and Notice of Assignment and continue to maintain compliance during the term of any contract that may be awarded pursuant to this solicitation. Failure to comply may be cause for termination of a contract or initiation of debarment proceedings against the non-compliant Contractor (County Code Chapter 2.202).
 - b. County Contractor Employee Jury Service Ordinance (Los Angeles County Code, Chapter 2.203).
 - c. City of Los Angeles Living Wage and Equal Benefits Ordinances.
 - d. City of Los Angeles Contractor Responsibility Ordinance.
 - e. City of Los Angeles Iran Contracting Act of 2010.
 - f. City of Los Angeles First Source Hiring Ordinance.
- X. Contractors shall be required to submit to LAHSA, or its designee, periodic status reports, including program expenditures, progress reports and recipient information. Failure to do so may result in termination of the contract.
- Y. The Grant Agreement between LAHSA and its funders may be incorporated by reference into all contracts between LAHSA and the contracting agencies.
- Z. Contractors acknowledge that LAHSA funds are not meant to replace or supplant other local sources of funding.
- AA. The Proposer is hereby notified that, in accordance with LAHSA Rules and Regulations implementing the Contractor Responsibility Ordinance, LAHSA may debar the Proposer from bidding on LAHSA contracts for a period of five (5) years, if the LAHSA Commission finds, in its discretion, that the Proposer does not possess the necessary quality, fitness, or capacity to perform work on LAHSA contracts.
- BB. Contractor shall have in place appropriate policies and procedures relative to service animals for persons with disabilities. Said service animal policies and procedures must be in compliance with LAHSA's policies and procedures as stated in the program contract. Contractor must participate in training offered by LAHSA regarding service animals and other ADA requirements, within three (3) months of beginning service.
- CC. LAHSA reserves the right to terminate sub-recipient contracts awarded under this RFP if the Contractor is unable to commence services within three (3) months of the effective date of the contract. If a contract is terminated under these conditions, LAHSA may

award the de-obligated funding to remaining Proposers who submitted proposals under this RFP and received fundable scores.

The following contract conditions apply to projects that include funding from HUD:

DD. Contractors agree that in the event the measurable goals/objectives fall below HUD's standard of successful performance measures as specified in the technical submission, HUD may suspend any future annual funding of the program. Specific benchmarks of accomplishment will be included in the contract.



FY2015 Continuum of Care (CoC) Program New Projects – Request for Proposals (RFP)

LAHSA has posted Addendum #1 to the FY2015 CoC Program New Projects RFP on LAHSA's website at: http://www.lahsa.org/funding_cocnofa

If you have any questions or concerns, please contact the Funding Team at fundingopportunities@lahsa.org.

ADDENDUM #1

<p>Section III. General Instructions B. Due Date</p>	<p>Please note the deadline for proposal submission is extended to 3:00pm Friday, June 5, 2015.</p>
<p style="text-align: center;"><u>Due Date</u></p> <p>Proposals submitted in response to this RFP will be due in accordance with the following dates: All proposals must be RECEIVED by electronic delivery no later than 3:00pm (Pacific Standard Time), June 5, 2015. Applications will not be accepted via facsimile. Electronic Submission is mandatory.</p> <p>Proposals received after 3:00pm (Pacific Standard Time), June 5, 2015 will not be accepted.</p> <p>Proposal amendments and/or addendums submitted to LAHSA after the proposal deadline will be returned without review. However, LAHSA reserves the right to request clarification of unclear or ambiguous statements made in the proposal.</p>	



Los Angeles Homeless Services Authority

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FY2015 Continuum of Care (CoC) Program New Projects – Request for Proposals (RFP)

LAHSA has posted Addendum #2 to the FY2015 CoC Program New Projects RFP on LAHSA's website at: http://www.lahsa.org/funding_cocnofa

If you have any questions or concerns, please contact the Funding Team at fundingopportunities@lahsa.org.

ADDENDUM #2

Section I. Description of Work F. Program Component: Rapid Re-Housing (RRH) Eligible Population	Please note transition age youth (TAY) has been added to the list of eligible populations to serve under the Rapid Re-housing program component.
<p style="text-align: center;"><u>Rapid Re-housing Eligible Populations</u></p> <p>Eligible Populations: Under the RRH program component, all populations served must:</p> <ul style="list-style-type: none">• Meet the definition of a “family”; and• Meet the definition of literally homeless; and• Must be coming from a place not meant for human habitation or an emergency shelter; and• Must be prioritized through the HFSS. <p>Or</p> <ul style="list-style-type: none">• Must be a Transition Age Youth (TAY) without children.• Meet the definition of literally homeless; and• Must be coming from a place not meant for human habitation or an emergency shelter; and• Must be prioritized through the Youth coordinated entry system, once the system is implemented.	
Section I. Description of Work E. Definitions	
<p style="text-align: center;"><u>Definition of Transition Age Youth</u></p> <p>Transition Age Youth (TAY) An individual between the ages of 18 and 24 years.</p>	



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FY2015 Continuum of Care (CoC) Program New Projects – Request for Proposals (RFP)

LAHSA has posted Addendum #3 to the FY2015 CoC Program New Projects RFP on LAHSA's website at: http://www.lahsa.org/funding_cocnofa

If you have any questions or concerns, please contact the Funding Team at fundingopportunities@lahsa.org.

ADDENDUM #3

Section I. Description of Work F. Program Component: Rapid Re-Housing (RRH) Objective	Please note transition age youth experiencing homelessness has been added to the program component for Rapid Re-Housing (RRH).
<p>Objective: To move families and transition age youth (TAY) experiencing homelessness as quickly as possible into Permanent Housing (PH) and achieve stability in that housing.</p> <p>Under the RRH program component of this RFP, a Proposer may request funding to provide time limited, tenant-based rental assistance to families and TAY who are defined by HUD as literally homeless because they are coming from a place not meant for human habitation or an emergency shelter <i>and</i> who are prioritized for housing by the Families Solutions Center (FSC) for families and the upcoming coordinated assessment system for homeless youth in the Proposer's SPA. RRH follows a Housing First approach to help homeless families and/or TAY re-house into community-based units that they will retain after exiting the program. Households housed under this program type have the full legal rights and responsibilities of a tenant-landlord relationship and monthly case management is a requirement of program participation.</p>	
Section I. Description of Work F. Program Component: Rapid Re-Housing (RRH) Core Elements of the RRH Program Component	Please note transition age youth experiencing homelessness has been added to the program component for Rapid Re-Housing (RRH).
<p>Core Elements of the RRH Program Component:</p> <ol style="list-style-type: none">1. The families/TAY assisted come from the streets or shelter and would remain homeless but for this assistance. Families/TAY coming from transitional housing programs are not eligible.2. The household being served is helped directly into a community-based unit the family/TAY will retain after the program ends.	



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3. The unit must meet HUD Housing Quality Standards and rent reasonableness standards. The unit must have at least one bedroom or living/sleeping room for every two people in the household (24 CFR 578.75(b)).
4. Service plans for program participants are individualized based on their needs, circumstances and market conditions, and focus on helping families/**TAY** find and keep permanent housing.
5. Other types of supportive services may be provided as needed by links to mainstream programs or partner agencies (i.e., mental health services, substance abuse treatment, medical services, child care, etc.).
6. Financial assistance is provided to support housing, and is time limited. The amount of monthly assistance may be adjusted over time. Because the program is individualized and flexible in its response to each household's needs, to deliver this program model successfully requires good project administration, tracking, and follow-up.

RRH programs may provide eligible program participants with these services (24 CFR 578.37 (a)(1)(ii); 578.51; 587.53):

- Housing search and counseling services (24 CFR part 578.53(e)(8));
- Housing stabilization services, to include meeting with the family/**TAY** at least once per month (24 CFR 578.53 (b)(4));
- Short term rental assistance, up to 3 months, in accordance with CoC program federal regulations; (24CFR 578.51 (a)(1)(i));
- Medium term rental assistance, in accordance with the HFSS RRH Policy for Homeless Families, available on the LAHSA website at http://www.lahsa.org/fss_docs.asp and the CoC program federal regulations (24CFR 578.51 (a)(1)(i));
- Rental Application Fees: application fee that is charged by the owner to all applicants (24 CFR part 578.53(e)(8)(ii)(C));
- Security Deposits: equal to no more than 2 months of rent (24 CFR 578.51(a)(2));
- Moving Costs: moving costs, such as truck rental or hiring a moving company. (24 CFR part 578.53(e)(2));
- Utility Deposits: standard utility deposit required by the utility company for all customers (i.e. gas, electric, water/sewage) (24 CFR part 578.53 (e)(16));
- Case Management, including up to six (6) months of case management after rental assistance ends (24 CFR part 578.53(e)(3)).



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FY2015 Continuum of Care (CoC) Program New Projects – Request for Proposals (RFP)

LAHSA hereby **RE-OPENS** the FY2015 CoC Program New Projects RFP as posted in Addendum #4 to the FY2015 CoC Program New Projects RFP on LAHSA's website at:

http://www.lahsa.org/funding_cocnofa

THIS RFP is now available to:

1. New Proposers who have not already applied to this RFP. New Proposers may submit an application for the funding for RRH and/or PSH, and
2. Proposers who have already submitted an application. These proposers may revise their existing applications or submit new applications for RRH and/or PSH.

The applications are available at www.lahsa.org/funding_cocnofa.

If you have any questions or concerns, please contact the Funding Team at fundingopportunities@lahsa.org.

ADDENDUM #4

Section I. Description of Work B. Funding Available	Please note the addition of the following paragraph:
The funding available now includes reallocated funds and Permanent Housing Bonus funds.	
Section I. Description of Work F. Program Component: Rapid Re-Housing (RRH) Objective	Please note adult individuals experiencing homelessness has been added to the program component for Rapid Re-Housing (RRH).
<p>Objective: To move families, transition age youth, and adult individuals experiencing homelessness as quickly as possible into Permanent Housing (PH) and achieve stability in that housing.</p> <p>Under the RRH program component of this RFP, a Proposer may request funding to provide time limited, tenant-based rental assistance to families, TAY, and adults who are defined by HUD as literally homeless because they are coming from a place not meant for human habitation or an emergency shelter <i>and</i> who are prioritized for housing by CES for individuals, the Families Solutions Center (FSC) for families, or the upcoming coordinated assessment system for homeless youth in the Proposer's SPA. RRH follows a Housing First approach to help homeless families, TAY, and/or adult individuals re-house into community-based units that they will retain after exiting the program. Households housed under this program type have the full legal rights and responsibilities of a tenant-landlord relationship</p>	



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FY2015 Continuum of Care (CoC) Program New Projects – Request for Proposals (RFP)

and monthly case management is a requirement of program participation.

Section I. Description of Work

F. Program Component: Rapid Re-Housing (RRH) Core Elements of the RRH Program Component

Please note adult individuals experiencing homelessness has been added to the program component for Rapid Re-Housing (RRH).

Core Elements of the RRH Program Component:

1. The families/TAY/**adults** assisted come from the streets or shelter and would remain homeless but for this assistance. Families/TAY/**adults** coming from transitional housing programs are not eligible.
2. The household being served is helped directly into a community-based unit the family/TAY/**adults** will retain after the program ends.
3. The unit must meet HUD Housing Quality Standards and rent reasonableness standards. The unit must have at least one bedroom or living/sleeping room for every two people in the household (24 CFR 578.75(b)).
4. Service plans for program participants are individualized based on their needs, circumstances and market conditions, and focus on helping families/TAY/**adults** find and keep permanent housing.
5. Other types of supportive services may be provided as needed by links to mainstream programs or partner agencies (i.e., mental health services, substance abuse treatment, medical services, child care, etc.).
6. Financial assistance is provided to support housing, and is time limited. The amount of monthly assistance may be adjusted over time. Because the program is individualized and flexible in its response to each household's needs, to deliver this program model successfully requires good project administration, tracking, and follow-up.

RRH programs may provide eligible program participants with these services (24 CFR 578.37 (a)(1)(ii); 578.51; 587.53):

- Housing search and counseling services (24 CFR part 578.53(e)(8));
- Housing stabilization services, to include meeting with the family/TAY/**adults** at least once per month (24 CFR 578.53 (b)(4));



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- Short term rental assistance, up to 3 months, in accordance with CoC program federal regulations; (24CFR 578.51 (a)(1)(i));
 - Medium term rental assistance, in accordance with the HFSS RRH Policy for Homeless Families, available on the LAHSA website at http://www.lahsa.org/fss_docs.asp and the CoC program federal regulations (24CFR 578.51 (a)(1)(i));
 - Rental Application Fees: application fee that is charged by the owner to all applicants (24 CFR part 578.53(e)(8)(ii)(C));
 - Security Deposits: equal to no more than 2 months of rent (24 CFR 578.51(a)(2));
 - Moving Costs: moving costs, such as truck rental or hiring a moving company. (24 CFR part 578.53(e)(2));
 - Utility Deposits: standard utility deposit required by the utility company for all customers (i.e. gas, electric, water/sewage) (24 CFR part 578.53 (e)(16));
- Case Management, including up to six (6) months of case management after rental assistance ends (24 CFR part 578.53(e)(3)).

Section III. General Instructions B. Due Date

Please note the deadline for proposal submission is extended to 3:00pm Tuesday, October 6, 2015.

Due Date

New Proposals and Revised Proposals submitted in response to this RFP will be due in accordance with the following dates:

All proposals must be RECEIVED by electronic delivery no later than **3:00pm**

(Pacific Standard Time), Tuesday, October 6, 2015. Applications will not be accepted via facsimile.

Electronic Submission is mandatory.

Proposals received after 3:00pm (Pacific Standard Time), October 6, 2015 will not be accepted.

New Proposals or Revised Proposals submitted to LAHSA after the proposal deadline will be returned without review. However, LAHSA reserves the right to request clarification of unclear or ambiguous statements made in the proposal.



Los Angeles Homeless Services Authority

a joint powers authority of the city & county of los angeles

FY2015 Continuum of Care (CoC) Program New Projects – Request for Proposals (RFP)

Section III. General Instructions C. Mandatory Bidders' Conference	Please note that the Bidders' Conference is not mandatory:
<p>C. Mandatory Bidders' Conference Proposers are required to attend a mandatory A Bidders' Conference to will take place from 10:00am – 12:00pm, April 28, 2015 at Los Angeles Homeless Services Authority 811 Wilshire Blvd., 6th Floor, Conference Room 1 Los Angeles, CA 90017</p>	



2015 Los Angeles Continuum of Care Program Performance Evaluation Process & Methodology

For Continuum of Care (CoC) Program renewal projects in Los Angeles Continuum of Care

Overview

The CoC Program Interim Rule requires local Continuums of Care to establish performance targets appropriate for population and program type, monitor recipient and subrecipient performance, evaluate outcomes, and take action against poor performers. (24 CFR 578.7a.6) As the collaborative applicant for the LA CoC, LAHSA has established an annual performance evaluation for CoC Program renewal projects to align with performance measurement and funding priorities that are scored as part of the annual CoC Program Consolidated Application (SuperNOFA). Results of the evaluation are then used to inform performance targets and promote continuous quality improvement. This annual cycle of performance appraisal is not only required by HUD, but it also enables the Los Angeles Continuum of Care to work towards locally defined housing stability and client self-determination goals for all CoC projects. The evaluation design and methodological approach considers the diversity of projects across the CoC and accommodates these differences by establishing measurements that provide as much equity and transparency as possible.

Evaluation Data Sources

The data used to conduct the performance evaluation is derived from project-level Annual Performance Reports (APRs) submitted to HUD for operating years ending July 1, 2013 - June 30, 2014. Supplemental data is gathered from past CoC applications, LAHSA fiscal records, and the LA CoC Homeless Management Information System (HMIS).

New projects that have not yet filed an APR during the review period are exempt from evaluation. Renewal projects that have recently changed project type (e.g. supportive services projects that reclassified as housing projects) and have not filed an APR under the updated project component are exempt from evaluation.

Dissemination of Results

Each individual CoC project will receive a report of the project's score. Agencies will then have ten business days following the release of individual project scores to appeal the results. After the appeals process is completed the final results of this evaluation will be released in the following manner:

- Each CoC grantee will receive their final individual score report.
- A complete listing of detailed project scores will be presented to the LAHSA Commission and Coordinating Council

Overall project scores will be used to inform the 2015 CoC Program Priority Ranking.

Scoring Methodology by Project Type

The following pages detail the scoring methodology for each project type.

Permanent Supportive Housing

Scoring Area	Description	Pts Possible	Scoring Rubric	Source
HMIS Participation	Measures whether the project participates in HMIS and the completeness of HUD-required data (DV Projects Exempt)	10	5 points for participation 5 points for missing data rate <10%	APR Q7
Bed Utilization	Measures occupancy rates beds/units supported by the project	10	90% >= 10 points 80%-89% = 5pts 80% <= 0pts	APR Q8-10
Spend-Down	Measures percent of available funds that are utilized by the project	10	90% >=10 points	APR Q31a4
Dedication of Turnover to Chronically Homeless Households	Measures the percentage of new program participants (or households) who are chronically homeless	20	Proportional (Sliding Scale): 50% <= 0 pts 100% = 20 pts	HMIS
Performance				
Housing Stability	Measures the percentage of project participants who remain housed or move on to other permanent housing	30	Proportional (Sliding Scale): 70% = 0 pts 90% >= 30 pts	APR Q27-29
Minimize Negative Turnover (Returns to Homelessness)	Measures the percentage of persons who leave the program for reasons other than permanent housing (excludes deceased)	10	Proportional (Sliding Scale): 0% = 10 pts 10% <= 0 pts	APR Q29
Maintain or Increase Income	Measures the percentage of adults participant who maintain or increase their income level over the program year	10	Proportional (Sliding Scale): 50% >= 10 pts 20% <= 0 pts	APR Q24b3

Transitional Housing

Scoring Area	Description	Pts Possible	Scale	Source
HMIS Participation	Measures whether the project participates in HMIS and the completeness of HUD-required data (DV Projects Exempt)	10	5 points for participation 5 points missing data rate <10%	APR Q7
Bed Utilization	Measures occupancy rates beds/units supported by the project	20	90% >= 20 points 80%-89% = 10pts 80% <= 0pts	APR Q8-11
Spend-Down	Measures percent of available funds that are utilized by the project	10	90% >=10 points	APR Q31a4
Performance				
Exits to Permanent Housing	Measures the percentage of project participants who exit to permanent housing	30	Proportional (Sliding Scale): 80% >= 30pts 0% = 0 pts	APR Q29
Median Length of Stay	Measures median length of time participants remain in the project	10	Proportional (Sliding Scale): 270 days <= 10 pts 450 days >= 0 pts	APR Q27
Increase Employment Income	Measures the percentage of adults participant who increase their earned income level over the program year	10	Proportional (Sliding Scale): 10% >= 10 pts 0% = 0 pts	APR Q24b3
Increase Income Overall	Measures the percentage of adults participant who increase their overall income level over the program year	10	Proportional (Sliding Scale): 40% >= 10 pts 0% = 0 pts	APR Q24b3

Supportive Services Only

Scoring Area	Description	Pts Possible	Scale	Source
HMIS Participation	Measures whether the project participates in HMIS and the completeness of HUD-required data (DV Projects Exempt)	10	5 points for participation 5 points missing data rate <10%	APR Q7
Spend-Down	Measures percent of available funds that are utilized by the project	10	90% >=10 points	APR Q31a4
Performance				
Housing Stability	Measures the percentage of project participants who exit to permanent housing. For Outreach and Access Centers, this measurement will include placements in bridge housing (ES, TH, SH) as well as permanent housing.	50	Proportional (Sliding Scale): 80% >= 50pts 0% = 0 pts	APR Q29
Increase Income Overall	Measures the percentage of adults participant who increase their overall income level over the program year	30	Proportional (Sliding Scale): 40% >= 30 pts 0% = 0 pts	APR Q24b3

Applicant: Los Angeles Homeless Services Authority CA-600-CoC

Project: FY 2015 CoC Application

04. CoC's Rating and Review Procedure: Public Posting Evidence

1. Page 2: LAHSA website, NOFA public posting and date evidence
2. Page 3-5: Public posting of the RFP process and public documents
3. Page 6: FY 2015 CoC Program Priority List Ranking public posting
4. Page 7: FY2015 Reallocation Policy and Procedures public posting

Thursday, November 05, 2015



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ABOUT US

GET HELP

PARTICIPATE

HOMELESS COUNT

FOR PROVIDERS

CONTACT US

ANNOUNCEMENTS

FUNDING OPPORTUNITIES ⁶**CoC Program NOFA****Crisis Housing and
Services****Winter Shelter Program****Homeless Count****Other Funding
Opportunities****Archives**

FileShare

Continuum of Care (CoC) Program

On September 18, 2015, the U.S. Department of Housing and Urban Development (HUD) released the FY2015 CoC Program NOFA. Please visit the [HUD Exchange website](#) for more information and resources.

LAHSA will be sending updates to our LA CoC providers regarding instructions for this NOFA process.

Do You Have a NOFA Question?

Your Question

Submit

Questions and Answers (Q&A)

» [Week 1](#) 

» [Week 2](#) 

» [Week 3](#) 

» [Week 4](#) 

FY2015 CoC Program New Projects RFP

FY2015 CoC Program NOFA

FY2015 Continuum of Care (CoC) Program New Projects RFP

LAHSA is pleased to announce the release of the FY2015 CoC Program New Projects RFP.

RFP Timeline

Date	Time	Details
April 16, 2015		RFP Released
April 28, 2015	10am – 12pm	Bidders' Conference

April 30, 2015	5pm	Written Questions Due
October 6, 2015	3pm	Submission Deadline

Bidders Conference


Pre-registration is not required. Parking is available at nearby lots. Parking validation will not be provided.

RFP Documents

- » [CoC Program New Projects RFP](#)  - RE-RELEASED
- » [FY2015 CoC New Projects RFP - Q&A](#) 
- » [HACoLA List of Eligible Cities](#) 
- » [LAHSA Core Documents](#) 
- » [FY2015 CoC New Projects RFP - Addendum #1](#) 
- » [FY2015 CoC New Projects RFP - Addendum #2](#) 
- » [FY2015 CoC New Projects RFP - Addendum #3](#) 
- » [FY2015 CoC New Projects RFP - Addendum #4](#)  - 9/25/15

Application Documents

Application

- » [FY2015 CoC Program New Projects RFP – Application](#)
 - » [FY2015 CoC Program New Projects RFP – Reference Application](#)  *
- * Not for submission purposes. Please use as reference only.

Budget


- » [FY2015 CoC Program New Projects RFP – Rapid Rehousing Budget Template](#) 

» [FY2015 CoC Program New Projects RFP – Permanent Supportive Housing Budget Template](#) 

HUD Form 2880

- » [HUD Form 2880 Instructions](#)  - ALL APPLICANTS
- » [2880 Disclosure Report Template](#)  - ALL APPLICANTS
- » [HUD Form 2880](#)  - PHA APPLICANTS ONLY

Threshold Evaluation Results

- » [FY2015 CoC Program New Projects RFP \(Re-released\) – Threshold Evaluation Results](#)  - 10/15/2015
- » [FY2015 CoC Program New Projects RFP – Threshold Evaluation Results](#) 

Funding Recommendations

- » [FY2015 CoC Program New Projects RFP – Quality Evaluation Results and Recommendations](#) 
-10/30/2015

PHA Sample Agreements

- » [HACLA - Sample HACLA Contract](#) 
- » [HACoLA – CoC Program Agreement – SAMPLE](#) 

Major Renewal Project Application Deadlines

LAHSA Sub-Recipients

Deadline	Item
Thursday, October 1, 2015 @ 5PM	Additional Renewal Project Application


HUD Directs

Deadline	Item
Thursday, October 8, 2015 @ 5PM	Upload eSNAPS PDF of Project Application(s) to LAHSA Fileshare
Wednesday, October 21, 2015 @ 3PM	Submission of Project Application(s) in eSNAPS

FY2015 Grant Inventory Worksheet (GIW)

» [GIW](#)  - (as of September 24, 2015)

E-Snaps Project Application Resources

- » [Renewal Project Application Instructional Guide](#) 
- » [Renewal Project Application Detailed Instructions](#)
- » [Performance Measures - Project Application Instructional Guide](#) 
- » [Budgets - Project Application Instructional Guide](#) 

CoC Renewal Evaluation and Priority Listing

- » [FY2015 CoC Program Priority List Ranking](#) 
- » [FY2015 LA CoC Program Application Priority Listing](#) 
- » [Evaluation Methodology](#) 
- » [Chronic Homeless Turnover Rates for PSH Renewals](#) 
- » [CoC Renewal Scoring Appeal Process and Submission Form](#) 

Reallocation Policy and Procedures

- » [FY2015 Reallocation Policy](#) PDF
- » [Fully Reallocated Grants List](#) PDF

Weekly LAHSA NOFA Communication

- » [Week 1 Communication](#) PDF
- » [Week 2 Communication](#) PDF

Weekly Technical Assistance Office Hours

LAHSA will be holding virtual office hours using WebEx every Wednesday from 10:00am-11:00am. Questions received from the “Do you have a NOFA question?” webform will be answered during our Weekly NOFA TA Office Hours.

- » [October 14, 2015, Week 3 Webex Registration](#)

The Los Angeles Homeless Services Authority

A Joint Powers Authority of the City and County of Los Angeles

811 Wilshire Blvd., 6th Floor | Los Angeles, CA 90017

Phone: **(213) 683-3333** | Fax: **(213) 892-0093** | TTY: **(213) 553-8488** |




[Contact Us](#) | [Privacy & Disclosure Statement](#)

Applicant: Los Angeles Homeless Services Authority CA-600-CoC

Project: FY 2015 CoC Application

05. CoCs Process for Reallocating

Page 2: FY 2015 Continuum of Care Program Reallocation Policy

	Policy: FY 2015 Continuum of Care Program Reallocation Policy
	Submitted By : Policy and Planning Department
Continuum of Care Policies	Approved Commission Meeting: 3/25/2015 Revised: 5/22/2015 Revised: 10/30/2015

General:

As the Continuum of Care (CoC) lead agency, LAHSA annually submits the CoC Program application to the US Department of Housing and Urban Development (HUD) on the behalf of the Los Angeles Continuum of Care. In recent years, HUD has created an opportunity for CoCs to apply for new project funding by partially or fully reallocating funds that were previously allocated to renew exist grants within the CoC. Reallocation presents an opportunity for CoCs to move funding from projects that are underutilized, not cost effective, underperforming, or obsolete to create new permanent housing projects.

Procedure:

The Continuum of Care has established the following reallocation policies in the 2015 Continuum of Care Program Competition:

- 1) Recapture CoC Grant funds from former Supportive Housing Program grants, including Supportive Service Only, Transitional Housing Programs and Permanent Supportive Housing Programs from grants that demonstrate at least three years of underspending of at least 5% of the total annual grant amount, based on lowest amount of underspent funds incurred over the three year period and make such amounts available under reallocation for new permanent supportive housing projects in the 2015 CoC Program Application.
- 2) Recapture CoC Grant funds from former Shelter Plus Care Program Grants based on Public Housing Authorities identifying funds for reallocation and make such amounts available for new permanent supportive housing projects in the 2015 CoC Program Application.
- 3) Establish Cost Effectiveness Thresholds for CoC Program Transitional Housing:
 - a. Single Adults: \$20,000/permanent housing outcome*
 - b. Families: \$30,000/permanent housing outcome*

For FY 2015, reallocate CoC Grant funds from Transitional Housing Projects where the 3-year aggregate cost effectiveness exceeds the threshold by more than 33% (\$26,700 and \$40,000, respectively) and make such amounts available for new projects.
- 4) Establish Performance Thresholds for CoC Program Renewal projects based upon approved 2015 Renewal Evaluation Methodology:
 - a. 40% of points possible for Permanent Housing and Transitional Housing for Transition Age Youth (TAY)
 - b. 70% of points possible for Transitional Housing projects for persons fleeing domestic violence
 - c. 100% of points possible for Transitional Housing projects serving other populations (single adults and/or families)

For FY 2015, reallocate CoC Grant funds from Transitional Housing Projects where the 2015 renewal evaluation score falls below the proposed thresholds.
- 5) Reallocate all Supportive Services Only (SSO) projects, excluding SSO for Coordinated Assessment (LA CoC Coordinated Assessment project)

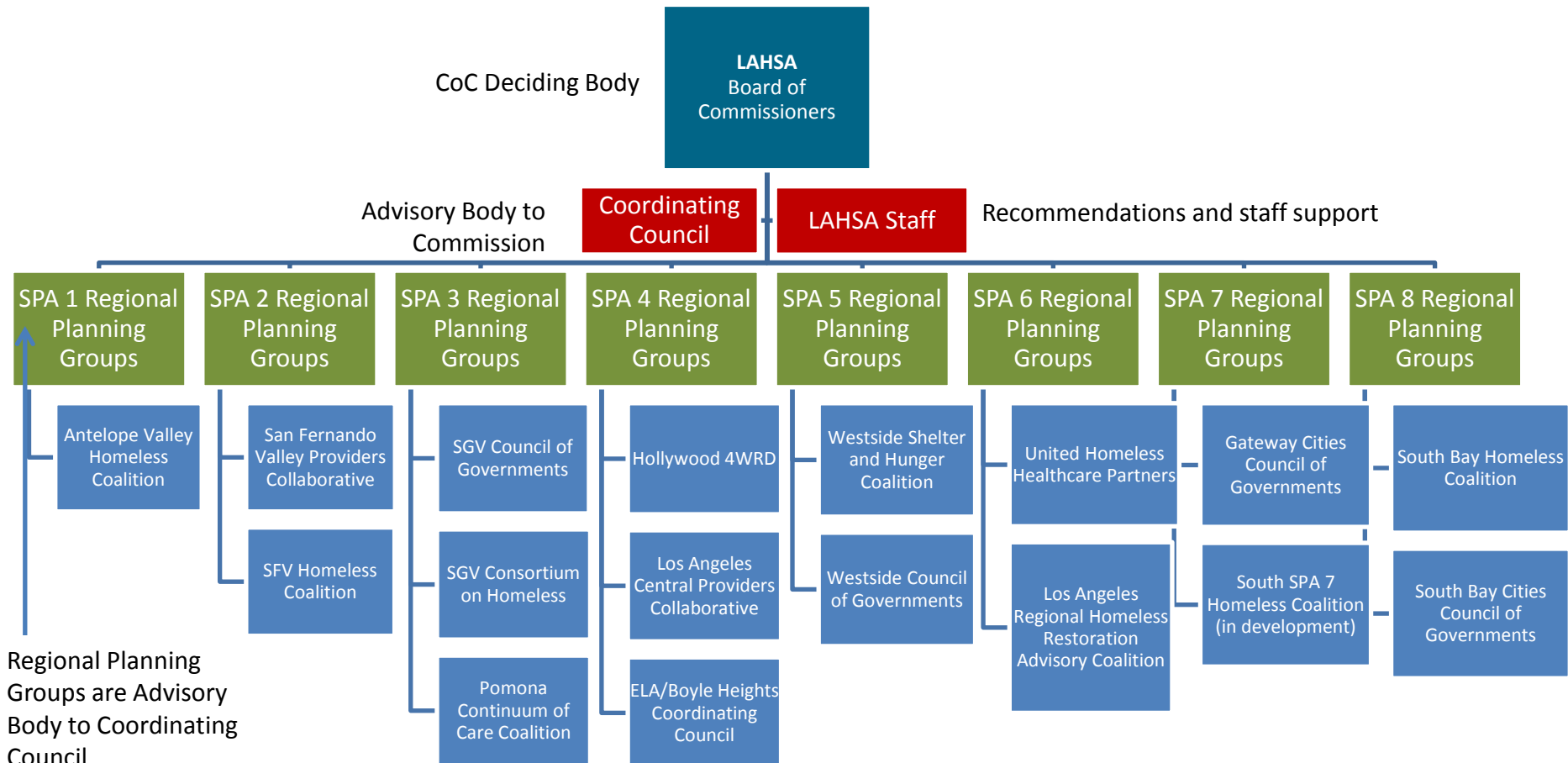
Applicant: Los Angeles Homeless Services Authority CA-600-CoC

Project: FY 2015 CoC Application

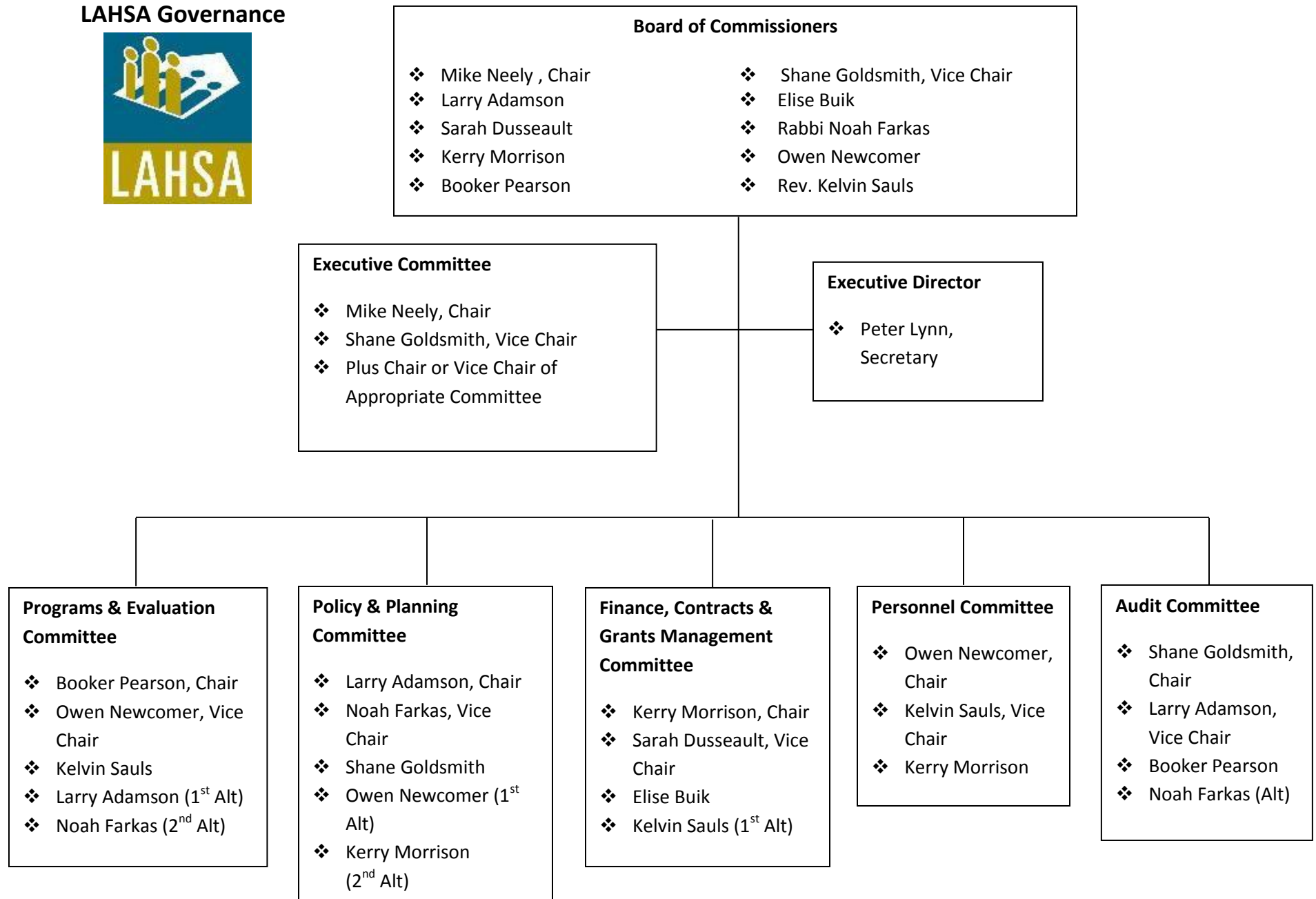
06. CoCs Governance Charter

1. Page 2: LA CoC Planning & Decision Making Structure
2. Page 3-28: LAHSA Commission Governance
 - Page 4: LAHSA Standing Committees Roster
 - Page 5: Code of Ethics/Conflict of Interest Statement
 - Page 6- 14: LAHSA Bylaws
 - Page 15-28: Joint Exercise of Powers Agreement
3. Page 29-32: Coordinating Council Governance Charter & Structure
4. Page 33: Ad hoc COC Governance Committee
5. Page 34-36: HMIS Governance Charter
 - Page 35-36: Roles and Responsibilities
6. Page 37-41: HMIS MOU
 - Page 38-39: Roles and Responsibilities

Los Angeles Continuum of Care Planning & Decision Making Structure



LAHSA Governance



Updated 11/3/15



Peter Lynn
Executive Director

Board of Commissioners

Mike Neely
Chair

Shane Goldsmith
Vice-Chair

Larry Adamson

Elise Buik

Sarah Dusseault

Noah Farkas

Kerry Morrison

Owen Newcomer

Booker Pearson

Kelvin Sauls

Administrative Office

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Los Angeles, CA 90017

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LOS ANGELES HOMELESS SERVICES AUTHORITY 2015-16 STANDING COMMITTEES ROSTER

EXECUTIVE

Mike Neely, Chair
Shane Goldsmith, Vice Chair
Plus Chair or Vice Chair of Appropriate Committee
Executive Committee meets on an as needed basis.

PROGRAMS & EVALUATION

Booker Pearson, Chair
Owen Newcomer, Vice Chair
Kelvin Sauls
Larry Adamson, **1st Alternate***
Noah Farkas, **2nd Alternate***

POLICY & PLANNING

Larry Adamson, Chair
Noah Farkas, Vice Chair
Shane Goldsmith
Owen Newcomer, **1st Alternate***
Kerry Morrison, **2nd Alternate***

The Programs & Evaluation Committee and the Policy & Planning Committee meet in tandem on the 3rd Thursday of every month. P&E begins at 9:00 a.m. and P&P meets immediately after the previous meeting has adjourned (approximately 10:30 am). During November and December, the meetings will take place on the 2nd Thursday of the month.

FINANCE, CONTRACTS & GRANTS MANAGEMENT

Kerry Morrison, Chair
Elise Buik, Vice Chair
Sarah Dusseault
Kelvin Sauls, **1st Alternate***
No 2nd Alternate

Finance, Contracts & Grants Management Committee meets at 9:00 a.m. on the 3rd Friday of the month with the exception of November and December, meeting on the 2nd Friday of the month.

PERSONNEL

Owen Newcomer, Chair
Kelvin Sauls, Vice Chair
Kerry Morrison

AUDIT

Shane Goldsmith, Chair
Larry Adamson, Vice Chair
Booker Pearson
Noah Farkas, **Alternate***

The Personnel and Audit Committees meet on an as needed basis.

**Each Committee is comprised of three members and two alternates. The 2nd Alternate shall only participate if the 1st Alternate is unavailable. Two members satisfy quorum and one of those members shall be a regular committee member. The Commission Chair will serve as the 3rd Alternate and will sit on any committee only in the event that the 1st and 2nd Alternates are not available.*

Rev. 11/3/15

LAHSA Code of Ethics/Conflict of Interest Statement

As an officer and/or employee of the Los Angeles Homeless Services Authority, a Joint Powers Authority established between the City and County of Los Angeles, I agree to abide by the following Code of Ethics:

1. I shall exercise honesty, objectivity and diligence in the performance of my duties and responsibilities and shall maintain in the highest standards of conduct and integrity when conducting LAHSA business.
2. I shall exhibit loyalty in all matters pertaining to the affairs of LAHSA, and the City and the County of Los Angeles. However, I shall not knowingly be a party to any illegal or improper activity.
3. I shall refrain from entering into any activity which may be, or appear to be, in conflict with the interest of LAHSA or which would prejudice or appear to prejudice my ability to objectively carry out my duties and responsibilities. Examples may include:
 - Serving in either a paid or volunteer capacity as a director, partner, employee or representative in any organization that does business with, or receives funds from LAHSA.
 - Being immediately related to any vendor, contractor or consultant paid by LAHSA funds.
 - Have any direct financial interest in any organization that does business with or receives funds from LAHSA. (Ownership of less than .001% of the stock of a corporation is not a direct financial interest).
4. I will abide by applicable federal, state, county and municipal statutes, regulations and ordinances concerning conflicts of interest.
5. I shall not accept anything of value from an employee, client, contractor, supplier or business associate of LAHSA which would impair or be presumed to impair my professional judgment.
6. I shall be prudent in the use of information acquired in the course of my duties. I shall not use confidential information for personal gain nor in any manner which would be contrary to law or detrimental to the welfare of LAHSA.
7. When reporting on the results of my work, I shall include all material facts known to me which, if not revealed, could either distort reports of operations under review or conceal unlawful acts.
8. I shall continually strive for improvement in the proficiency, effectiveness, and quality of my work, and shall ever be mindful of my obligation to maintain high standards of competence.

Signature

Title

Date

LOS ANGELES SERVICES AUTHORITY
BYLAWS

I. NAME

The Los Angeles Services Authority shall be known as the Los Angeles Homeless Service Authority ("LAHSA"). As used in these Bylaws, the word "Authority" shall refer to and mean the Los Angeles Homeless Services Authority.

II. LEGAL AUTHORITY

The Authority was established by a Joint Exercise of Powers Agreement ("Agreement") approved by the governing bodies of the City of Los Angeles ("City") and County of Los Angeles ("County") and executed by the Mayor of City and the President of the Board of Supervisors of the County.

The Agreement was authorized by the Joints Powers Authority Act ("the Act") Government Code § 6500, et seq., as a Joint Powers Agreement.

The Authority has the powers common to the City and County to provide homeless programs and other related services. The Authority has the power to do all acts necessary for the exercise of its common powers, including those powers enumerated in the Act and included in the Agreement.

III. DUTIES, PURPOSES AND FUNCTIONS

The Authority was created for the purpose of exercising independent powers, separate and apart from the City and County. The duties of the Authority include coordinating the operation of existing services for the homeless which the City and County presently operate separately and designing, funding and operating (or overseeing the operation of) other homeless services to assist those in the community in need of and eligible for such services.

As established in the Agreement, the Authority may enter contracts; employ agents and employees; acquire, construct, manage, maintain, operate and lease real property; acquire, hold or dispose of property within the County; incur debts or liabilities but, in no event, shall a debt or liability of the Authority constitute a debt or liability of the City or County; receive services from any other person or public or private entity; sue and be sued in its own name but in no event shall the Authority have the power to sue the City or County.

The Authority may also solicit charitable contributions from private sources.

IV. PARTIES

The City and County are the Parties to the Agreement. Each Party has the power to appoint five Commissioners who constitute the ten member governing board of the Authority known as the Commission. The appointees will be referred to herein as "Commissioners." The Agreement allows for the addition of other jurisdictions.

V. COMMISSIONERS

A. Terms

The Authority shall operate on a fiscal year beginning July 1 and ending June 30. All terms shall begin on appointment and coincide with the fiscal year. Terms shall be for three years, except that for the initial term three Commissioners shall serve a one year term, and three Commissioners shall serve a two year term. Commissioners hold membership on the Commission during the term for which appointed and until their successors have been appointed. Any Commissioner may be removed by the appointing party. A vacancy during an unexpired term will continue for the period of the unexpired term.

B. OFFICERS

1. Election and Terms of Officers: The Commission shall elect a Chair and Vice Chair from among the Commissioners in July of each year for one year's service. If a vacancy occurs in the office of Chair or Vice Chair, the Commission shall elect a person from among the Commissioners to fill the unexpired term of the vacant office.
2. Duties of the Officers:
 - a. The Chair is empowered to sign, when necessary, documents necessary to transact the official business of the Commission.
 - b. In the absence of the Chair, the Vice Chair shall serve as Chair and exercise all powers of the Chair.

- c. In the absence of both the Chair and Vice Chair, the Commission shall elect a Chair pro tempore to exercise the powers and assume the duties of the Chair during the absence.
- d. The Chair calls the meeting to order and announces the time of convening.
- e. The Chair determines and announces the business of the Commission and the order of matters to be taken up and acted upon.
- f. The Chair recommends, for Commission approval, creation and appointment of Committees to assist the Commission in accomplishing its work.
- g. The Chair recognizes members of the Commission and other speakers addressing the Commission.
- h. The Chair preserves order and decorum and may decide all questions of order, subject to appeal. In cases, in which an appeal is made, the decision of the chair prevails unless overridden by a majority vote (six members) of the Commission.
- i. The Chair should not take any action or impart any communication on behalf of or in the name of the Commission unless authorized to do so by a majority vote of the Commission.

VI. COMMITTEES

- A. The Commission may create standing committees to address matters of ongoing interest and/or ad hoc committees to address specific matters for a specific time period to assist the Commission in its work.
- B. Committees may consist of Commission members and/or non-members to assist the Commission in its work.

- C. An executive committee is hereby created which shall consist of the commissioners currently serving as chair and vice-chair of the commission plus the chair or vice-chair of the committee having subject matter jurisdiction over the item to be acted on by the executive committee. The executive committee is authorized to act on behalf of the commission subject to sections vii and viii of these bylaws in the following circumstances: (1) time is of the essence for immediate action to be taken, (2) a quorum of the commission cannot be obtained on a matter of urgent importance to the commission to meet the deadline in a timely fashion, and (3) a diligent but unsuccessful effort has been made to contact all commissioners to call a regular or special meeting of the entire commission"

VII. MEETINGS

- A. Regular Meetings: Regular meetings of the Commission of the Authority shall take place no less than once per quarter. The time, place and frequency of regular meetings shall be established by a majority vote of the Commission.
- B. Special Meetings: Special meetings of the Commission may be called upon 24 hours' notice by the Chair of the Commission or by a majority of the Commissioners. The call for a special meeting shall specify the time and place within the County where the meeting will take place. No other business shall be considered at a special meeting except that for which the meeting was called and which appears on the agenda.
- C. Public Meetings: All meetings of the Commission and its standing Committees are subject to the Brown Act, Government Code § 54950, et seq., and shall be open to the public. Written minutes of each meeting shall be taken and shall be public documents. Copies of minutes shall be sent to Commissioners and to the County of Los Angeles (Chief Deputy DCSCS) and to the City of Los Angeles' (General Manager of CDD). Closed session shall be held only as allowed by the Brown Act.

- D. Meeting Materials: All materials for Commission members shall be faxed, delivered or mailed first class to members, to be received at least 72 hours prior to the meeting.

The materials shall always include the agenda which was posted in conspicuous places available to the public at least 72 hours before the meeting. The agenda shall be posted at the CDD offices, at City Hall, at the County Hall of Administration, and the offices of the Authority.

- E. Notice of Meetings: Any interested party who has requested notice in writing shall be notified by the Commission either by telephone, a posted announcement or a mailed agenda.

- F. Roberts' Rules: The general procedure of all commission meetings shall be governed by Roberts' Rules of Order, Revised Edition.

- G. Quorum: A majority of the Commissioners or six (6) members must be present to constitute a quorum for purposes of convening a meeting and transacting the business of the Authority.

If a quorum is not present when the meeting is scheduled to commence, a majority of the Commissioners present may cancel the meeting, delay its commencement or meet as a Committee of the Commission for the purpose solely of discussion of issues. No proxy or absentee voting is allowed.

- H. Voting: Each member shall be entitled to one (1) vote upon any question before the Commission, provided that a quorum is then present. Voting upon any question shall be by voice vote or by show of hands of the Commissioners. If a Commissioner abstains on any vote, the abstention shall be reflected in the minutes of the meetings.

- I. Adjournment: A meeting may be adjourned to a time and place specified in the order of adjournment. A copy of the notice of adjournment shall be conspicuously posted on or near the door of the location where the meeting was held prior to adjournment.

- J. Interruption of Meetings: If a meeting is interrupted by the willful and disruptive behavior of any individual or group of

persons so as to render orderly conduct of the meeting unfeasible, the chair may order removal of the disorderly persons or may order the meeting room cleared and may continue the meeting after order is restored.

K. Changed Location of Meetings: The Commission may meet at locations within the County other than its regular meeting place if doing so would assist the Commission in performing its duties and it is otherwise in the Authority's best interest.

L. Meeting Cancellation: A notice of cancellation of a regular meeting shall be given to Commissioners by phone, fax or first class mail and posted in a location open and accessible to the public at least 24 hours before the meeting was scheduled to commence.

M. Public Comment: On any matter included in the agenda for action by the Commission, members of the public shall be allowed to address the Commission before action is taken. On any matter not listed on the agenda, but within the jurisdiction of the Commission, members of the public may address the Commission during public comment period.

The Chair may limit the time allowed for comment from members of the public before action is taken on an agenda item to a period of up to 10 (ten) minutes per agenda item and (2) two minutes per speaker. These limits may be waived by the Chair or by a vote of six Commissioners.

VIII. AGENDAS

A. Legal Requirements: The Brown Act requires that the agenda for each meeting must be posted in places accessible to the public at least 72 hours prior to the meeting and that action may be taken only on posted agenda items. Action may be taken on non-posted items as an exception only in the following instances:

1. Matters where the need to act arises after the deadline for posting the agenda and for which all Commissioners present or two-thirds (seven members) of the entire body have made such a determination; and/or

2. Emergency situations which arise when there is a threat of severe impairment to the Public Health and Safety.

Matters which are not on the posted agenda and which do not fall within one of the above exceptions may not be acted upon. Such matters may, however, be placed upon the posted agenda of a future meeting for possible action.

B. Agenda Format:

Each agenda shall include the type of meeting (regular or special), date, time and place of the meeting, items to be considered with a brief general description of the item of business to be considered.

1. Standing Reports:

- a. Report of the Executive Director, on items of interest to the Commission.
- b. Report of the Chair of the Commission on items of interest to the Commission.
- c. Report of the Secretary on items of interest to the Commission.
- d. Report of the City and County staff on items of interest to the Commission.
- e. Committee Reports on items of interest to the Commission.

2. Old Business: If an agenda item is not covered sufficiently during the allotted time, it may be scheduled under Old Business at a designated future meeting.

3. New Business: If a new item of business requires the attention of the Commission and does not fall within any of the standing reports, it may be scheduled under new business.

4. Public Comment: Each agenda shall include an item for any member of the public to comment on any matter within the jurisdiction of the Commission.

IX. ATTENDANCE

Members may be subject to removal from the Commission after having four (4) absences (excused or unexcused) within any twelve (12) month period. After four such absences, the appointing authority (City Council or Board of Supervisors) shall be notified that an appointment needs to be made to fill a vacancy.

X. CONFLICTS OF INTEREST

Commissioners are subject to the conflict of interest laws of the State of California and have adopted a Conflict of Interest Code as required by state law, which code is incorporated herein by this reference. If any member of the Commission believes he or she may have a conflict of interest on a matter, he or she must seek advice of the City Attorney or County Counsel before voting on such matter. No Commissioner shall vote or participate in any deliberation on a matter for which he or she has a conflict of interest.

XI. STAFF

The Executive Director is appointed by and serves at the pleasure of the Commission. The Executive Director shall be responsible for all the administrative, personnel, clerical and such other duties as may be necessary to assist the Commission in its work.

XII. MAINTENANCE OF RECORDS

Files containing Commission minutes, correspondence, tapes and records shall be maintained by the Staff in the Commission office. All documents, correspondences, minutes and records are made available to Commissioners and members of the public. These documents are public records.

Tapes of the Commission meetings shall not be removed from the Commission Office except upon subpoena by a body with power to issue such subpoena. Printed minutes are the official record of any meeting of the Commission and are kept in the care of the Commission

staff indefinitely. Tape recordings of Commission meetings are kept in the care of the Commission staff for a period of six months.

XIII. AMENDMENTS

These Bylaws may be amended by a two-thirds (2/3) vote or seven Commissioners present at any regular meeting of the Commission if notice of intention to amend the Bylaws, setting for the proposed amendment, has been sent to each member of the Commission not less than five (5) days in advance of the date set for consideration of amendments. Whenever an amendment is approved, it shall be added to these Bylaws in printed form.

Adopted: March 10, 1994

Amended: October 22, 1998

JOINT EXERCISE OF POWERS AGREEMENT
BETWEEN
COUNTY OF LOS ANGELES, CITY OF LOS ANGELES
CONTINUING THE LOS ANGELES HOMELESS SERVICES AUTHORITY

THIS AMENDED AND RESTATED JOINT EXERCISE OF POWERS AGREEMENT ("AGREEMENT"), is made this 28th day of February, 2001, by and between the County of Los Angeles, a body corporate and politic and political subdivision of the State of California (the "County"), and the City of Los Angeles, a municipal corporation of the State of California (the "City").

WITNESSETH:

WHEREAS, the parties did, as of the seventeenth day of December, 1993, make an agreement known as the Joint Exercise Of Powers Agreement Between County Of Los Angeles, City of Los Angeles, Creating An Agency To Be Known As The Los Angeles Services Authority (the "Initial Agreement", and

WHEREAS, the parties amended the Initial Agreement as of the twenty-eighth day of April, 1994, to change the name of the Agency to The Los Angeles Homeless Services Authority; and

WHEREAS, the term of the Initial Agreement was for an initial five year period, which could be extended year to year until terminated by either party; and

WHEREAS, the parties desire to extend the Initial Agreement on an indefinite basis until terminated by either party, and also desire that the Initial Agreement, as amended, be updated and revised and (for purposes of convenience) restated in certain respects;

NOW, THEREFORE, IT IS AGREED that the Initial Agreement (as heretofore amended) is amended and restated to read in its entirety as follows:

Section 1. Purpose.

This Amended and Restated Joint Exercise of Powers Agreement (hereinafter "Agreement") is made pursuant to the provisions of Article

continuing the Los Angeles Homeless Services Authority (hereinafter "the Authority"), by extending the term of the Initial Agreement indefinitely until terminated by the Parties, to expand options for designation of the Treasurer and Controller of the Authority, and to update, revise, and (for purposes of convenience) restate the Initial Agreement as provided herein. The Authority shall be a public entity separate and apart from the entities of the parties to this Agreement, which is capable of exercising independent powers, separate and apart from the entities of the parties to this Agreement, to coordinate the operation of existing services for the homeless which the parties operated separately prior to forming the Initial Agreement, and to design, fund and operate other homeless and related social services to assist those in the community who are eligible for those services. County and City each possess the powers necessary to implement and accomplish this Agreement. The purpose of this Agreement shall be accomplished and common powers exercised in the manner set forth in the Agreement. Nothing contained in this Agreement shall preclude City or County from establishing, maintaining or providing social programs or services to its residents as it deems proper and necessary.

Section 2. Term.

The initial five year term of this Agreement is extended on an indefinite basis until terminated by either or both Parties, as provided herein. At least every five years from the date this Agreement is executed, or at such earlier time or times as the Board of Commissioners of the Authority (herein "the Commissioners") deem appropriate, the Commissioners may review the continued viability of the Authority to carry out its intended purposes.

Section 3. Termination and Amendments.

(a) No termination or amendment shall be made which is contrary to any contract and/or grant agreement entered into by the Authority with the United States of America, or with the State of California, or any department, administration or agency of either, if such contract or grant agreement was previously approved by the County or City.

(b) Subject to the provisions of subsection (a), the Parties may terminate or amend this Agreement as follows:

(1) This Agreement may be amended on 30 days' written notice pursuant to Section 12 hereof, and approval by the Parties

(2) Either Party may terminate its participation in this Agreement by giving written notice, pursuant to Section 12 hereof, no later than 180 days prior to the effective date of termination. In the event the Agreement is

terminated, any property acquired by the Authority as a result of the Agreement, including but not limited to money, shall be divided and distributed to the Parties in proportion to the contributions made by or attributed to the Parties respecting the property to be distributed unless otherwise required by law or by a franchise, license, permit, contract or other prior action of the Authority.

(c) No addition to, or alteration of, the terms of this Agreement, whether by written or oral understanding of the parties, their officers, employees or agents, shall be valid or effective unless made in the form of a written amendment which is formally adopted and executed by the Parties in the same manner as this Agreement

(d) Additional separate political entities may become associated parties to this Agreement (the "associated parties") on such terms and conditions as the Parties may require, provided that the County and City consent and formal action approving such association is taken by the associated party's governing body. Associated parties shall have all the rights of the Parties hereto, except the right to terminate or amend this Agreement.

Section 4. The Authority.

(a). Creation of Authority.

Pursuant to the Act, there is hereby created a new, public entity, separate and apart from the Parties, to be known as the "Los Angeles Homeless Services Authority." The debts, liabilities and obligations of the Authority do not constitute debts, liabilities, or obligations of the Parties, or either of them, or of any associated party.

(b). Powers and Duties of the Authority.

The Authority shall have the powers common to the Parties to this Agreement to provide homeless programs and services and other related social services to assist those persons in the community who are eligible to receive those services. The Authority shall undertake such acts in furtherance of the programs and goals of County and City under this Agreement. The Authority is hereby authorized to do all acts necessary for the exercise of said common powers, including, but not limited to, any or all of the following: to make and enter into contracts; to employ agents, servants and employees; to acquire, construct, manage, maintain, operate and lease buildings, works or improvements; to acquire, hold or dispose of property within the County; to incur debts, liabilities or obligations, which shall not constitute debts, liabilities or obligations of any Party to this Agreement; to receive services and other forms of assistance from persons, firms, corporations and any governmental entity; and to sue and be sued in its

own name, except that in no event shall the Authority have the power to sue the Parties to this Agreement. The Authority may also solicit charitable contributions from private sources. Said powers shall be exercised in the manner provided in said Act and, except as expressly set forth herein, subject only to such restrictions upon the manner of exercising such powers as are imposed upon the City and County in the exercise of similar powers. The powers herein delegated to the Authority shall be exercised in accordance with the mode, manner and procedures of the City.

(c). The Commission.

(1). Appointees.

The Authority shall be governed by a Commission composed of ten (10) members. Five (5) Commissioners shall be appointed by the County Board of Supervisors ("Board"), and five (5) Commissioners shall be appointed by the Mayor and confirmed by the City Council ("Council"); provided however that if any of the City's appointees are members of the City Council, that appointment shall be concurred in only by the President of the Council. Of the five (5) City appointees, one member shall be appointed to represent the business interests in the downtown area. The Parties find and declare that the City downtown business appointee is intended to represent and further the interest of downtown businesses and that such representation and furtherance will ultimately serve the public interest and constitutes the public generally within the meaning of Government Code Section 87103. Commissioners shall serve at the pleasure of their respective appointing powers and may include at least one (1) elected official from each appointing power, which official may designate a representative to serve on his or her behalf.

(2). Terms.

All terms shall begin on appointment and shall be for three years, unless extended by the appointing powers.

(3). Successors and Vacancies.

Each Commissioner shall hold membership on the Commission during the term for which the Commissioner was appointed and until the Commissioner's successor is appointed, except that any Commissioner may be removed by the appointing party. In the case of a vacancy in membership on the Commission, the same shall be promptly filled by appointment thereto by the same party that made the original appointment. An appointment to fill a vacancy

occurring during an unexpired term shall be for the period of the unexpired term. The composition of the Commission may be amended from time to time by County and City to accommodate associated parties pursuant to Section 3(d) hereof

(d). Regular Meetings.

The Commission shall provide for its regular, adjourned regular, and special meetings; provided, however, that it shall hold at least one regular meeting in each month of the year unless there is an unforeseen emergency or a quorum cannot be present, and such further meetings as may be necessary to conduct the business of the Authority. The dates upon which and the hour and place at which any regular meeting shall be held shall be fixed by resolution and a copy of such resolution shall be filed with County and City. At least seventy two hours prior to each Commission meeting, notice of said meeting shall be sent to each of the Parties.

(1) Ralph M. Brown Act.

The Commission shall adopt rules for conducting its meetings and other business. All meetings of the Commission, including without limitation regular, adjourned regular and special meetings, shall be called, noticed, held and conducted in accordance with the provisions of applicable state law, including the Ralph M. Brown Act (commencing with Section 54950 of the California Government Code.)

(2) Minutes.

The Commission shall keep minutes of all regular, adjourned regular and special meetings, and shall, as soon as possible after each meeting, cause a copy of the minutes to be forwarded to each Commissioner and to the Parties and associated parties, according to the provisions of Section 12 hereof.

(3) Quorum.

A majority vote of the total membership of the Commission, not counting unfilled seats, shall be necessary for the transaction of business or for the approval of any matter, except for adjournment of a meeting which shall only require a majority vote of those present. Each member shall have one vote. No proxy or absentee voting shall be permitted.

(e). Officers

The Commission shall elect a chairperson and a vice chairperson from among its members at the first meeting held in each fiscal year.

In the event that the chairperson or vice chairperson so elected ceases to be a Commissioner, the resulting vacancy shall be filled at the next regular meeting of the Commission held after such vacancy occurs or at a special meeting called for that purpose. In the absence or inability of the chairperson to act, the vice chairperson shall act as chairperson. The chairperson, or in the chairperson's absence, the vice chairperson, shall preside at and conduct all Commission meetings.

(f). Attorney

The County Counsel and the City Attorney shall be and act as Attorney for the Authority. In the event both are precluded from acting because of a conflict of interest or other legal impediment, the Commission may employ independent counsel with the consent of the County and City, and provided funds are available in the Authority's budget and are appropriated by the Authority for such purpose.

(g). Advisory Board

The Authority may establish an Advisory Board (hereinafter "the Advisory Board") whose membership shall be determined by the Commission. The Advisory Board may adopt by-laws which shall be subject to the Commission's approval. The role of the Advisory Board is to advise the Commission on matters related to policy and planning for any of the purposes for which the Authority was formed. As such, the Advisory Board is charged with the following responsibilities: to provide legislative updates and public policy reviews to the Commission, to advise the Commission regarding standards and programs, to facilitate collaboration and communication between agencies serving the homeless, and to make recommendations to the Commission regarding homeless policies, programs and services. In carrying out these responsibilities, any such recommendations are advisory.

(h). Budget

The Commission shall annually, on or before the first day of February of each year, submit a proposed budget to the Parties. The proposed budget shall show each of the purposes for which the Authority will need money and the estimated amount of money that will be needed for each such purpose for the ensuing fiscal year. Each Party shall review the proposed budget and may make recommendations to the Commission for its final adoption.

Section 5. Personnel

The Authority may employ an Executive Director, Chief Financial Officer, and such other officers or employees as the Authority may deem necessary to carry out any of its powers, upon such terms and conditions as the Authority may require, including the retaining of professional and technical assistance, provided that adequate funds are available in the Authority's budget and are appropriated by the Authority therefor. The Authority may fix and pay the compensation of its officers and employees. The officers and employees of the Authority shall not be deemed to be officers or employees of the City or County.

Section 6. Executive Director

The Executive Director shall act as the general manager of the Authority to direct the day-to-day operations of the Authority. The Executive Director shall not concurrently be an employee of any of the parties or associated parties to this Agreement. The Executive Director shall serve at the will of the Commission and be subject to its policies, rules, regulations and instructions. The Executive Director shall have the powers delegated and assigned by the Commission.

Section 7. Treasurer and Auditor/Controller

Subject to the restrictions contained in Sections 6505.6 of the California Government Code, the Authority may appoint its Chief Financial Officer to be the Authority's Treasurer and/or Auditor/Controller. If so appointed, the Chief Financial Officer shall comply with the duties and responsibilities of the office or offices as set forthwith in subdivisions (a) to (d) inclusive, of Section 6505.5.

Until such time as the Chief Financial Officer is appointed as the Authority's Treasurer and/or Auditor/Controller, and the funds of the Authority in County accounts are transferred to the Authority, the Auditor-Controller and Treasurer of the County will continue in their capacities to assume these responsibilities.

Section 8. Accounts and Reports

The books and records of the Authority in the hands of the Chief Financial Officer shall be open to inspection at all reasonable times by representatives of County and City. The Chief Financial Officer shall make a complete written report of all the Authority's Financial activities for each fiscal year within 180 days after the fiscal year closes, and shall provide such report to

County and City. City and/or County may conduct an independent financial and management report at its own expense.

Once the Authority appoints the Chief Financial Officer to be the Authority's Treasurer and/or Auditor-Controller and the funds of the Authority in County accounts are transferred to the Authority, the County Auditor-Controller shall conduct a quarterly financial review of the Authority's accounts and records during the succeeding twelve months and a semi-annual review during the second and third year. Such reports of these reviews shall be filed with the County and City.

The Chief Financial Officer shall cause an annual independent audit of the accounts and records of the Authority and records to be made by a certified public accountant or firm of certified public accountants in accordance with Government Code Section 6505. Such audits shall be filed with County and City and shall be made available to the public.

Section 9. Funds.

In the event the Authority designates its Chief Financial officer to fill the functions of Treasurer and/or Auditor/Controller, the Chief Financial Officer shall:

(a) Establish and maintain such funds and accounts as may be required by standard accounting practice or by any provisions of any resolution of the Authority, including a separate account for receipt and disbursement of contributions from any source.

(b) Receive and receipt for all money of the Authority and place it in the proper account with the treasury of the Authority.

(c) Be responsible, upon his or her official bond, for the safekeeping and disbursement of all Authority funds so held by him or her.

(d) Be responsible for the deposit of all money belonging to or in the custody of the Authority, as referred by California Government Code Section 53635.

(e) Be responsible for the investment of surplus funds of the Authority not required for the immediate needs of the Authority, in accordance with the investment policy adopted annually by the Commission of the Authority and then in effect and Government Code Section 53601 and 53635.

(f) Pay, when due, out of money of the Authority held by him or her, all sums payable on outstanding bonds of the Authority (if any).

(g) Pay any other sums due from the Authority, or any portion thereof, as determined by the Commission and then in effect.

Section 10. Assistance To Authority.

The Parties, except as prohibited by law and this Agreement, may at any time make contributions from their treasuries or other sources to the Authority for the purposes set forth herein, may make advances of public funds for such purposes, and may use their personnel, equipment or property in lieu of other contributions or advances. Such sums shall be paid to and disbursed by the Authority. The method and manner of such payment, disbursement and possible repayment shall be determined by the Commission.

Section 11. Contributions By The Parties.

(a). Annual Contributions.

Each Party agrees to cooperate with the Authority to determine which program services and program and administrative funds will be made available to the Authority in each fiscal year. In order to further the purposes set forth in this Agreement for each fiscal year that this Agreement is in effect, each Party shall contribute to the Authority as follows:

1) Program Funds

The full amount of the Emergency Shelter Grant (ESG) program funds as allocated to the City and County annually by the U.S. Department of Housing and Urban Development, or any successor grant program funds serving essentially the same purposes. Either Party may contribute additional program funds as deemed appropriate for the construction and/or operation of homeless facilities and programs.

2) Administrative Funds

Each Party shall contribute funds annually towards the Authority's administrative overhead to administer homeless programs in the City and County under the Supportive Housing Program, Emergency Services Grant Program, Los Angeles Homeless Initiative Program, and Emergency Food and Shelter Program grants. Annual Contributions by each Party shall initially be determined by establishing an administrative overhead base for Fiscal Year 2000-2001 as set forth in subsections (a) and (b) below. The Authority may request

adjustments to each Party's administrative overhead base in subsequent budget years in accordance with subsection (c).

a) The County of Los Angeles shall contribute up to \$912,000 for Fiscal Year 2000-2001. This contribution will include \$556,000 from the General Fund with up to \$40,000 allocated for the provision of legal counsel to the Authority, and the amount of ESG administrative funds allocated to the County by HUD. The balance and source of funds will be determined by the County.

b) The City of Los Angeles shall contribute up to \$1,166,570 for Fiscal Year 2000-2001. The contribution will include the amount of ESG administrative funds allocated to the City by HUD.

c) At its discretion, either Party may contribute additional administrative funds to the Authority as deemed appropriate. The Authority may also request either Party to contribute additional administrative funds annually by submitting a proposed budget to each Party in accordance with Section 4 (h) of the Agreement. The proposed budget shall show each of the purposes for the additional administrative funds and estimated amount for each purpose. Each Party shall review the proposed budget and present final funding recommendations for adoption by the governing body of each Party. The annual approved budget by each Party shall constitute the combined approved budget of the Authority for the ensuing fiscal year.

(b). Unavailability of Grant Funds for Homeless Programs

In the event that grant funds for homeless programs or services are no longer available to either Party, this contribution obligation shall cease. In the event this obligation ceases, either Party may exercise its right to withdraw or terminate pursuant to Section 3 hereof.

(c). Use of Contributed Funds

The contribution of the City shall be used to fund services only within the City. The contribution of the County may be used to fund services within both the City and Countywide, consistent with grant restrictions. The Authority shall comply with all Federal statutory and legal requirements in respect to all Federal grant funds contributed by each party.

The intent of the Parties is that the homeless be served in any location in the County where service is available. The County agrees, insofar as programs administered by the Authority are concerned, not to unilaterally reduce its level of effort in the City relative to its efforts elsewhere in the County. In

addition, the Authority shall ensure that homeless needs identified in urban County areas are given due consideration for funding based upon the needs and priorities established in the Consolidated Planning process.

Section 12. Notices.

Notices required or permitted hereunder shall be sufficiently given if made in writing and delivered either personally or by registered or certified mail, postage prepaid, to the persons and entities listed herein at the following addresses, or to such other address as may be designated to the Authority for formal notice:

(a) Los Angeles Homeless Services Authority:

Executive Director,
Los Angeles Homeless Services Authority
548 South Spring Street, Suite 400
Los Angeles, California 90013

(b) County of Los Angeles:

Director,
Los Angeles County Department of Community
And Senior Services
3175 West Sixth Street
Los Angeles, California 90020

(c) City of Los Angeles:

General Manager,
City of Los Angeles Community Development
Department
215 West Sixth Street
Los Angeles, California 90014

Section 13. Other Obligations.

The responsibilities and obligations of each Party to this Agreement shall be solely as provided in this Agreement, or as may be provided in supplemental agreements or amendments executed by the Parties.

Section 14. Severability

Should any part, term, portion or provision of this Agreement, or the application thereof to any person or circumstance, be held to be illegal or in conflict with any law of the State of California, or otherwise be rendered unenforceable or ineffectual, it shall be deemed severable, and the remainder of this Agreement or the application thereof to other persons or circumstances shall continue to constitute the agreement the Parties intended to enter into in the first instance.

Section 15. Miscellaneous

(a). Section Headings

The section headings herein are for convenience only and are not to be construed as modifying or governing or in any manner affecting the scope, meaning or intent of the provisions or language of this Agreement.

(b). Laws Of California

This Agreement is made in the State of California under the Constitution and laws of such State, and shall be construed and enforced in accordance with the laws of California.

(c). Fiscal Year

For the purposes of this Agreement, the "fiscal year" shall mean the period from July 1 of each year to and including the following June 30.

(d). Consent Not Unreasonably Withheld

Whenever in this Agreement any consent or approval is required the same shall not be unreasonably withheld.

Section 16. Successors

This Agreement shall be binding upon and shall inure to the benefit of the successors of the Parties hereto.

(c). Fiscal Year.

For the purposes of this Agreement, the "fiscal year" shall mean the period from July 1 of each year to and including the following June 30.

(d) Consent Not Unreasonably Withheld.

Whenever in this Agreement any consent or approval is required the same shall not be unreasonably withheld.

Section 16. Successors.

This Agreement shall be binding upon and shall inure to the benefit of the successors of the Parties hereto.

IN WITNESS WHEREOF, the parties hereto have caused this Agreement to be executed and attested by their proper officers hereunto duly authorized, their official seals to be hereto affixed as of the date first herein above written.

DATE: FEB 28 2001
ATTEST: VIOLET VARONA-LUKENS
EXECUTIVE OFFICER -
CLERK OF THE BOARD OF SUPERVISORS
By: [Signature] Deputy
Clerk of the Board

COUNTY OF LOS ANGELES

By: [Signature]
Mayor of the Board

APPROVED AS TO FORM:

LLOYD W. PELLMAN,
County Counsel



ADOPTED
BOARD OF SUPERVISORS
COUNTY OF LOS ANGELES

22

FEB 13 2001

By: [Signature]
Principal Deputy County Counsel

[Signature]
VIOLET VARONA-LUKENS
EXECUTIVE OFFICER

DATE: 2-23-01

CITY OF LOS ANGELES

ATTEST:



By: [Signature]
City clerk

By: [Signature]
General Manager, Community
Development Department

APPROVED AS TO FORM:

JAMES K. HAHN,
City Attorney

By: [Signature]
Senior Assistant City Attorney



Los Angeles Homeless Services Authority

a joint powers authority of the city & county of los angeles

The Los Angeles Homeless Continuum of Care Coordinating Council Charter Updated March 2014

Background

The Los Angeles Homeless Continuum of Care (LA CoC) Coordinating Council was established in 2009 by Mike Arnold, Executive Director of the Los Angeles Homeless Services Authority (LAHSA) to enhance and empower local community participation in the grant process for McKinney Vento Homeless Assistance Act funding throughout the Los Angeles CoC. Prior to the establishment of the Coordinating Council, the McKinney Vento award process was overseen by Housing Authorities and LAHSA with limited community participation and input.




Governance

The Council is comprised of fourteen members and fourteen alternates, including ten members elected by Service Planning Areas (SPA) and sub-SPA regions and four members representing homeless subpopulations who are elected by the SPA and sub-SPA members.

Table 1: Coordinating Council Membership
SPA 1
SPA 2
SPA 3
SPA 4 - Hollywood
SPA 4 - East LA
SPA 4 - Skid Row
SPA 5
SPA 6
SPA 7
SPA 8
Homeless - Families/youth
Homeless – Domestic Violence
Homeless – Chronic
Homeless - Veterans

SPA and sub-SPA representatives are first elected as alternates to Coordinating Council. Elections occur at the SPA and sub-SPA level meetings that take place during the first quarter of every year. Alternates should attend monthly and special Coordinating Council meetings and are encouraged to participate in discussion, but do not have voting authority. Once an alternate has served three quarters they automatically become the member for that region beginning the January 1st following their election. Members serve one year on the Coordinating Council and then are replaced by the alternate behind them, thus creating a consistent rotation of leadership.

Table 2: Coordinating Council Election Cycle for SPA and sub-SPA representatives

2014	Member A represents SPA on Coordinating Council	First quarter Alternate B elected and serves as alternate on the Coordinating Council
2015	Alternate B become SPA Member B representing SPA on Coordinating Council	First quarter Alternate C elected and serves as alternate on the Coordinating Council
2016	Alternate C becomes SPA Member C representing SPA on Coordinating Council	First quarter Alternate D elected and serves as alternate on the Coordinating Council
		

The Coordinating Council does not have term limits. A member must be replaced by the alternate behind them, but there is no prohibition on that member running for the incoming alternate position. Alternates may be asked by the member to assume voting authority for an agenda item if the member has a conflict of interest. Once the item related to the conflict of interest has been voted on the member thus resumes voting authority.

Special elections are held to fill vacancies as they occur.

Four of the fourteen members are individuals who are currently or have in the past experienced homelessness. These four seats are elected based on achieving representation of homeless sub-populations. There are four seats: 1) Homeless – Families/Youth, 2) Homeless – Domestic Violence, 3) Homeless – Chronic, and 4) Homeless – Veteran. Applicants for these seats submit applications explaining their qualifications to represent these sub-populations. Applications are vetted and finalists are interviewed by a subcommittee of the Coordinating Council who recommends appointment to these seats. The recommendations are then voted on by the full Coordinating Council. These members can submit applications for these seats at SPA and sub-SPA level meetings or be nominated by existing Coordinating Council members. These seats also have the alternate and member structure described above that creates a consistent rotation of leadership.

During the first meeting of the year the Coordinating Council elects one member to serve as chair of the Council. The Council is staffed by LAHSA Policy and Planning and Programs departments. The Coordinating Council chair worked with LAHSA Policy and Planning and Programs staff to set meeting agendas and facilitate Coordinating Council meetings.

Job Description

While Coordinating Council members and alternates are elected from various geographic areas and often represent experience with different program types it is their job to represent the Continuum as a whole. This includes voting based on what is best for all parts of Los Angeles County, what programs are going to have the greatest impact on reducing homelessness in Los Angeles County, and creating the most competitive NOFA application possible based on HUD's stated priorities and guidance.

Originally, the Coordinating Council was responsible for the scoring of all new project proposals and developed the ranking directly. However, the time requirements and training needed to conduct the reviews was determined to be too onerous for Council members. To address this issue, LAHSA has convened a team of community stakeholders specializing in HUD determined priorities of funding, currently permanent supportive

housing to score project applicants. The scores are then presented to the Coordinating Council for final review. Each new project submitted for consideration is discussed and vetted by the Coordinating Council. The Coordinating Council will either adopt or adjust the scoring team's recommendations to reflect Continuum of Care goals and objectives. The Coordinating Council is also responsible for setting funding priorities for renewal projects. The final recommendations are presented to the LAHSA Commission for consideration and approval.

The Coordinating Council's primary functions include:

- Attend SPA and sub-SPA level quarterly meetings to report on Coordinating Council priorities and actions, as well as understand SPA and sub-SPA level opportunities and challenges
- Review and advise the LAHSA Commission on the ranking and recommendations for new and renewal project awards submitted for funding consideration in the annual HUD Homeless SuperNOFA competition in the LA Continuum of Care
- Represent the Continuum of Care in its entirety to ensure that the most effective, efficient and fundable projects are submitted with the annual SuperNOFA Homeless Assistance application to HUD
- Advise LAHSA and its Commission on Continuum of Care priorities and needs
- Review Funding Principles annually
- Liaison between LAHSA and local community
- Contribute to development and implementation of the community planning process

Coordinating Council members and alternates must be available to attend monthly Coordinating Council meetings and should anticipate **5 to 10 hours per month of work** reviewing or drafting documents and/or participating in subcommittees or special Coordinating Council meetings outside of regular meetings. Coordinating Council members and alternates are highly encouraged to attend meetings in person versus over the phone. Coordinating Council meetings take place the second Wednesday of every month from 2:00pm to 4:00pm at LAHSA in downtown Los Angeles.

Per HEARTH Act regulations, LAHSA is in the process of further refining the roles and responsibilities of the Coordinating Council in relation to the LAHSA Commission. As such, the role of the Coordinating Council is expected to further evolve and change over the next year.



Los Angeles Homeless Services Authority

a joint powers authority of the city & county of los angeles

LOS ANGELES CONTINUUM OF CARE

2015 Coordinating Council Committee Members and Alternates

Service Planning Area (SPA) /Region	Primary	Alternate
SPA 1 Antelope Valley	Patti Rivetti (661) 642-2758 Homeless Solutions Access Center privetti@avdvc.org	Diane Grooms (661) 435-9743 Valley Oasis dvgrooms@gmail.com
SPA 2 San Fernando Valley	Kris Freed (818) 982-4091 Los Angeles Family Housing kfreed@lafh.org	Bonnie Roth (818) 901-4836 SFV Community Mental Health Center broth@sfvcmhc.org
SPA 3 San Gabriel Valley	Jan Cicco (909) 620-2571 City of Pomona Jan_cicco@ci.pomona.ca.us	Lisa Cooper (626) 277-5231 Volunteers of America of Los Angeles lcooper@voala.org
SPA 4 Metro West (Hollywood)	Antquan Washington (714) 276-5998 Broken Hearts Ministry Antquan@brokenheartsmintistry.org	Jesus Siordia (323) 461-3131 x222 Covenant House jfsiordia@covca.org
SPA 4 Metro East (ELA/Boyle Heights)	Raquel Roman (323) 704-5002 Proyecto Pastoral roman@proyectopastoral.org	Andrea Marchetti (323) 260-8035 x106 Jovenes, Inc. amarchetti@jovenes.org
SPA 4 Metro Downtown (Central/Skid Row)	Herb Smith (213) 689-2138 Los Angeles Mission hsmith@lamission.net	Hazel Lopez (213) 488-9559 x114 LAMP Community hazel@lampcommunity.org
SPA 5 West Los Angeles	Va Lecia Adams (310) 396-6468 x308 St. Joseph Center vadams@stjosephctr.org	Christine Mirasy-Glasco (310) 458-7779 x202 Upward Bound House cglasco@upwardboundhouse.org
SPA 6 South Los Angeles	Veronica Lewis (323) 948-0414 Special Service for Groups - HOPICS vlewis@ssgmain.org	Kirk Tyler (323) 743-5215 Weingart Center for the Homeless ktyler@figtreecommunity.org
SPA 7 East Los Angeles	Steve Lytle (323) 263-1064 The Salvation Army Steve.lytle@usw.salvationarmy.org	Vanessa Sedano The Whole Child vsedano@thewholechild.info
SPA 8 South Bay/Harbor	Tahia Hayslet (310) 831-0603 x223 Harbor Interfaith Services thayslet@harborinterfaith.org	Elizabeth Eastlund (424) 264-0630 Rainbow Services eeastlund@rainbowservicesdv.org



Los Angeles Homeless Services Authority

a joint powers authority of the city & county of los angeles

Ad Hoc Continuum of Care Governance Committee

Updated As of August 13, 2015

LAHSA Commissioners

- Larry Adamson, Midnight Mission
- Elise Buik, United Way
- Rabbi Noah Farkas, Valley Beth Shalom

Los Angeles Continuum of Care Coordinating Council

- Va Lecia Adams, St. Joseph
- Veronica Lewis, SSG
- Herb Smith, LA Mission

City of Los Angeles

- Greg Spiegel, City of Los Angeles

County of Los Angeles

- Phil Ansel, DPSS

Law Enforcement

- Geoffrey Deedrick, Sheriff Department

Housing Authority

- Carlos Van Natter, HACLA

Technical Assistance (Non-member)

- Matt White, Abt Associates

Los Angeles/Orange County Homeless Management Information System (LA/OC HMIS)

Governance Charter

Draft As of 10/30/2015

1. Introduction

1.1 Purpose

The purpose of this governance charter is to outline the primary responsibilities and delegated authority of the HMIS Lead for the management of the LA/OC Homeless Management Information System (LA/OC HMIS).

1.2 Background

The Los Angeles Continuum of Care (CoC) operates the LA/OC HMIS, a HUD-mandated information technology system, designed to capture client-level information over time, on the characteristics and service needs of homeless persons. Client data is maintained on a central server, which will contain all client information in an encrypted state. HMIS integrates data from all homeless service providers and organizations in the community and captures basic descriptive information on every person served. Participation in the LA/OC HMIS allows organizations to share information with other Contributing HMIS Organizations (CHO) to create a more coordinated and effective delivery system.

The LA/OC HMIS is the secured electronic database for the Los Angeles and Orange Counties and is a valuable resource for local communities. The LA/OC HMIS Collaborative consists of four separate continuums of care (CoC): Los Angeles City and County; Santa Ana/Anaheim/Orange County; Glendale; and Pasadena.

The goal of the LA/OC HMIS Collaborative is to provide a comprehensive case management system to advance the provision of quality services for homeless persons, improve data collection, and promote more responsive policies to end homelessness in Los Angeles and Orange Counties.

2. Responsibilities of the Los Angeles Continuum of Care

The Los Angeles CoC shall:

- Designate a single HMIS for its geographic area.
- Designate the HMIS Lead to manage the Continuum's HMIS.
- Review and update annually the HMIS Governance Charter.
- Review, revise, and approve a privacy plan, security plan, and data quality plan for the HMIS.
- Ensure consistent participation of recipients and subrecipients in the HMIS.
- Ensure the HMIS is administered in compliance with requirements prescribed by HUD.

3. General Understanding

3.1 HMIS System

The LA/OC HMIS Collaborative designates Adystech Engenuity System as the official HMIS for its geographic area.

3.2 HMIS Lead

The Los Angeles CoC functions as the HMIS Lead to operate the Los Angeles CoC's HMIS.

4. Responsibilities of the HMIS Lead

The HMIS Lead shall:

- Oversee the operation and management of the HMIS.

- Ensure the vendor's software system maintains timely compliance with all Data and Technical Standards.
- Ensure system integrity and availability.
- Develop and maintain HMIS Policies and Procedures in accordance with HUD requirements and notices.
- Develop and maintain a privacy plan, security plan, and data quality plan for the HMIS in accordance with HUD requirements.
- Monitor CHO compliance with security, privacy, and confidentiality policies.
- Provide technical support to each CHO.
- Ensure required basic training is available and accessible on a regular basis to CHO.
- Ensure HMIS, within reasonable development timeframes, is capable of producing all HUD required reports, including data quality and completeness monitoring reports.

5. HMIS Technical Privacy, Security, and Data Quality Standards

5.1 Compliance with HUD HMIS Standards

Technical Requirements

HMIS is operated in compliance with the 2010 HUD HMIS Data and Technical Standards and other standards set by Federal and State programs that require HMIS participation. The HMIS Lead and Adsystem are jointly responsible for ensuring compliance with these technical standards.

Privacy and Security Requirements

At a minimum, the HMIS Lead and each CHO will comply with the Security Policies and Procedures, HMIS Client Consent to Provide and Disclose Information, HMIS User Agreement, and HMIS Organization Agreement included in the LA/OC HMIS Policies and Procedures.

In addition, each CHO will comply with any Federal, State, and local laws requiring additional confidentiality protections, including but not limited to:

- Health Insurance Portability and Accountability Act (HIPAA)
- Confidentiality of Alcohol and Drug Abuse Patient Records Rule
- Violence Against Women and Department of Justice Reauthorization Act. Victim service providers are exempted from entering data directly into a CoC's HMIS because of privacy and confidentiality considerations. While they may be exempt from direct client-level data entry into HMIS, victim service providers still must keep required data in a comparable database.

Data Quality Requirements

The HMIS Lead and each CHO will comply with the Data Policies and Procedures included in the LA/OC HMIS Policies and Procedures to ensure completeness, accuracy, and consistency of the data in HMIS. The HMIS is capable of producing reports required by HUD to assist the Los Angeles CoC in monitoring data quality.

5.2 LA/OC HMIS Policies and Procedures

HMIS operates within the framework of agreements, policies, and procedures that have been developed and approved by the LA/OC HMIS Collaborative. The agreements, policies and procedures include but are not limited to the LA/OC HMIS Policies and Procedures, HMIS Client Consent to Provide and Disclose Information, HMIS User Agreement, HMIS Organization Agreement, and Privacy Notice. The LA/OC HMIS Collaborative will review and approve the policies and procedures on an annual basis to comply with HUD HMIS Standards.

Southern California Regional HMIS Collaborative

Memorandum of Understanding

THIS MEMORANDUM OF UNDERSTANDING (MOU) is made this FIRST day of April 2015, by and between the City of Glendale and the City of Pasadena, each a municipal corporation of the State of California, the Los Angeles Homeless Services Authority, a Joint Powers Authority of the City and County of Los Angeles, and 2-1-1 Orange County, a non-profit organization.

WITNESSETH:

WHEREAS, the Congress of the United States of America, in enacting H.R. 5482, the Departments of Veterans Affairs and Housing and Urban Development (HUD), and Independent Agencies Appropriations Act, 2001, amended subsection (a) of SEC. 226. Section 423 of the Stewart B. McKinney Homeless Assistance Act to include (7) Management Information System funding; and

WHEREAS, the United States Congress, in accepting Conference Report 106-988, indicated that "local jurisdictions should be collecting an array of data on homelessness in order to prevent duplicate counting of homeless persons and to analyze their patterns of use of assistance, including how they enter and exit the homeless assistance system and the effectiveness of the systems. HUD is directed to take the lead in working with communities toward this end and to analyze jurisdictional data within three years"; and

WHEREAS, HUD has since directed the programs it funds to develop a local Homeless Management Information System (HMIS) to collect and report data on the usage of homeless services; and

WHEREAS, HUD further encouraged local communities to determine their own best way to implement such a system; and

WHEREAS, the entities responsible for Continuum of Care planning for homeless programs in the Cities of Pasadena, Glendale, and Los Angeles, the balance of the County of Los Angeles, and Orange County have together planned for this system since December, 2001;

NOW, THEREFORE, IT IS AGREED that the participants in this collaborative wish to affirm their commitment to continue to work together in this Memorandum of Understanding as follows:

I. Background

The Southern California Regional Homeless Management Information System (HMIS) Collaborative (the "SCR Collaborative") is comprised of four HUD Continuum of Care grantees: the Cities of Glendale, and Pasadena, the Los Angeles Homeless Services Authority (LAHSA), and 2-1-1 Orange County. The SCR Collaborative itself is not a legal entity, but refers to the commitments and expectations of its individual members, each of whom will be responsible for enforcing the terms and conditions herein. The SCR Collaborative has implemented a web-based Homeless Management Information System that will permit the sharing of client level

data across jurisdictions and the aggregating of data on a regional and sub regional basis. Glendale, Pasadena, LAHSA, and 2-1-1 Orange County share a single database.

II. Terms and Definitions

Project Description: The Southern California Regional Homeless Management Information System (HMIS) Collaborative, formally referred to as the Los Angeles/Orange County Collaborative (LA/OC Collaborative), hereafter referred to as the SCR Collaborative.

Collaborative Participants ("Participants"): These are the Homeless Continuum of Care coordinating bodies that desire to implement an HMIS as mandated by the HUD: City of Glendale, City of Pasadena, Los Angeles Homeless Services Authority, and 2-1-1 Orange County.

Southern California Regional HMIS Steering Committee: Includes Collaborative Participants 2-1-1 Los Angeles and the OC Community Resources.

III. Purpose

The Participants individually agree to enter into contracts with Adsystech to provide a Homeless Management Information System (HMIS) software spanning four Continuum of Care systems. The Participants individually agree to maintain a regional HMIS that allows client-level data sharing, reporting coordination, and collaboration with system management processes. This agreement will articulate certain Participant responsibilities to ensure the timely execution of contracts, implementation of the software and management of each CoC's HMIS.

IV. Guiding Principles

The Collaborative exists to improve the coordination and planning for homeless services in the counties of Los Angeles, and Orange, facilitate the delivery of housing and services to homeless persons, and evaluate the effectiveness of the homeless delivery system in moving people from homelessness to stability in permanent housing.

Vision

The Southern California Regional Homeless Management Information System (SCR HMIS) Collaborative is dedicated to providing the best possible, highest quality regional Homeless Management Information System (HMIS) to enhance the delivery of services for persons experiencing homelessness. Specifically, the HMIS will

- Facilitate the coordination of service delivery for homeless persons,
- Enable agencies to track referrals and services provided, report outcomes, and manage client data using accessible, user-friendly and secured technology; and
- Enhance the ability of policy makers and advocates to gauge the extent of homelessness and plan services appropriately throughout Los Angeles County and Orange County.

Mission Statement

The SCR HMIS Collaborative will use HMIS to advance the provision of quality services for homeless persons, improve data collection, and promote more responsive policies to end homelessness throughout Southern California.

V. Vendor Contracts**A. Vendor Selection**

Having followed a community-based planning process to gather recommendations, the Participants released a joint Request for Proposals to select an HMIS vendor. A review committee comprised of HMIS Steering Committee members reviewed and rated proposals, leading to a recommended vendor, Adsystech, Inc. Participant representatives are responsible for obtaining the appropriate approvals from their respective decision-making bodies in order to maintain contracts with Adsystech, Inc.

B. Vendor Contracts

The Participants will maintain individual contracts with Adsystech.

VI. Project Management and Oversight**A. All Participants agree to meet the following project management requirements:**

1. Designate a HMIS Collaborative Working Group Lead to contact regarding project management issues;
2. Designate a HMIS Collaborative Working Group Lead to serve on the SCR HMIS Steering Committee for the term of this MOU;
3. Meet their financial obligations to Adsystech in accordance with their respective contracts;
4. Ensure their participating agencies and users meet Collaborative-approved training standards prior to obtaining system access;
5. Jointly create and manage HMIS policies and procedures;
6. Maintain a process to hear and address issues from users under its domain;
7. In situations where users operate programs in multiple Continuum of Care systems, the Participants responsible for those systems agree to work jointly to address problems and concerns.
8. Requests for data for any regional or system wide-reporting will be submitted via email to the HMIS Collaborative Working Group Lead. Requests must be approved or denied within (10) business days of receipt. Data used for such purpose will only be at the aggregate level and at no time will any confidential client information be disclosed.

B. Project Oversight

The SCR HMIS Steering Committee will be responsible for overseeing the coordinated implementation of HMIS in Los Angeles and Orange Counties. The SCR HMIS Steering Committee will meet at least quarterly to review the progress of implementation, identify and resolve problems, to update policies and procedures, and to review reports from Participants, as needed.

The SCR HMIS Steering Committee will utilize Working Groups to advise the Committee on specific matters related to the implementation and operation of HMIS.

The Steering Committee may also establish ad hoc and other committees as needed.

Likely ad hoc steering committees may include a Program and Policy Committee to manage processes for regional reporting, compliance with revised HMIS Data and

Technical Standards, and HMIS functionality changes and updates. Regional reporting goals will include a regional AHAR (Annual Homeless Assessment Report) regional client served summary reports, and regional analysis on program effectiveness.

VII. Term of Agreement

This agreement will be in force one year from the date of execution, and may be renewed for two additional one-year terms at the discretion of the Participants.

VIII. Amendments and Modifications

Any amendments or modifications to the Agreement must be in writing, and shall be effective only if executed by all parties.

IX. Termination

Any participant to this agreement may terminate their participation following 30 days written notice to the remaining Collaborative Participants.

X. Severability

Notwithstanding the termination of any Participant, the terms of the agreement shall remain in effect for all other signers.

IN WITNESS WHEREOF, the parties hereto have caused this Agreement to be executed and attested to by their proper officers hereunto duly authorized, as of the date first herein above written.

LA/OC HMIS Collaborative

Memorandum of Understanding

City of Glendale

2-1-1 Orange County

Date: 11-5-2015

Date: 11-5-2015

By: [Signature]

By: [Signature]

Title: Community Serv. Mgr.

Title: Director, Data & Technology

Print Name: Ivet Samuels

Print Name: Amber Killinger

City of Pasadena

Los Angeles Homeless Services
Authority

Date: 11/6/15

Date: 11/6/15

By: [Signature]

By: [Signature] - Director of Programs

Title: Project Planner

Title: Executive Director (signing authority for Peter Lyen)

Print Name: Anne Lansing

Print Name: Chris Collardillo

Applicant: Los Angeles Homeless Services Authority CA-600-CoC

Project: FY 2015 CoC Application

07. HMIS Policy and Procedures Manual

1. Page 2-8: HMIS Policies and Procedures Contacts and Background
2. Page 9-11: LA/OC HMIS Collaborative Lead Roles and Responsibilities
3. Page 12- 52: HMIS Policies and Procedures- Implementation Processes and Agreements
4. Page 53-57: Southern California Regional HMIS Collaborative MOU

Homeless Management Information System (HMIS) Policies and Procedures

Los Angeles/Orange County HMIS Collaborative

Continuum Of Care Lead Entities:
City Of Glendale
City Of Pasadena
Los Angeles Homeless Services Authority
Orange County

HMIS LEAD AGENCIES CONTACT INFORMATION

City of Glendale

City of Glendale has its own Continuum of Care

141 North Glendale Avenue, Glendale, CA 91206

Tel: (818) 548-3720

Fax: (818) 548-3724

HMIS Contact Information		
Team	Contact Email	Reason
HMIS Program Assistant	isamvelyan@ci.glendale.ca.us	Requests for support related to data quality and management.
HMIS Administrator	isamvelyan@ci.glendale.ca.us	<ul style="list-style-type: none"> ▪ General technical support for HMIS issues related to user access, troubleshooting, information requests, system functionality errors, etc. ▪ Training ▪ Requests for issues related to data quality, management and/or mandated reports, report failure, etc. ▪ Requests for issues related mandated reports, report failure, etc.

City of Pasadena

City of Pasadena has its own Continuum of Care

649 North Fair Oaks Avenue, Pasadena, CA 91103

Tel: (626) 744 - 6701

Fax: (626) 744 - 8340

HMIS Contact Information		
Team	Contact Email	Reason
HMIS Program Assistant	alansing@CityofPasadena.net	Requests for support related to data quality and management.
HMIS Administrator	onazarian@CityofPasadena.net	<ul style="list-style-type: none"> General technical support for HMIS issues related to user access, troubleshooting, information requests, system functionality errors, etc. Training Requests for issues related to data quality, management and/or mandated reports, report failure, etc. Requests for issues related mandated reports, report failure, etc.

Los Angeles Homeless Services Authority (LAHSA)

LAHSA is the lead entity responsible for the Los Angeles Continuum of Care comprised of the County of Los Angeles except for the cities of Pasadena, Glendale, and Long Beach which have their own Continuum.

811 Wilshire Boulevard, Los Angeles, CA 90017

Tel: (213) 683-3333

Fax: (213) 892-0093

TTY: (213) 553-8434

HMIS Contact Information		
Team	Contact Email	Reason
HMIS Support	HMISsupport@lahsa.org	General technical support for HMIS matters related to user access, troubleshooting, information requests, system functionality errors, etc.
HMIS Training	HMISTraining@lahsa.org	Training
IT Hardware Support	ITSupport@lahsa.org	General technical support for hardware failures, connectivity issues, etc.
Data Analysts	DataAnalysts@lahsa.org	Requests for support related to data quality, management and/or mandated reports, report failure, etc.

LAHSA HMIS Website

<http://hmis.lahsa.org/>

LAHSA HMIS Training Website

<http://training.lahsa.org/>

LAHSA HMIS Version 5.5

<http://lahsahmis.esserver.com/>

Approved on 10/30/2015

Orange County

Orange County has its own Continuum of Care.

1505 East 17th Street, Suite 108, Santa Ana, CA 92705

Tel: (714) 589-2360

Fax: (714) 258-7852

HMIS Contact Information		
Team	Contact Email	Reason
HMIS Assistance and Training	HMIS-helpdesk@211oc.org	<ul style="list-style-type: none"> General technical support for HMIS issues related to user access, troubleshooting, information requests, system functionality errors, etc. Training Requests for issues related to data quality, management and/or mandated reports, report failure, etc.

OC HMIS Website

<http://ochmis.org/>

OC HMIS Training Website

<http://ochmis.org/hmis-help/>

OC HMIS Version 5.5

<http://ochmis.esserver.com/>

Approved on 10/30/2015

PROJECT SUMMARY

Background

To end homelessness, a community must know the scope of the problem, the characteristics of those who find themselves homeless, and understand what is working in their community and what is not. Solid data enables a community to work confidently towards their goals as they measure outputs, outcomes, and impacts.

A Homeless Management Information System (HMIS) is the information system designated by a local Continuum of Care (CoC) to comply with the requirements of CoC Program rule 24 CFR 578. It is a locally-administered data system used to record and analyze client, service and housing data for individuals and families who are homeless or at risk of homelessness. HMIS is a valuable resource because of its capacity to integrate and unduplicated data across projects in a community. Aggregate HMIS data can be used to understand the size, characteristics, and needs of the homeless population at multiple levels: project, system, local, state, and national.

The Annual Homeless Assessment Report (AHAR) is HUD's annual report that provides Congress with detailed data on individuals and households experiencing homelessness across the country each year. This report could not be written if communities were not able to provide HUD with reliable, aggregate data on the clients they serve.

In 2010 the U.S. Interagency Council on Homelessness (USICH) affirmed HMIS as the official method of measuring outcomes in its Opening Doors: Federal Strategic Plan to Prevent and End Homelessness. Since then many of the federal agencies that provide McKinney-Vento Act and other sources of funding for services to specific homeless populations have joined together and are working with HUD to coordinate the effort.

HMIS is now used by the federal partners and their respective programs in the effort to end Homelessness, which includes:

- U.S. Department of Health and Human Services (HHS)
- U.S. Department of Housing and Urban Development (HUD)
- U.S. Department of Veterans Affairs (VA)

Programs that receive other sources of funding are not required to participate in the HMIS, but are strongly encouraged to do so to contribute to a better understanding of homelessness.

The HMIS Data Standards (published in the 2014 HMIS Data Dictionary and HMIS Data Manual) provide communities with baseline data collection requirements developed by each of these federal partners.

LA/OC HMIS is a response to the HUD mandated implementation of a Homeless Management Information System (HMIS) database. The LA/OC HMIS is an online database used by homeless and at-risk service providers that records demographic and service usage data and produces an unduplicated count of the people using those services.

The LA/OC HMIS implementation is led by the LA/OC HMIS Collaborative.

LA/OC HMIS Collaborative

Under the guidance of the LA/OC HMIS Collaborative, service providers are expected to participate in the LA/OC HMIS to support local data collection, service, and planning functions within its jurisdiction. The LA/OC Collaborative is comprised of four Continua of Care (CoC):

- In Los Angeles County, there are three CoCs: (1) City of Glendale, (2) City of Pasadena, and the (3) Los Angeles Homeless Services Authority (LAHSA) responsible for the City of Los Angeles and the balance of Los Angeles County.
- People for Irvine Community Health dba 211 Orange County and its partner Orange County Community Services coordinate the Orange County CoC.

The LA/OC Collaborative brings the following advantages:

- Comprehensive, consistent and coordinated provision of services to homeless persons between CoCs to meet the specific needs of the homeless persons.
- Enhanced understanding of homeless needs, service usage, effectiveness and gap through the use of regional data and reports to make informed decisions.

Mission Statement

The LA/OC HMIS Collaborative will use the LA/OC HMIS to advance the provision of quality services for homeless and at risk homeless persons, improve data collection and promote more responsive policies to prevent and end homelessness in the Los Angeles County and Orange Counties.

Vision

The LA/OC HMIS Collaborative is dedicated to providing the best possible, highest quality regional HMIS to enhance the delivery of services for persons who are homeless or at risk of homelessness. Specifically, the LA/OC HMIS will:

- Facilitate the coordination of service delivery for homeless and at risk homeless persons.

Approved on 10/30/2015

- Enable agencies to track referrals and services provided, report outcomes, and manage client data using an accessible, user-friendly and secured technology.
- Enhance the ability of policy makers and advocates to gauge the extent of homelessness and plan services appropriately throughout Los Angeles and Orange Counties.

LA/OC HMIS Software

LA/OC HMIS is a comprehensive case management system that allows the LA/OC Collaborative and Users to use the collected information to make informed program decisions. It also includes a focus on outcomes management intended to provide value by allowing the user to set and measure client and program milestones and target achievements.

LA/OC HMIS includes the following components:

- Advanced security features
- Bed maintenance, tracking, and assignment module
- Biometrics
- Client demographic data collection
- Comprehensive client case management
- Coordinated entry
- Customized assessment capability
- Customized reporting capability
- Employment, education, and housing history tracking
- Group case notes/services management
- Information and referral capabilities
- Outcome management
- Outreach
- Real-time data collection and reporting
- Savings tracking
- Swipe card

1. ROLES AND RESPONSIBILITIES

1.1 LA/OC HMIS Collaborative Responsibilities

Policy:

The Collaborative will be responsible for the organization and management of the LA/OC HMIS.

Responsibilities:

The Collaborative is responsible for all system-wide policies, procedures, communication, and coordination. It is also the primary contact with Adsystech, and with its help, will implement all necessary system-wide changes and updates.

Procedure:

- HMIS Administrators are the primary positions at the LA/OC Collaborative for HMIS management.

1.2 HMIS Administrator Responsibilities

Policy:

HMIS Administrators will provide training and technical support to Participating Organization.

Responsibilities:

The HMIS Administrator is responsible for:

- Providing training support to Participating Organization by determining training needs of Users, developing training materials, and training Users in equipment and software;
- Providing technical support by troubleshooting data with Participating Organization;
- Managing user accounts and access control;
- Identifying and developing system enhancements and communicating to Participating Organization of these changes;
- Communicating system-related information to Participating Organization.
- Developing and modifying reports for Users based on requests.

Procedure:

- Each CoC will have a designated HMIS Administrator(s).

1.3 Organization Administrator Responsibilities

Policy:

Each Participating Organization must designate an Organization Administrator and a backup Organization Administrator responsible for the oversight of all personnel that generate or have access to client data in the LA/OC HMIS to ensure adherence to the Policies & Procedures described in this document.

Responsibilities:

The Organization Administrator is responsible for:

- Serving as the primary contact between Users and HMIS Administrator;
- Providing technical support by troubleshooting data and escalating unresolved issues to the HMIS Administrator;
- Notifying all members of their organization of any system-wide changes and other relevant information;
- Conduct training to User if applicable to the local organization's region;
- Notifying the HMIS Administrator of personnel changes;
- Monitoring compliance with standards of confidentiality and data collection, entry, and retrieval;
- Ensuring that all authorized Users complete training before being granted access to the system and adherence and understanding of the HMIS User Agreement;
- Ensuring organizational adherence to the Policies and Procedures;
- Detecting and responding to violations of the Policies and Procedures.

Procedure:

- Participating Organization must provide their local HMIS Lead Agency the name and contact information of the Organization Administrator and backup Organization Administrator.
- Any changes to that information must be reported to the HMIS Administrator.

1.4 HMIS Lead Agency Communication with Participating Organization

Policy:

The HMIS Administrator is responsible to communicate any system-related information to participating organizations in a timely manner.

Procedure:

- HMIS Administrators will send email communication to the Organization Administrator.
- Organization Administrators are responsible for distributing information and ensuring that all members of their organization are informed of appropriate HMIS related communication.
- Specific communications will be addressed to the person or parties involved.

- Each HMIS Lead Agency will also distribute HMIS information on their designated website.

1.5 Participating Organization Communication with HMIS Lead Agency

Policy:

The Participating Organization is responsible for communicating needs and questions regarding the LA/OC HMIS to the HMIS Administrator a timely manner.

Procedure:

- Participating Organization will send email communication to the HMIS Administrator.
- Specific communications will be addressed to the person or parties involved.

2. IMPLEMENTATION POLICIES AND PROCEDURES

2.1 HMIS Organization Agreement Requirement

Policy:

The Executive Director of any Participating Organization shall follow, comply, and enforce the HMIS Organization Agreement (Appendix A). The Executive Director must sign the HMIS Participating Organization Agreement before granted access to the LA/OC HMIS.

Procedure:

- An original signed HMIS Participating Organization Agreement must be presented to the HMIS Administrator before any program is implemented in the LA/OC HMIS.
- After HMIS Participating Organization Agreement is signed, the HMIS Administrator will train Users to use the LA/OC HMIS.
- A username and password will be granted to Users after required training is completed.
- Signing of the HMIS Participating Organization Agreement is a precursor to training and user access.

2.2 HMIS User Agreement Requirement

Policy:

Users of any Participating Organization shall follow, comply, and enforce the HMIS User Agreement (Appendix B). The User must sign an HMIS User Agreement before being granted access to the LA/OC HMIS.

Procedure:

- The HMIS Administrator will provide the User a HMIS User Agreement for signature after required training is completed.
- The HMIS Administrator will collect and maintain HMIS User Agreements of all Users.

2.3 Data Collection Requirements

Policy:

Participating Organization will collect and verify the minimum set of data elements for all clients served by their programs.

Procedure:

- Participating Organization must enter data into the system within 3 days of collecting the information.
- Users must collect all the universal data elements set forth in the HMIS Data Standards Manual released May 2014.

The universal data elements include:

- | | |
|------------------------------------|---|
| • Name | • Project Entry Date |
| • Social Security Number | • Project Exit Date |
| • Date of Birth | • Destination |
| • Race | • Personal ID |
| • Ethnicity | • Household ID |
| • Gender | • Relationship to Head of Household |
| • Veteran Status | • Client Location |
| • Disabling Condition | • Length of Time on Street, in and ES or Safe Haven |
| • Residence Prior to Project Entry | |
- Users must also collect all the program-specific data elements at project entry and exit set forth in the HMIS Data Standards released May 2014. The program-specific data elements include:

• Housing Status	• Domestic Violence
• Income and Sources	• Contact
• Non-Cash Benefits	• Date of Engagement
• Health Insurance	• Services Provided
• Physical Disability	• Financial Assistance Provided
• Chronic Health Condition	• Residential Move-in Date
• HIV/AIDS	• Housing Assessment Disposition
• Mental Health Problem	• Housing Assessment At Exit
• Substance Abuse	
 - These standards are already required fields in the LA/OC HMIS. For other funder specific program data elements refer to the 2014 Data Standards Manual.

2.4 Technical and Security Standards

Policy:

Participating Organization must meet the technical standards outlined below to participate in the LA/OC HMIS.

Minimal Hardware Requirements	
Components	Requirement
Windows	X86 or X64 1.6-gigahertz (GHz) or higher processor 1 GB of RAM
	1 GB of Memory & 10 GB Free Disk Space
	10/100 Network Interface Card
	1280 by 800 pixels Screen Resolution
Macintosh (Intel-based)	Intel Core Duo 1.83-gigahertz (GHz) or higher processor with 1 GB of RAM
	1 GB of Memory & 10 GB Free Disk Space
	1280 by 800 pixels Screen Resolution

Minimal Bandwidth Requirements	
Required	Preferred
128 kbps Upload Speed	1.5 Mbps Upload Speed
768 kbps Download Speed	3 Mbps Download Speed
75% Quality of Service	90% Quality of Service

Compatible Operating Systems and Browsers					
Operating Systems	IE 9	IE 8	IE 7	Firefox 4+	
Windows 8					
Windows 7	X	X		X	
Windows Vista					
Macintosh OS 10.4.11+ (Intel based)				X	

Minimal Microsoft Requirements	
Windows	Mac
	MS Silverlight 4.0
	Silverlight must be installed on the computer before using HMIS, please visit Silverlight Installation website:
MS Silverlight 4.0	http://www.microsoft.com/getsilverlight

- Connection to the internet is the sole responsibility of the Participating Organization and is a requirement to participate in the LA/OC HMIS.
- All Operating systems should have the latest Service Pack applied. Network design should allow for uninterrupted communication between Application, Database, Report, and Batch servers. Communication should be capable using the following standard protocols TCP/IP, WIN, DNS, Named Pipes, and NetBIOS. All communication between servers should be designed to be performed on Local Area Network.

For security purposes, all computers must have the following:

- An updated and adequate firewall protection.
- Virus protection software in which virus definition must be updated regularly.

2.5 Maintenance of Onsite Computer Equipment

Policy:

Participating Organization will commit to a reasonable program of equipment maintenance to sustain an efficient level of system operation.

Procedure:

- The Executive Director (or other empowered officer) will be responsible for the maintenance and disposal of onsite computer equipment. This includes:
 - Purchase of and upgrades to all existing and new computer equipment for utilization in the system.
 - Workstations accessing the system must have a username/password to log onto Microsoft Windows Operating System.
 - Workstation accessing system must have locking, password-protected screen saver.
 - All workstations and computer hardware (including organization network equipment must be stored in a secure location (locked office area).

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2.6 HMIS Technical Support Protocol

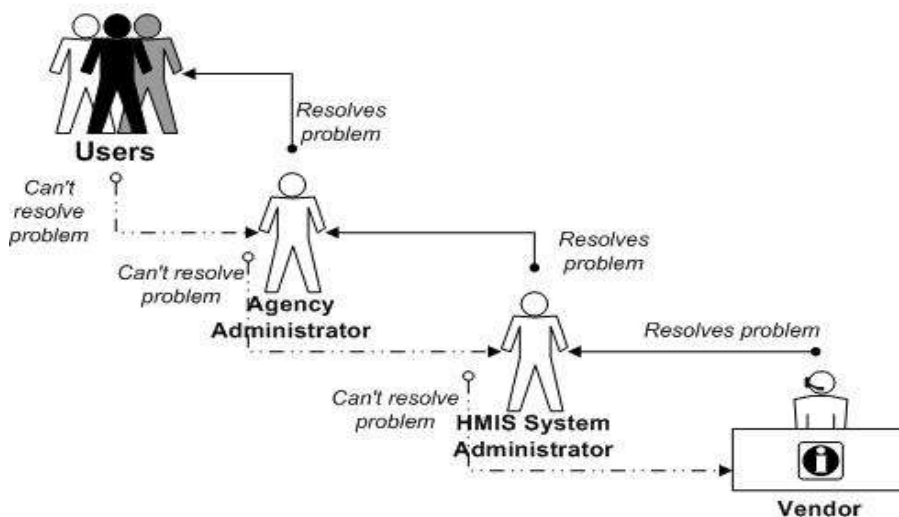
Policy:

Each HMIS Lead Agency will provide technical support to all Participating Organization as needed.

Procedure:

1. Users should first seek technical support from the Organization Administrator.
 2. If more expertise is required to further troubleshoot the issue, Organization Administrator will contact the HMIS Administrator (See Technical Assistance Flow Chart).
 3. Technical support Hours are Monday through Friday (excluding holidays) from 9:00 am to 5:00 pm.
 4. The Organization Administrator will provide issue details if possible (or help recreate the problem by providing all information, screenshots, reports, etc.) in order for the HMIS Administrator to recreate the problem.
 5. The HMIS Administrator will try to respond to all email inquiries and issues within 3 business days, but support load, holidays, and other events may affect response time.
 6. The HMIS Administrator will submit a ticket to vendor if progress is stalled.
- For LAHSA HMIS/IT Technical Support, see the Supplemental Policies for LAHSA Only.

Technical Assistance Flow Chart



Policy:

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The LA/OC HMIS will be available to Users at a minimum of 97.5% of the year. The vendor and the HMIS Lead Agency will inform Users in advance of any unplanned interruption in service.

Procedure:

- The vendor will communicate to the Collaborative Lead Member and backup of any necessary downtime for system upgrades and patches. These will be performed in the late hours when possible.
- In the event that it is determined that the LA/OC HMIS accessibility is disabled system-wide, the HMIS Administrators will analyze and determine the problem.
- The HMIS Administrator will work with the software vendor to repair the problem.
- The HMIS Administrators will send email communication to the Organization Administrator within 2 hours of problem awareness and informed them of estimated system availability.

2.7 Participation Fees

Policy:

Each Continuum of Care reserves the right to charge a participation fee to use the system.

Procedure:

- Consult local HMIS Lead Agency regarding fees.

3. SECURITY POLICIES AND PROCEDURES

3.1 User Authentication

Policy:

LA/OC HMIS can only be accessed with a valid username and password combination. The HMIS Administrator will provide unique username and initial password for eligible individuals after completion of required training and signing of the HMIS User Agreement and receipt of these Policies and Procedures.

Procedure:

- The Participating Organization will determine which of their employees will have access to the LA/OC HMIS. User access will be granted only to those individuals whose job functions require legitimate access to the system.
- Proposed User must complete the required training and demonstrate proficiency in use of system.
- Proposed User must sign the HMIS User Agreement stating that he or she has received training, will abide by the Policies and Procedures, will appropriately maintain the confidentiality of client data, and will only collect, enter and retrieve data in the system relevant to the delivery of services to people.
- HMIS Administrators will be responsible for the distribution, collection, and storage of the signed HMIS User Agreements and receipts of these Policies and Procedures.
- The HMIS Administrator will assign new user with a username and an initial password.
- Sharing of usernames and passwords will be considered a breach of the HMIS User Agreement since it compromises the security to clients.
- Organization Administrator is required to notify the HMIS Administrator when User leaves employment with the organization or no longer needs access.
- HMIS Administrator will terminate access upon notification of the Organization Administrator within 1 week of receiving the Revocation Form.

3.2 Passwords

Policy:

User will have access to the LA/OC HMIS via a username and password. Passwords will be reset every 180 days. User will maintain passwords confidential.

Procedure:

- The HMIS Administrator will provide new User a unique username and temporary password after required training is completed.
- User will be required to create a permanent password that is between eight and sixteen characters in length. It must also contain characters from the following four categories: (1) uppercase characters (A through Z), (2) lower case characters (a through z), (3) numbers (0 through 9), and (4) non-alphabetic characters (for example, \$, #, %).

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- For security purposes, the Forced Password Change (FPC) will occur every 180 consecutive days and the User will be prompted to enter a new password. Users may not use the same password consecutively, but may use the same password more than once.
- After 10 minutes of inactivity, User will get a session timeout warning popup that will allow users to continue their session or will automatically log the user off after 10 minutes of inactivity.
- User ability to reset own password from log-in screen.
- Access permission will be revoked after the User unsuccessfully attempts to log on three times. The User will be unable to gain access until password is reset by the HMIS Administrator. The Organization Administrators will need to contact the HMIS Administrator to regain access.

3.3 Extracted Data

Policy:

Users will maintain the security of any client data extracted from the LA/OC HMIS and stored locally, including all data contained in custom reports. Users may not electronically transmit unencrypted client data across a public network.

Procedure:

- Data extracted from the LA/OC HMIS and stored locally will be stored in a secure location and will not be transmitted outside of the private local area network unless it is properly protected.
- Personal identifiable client data will not be distributed through email.
- Any security questions can be addressed to the HMIS Administrator.

3.4 Encryption Management

Policy:

Client data stored on the central server will always be encrypted except during specific procedures.

Procedure:

- Client data will only be decrypted when the LA/OC HMIS server becomes obsolete and necessitates an upgrade in technology. Should the necessity arise, the HMIS Administrator, on behalf of the vendor, will obtain the written permission of the Executive Management of each Participating Organization to perform the decryption and subsequent database conversion to a new technology.

3.5 Hardware Security Measures

Policy:

All computers and networks used to access LA/OC HMIS must have virus protection software and firewall installed. Virus definitions and firewall must be regularly updated.

Procedure:

- HMIS Lead Agency must confirm that Participating Organization has virus protection software and firewall installed prior to granting LA/OC HMIS access.
- Virus definition must be updated regularly.
- Firewall must be placed between any computer and internet connection for the entire network, be protected with at minimum Wired Equivalent Privacy (WEP), use Network Address Translation (NAT), and maintain the most recent virus security updates.
- The Organization Administrator will ensure that computers maintain security specifications.

3.6 Backup and Recovery Procedures

Policy:

The vendor will perform regular schedule backups of the system to prevent the loss of data. Multiple levels of backup and storage will be used for key data and files within the LA/OC HMIS.

Procedure:

- The vendor's designated hosting company will perform data backup procedures in the following manner:
 1. Daily – resulting in a seven (7) day backup;
 2. Weekly – resulting in a four (4) or five (5) week backup; and
 3. Monthly – during the term of contract with the vendor.
- The vendor shall maintain an off-site storage of tapes in fire proof containers.
- The vendor recovery procedures will be undertaken on a best efforts basis to achieve the following response times:
 1. Data Loss – confirmation response and recovery implementation within 4 hours of reported data loss by the local HMIS Administrator
 2. LA/OC HMIS source code corruption and/or user functionality loss – confirmation response within 4 hours and full initiation of recovery procedures within 24 hours of reported disruption by the local HMIS Administrator.
 3. Disaster – notification within 4 hours and recovery implementation to fully re-establish operations within 5 business days.

3.7 Security Review

Policy:

Each HMIS Lead Agency will complete an annual security review to ensure the implementation of the security requirements for itself and Participating Organization.

Procedure:

The HMIS Lead Agency will conduct a security review that includes the completion of a security checklist ensuring that each security standard is implemented.

3.8 Security Violations and Sanctions

Policy:

Any User found to be in violation of security protocols of the organization procedures or Policies and Procedures will be sanctioned accordingly. All Users must report potential violations of any security protocols described in the Policies and Procedures.

Procedure:

- Users are obligated to report suspected instances of noncompliance and/or security violations to the Organization Administrator or HMIS Administrator as soon as possible.
- The Organization Administrator or HMIS Administrator will investigate potential violations.
- Any User found to be in violation of security protocols will be sanctioned accordingly. Sanction may include but are not limited to suspension of system privileges and revocation of system privileges.

4. OPERATIONAL POLICIES AND PROCEDURES

4.1 User Access Levels

Policy:

User will be designated a user access level that controls the level and type of access the user has within the LA/OC HMIS.

Procedure:

- HMIS Administrator, in consultation with the Participating Organization, will assign the level and type of access the user will have in the system.
- Organization Administrator is required to communicate to HMIS Administrator when User's need for access changes.
- HMIS Administrator will terminate access upon notification and receipt of Termination of Employee Form from the Organization Administrator.
- HMIS Administrator will revoke user access to anyone suspected or found to be in violation of the policies outlined in this document or the HMIS User Agreement.
- The table below lists the levels of access tied to existing user roles across the LA/OC Collaborative. This might include a role not available within local continuum. Consult local HMIS Lead Agency to learn which user access levels are available, as well as other customizable roles, such as Coordinated Entry, that may be offered in consultation and with approval from the HMIS Administrator (See HMIS Lead Agencies Contact Information).

User Role	Level of Access	Description
HMIS Administrator	Access to <u>all</u> libraries and pages within the LA/OC HMIS.	This role will grant access to system-wide data in order to support all participating organizations, meet reporting requests, and other system administration responsibilities.
Organization Administrator	Access to Central Intake, Agency Services, and other system libraries.	This role will grant access to data collected by their own organization.
Case Manager	Access to Central Intake and Agency Services libraries.	This role will grant access to data collected by their own organization.
Outreach	Access to Central Intake, Agency Services, and Outreach libraries.	This role will grant access to data collected by their own organization.
Report	Access only to Management and/or Ad-hoc Reports.	This role will only allow generating reports. Cannot enter and/or modify client data.

4.2 Training

Policy:

Each User must complete the required training and any additional training relevant to their position prior to gaining access to the LA/OC HMIS. HMIS Administrators will provide training to all Users.

Procedure:

- HMIS Administrator will provide Basic User Training to proposed Users. Organization Administrator may be trained to provide Basic User Training to support organization personnel, if applicable for the local organization's region. Consult local HMIS Lead Agency (See HMIS Lead Agencies Contact Information).
- User must successfully complete the Basic User Training to demonstrate proficiency in the system and understanding of the Policies and Procedures.
- HMIS Administrator will provide new User with a copy of the Policies and Procedures and HMIS Users Guide.
- HMIS Basic Training completed in one region will satisfy the training requirements in any other region in the Collaborative.
- The table below lists the training courses offered across the LA/OC Collaborative. This might include a course not available within local continuum. Please consult local HMIS Lead Agency to learn about available training courses.
- For LAHSA Participating Organization, see the Supplemental Policies for LAHSA Only: LAHSA Training Requirements.

Course Description	Course Detail	Required
HMIS Basic User Training	This course focuses on Policies and Procedures, review of HUD Data and Technical Standards, Privacy and Mandatory Collection Notices and consents. Also, on the navigation of the LA/OC HMIS.	All new Users.
Ethics and Confidentiality Training	This course focuses on ethics and confidentiality.	All new Users.
Security Training	*This will be a new course based on the upcoming Federal Regulations.	All new and existing Users.
Organization Administrator Training		Agency Administrators
Reporting Training	This course focuses on management reports.	

4.3 User Guide

Policy:

Each User will receive a copy of the LA/OC HMIS User Training Manual.

Procedure:

- The HMIS Administrator will create and update the user training manual as needed.
- The user training manual will contain instructions on how to use the system.
- Each User will be given a user training manual after completing training.

4.4 Client Consent to Share Information and Confidentiality

Policy:

Participating Organization must obtain informed, signed consent prior to either entering or accessing any client protected personal information (PPI) into the LA/OC HMIS. Services will not be denied if client chooses not to include personal information. Personal information collected about the client should be protected. Each Participating Organization and User must abide by the terms in the HMIS Participating Organization Agreement and HMIS User Agreement.

Procedure:

- Client must sign Consent to Share Protected Personal Information (Appendix C).
- Clients that provide permission to enter personal information allow for Participating Organization within the region to share client and household demographic data.
- Participating Organization must store signed Consent to Share Protected Personal Information Agreement in client record for auditing purposes.
- Participating Organization must post a Notice Regarding Collection of Personal Information (Appendix E) that explains the uses and disclosures of information.
- Participating Organization must provide a copy of the Privacy Notice upon request.
- If a client refuses to provide consent, the User should not include any personal identifiers (such as first name, last name, social security number, date of birth, etc.) in the client record; Instead, User should include a client identifier to recognize the record in the system.
- Participating Organization shall comply with Federal and State confidentiality laws and regulations that protect client records.

HIPAA-Covered Entities:

An organization that is covered under the HIPAA standards is not required to comply with the HMIS privacy or security standards, so long as the organization determines that a substantial portion of its protected information about homeless clients or homeless individuals is indeed protected health information as defined in the HIPAA rules.

HIPAA standards take precedence over HMIS because HIPAA standards are finely attuned to the requirements of the health care system; they provide important privacy and security protections for protected health information; and it would be an unreasonable burden for providers to comply with and/or reconcile both the HIPAA and HMIS rules. This spares organizations from having to deal with the conflicts between the two sets of rules.

4.5 Revocation of Consent

Policy:

In the event that a client previously gave consent to share their PPI in the LA/OC HMIS and chooses at a later date to revoke consent, a Revocation of Consent (Appendix G) must be signed by client.

Procedure:

- Upon request, the Participating Organization must modify the client information by removing any personal identifiers (First Name, Last Name, Social Security Number, and Date of Birth) from the client record.
- Users should include a client identifier to recognize the record in the system.
- Participating Organization's that have previously provided services will still have access to client's protected personal information.

4.6 Data Sharing

Policy:

Client data (with consent) contained in Central Intake Library will be shared with other Participating Organization. Sharing of program level client data between Participating Organization will require a signed Interagency Sharing Agreement and/or Consent to Share Protected Personal Information.

Procedure:

- Data sharing refers to the sharing of information between Participating Organization for the coordination of case management and client service delivery.
- Sharing of program level client data between Participating Organization will require a signed Interagency Sharing Agreement (Appendix G).
- Participating Organization must store signed Interagency Sharing Agreement in client record for auditing purposes.
- Users found to be sharing program level client data without consent will have their access terminated.

4.7 Client Record Access

Policy:

Client may inspect and obtain a copy of their client information. The Participating Organization, as the custodian of the client data, has the responsibility to provide the client with the requested information except where exempted by state and federal law.

Procedure:

- Client information contained in the Central Intake Library can be provided at any organization the client requests it from, as long as the client has previously given the other organization consent to share and that consent is still in force. The Participating Organization may not share any client information entered by other agencies beyond the Central Intake Library.
- The Organization Administrator will review client information with client if he or she requests to view their HMIS data.
- No client shall have access to another client record in the system.
- Client may request that PPI be removed from the system. In response, the Organization Administrator will remove such data from record within 5 business days.
- A copy of the requested data will be provided to client within a reasonable time frame.
- Parental or guardian access will be decided based upon existing organization guidelines.

4.8 Client Grievance

Policy:

Clients will file LA/OC HMIS-related grievances with the Participating Organization. The Participating Organization must have written grievance procedures that can be provided to client upon request. Any unresolved grievances may be escalated to the local HMIS Lead Agency.

Procedure:

- Clients will submit grievance directly to the Participating Organization with which they have a grievance.
- Upon client request, the Participating Organization will provide a copy of their grievance procedure and the LA/OC HMIS Policies and Procedures.
- The Participating Organization will be responsible to answer any questions and complaints regarding the LA/OC HMIS. A record of all grievance and any attempts made to resolve the issue must be kept in file. If the grievance is resolved, the Participating Organization will include the date and a brief description of the resolution. For any written complaint, the Participating Organization must send a copy to the local HMIS Lead Agency.
- If the Participating Organization is unable to resolve the problem, the client must complete the Grievance Form (Appendix H) outlining the date of incident, name of parties involved, description of the incident, and their contact information for follow-up. Participating Organization must forward a copy of the completed Grievance Form to the local HMIS Lead Agency.
- The local HMIS Lead Agency will review and determine the need for further action.

Approved on 10/30/2015

5. DATA POLICIES AND PROCEDURES

5.1 Data Quality

Policy:

All data entered into the LA/OC HMIS must meet data quality standards. Users will be responsible for the quality of their data entry.

- **Definition:**

Data quality refers to the timeliness, completeness, and accuracy of information collected and reported in the LA/OC HMIS.

Data Timeliness:

Users must enter all universal data elements and program-specific data elements within 3 days of intake.

Data Completeness:

All data entered into the system is complete.

Data Accuracy:

All data entered shall be collected and entered in a common and consistent manner across all programs.

Procedure:

- Participating Organization must sign the Participating Organization Agreement to ensure that all participating projects are aware and have agreed to the data quality standards.
- Upon agreement, Participating Organization will collect and enter as much relevant client data as possible for the purposes of providing services to that client.
- All data will be input into the system no more than 3 days of program entry.
- The HMIS Administrator will conduct random checks for data quality. Any patterns of error or missing data will be reported to the Organization Administrator.
- Users will be required to correct the identified data error and will be monitor for compliance by the Organization Administrator and the HMIS Administrator.
- Users may be required to attend additional training as needed.

5.2 Data Use and Disclosure

Policy:

All Users will follow the data use Policies and Procedures to guide the data use of client information stored in the LA/OC HMIS.

Definitions:

Client data may be used or discloses for system administration, technical support, program compliance, analytical use, and other purposes as required by law. Uses involve sharing parts of client information with persons within an organization. Disclosures involve sharing parts of client information with persons or organizations outside an organization.

Procedure:

- Participating Organization may use data contained in the system to support the delivery of services to homeless clients in the Los Angeles and Orange Counties. Organizations may use or disclose client information internally for administrative functions, technical support, and management purposes. Participating Organization may also use client information for internal analysis, such as analyzing client outcomes to evaluate program.
- Each of the continuums within the LA/OC HMIS Collaborative shall have access to their respective agencies' client data stored in the system. The Collaborative will use the data for the purposes for administrative functions, technical support, program compliance, and analytical use. The Collaborative will not disclose personal identifiable client data.
- The vendor and any authorized subcontractor shall not use or disclose data stored in the LA/OC HMIS without expressed written permission in order to enforce information security protocols. If granted permission, the data will only be used in the context of interpreting data for research and system troubleshooting purposes. The Service and License Agreement signed individually by each Continuum and vendor contain language that prohibits access to the data stored in the software except under the conditions noted above.

5.3 Data Release

Policy:

All LA/OC HMIS stakeholders will follow the data release Policies and Procedures to guide the data release of client information stored in the LA/OC HMIS.

Definition:

Data release refers to the dissemination of aggregate or anonymous client-level data for the purposes of system administration, technical support, program compliance, and analytical use.

Procedure:

- No identifiable client data will be released to any person, agency, or organization for any purpose without written permission from the client.
- Each Participating Organization owns all data that is stored in the system. The organization may not release personal identifiable client data without written permission from the client. Organizations may release program and/or aggregate level data for all clients to whom the organization provided services. No personal identifiable client data will be provided to any group or individual that is neither the Participating Organization that entered the data without written consent by the client.
- Each of the continuums within the LA/OC HMIS Collaborative may release aggregate data about its own continuum at the program, sub-regional, and regional level. Aggregate data may be released without organization permission at the discretion of the Continuum. It may not release any personal identifiable client data to any group or individual. The Collaborative may develop an annual release of aggregate data in a summary report format.

5.4 Data Migration

Policy:

Data migration or uploads from legacy systems is not allowed, unless approved by the HMIS Administrators.

Definition:

Data migration (or conversion): a one-time process of transferring data from any existing system to the LA/OC HMIS. Upon transfer, the organization abandons its existing system and uses the LA/OC HMIS for recording all client-related data.

Data uploads (transfers): ongoing, periodic process of transferring data from an existing system to the LA/OC HMIS. Data uploads follow the same procedures as above, but the organization continues to use its existing system for recording all client-related data.

Procedure:

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- Migrated data must be non-duplicated and an exact match to the existing field type of the LA/OC HMIS. The Participating Organization will be responsible for the accuracy, completeness, and quality of the migrated data.
- The existing system of the Participating Organization must be an ODBC-compliant database platform in order for migration to be possible. The HMIS Administrator can help the organization determine the ODBC compatibility for any legacy systems.
- Only data that is an exact match with LA/OC HMIS data fields may be migrated. Data must be unduplicated prior to data migration. All required fields in the LA/OC HMIS are required for migration. A data dictionary will be provided upon request.
- The HMIS Administrator will decide the appropriate data migration candidates. If approved, a Transfer of Data Agreement must be completed and the Organization will provide current data in an ODBC usable form to the HMIS Administrator.
- If the data cannot be migrated, manual conversion (data entry by the organization's personnel) may be necessary to move data from legacy systems into the LA/OC HMIS.
- All costs associated with the Transfer of Data will be at the expense of the organization.

6. TERMINOLOGY

Adsystem: Software developer of the Adaptive Enterprise Solutions© technology for the LA/OC HMIS.

Organization Administrator: The person responsible for system administration at the organization level. Responsibilities include informing HMIS System Administration of the need to add and delete users, basic trouble-shooting, and escalation of issues to their HMIS Administrator. This person is the organization user's first line of contact for LA/OC HMIS issues.

Aggregate Data: Data with identifying elements removed and concentrated at a central server. Aggregate data are used for analytical purposes and reporting.

Anti-Virus Software: Programs to detect and remove computer viruses. The anti-virus software should always include a regular update services allowing it to keep up with the latest viruses as they are released.

Audit Trail: A history of all access to the system, including viewing, additions and updates made to a client record.

Authentication: The process of identifying a user in order to grant access to a system or resource usually based on a username and password.

Client: The person receiving services whose information is entered into the LA/OC HMIS.

Continuum of Care (CoC): Refers to the range of services (outreach, emergency transitional and permanent housing and supportive services) available to assist people out of homelessness.

Participating Organization: An organization that operates a project that either contributes data to an HMIS or has direct access to PPI in HMIS.

Database: An electronic system for organizing data so it can easily be searched and retrieved. The data within the LA/OC HMIS is accessible through the web-based interface.

Decryption: Conversion of scrambled text back into understandable, plain text form. Decryption uses an algorithm that reverses the process used during encryption.

Encryption: Conversion of plain text into encrypted data by scrambling it using a code that masks the meaning of the data to any unauthorized viewer. Encrypted data are not readable unless they are converted back into plain text via decryption.

Firewall: A method of controlling access to a private network, to provide security of data. Firewalls can use software, hardware, or a combination of both to control access.

HMIS: Homeless Management Information System. This is a generic term for any System used to manage data about the use of homeless services.

HMIS Administrator: The person(s) with the highest level of user access in each CoC. This user has full access to all user and administrative functions in the CoC and will serve as the liaison between Participating Organizations and the vendor. There is at least one HMIS Administrator in each CoC.

HMIS User: An individual who has unique user identification (ID) and directly accesses the LA/OC HMIS to assist in data collection, reporting or administration as

part of their job function in homeless service delivery. Users are classified as either system users who perform administration functions at the system or aggregate level or organization users that perform functions at the organization level.

Internet Protocol Address (IP Address):

A unique address assigned to a user's connection based on the TCP/IP network. The Internet address is usually expressed in dot notation, e.g.: 128.121.4.5.

Internet Service Provider (ISP):

A company that provides individuals or organization with access to the internet.

Local Area Network (LAN): A network that is geographically limited, allowing easy interconnection of computers within offices or buildings.

LA/OC HMIS: The Los Angeles/Orange County Homeless Management Information System provided by the vendor and tailored for use in the LA/OC region.

LA/OC HMIS Collaborative Steering Committee:

Comprised of at least one representative from each of the LA/OC HMIS Collaborative governing bodies. It is responsible for setting and overseeing policy for the regional implementation of the LA/OC HMIS.

Network: Several computers connected to each other.

Server: A computer that provides a service for other computers connected to it via a network. Servers can host and send files, data or programs to client computers.

User ID: The unique identifier assigned to an authorized HMIS User.

7. APPENDICES

Appendix	Document Title
Appendix A	HMIS Participating Organization Agreement
Appendix B	HMIS User Agreement
Appendix C	Consent to Share Protected Personal Information
Appendix D	Privacy Notice
Appendix E	Note Regarding Collection of Personal Information
Appendix F	Revocation of Consent
Appendix G	Interagency Data Sharing Consent Form
Appendix H	Grievance Form
Appendix I	Client Rights Brochure

Appendix A: HMIS Participating Organization Agreement

GREATER LOS ANGELES & ORANGE COUNTY HOMELESS MANAGEMENT INFORMATION SYSTEM (LA/OC HMIS)

PARTICIPATING ORGANIZATION AGREEMENT

I. Purpose

The HMIS is a HUD-mandated information technology system that is designed to capture client-level information over time, on the characteristics and service needs of homeless persons. Client data is maintained on a central server, which will contain all client information in an encrypted state. HMIS integrates data from all homeless service providers and organizations in the community and captures basic descriptive information on every person served. Participation in LA/OC HMIS allows organizations to share information with other participating organizations to create a more coordinated and effective delivery system.

The LA/OC HMIS is the secured electronic database for the Greater Los Angeles and Orange Counties and is a valuable resource for local communities. The LA/OC HMIS Collaborative consists of four separate Continuums of Care (CoC). The continuums are: Los Angeles City and County; Santa Ana/Anaheim/Orange County; Glendale; and Pasadena.

The LA/OC HMIS Collaborative's goal is to provide a comprehensive case management system to advance the provision of quality services for homeless persons, improve data collection, and promote more responsive policies to end homelessness in the Greater Los Angeles and Orange Counties.

II. Agreement and Understanding

This Agreement authorizes this Participating Organization (Organization) to designate HMIS Users (User). A User is a staff person entrusted to enter Protected Personal Information (PPI) into the LA/OC HMIS, on behalf of this Organization. In order to allow a User to access the LA/OC HMIS, a User Agreement must be signed by the User, the HMIS Administrator, and this Organization's Authorized Representative.

III. Confidentiality and Informed Consent

Confidentiality: This Organization must require all Users to abide by its organization's policies and procedures; uphold all privacy protection standards established by the LA/OC HMIS Collaborative Policies and Procedures; and comply with all relevant federal and State of California confidentiality laws and regulations that protect client records. Except where otherwise provided for by law, this Organization shall ensure that confidential client records are released with the client's written consent.

Written Consent: To obtain written consent, prior to each client's assessment, each client must be informed that the client's information will be entered into an electronic database called HMIS. The terms of the *Consent to Share Protected Personal Information* form must also be explained to each client. Clients who agree to have their PPI entered into the LA/OC HMIS must sign the *Consent to Share Protected Personal Information* form.

Verbal Consent: Verbal consent to enter PPI into the LA/OC HMIS may be obtained during circumstances such as phone screenings, street outreach, or community access center sign-ins. Each client must be informed that his or her information will be entered into the HMIS database. The terms of the *Consent to Share Protected Personal Information* form must also be explained to each client. The client's written consent must be obtained once the client appears for his or her initial assessment.

Approved on 10/30/2015

IV. Client's Rights

The client has a right to receive a copy of this notice at the time of request.

Each client has the right to receive the following, no later than five (5) business days of a written request:

- A correction of inaccurate or incomplete PPI
- A copy of his or her consent form
- A copy of his or her HMIS records
- A current list of participating organizations that have access to HMIS data

V. Data Use

This Organization must protect HMIS data by ensuring that:

- A link to the Privacy Notice is accessed from the Organization's website.
 - LA/OC HMIS is not accessible to unauthorized users
 - LA/OC HMIS is only accessed by computers approved by the Organization
 - HMIS Users are trained regarding user responsibilities and conduct
 - HMIS Users sign and comply with the *LA/OC HMIS User Agreement*
1. HMIS Users forward a copy of a client's *Revocation of Consent* to the HMIS Administrator within 24 hours of receipt.

VI. Responsibilities

This Organization is responsible to ensure that:

- The *Notice Regarding Collection of Personal Information* is posted at each intake desk or comparable location.
- HMIS Users do not misuse the system
- Clients are notified if a breach of their PPI is discovered
- Any HMIS User who finds a possible security lapse on the system is obligated to immediately report it to the HMIS Administrator.
- A signed copy of the *Consent to Share Protected Personal Information* is retained for a period of seven (7) years after the PPI was created or last changed.

VII. System Use

Computer equipment and services provided by a CoC are intended only for LA/OC HMIS-related activities. Prohibited uses include, but are not limited to: malicious or illegal activities; unauthorized access; the creation, sending and/or storing of fraudulent, threatening, harassing, or obscene messages; inappropriate mass mailing (spamming, flooding, bombing); denial of service attacks; and the creation or intentional distribution of computer viruses, worms, and/or Trojan horses.

Equipment, if applicable: All CoC-provided computer equipment including, but not limited to, printers, scanners, laptops and monitors, were provided through grant funds from HUD. The maintenance and upgrades of these devices are subject to the requirements and funding limitations of the HUD grant. Maintenance and/or upgrade costs to equipment, incurred after the HUD grant funds have been exhausted, become the sole responsibility of this Organization.

Software, Licenses, and/or Services, if applicable: CoC-provided services to each organization may include, but are not limited to, purchasing and installing Anti-Virus Software and licenses, Firewall software and licenses, Windows software updates and High-Speed Internet Connections. The software and/or services are provided for HMIS purposes through HUD grant funds. The maintenance, upgrades and license purchases are subject to the requirements and funding limitations of the HUD grant. Additional maintenance, upgrades and license purchases, incurred after the grant funds have been exhausted, become the sole responsibility of this Organization.

Approved on 10/30/2015

VIII. Rights and Privileges

LA/OC HMIS data is stored in one central database and is owned by the LA/OC HMIS Collaborative. The LA/OC HMIS Collaborative reserves all rights to the HMIS data. Use of the LA/OC HMIS equipment, software, licenses, and/or services is a privilege and is assigned and managed by each HMIS Administrator.

IX . Copyright

The LA/OC HMIS and other CoC-provided software are protected by copyright and are not to be copied, except as permitted by law or by contract with the owner of the copyright. The number and distribution of copies of any CoC-provided software are at the sole discretion of the HMIS Administrator.

X. Violations

Any violations or suspected violations of any of the terms and conditions of this agreement, the HMIS User Agreement, and/or the HMIS Policies and Procedures, must be immediately and confidentially reported to the HMIS Administrator and the Executive Director or other authorized representative of this Organization.

XI. Term

This Participating Organization Agreement becomes effective on the date of final execution and shall remain in effect unless terminated pursuant to paragraph XI. Termination, below.

XII. Amendment and Termination

- The LA/OC CoC reserves the right to amend this agreement by providing a 3-day notice to this Organization.
- Either party has the right to terminate this agreement, with or without cause, by providing a 3-day written notice to the other party.
- If this agreement is terminated, this Organization shall no longer have access to HMIS or any information therein. The remaining LA/OC HMIS participating organizations shall retain the right to use all client data previously entered by this Organization, subject to any restrictions requested by the client.

All organizations that sign this agreement and are granted access to the LA/OC HMIS agree to abide by LA/OC's HMIS Collaborative Policies and Procedures. The signature of the Executive Director or other authorized representative of this Organization indicates acceptance of all terms and conditions set forth in this agreement.

This Agreement is executed between the CoC and the Participating Organization. Upon final execution, this Organization will be given access to the LA/OC HMIS.

Organization Name

CoC Name

Organization Administrator/Authorized Representative
(Print Name)

HMIS Administrator Name (Print Name)

Signature

Signature

Date of Signature

Date of Signature

Approved on 10/30/2015

Appendix B: HMIS User Agreement

GREATER LOS ANGELES & ORANGE COUNTY HOMELESS MANAGEMENT INFORMATION SYSTEM (LA/OC HMIS)

USER AGREEMENT

I. Purpose

The LA/OC HMIS is the secured electronic database for the Greater Los Angeles and Orange Counties and is a valuable resource for local communities. The LA/OC HMIS Collaborative consists of four separate Continuums of Care (CoC). The continuums are: Los Angeles City and County; Santa Ana/Anaheim/Orange County; Glendale; and Pasadena.

The LA/OC HMIS Collaborative's goal is to provide a comprehensive case management system to advance the provision of quality services for homeless persons, improve data collection, and promote more responsive policies to end homelessness in the Greater Los Angeles and Orange Counties.

II. Agreement and Understanding

This Agreement authorizes you, an HMIS User (User), to enter Protected Personal Information (PPI) into the LA/OC HMIS, as authorized by your organization and the CoC HMIS Administrator. You must complete the necessary training(s) prior to receiving a unique HMIS User Identification (User ID) and password.

II. Client Confidentiality and Informed Consent

Confidentiality: This User must abide by its organization's policies and procedures; uphold all privacy protection standards established by the LA/OC HMIS Collaborative Policies and Procedures; and comply with all relevant federal and State of California confidentiality laws and regulations that protect client records.

Written Consent: To obtain written consent, prior to each client's assessment, Users must inform each client that the client's information will be entered into an electronic database called HMIS. Users must also explain the terms of the *Consent to Share Protected Personal Information* form. Each client who agrees to have his or her PPI entered into the LA/OC HMIS must sign the *Consent to Share Protected Personal Information* form.

Verbal Consent: Verbal consent to enter PPI into the LA/OC HMIS may be obtained during circumstances such as phone screenings, street outreach, or community access center sign-ins. Users must inform each client that the client's information will be entered into the HMIS database. Users must also explain the terms of the *Consent to Share Protected Personal Information* form. The client's written consent must be obtained once the client appears for his or her initial assessment.

III. Client Rights

- A client may not be denied services for failure to provide consent for LA/OC HMIS data collection.
- A client has the right to inspect, copy, and request changes in their LA/OC HMIS records.
- A client's consent may be revoked by that client at any time through a written notice or by completing the Revocation of Consent form.
- A copy of the Privacy Notice must be provided at the time the client requests.
- Each client has the right to receive the following, no later than five (5) business days of a written request:
 - A correction of inaccurate or incomplete PPI

Approved on 10/30/2015

- A copy of his or her consent form;
- A copy of his or her HMIS records; and
- A current list of participating organizations that have access to HMIS data.

IV. User Responsibilities and Conduct

I understand and agree that:

- I have an ethical and a legal obligation to ensure that the data I collect and enter into HMIS is accurate and does not misrepresent the client's information.
- I will not reveal or release PPI to unauthorized organizations, individuals or entities.
- I will use the data within the HMIS only for the purposes of homeless service delivery.
- I am not permitted to access the HMIS from any computer that has not been designated or approved by my organization.
- I will never use the HMIS to perform an illegal or malicious act.
- I will not attempt to increase the level of access to which I am authorized, or attempt to deprive other HMIS Users of access to the HMIS.
- My HMIS User ID and password shall be kept secure and will not be shared.
- I will refrain from leaving my computer unattended while logged into the system.
- I will protect and store client information printed from HMIS in a secure location.
- I will dispose of PPI printed from HMIS, when it is no longer needed, in a manner that maintains client confidentiality.
- If I suspect or encounter a security breach, I will immediately notify my organization's HMIS administrator.
- If my relationship with my organization changes or terminates, any client information that I entered into or obtained from the HMIS must remain confidential.
- Discriminatory comments based on race, color, religion, national origin, ancestry, handicap, age, sex and sexual orientation are not permitted in the HMIS. Profanity and offensive language are also not permitted in the HMIS.
- PPI that is transmitted electronically must be password protected to maintain confidentiality.
- I will comply with my organization's policies and procedures and the LA/OC HMIS Collaborative Policies and Procedures in my use of HMIS. The LA/OC HMIS Collaborative Policies and Procedures can be access from your CoC HMIS website.
- Any violation of this User Agreement is grounds for immediate suspension or revocation of my access to the HMIS.

My signature below confirms my agreement to comply with all the provisions of this Greater Los Angeles and Orange County HMIS User Agreement.

Organization Name

Organization Administrator/Authorized Representative
(Print Name)

User First and Last Name (Print Name)

Signature

Signature

Date of Signature

Date of Signature

DO NOT WRITE IN THIS SECTION. (FOR HMIS ADMINISTRATOR STAFF ONLY.)

HMIS Staff Name: _____ Date: _____
Date of Training: _____ Trainer: _____
HMIS User ID: _____ Date User ID issued: _____

Appendix C: Consent to Share Protected Personal Information

GREATER LOS ANGELES & ORANGE COUNTY HOMELESS MANAGEMENT INFORMATION SYSTEM (LA/OC HMIS)

CONSENT TO SHARE PROTECTED PERSONAL INFORMATION

The LA/OC HMIS is a local electronic database that securely record information (data) about clients accessing housing and homeless services within the Greater Los Angeles and Orange Counties. This organization participates in the HMIS database and shares information with other organizations that use this database. This information is utilized to provide supportive services to you and your household members.

What information is shared in the HMIS database?

We share both Protected Personal Information (PPI) and general information obtained during your intake and assessment, which may include but is not limited to:

- Your name and your contact information
- Your social security number
- Your birthdate
- Your basic demographic information such as gender and race/ethnicity
- Your history of homelessness and housing (including your current housing status, and where and when you have accessed services)
- Your self-reported medical history, including any mental health and substance abuse issues
- Your case notes and services
- Your case manager's contact information
- Your income sources and amounts; and non-cash benefits
- Your veteran status
- Your disability status
- Your household composition
- Your emergency contact information
- Any history of domestic violence
- Your photo (optional)

How do you benefit from providing your information?

The information you provide for the HMIS database helps us coordinate the most effective services for you and your household members. By sharing your information, you may be able to avoid being screened more than once, get faster services, and minimize how many times you tell your 'story.' Collecting this information also gives us a better understanding of homelessness and the effectiveness of services in your local area.

Approved on 10/30/2015

Who can have access to your information?

Organizations that participate in the HMIS database can have access to your data. These organizations may include homeless service providers, housing groups, healthcare providers, and other appropriate service providers.

How is your personal information protected?

Your information is protected by the federal HMIS Privacy Standards and is secured by passwords and encryption technology. In addition, each participating organization has signed an agreement to maintain the security and confidentiality of the information. In some instances, when the participating organization is a health care organization, your information may be protected by the privacy standards of the Health Insurance Portability and Accountability Act (HIPAA).

By signing below, you understand and agree that:

- You have the right to receive services, even if you do not sign this consent form.
- You have the right to receive a copy of this consent form.
- Your consent permits any participating organization to add to or update your information in HMIS, without asking you to sign another consent form.
- This consent is valid for seven (7) years from the date the PPI was created or last changed.
- You may revoke your consent at any time, but your revocation must be provided either in writing or by completing the *Revocation of Consent* form. Upon receipt of your revocation, we will remove your PPI from the shared HMIS database and prevent further PPI from being added. The PPI that you previously authorized to be shared cannot be entirely removed from the HMIS database and will remain accessible to the limited number of organization(s) that provided you with direct services.
- The Privacy Notice for the LA/OC HMIS contains more detailed information about how your information may be used and disclosed. A copy of this notice is available upon request.
- No later than five (5) business days of your written request, we will provide you with:
 - A correction of inaccurate or incomplete PPI
 - A copy of your consent form
 - A copy of your HMIS records; and
 - A current list of participating organizations that have access to your HMIS data.
- Aggregate or statistical data that is released from the HMIS database will not disclose any of your PPI.
- You have the right to file a grievance against any organization whether or not you sign this consent.
- You are not waiving any rights protected under Federal and/or California law.

SIGNATURE AND ACKNOWLEDGEMENT

Your signature below indicates that you have read (or been read) this client consent form, have received answers to your questions, and you freely consent to have your information, and that of your minor children (if any), entered into the HMIS database. You also consent to share your information with other participating organizations as described in this consent form.

☐ **I consent to sharing my photograph. (Check here)**

Client Name: _____ DOB: _____ Last 4 digits of SS _____

Signature _____ Date _____

☐ **Head of Household (Check here)**

Minor Children (if any):

Client Name: _____ DOB: _____ Last 4 digits of SS _____ Living with you? (Y/N)

Client Name: _____ DOB: _____ Last 4 digits of SS _____ Living with you? (Y/N)

Client Name: _____ DOB: _____ Last 4 digits of SS _____ Living with you? (Y/N)

Print Name of Organization Staff

Print Name of Organization

Signature of Organization Staff

Date

Approved on 10/30/2015

Appendix D: Privacy Notice

GREATER LOS ANGELES & ORANGE COUNTY HOMELESS MANAGEMENT INFORMATION SYSTEM (LA/OC HMIS)

PRIVACY NOTICE

THIS PRIVACY NOTICE EXPLAINS UNDER WHAT CIRCUMSTANCES WE MAY SHARE AND DISCLOSE YOUR INFORMATION FROM THE LA/OC HMIS. THIS NOTICE ALSO EXPLAINS YOUR RIGHTS REGARDING YOUR CONFIDENTIAL INFORMATION.

PLEASE READ IT CAREFULLY.

(Organization Name Here) collects and shares information about individuals who access our services. The information is confidentially stored in a local electronic database called the Greater Los Angeles/Orange County Homeless Management Information System (LA/OC HMIS). The LA/OC HMIS securely records information (data) about persons accessing housing and homeless services within the Los Angeles and Orange Counties.

We ask for your permission to share confidential personal information that we collect about you and your family. This confidential information is referred to as Protected Personal Information (PPI). We are required to protect the privacy of your PPI by complying with the privacy practices described in this Privacy Notice.

Why We Collect and Share Information

The information we collect and share in the HMIS helps us to efficiently coordinate the most effective services for you and your family. It allows us to complete one universal intake per person; better understand homelessness in your community; and assess the types of resources needed in your local area.

By collecting your information for HMIS, we are able to generate statistical reports requested by the Department of Housing and Urban Development (HUD).

The Type of Information We Collect and Share in the HMIS

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We collect and share both PPI and general information obtained during your intake and assessment, which may include but is not limited to:

- Name and contact information
- Social security number
- Birthdate
- Demographic information such as gender and race/ethnicity
- History of homelessness and housing (including current housing status and where and when services have been accessed)
- Self-reported medical history including any mental health and substance abuse issues
- Case notes and services
- Case manager's contact information
- Income sources and amounts; and non-cash benefits
- Veteran status
- Disability status
- Household composition
- Emergency contact information
- Domestic violence history
- Photo (optional)

How Your Personal Information Is Protected in the HMIS

Your information is protected by passwords and encryption technology. Each HMIS user and participating organization must sign an agreement to maintain the security and privacy of your information. Each HMIS user or participating organization that violates the agreement may have access rights terminated and may be subject to further penalties.

How PPI May Be Shared and Disclosed

Unless restricted by other laws, the information we collect can be shared and disclosed under the following circumstances:

- To provide or coordinate services.
- For payment or reimbursement of services for the participating organization.
- For administrative purposes, including but not limited to HMIS Administrator(s) and developer(s), and for legal, audit personnel, and oversight and management functions.
- For creating de-identified PPI.
- When required by law or for law enforcement purposes.
- To prevent a serious threat to health or safety.
- As authorized by law, for victims of abuse, neglect, or domestic violence.
- For academic research purposes.
- Other uses and disclosures of your PPI can be made with your written consent.

Providing Your Consent for Sharing PPI in the HMIS

If you choose to share your PPI in the LA/OC HMIS, we must have your written consent.

Exception: In a situation where we are gathering PPI from you during a phone screening, street

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outreach, or community access center sign-in, your verbal consent can be used to share your information in HMIS. If we obtain your verbal consent, you will be requested to provide written consent during your initial assessment. If you do not appear for your initial assessment, your information will remain in HMIS until you revoke your consent in writing.

You have the right to receive services even if you do not consent to share your PPI in the LA/OC HMIS.

How to Revoke Your Consent for Sharing Information in the HMIS

You may revoke your consent at any time. Your revocation must be provided either in writing or by completing the *Revocation of Consent* form. Upon receipt of your revocation, we will remove your PPI from the shared HMIS database and prevent further PPI from being added. The PPI that you previously authorized to be shared cannot be entirely removed from the HMIS database and will remain accessible to the limited number of organization(s) that provided you with direct services.

Your Rights to Your Information in the HMIS

You have the right to receive the following, no later than five (5) business days of your written request:

- A correction of inaccurate or incomplete PPI;
- A copy of your consent form;
- A copy of the LA/OC HMIS Privacy Notice;
- A copy of your HMIS records; and
- A current list of participating organizations that have access to your HMIS data.

You can exercise these rights by making a written request to this organization.

Your Privacy Rights Regarding Your Information in the HMIS

If you believe your privacy rights have been violated, you may send a written grievance to this organization. You will not be retaliated against for filing a grievance.

If your grievance is not resolved to your satisfaction, you may send a written grievance appeal to your CoC Lead.

Amendments to this Privacy Notice

The policies in this notice may be amended at any time. These amendments may affect information obtained by this organization before the date of the change. Amendments regarding use or disclosure of PPI will apply to information (data) previously entered in HMIS, unless otherwise stated. All amendments to this privacy notice must be consistent with the requirements of the federal HMIS privacy standards. This organization must keep permanent documentation of all privacy notice amendments.

Appendix E: Note Regarding Collection of Personal Information

**GREATER LOS ANGELES & ORANGE COUNTY
HOMELESS MANAGEMENT INFORMATION SYSTEM (LA/OC HMIS)**

NOTE REGARDING COLLECTION OF PERSONAL INFORMATION

We collect personal information directly from you for reasons that are discussed in our privacy statement. We may be required to collect some personal information by law or by organizations that give us money to operate this program. Other personal information that we collect is important to run our programs, to improve services for homeless persons, and to better understand the needs of homeless persons. We only collect information that we consider to be appropriate.

A Privacy Notice is available upon request.

Appendix F: Revocation of Consent

GREATER LOS ANGELES & ORANGE COUNTY HOMELESS MANAGEMENT INFORMATION SYSTEM (LA/OC HMIS)

REVOCATION OF CONSENT

By signing below, I revoke my consent to share my Protected Personal Information (PPI) in the LA/OC HMIS.

I understand that this revocation authorizes the removal of my PPI from the shared HMIS database and will prevent further PPI from being added. I understand that the PPI that I previously authorized to be shared cannot be entirely removed from the HMIS database and will remain accessible to the limited number of organization(s) that provided me with direct services.

Client Name: _____ DOB: _____ Last 4 digits of SS _____

Signature _____ Date _____

Head of Household (Check here) ☐

Minor Children (if any):

Client Name: _____ DOB: _____ Last 4 digits of SS _____

Client Name: _____ DOB: _____ Last 4 digits of SS _____

Client Name: _____ DOB: _____ Last 4 digits of SS _____

Client Name: _____ DOB: _____ Last 4 digits of SS _____

Print Name of Organization

Print Name of Organization Staff

Signature of Organization Staff

Date

Approved on 10/30/2015

Appendix G: Interagency Data Sharing Consent Form

**GREATER LOS ANGELES & ORANGE COUNTY
HOMELESS MANAGEMENT INFORMATION SYSTEM (LA/OC HMIS)**

INTERAGENCY DATA SHARING CONSENT FORM

Client Name: _____

SSN/Client ID: _____

Date of Birth: _____

Name of Originating Organization: _____

Name of Organization with which to extend Client Data Sharing:

Client Information to Share **(Client: please INITIAL all forms you want to share):**

- ____ Program Entry Required Questions
- ____ Services Provided
- ____ Case Notes
- ____ Assessment (Client Profile)
- ____ Savings Record
- ____ Program Exit Information
- ____ Group Meetings
- ____ Any information as necessary

Client Signature

Date

Appendix H: Grievance Form

GREATER LOS ANGELES & ORANGE COUNTY HOMELESS MANAGEMENT INFORMATION SYSTEM (LA/OC HMIS)

GRIEVANCE FORM

If you feel a violation of your rights as an HMIS client has occurred or you disagree with a decision made about your “Protected HMIS Information” you may complete this form. Complete this form only after you have exhausted the grievance procedures at your organization. **It is against the law for any organization to take retaliatory action against you if you file this grievance. You can expect a response within 30 days via the method of your choice.**

Grievances must be submitted in writing to:

[Enter Address]

Date of offense: _____

Name of Individual who
violated your privacy rights.

Name of Organization who
violated your privacy rights.

Brief description of grievance (what happened):

Best way to contact you: _____

Your name: _____

Your phone: _____

Your mailing address: _____

CoC response date: _____

Recommendation to Organization:

We collect personal information directly from you for reasons that are discussed in our privacy statement. We may be required to collect some personal information by law or by organizations that give us money to operate this program. Other personal information that we collect is important to run our programs, to improve services for homeless persons, and to better understand the needs of homeless persons. We only collect information that we consider to be appropriate.

Approved on 10/30/2015

Appendix I: Client's Rights Brochure

For Further Homeless Provider Information and Assistance



2-1-1 Orange County
1505 E 17th Street Suite 108
Santa Ana, CA 92705
(714) 288-4007
www.211oc.org



OC Community Services
1770 N. Broadway
Santa Ana, CA 92706
(714) 480-2900

Greater Los Angeles and Orange Counties Homeless Management Information System (HMIS)

Mission: Leveraging technology in a respectful and appropriate manner, HMIS will assist homeless providers, persons experiencing a housing crisis, and policy advocates to end homelessness in the Greater Los Angeles and Orange counties.

Vision: The LA/OC Collaborative is dedicated to providing the best possible, highest quality Homeless Management Information System (HMIS) to enhance the Continuum of Care for persons experiencing homelessness. Specifically, HMIS will:

- Enable providers to **track services, report outcomes, and manage** client data using accessible and user-friendly technology
- Enhance the ability of policy makers and advocates **to gauge the extent of homelessness and plan services** appropriately throughout the Greater Los Angeles and Orange counties
- Ensure persons experiencing a housing crisis receive **streamlined referral, coordinated services, and speedy access** to essential services and housing



Homeless Management Information System (HMIS)

Client Rights & Explanation of Data Uses

For more information, contact the
HMIS Administrative Office
(714) 288-4007
www.211oc.org

HMIS

What Is HMIS?

The Homeless Management Information System (HMIS) is a web-based information system. Organizations that serve homeless and at-risk individuals in the Greater Los Angeles and Orange counties need to compile information about the persons they serve.

Why Gather and Maintain Data?

HMIS will gather and maintain unduplicated statistics on a regional level to provide a more accurate picture of our region's homeless and at-risk population. HMIS will also help us understand client needs, help organizations plan appropriate resources for the clients they serve, inform public policy in an attempt to end homelessness, streamline and coordinate services and intake procedures to save client's valuable time, and so much more

Consent

Written Client Consent

Each client must complete a Client Consent to Share Information Agreement allowing release of demographic information to the HMIS. Clients will be required to complete a signed form to be kept on file with the service provider. A copy will be provided to the client.

Client Rights

Common Client Questions:

Who can access my information?

- Only staff who work directly with clients or who have administrative responsibilities can look at, enter, or edit client information, including all authorized organizations participating in the LA/OC Continuum of Care.

Who will receive my information?

- No information will be released to another individual without your consent.
- Information is stored in an encrypted central database. Only organizations that have signed an HMIS Organization Agreement will have access to HMIS data.

Don't I have a right to privacy?

- Clients do have the right to privacy, and also the right to confidentiality. You are entitled to a copy of the privacy notice upon request.
- Clients have the right to know who has modified their HMIS record.
- You also have the right to request access to your HMIS client records, printed copy of this data, and access to available audit reports. You may not see other clients' records, nor

What if I don't want to provide information?

- Clients have the right not to answer any questions, unless entry into a program requires it.

What if I believe my rights have been violated?

- Clients have the right to file a grievance with the organization or with the HMIS Administrative Office. Grievances must be filed through written notice. Clients will not be retaliated against for filing a complaint.

Grievance

If you feel a violation of your rights as a client has occurred, please contact your organization's HMIS Administrator.

The Continuum of Care HMIS Administrative Office can be notified of violations through written notice.

All participating organizations are responsible for ensuring that security procedures are followed and client rights are respected throughout the organization's HMIS participation.

Acknowledgement

I acknowledge that I have received a written copy of the LA/OC HMIS Collaborative Policies and Procedures Manual. I understand the terms of the LA/OC HMIS Policies and Procedures and I agree to abide by them. I understand that any violation of the policies or procedures could lead to my HMIS account being locked or even criminal prosecution.

Organization Name: _____

Printed Name: _____

Signature: _____

Date: _____

Southern California Regional HMIS Collaborative

Memorandum of Understanding

THIS MEMORANDUM OF UNDERSTANDING (MOU) is made this FIRST day of April 2015, by and between the City of Glendale and the City of Pasadena, each a municipal corporation of the State of California, the Los Angeles Homeless Services Authority, a Joint Powers Authority of the City and County of Los Angeles, and 2-1-1 Orange County, a non-profit organization.

WITNESSETH:

WHEREAS, the Congress of the United States of America, in enacting H.R. 5482, the Departments of Veterans Affairs and Housing and Urban Development (HUD), and Independent Agencies Appropriations Act, 2001, amended subsection (a) of SEC. 226. Section 423 of the Stewart B. McKinney Homeless Assistance Act to include (7) Management Information System funding; and

WHEREAS, the United States Congress, in accepting Conference Report 106-988, indicated that "local jurisdictions should be collecting an array of data on homelessness in order to prevent duplicate counting of homeless persons and to analyze their patterns of use of assistance, including how they enter and exit the homeless assistance system and the effectiveness of the systems. HUD is directed to take the lead in working with communities toward this end and to analyze jurisdictional data within three years"; and

WHEREAS, HUD has since directed the programs it funds to develop a local Homeless Management Information System (HMIS) to collect and report data on the usage of homeless services; and

WHEREAS, HUD further encouraged local communities to determine their own best way to implement such a system; and

WHEREAS, the entities responsible for Continuum of Care planning for homeless programs in the Cities of Pasadena, Glendale, and Los Angeles, the balance of the County of Los Angeles, and Orange County have together planned for this system since December, 2001;

NOW, THEREFORE, IT IS AGREED that the participants in this collaborative wish to affirm their commitment to continue to work together in this Memorandum of Understanding as follows:

I. Background

The Southern California Regional Homeless Management Information System (HMIS) Collaborative (the "SCR Collaborative") is comprised of four HUD Continuum of Care grantees: the Cities of Glendale, and Pasadena, the Los Angeles Homeless Services Authority (LAHSA), and 2-1-1 Orange County. The SCR Collaborative itself is not a legal entity, but refers to the commitments and expectations of its individual members, each of whom will be responsible for enforcing the terms and conditions herein. The SCR Collaborative has implemented a web-based Homeless Management Information System that will permit the sharing of client level

data across jurisdictions and the aggregating of data on a regional and sub regional basis. Glendale, Pasadena, LAHSA, and 2-1-1 Orange County share a single database.

II. Terms and Definitions

Project Description: The Southern California Regional Homeless Management Information System (HMIS) Collaborative, formally referred to as the Los Angeles/Orange County Collaborative (LA/OC Collaborative), hereafter referred to as the SCR Collaborative.

Collaborative Participants ("Participants"): These are the Homeless Continuum of Care coordinating bodies that desire to implement an HMIS as mandated by the HUD: City of Glendale, City of Pasadena, Los Angeles Homeless Services Authority, and 2-1-1 Orange County.

Southern California Regional HMIS Steering Committee: Includes Collaborative Participants 2-1-1 Los Angeles and the OC Community Resources.

III. Purpose

The Participants individually agree to enter into contracts with Adsystech to provide a Homeless Management Information System (HMIS) software spanning four Continuum of Care systems. The Participants individually agree to maintain a regional HMIS that allows client-level data sharing, reporting coordination, and collaboration with system management processes. This agreement will articulate certain Participant responsibilities to ensure the timely execution of contracts, implementation of the software and management of each CoC's HMIS.

IV. Guiding Principles

The Collaborative exists to improve the coordination and planning for homeless services in the counties of Los Angeles, and Orange, facilitate the delivery of housing and services to homeless persons, and evaluate the effectiveness of the homeless delivery system in moving people from homelessness to stability in permanent housing.

Vision

The Southern California Regional Homeless Management Information System (SCR HMIS) Collaborative is dedicated to providing the best possible, highest quality regional Homeless Management Information System (HMIS) to enhance the delivery of services for persons experiencing homelessness. Specifically, the HMIS will

- Facilitate the coordination of service delivery for homeless persons,
- Enable agencies to track referrals and services provided, report outcomes, and manage client data using accessible, user-friendly and secured technology; and
- Enhance the ability of policy makers and advocates to gauge the extent of homelessness and plan services appropriately throughout Los Angeles County and Orange County.

Mission Statement

The SCR HMIS Collaborative will use HMIS to advance the provision of quality services for homeless persons, improve data collection, and promote more responsive policies to end homelessness throughout Southern California.

V. Vendor Contracts**A. Vendor Selection**

Having followed a community-based planning process to gather recommendations, the Participants released a joint Request for Proposals to select an HMIS vendor. A review committee comprised of HMIS Steering Committee members reviewed and rated proposals, leading to a recommended vendor, Adsystech, Inc. Participant representatives are responsible for obtaining the appropriate approvals from their respective decision-making bodies in order to maintain contracts with Adsystech, Inc.

B. Vendor Contracts

The Participants will maintain individual contracts with Adsystech.

VI. Project Management and Oversight**A. All Participants agree to meet the following project management requirements:**

1. Designate a HMIS Collaborative Working Group Lead to contact regarding project management issues;
2. Designate a HMIS Collaborative Working Group Lead to serve on the SCR HMIS Steering Committee for the term of this MOU;
3. Meet their financial obligations to Adsystech in accordance with their respective contracts;
4. Ensure their participating agencies and users meet Collaborative-approved training standards prior to obtaining system access;
5. Jointly create and manage HMIS policies and procedures;
6. Maintain a process to hear and address issues from users under its domain;
7. In situations where users operate programs in multiple Continuum of Care systems, the Participants responsible for those systems agree to work jointly to address problems and concerns.
8. Requests for data for any regional or system wide-reporting will be submitted via email to the HMIS Collaborative Working Group Lead. Requests must be approved or denied within (10) business days of receipt. Data used for such purpose will only be at the aggregate level and at no time will any confidential client information be disclosed.

B. Project Oversight

The SCR HMIS Steering Committee will be responsible for overseeing the coordinated implementation of HMIS in Los Angeles and Orange Counties. The SCR HMIS Steering Committee will meet at least quarterly to review the progress of implementation, identify and resolve problems, to update policies and procedures, and to review reports from Participants, as needed.

The SCR HMIS Steering Committee will utilize Working Groups to advise the Committee on specific matters related to the implementation and operation of HMIS.

The Steering Committee may also establish ad hoc and other committees as needed.

Likely ad hoc steering committees may include a Program and Policy Committee to manage processes for regional reporting, compliance with revised HMIS Data and

Technical Standards, and HMIS functionality changes and updates. Regional reporting goals will include a regional AHAR (Annual Homeless Assessment Report) regional client served summary reports, and regional analysis on program effectiveness.

VII. Term of Agreement

This agreement will be in force one year from the date of execution, and may be renewed for two additional one-year terms at the discretion of the Participants.

VIII. Amendments and Modifications

Any amendments or modifications to the Agreement must be in writing, and shall be effective only if executed by all parties.

IX. Termination

Any participant to this agreement may terminate their participation following 30 days written notice to the remaining Collaborative Participants.

X. Severability

Notwithstanding the termination of any Participant, the terms of the agreement shall remain in effect for all other signers.

IN WITNESS WHEREOF, the parties hereto have caused this Agreement to be executed and attested to by their proper officers hereunto duly authorized, as of the date first herein above written.

LA/OC HMIS Collaborative

Memorandum of Understanding

City of Glendale

2-1-1 Orange County

Date: 11-5-2015

Date: 11-5-2015

By: [Signature]

By: [Signature]

Title: Community Serv. Mgr.

Title: Director, Data & Technology

Print Name: Ivet Samuels

Print Name: Amber Killinger

City of Pasadena

Los Angeles Homeless Services Authority

Date: 11/6/15

Date: 11/6/15

By: [Signature]

By: [Signature] - Director of Programs

Title: Project Planner

Title: Executive Director (signing authority for Peter Lyen)

Print Name: Anne Lansing

Print Name: Chris Collardillo

Applicant: Los Angeles Homeless Services Authority CA-600-CoC

Project: FY 2015 CoC Application

09. PHA Administration Plan

1. Page 3-5: Burbank Housing Authority
2. Page 7-19: Housing Authority of the City of Los Angeles
3. Page 21-22: Housing Authority of the County of Los Angeles
4. Page 24-28: City of Pomona Housing Authority
5. Page 29: City of Santa Monica

Burbank Housing Authority

Chapter 4

APPLICANT WAITING LIST

[24 CFR Part 5, Subpart D; 982.54(d)(1); 982.204, 982.205, 982.206]

INTRODUCTION

It is the objective of the Burbank Housing Authority to maintain an accurate Applicant Waiting List to provide an adequate pool of qualified applicants to fill vacancies in the Section 8 Program. This Chapter explains the preference categories that determine the order of placement of the applications on the Applicant Waiting List. Maintenance of accurate information on the Applicant Waiting List ensures that applicants are admitted to the Program in the proper order and in a timely manner.

A. APPLICANT WAITING LIST [24 CFR 982.204]

Names will be selected from the Section 8 Applicant Waiting List in accordance with policies and preferences defined in this Administrative Plan. The Applicant Waiting List will be maintained in a manner that an application can be tracked from date of receipt to final disposition. The pre-applications will be sorted by preference category and will be a permanent file while active on the Waiting List.

B. PREFERENCE CATEGORIES [24 CFR 982.207 and 982.4]

The Section 8 Program allows Housing Authorities to apply local preferences to the applications in order to determine placement on the Applicant Waiting List. These preferences are intended to meet the needs of the community. The local preferences that will be used by the Burbank Housing Authority will be as follows:

Residency Preference

Applicants who reside in the City of Burbank or households with a member who works or has been hired to work in the City of Burbank will be given preference over non-residents. The Section 8 Applicant Waiting List will be separated into the two broad categories of residents and non-residents. Applicants claiming additional preferences will be placed within that preference category. Burbank homeless individuals/households that have been working with qualified Burbank service providers, should utilize the Burbank address of the service provider.

Persons Displaced by Government Action

Very-low income tenants who are displaced by government action of the Burbank Housing Authority or the City of Burbank will be given this preference based on involuntary displacement. The activity causing the displacement must be taken

in connection with code enforcement or a public improvement or a development program.

Veterans Preference

This preference will be given to applicants who have a current member of the U. S. Military Armed Forces in their household. Veterans and surviving spouses of veterans will also be given this preference.

Disability Preference

This preference is extended to disabled persons or families with a disabled member as defined in this Plan. Proof of disability will be required at time of selection from the waiting list.

Homeless Preference

This preference is for Burbank homeless individuals and households that have been working with qualified Burbank service providers. These service providers will certify that the individual/household meets the specific criteria for this category and the program, and commits to providing on-going supportive services for a minimum of six (6) months after issuance of a housing voucher in order to ensure that the individual/household is able to live independently.

This preference will assist those applicants that become homeless while on the waiting list; and homeless applicants in the future that apply to the Program with no home address that instead will utilize a Burbank service provider address with an Authorization form on file.

C. PREFERENCE ELIGIBILITY [24 CFR 5.410]

Applicants are allowed to claim the preferences at time of pre-application and their names will be placed on the Section 8 Applicant Waiting List according to that preference category. At time of final eligibility determination, the applicant will be required to provide verification of the preference. Changes in an applicant's circumstances while on the Section 8 Applicant Waiting List may qualify the household for a preference. Applicants are required to notify the Burbank Housing Authority in writing when their circumstances change. When applicants claim to have recently become eligible for a preference, they will be placed on the Applicant Waiting List within the newly-claimed preference.

D. PREFERENCE DENIAL [24 CFR 5.415]

If an applicant cannot provide third party verification to prove a preference at the time that the name is selected from the Applicant Waiting List, then the preference will be denied. Applicants will be informed in writing why the preference was denied and they

will be placed back on the Section 8 Applicant Waiting List without a preference. Applicants will have the right to an Informal Review.

E. ORDER OF SELECTION [24 CFR 5.415, 982.207(e)]

When the preliminary applications are received, the preference categories claimed by the applicants will be honored. The verification of the preferences will be obtained at the time that the applicant name is selected from the Section 8 Applicant Waiting List. The applications will be placed on the Applicant Waiting List within preference categories.

Burbank residents

- i. Who are involuntarily displaced.
- ii. Who are homeless working with a qualified service provider.
- iii. With veterans preference.
- iv. With disability preference.
- v. All other residents.

Non-residents

- i. With veterans preference.
- ii. With disability preference.
- iii. All other non-residents.

F. TARGETED FUNDING [24 CFR 982.203]

When HUD awards special funding for certain household types, the Section 8 Applicant Waiting List will be searched for the first available household meeting the targeted funding criteria. Applicants who meet the specific requirements for the targeted funding will be placed on a separate Applicant Waiting List for use in the targeted program.

G. REMOVAL FROM WAITING LIST [24 CFR 982.204(c)]

In order to ensure applicants on the waiting list receive correspondence from the Burbank Housing Authority, it is the responsibility of each applicant to provide in writing any changes to address and contact information. Current and updated contact information will allow the Burbank Housing Authority to manage and maintain the waiting list, as required by HUD, for optimum implementation of the Section 8 Program. To that end, the Section 8 Applicant Waiting List will be updated periodically to ensure that contact, and preference information is on file for all applicants. Letters will be sent to all applicants on the Applicant Waiting List informing them that any changes in address must be sent in writing to the Burbank Housing Authority. The applicants will also be advised to send written notification of any change in household circumstance

Housing Authority of the City of Los Angeles (HACLA)

5.17.1 Priority 1 Preference – Special Programs and Other Referrals

Families who are referred to and qualify for the HACLA's Special Programs receive a Priority 1 preference. [For information and a list of programs see Section 3.2.1, *Referrals to Special Programs*, of this Administrative Plan.] This preference entitles the eligible applicant to be serviced and admitted to the Special Program for which it qualifies ahead of all other eligible applicants on the waiting list.

Families who qualify for admission due to Special Circumstances receive the identical Priority 1 preference. [See also Section 3.2.2, *Referrals Due to Special Circumstances*, of this Administrative Plan.]

In determining the order of service among applicants who qualify for a Priority 1 preference, the following ranking criteria is used. The ranking criteria follows the hierarchy noted and is based on the applicant having applied for admission under one of the programs listed under Section 3.2.1, Referrals to Special Programs, and Section 3.2.2, Referrals Due to Special Circumstances, of this Administrative Plan and have met any additional programmatic requirements, including, in some cases, certification by an agency accredited by HACLA to participate in the special programs:

1. Referrals from HACLA Owned Units (Section 3.2.2.1 of this Administrative Plan).
2. HOPWA to Housing Choice Voucher (Section 3.2.1.3.1 of this Administrative Plan).
3. Victims of Declared Disasters (Section 3.2.2.2 of this Administrative plan).
4. Displacement Due to Government Actions (Section 3.2.2.3 of this Administrative Plan).
5. Underhousing in MRP-SRO Units (Section 16.7 of this Administrative Plan).
6. Underhousing in SRO Units (Section 18.6.9 of this Administrative Plan).
7. LAHSA Supportive Housing Program to Housing Choice Voucher (Section 3.2.1.2.15 Transitional Housing Conversion of this Administrative Plan).
8. PBV transfer to Housing Choice Voucher (Section 17.39 of this Administrative Plan).
9. Readmissions and Reasonable Accommodations (Section 6.18 of this Administrative Plan).
10. HUD-VASH to Housing Choice Voucher (Section 21.4.3 of this Administrative Plan).
11. Shelter Plus Care Referral to the Housing Choice Voucher Program (Section 18.6.14 of this Administrative Plan).
12. Family Unification Program – Eligible Youth to Housing Choice Voucher (Section 3.2.1.2.4 of this Administrative Plan).

3.1.17 Certification of the Waiting List

After the HACLA or its contractor has developed a preliminary electronic copy of the waiting list, the Section 8 Director, or their designees, shall review the list data and conduct a quality control review of a representative number of list records by checking the database information against actual application forms.

Findings of this quality control review must be documented and provided to the President and CEO. The findings must contain a recommendation for approval or disapproval of the waiting list as constituted and, if approval is recommended, a certification signed by the Section 8 Director that the list has been determined to meet the HACLA's standards for accuracy.

3.1.18 Documentation of Application Intake Activities

The Section 8 Director shall maintain a summary of all application intake activities in a permanent master waiting list activity file. The file shall document all the activities of HACLA staff and any contractors involved in the publication of the opening of the application period, outreach activities, intake and processing of applications including any randomization (lottery action), and all other activities leading to the creation of the final waiting list. The file shall include sample copies of application and instruction forms, notices sent to stakeholders and public officials, published public notices in outreach languages, forms and letters used to notify families of their successful placement on the waiting list or of unsuccessful attempts to apply due to late receipt of applications or due to incomplete or illegible applications. The file shall also contain the findings of the Section 8 Director on the accuracy of the waiting list data.

3.2 Referrals

Families are added to the waiting list by referral in the following circumstances.

3.2.1 Referrals to Special Programs

The HACLA operates a number of programs which serve special populations, special needs or which were designed for special purposes. For these populations and programs, applicants are generated by referral from various community organizations or divisions of local government which are under a Memorandum of Understanding (MOU) or a Contract with the HACLA in accordance with program regulations.

Referred families who meet program requirements are added to the waiting list and are provided a local preference of Priority 1. [See Section 5.17, *Local Preferences*, of this Administrative Plan.]

If an agency, organization or unit of local government is not meeting its full commitment for referrals to any Special Program, the HACLA may canvass its waiting list (by date and time of application) for families that are potentially eligible for the Special Program and refer these families to the CBO/NPO or unit of local government for their action. Referrals are made in the date and time order in which the HACLA receives the family's response to the canvassing. If the response from families on the waiting list is insufficient, the HACLA may canvass members of the application pool in order of their application number.

The HACLA operates the following Special Programs using its Section 8 waiting list.

3.2.1.1 Project-based Programs

In project-based programs, rental assistance is paid for families who live in specific housing developments or units. The rental subsidy is tied to the unit.

3.2.1.1.1 Moderate Rehabilitation Program

Congress no longer allocates funding for new Moderate Rehabilitation projects. The program objectives were to upgrade substandard rental housing and to provide rental subsidies for low income families. By entering into housing assistance payments contracts for 15 years, owners were enabled to take advantage of favorable financing through local lending institutions or other sources acceptable to HUD.

If the HACLA is unable to refer a sufficient number of applicants from its waiting list within 30 days of a notification of vacancy, the owner may refer an applicant on its waiting list to the HACLA for determination of eligibility. To this end, owners still under contract to Section 8 may maintain their own waiting lists monitored by the HACLA.

3.2.1.1.2 Permanent Supportive Housing Program (PSHP) – Project Based Voucher (PBV) Project

The Permanent Supportive Housing Program (PSHP) is a collaborative effort between HACLA and the Los Angeles Housing and Community Investment Department (HCID) (formerly Los Angeles Housing Department) to assist in the provision of supportive housing for the homeless population of the City of Los Angeles through a joint Notice of Funding Availability for qualified housing providers. The HACLA develops a Request for Proposals for Project-based Voucher Assistance (See Section 3.2.1.1.4 below.). The HACLA Board of Commissioners allocates a number of vouchers to be provided for the PSHP.

Chapter 3: APPLICATIONS, REFERRALS & PROGRAMS

Although proposers must always meet the requirements of 24 CFR Part 983, the Board of Commissioners may establish policy priorities in addition to the requirements of Chapter 17, *Special Procedures for the Project-based Assistance Programs*.

In accordance with HUD's guidance and technical assistance, HACLA will transition to the following applicant referral process using a phased in approach that takes into account existing partner waitlists and contracts. PSHP-PBV projects use the Coordinated Entry System to fill at least four out of five vacancies for those units designated for homeless or chronically homeless applicants per the requirements of the NOFA under which the project applied and was awarded PSHP-PBV. Alternate, equivalent comprehensive assessment systems, including but not limited to, the Department of Health Services internal assessment or the 10th decile triage tool, may also be used with approval of the HACLA. Remaining vacancies are filled with referrals received from partnering agencies who have an MOU or contract with the HACLA to submit referrals. HACLA will evaluate the referral process and make changes to the process in order to meet program and utilization objectives. [For additional information on PSHP-PBV waiting lists see Section 17.32, *Waiting List*, of this Administrative Plan].

3.2.1.1.3 Project-based Voucher (PBV) Program

In accordance with the final rule on the Project-Based Voucher Program, published October 13, 2005, the HACLA may select owner proposals to provide project-based voucher assistance for up to 20 percent of the amount of budget authority allocated to the HACLA in the voucher program. All PBC and PBV units for which the HACLA has issued a notice of proposal selection or which are under an Agreement to Enter into a HAP Contract (AHAP) or HAP contract are counted against this 20 percent maximum.

Policies dealing with the selection of proposals and other PBV policies may be found in Chapter 17, *Special Procedures for the Project-Based (PBA) Assistance Programs*, of this Administrative Plan.

The HACLA maintains a PBV waiting list to refer eligible families to the owner. The owner may refer families to the HACLA for determination of eligibility if the HACLA does not refer a sufficient number of families to the owner within 30 days of an owner notice of vacancy.

In the project-based voucher (PBV) program, the participating family may move from the project-based unit and receive continued tenant-based assistance after the first year of the lease.

3.2.1.2 Tenant-based Programs

In tenant-based programs, the rental assistance is not attached to the structure but to the family. The eligible family selects the rental unit. As long as the family abides by the overall program regulations, the family is eligible for continued assistance after moving.

3.2.1.2.1 Non-Elderly and Disabled Vouchers

On August 2011, HUD consolidated housing choice vouchers awarded to HACLA since 1997 under the One Year Mainstream, Certain Development, and Designated Housing.

For HACLA these awards represented Fair Share Voucher allocations. The sum of these awards was consolidated to represent the baseline number of Non-Elderly and Disabled vouchers.

The HACLA may select qualified disabled families from its waiting list according to the date and time of the family's application. The HACLA may also enter into a Memorandum of Understanding or a Contract with referral agencies. The HACLA is responsible for determining the family's eligibility for housing assistance in accordance with the terms of HUD's NED NOFA, ACC and regulations.

Families which meet the qualifications of this targeted class may receive vouchers sooner than non-targeted families because of their Priority 1 preference status. (See Section 5.17.1, Priority 1 Preference – Special Programs and Other Referrals, of this Administrative Plan.)

3.2.1.2.2 Family Unification Program (FUP)

The Family Unification Program provides housing assistance to income eligible families for whom the lack of adequate housing is a primary factor in the separation or imminent separation of children from their families. Youths at least 18 years old and not more than 21 years old (have not reached their 22nd birthday) who left foster care at age 16 or older and who do not have adequate housing are also eligible to receive housing assistance under the FUP.

Applicants are certified and referred by the Los Angeles County Department of Children and Family Services (DCFS) or by entities designated by the DCFS. The number of slots for the FUP is limited by the amount of funding specifically allocated by HUD.

3.2.1.2.3 Homeless Program

This program was designed to support local homeless assistance strategies by providing tenant-based Section 8 assistance to families currently participating in a transition plan administered by Community Based Organizations (CBOs) who have been preselected by the HACLA through an RFP process. Vouchers are made available from existing HUD allocations to the HACLA's Section 8 tenant-based program up to a maximum number authorized by the HACLA Board of Commissioners.

The CBO must make every effort to enroll the head of household of the referred family in the HACLA's Family Self Sufficiency (FSS) Program. CBOs are not required to enroll families in which the head of household is either elderly or a person with a disability, but the CBO must provide on-going case management for these families.

In accordance with HUD's guidance and technical assistance, HACLA will transition to the following applicant referral process using a phased in approach that takes into account existing partner waitlists and contracts. Contracted agencies for this program use the Coordinated Entry System to fill at least four out of five vacancies. Alternate, equivalent comprehensive assessment systems, including but not limited to the Department of Health Services internal assessment or the 10th decile triage tool, may also be used with approval of the HACLA. Remaining vacancies are filled with referrals received from contractors who have an MOU or contract with the HACLA to submit referrals. HACLA will evaluate the referral process and make changes to the process in order to meet program and utilization objectives.

3.2.1.2.4 Homeless Prevention Program (HPP)

The HACLA Board of Commissioners sets aside a number of vouchers to provide housing assistance to individuals referred to the HACLA under a Memorandum Of Understanding (MOU) with the Los Angeles County Department of Health Services (DHS). These vouchers are used to provide assisted housing to eligible individuals referred by the DHS who have been hospitalized and have subsequently lost their housing as a result of chronic illness and/or physical disabilities.

The DHS will utilize its health services system to provide supportive services before and after the individuals or families have been successfully housed.

3.2.1.2.5 HOPE for Elderly Independence Program (HEIP)

This program, authorized by Section 803 of the National Affordable Housing Act, is designed to combine tenant-based rental vouchers with supportive services to frail, elderly people who are currently unsubsidized and who require this combined assistance to avoid premature and unnecessary institutionalization.

The HACLA works with senior services agencies designated by the City of Los Angeles City Department of Aging. These agencies verify program eligibility under the HOPE guidelines, as evaluated by a Professional Assessment Committee, and must provide the needed supportive services to the participant either directly or through referral. Upon determination of eligibility the HACLA issues a voucher to the referred clients.

3.2.1.2.6 Long Term Family Self-Sufficiency (LTFSS) Program

This program is designed to support the Transitional Support for Homeless CalWORKS Families Project (TSHCFP) in cooperation with the Community Development Commission of the County of Los Angeles (lead agency) and the Department of Public Social Services. The HACLA sets aside vouchers by action of the HACLA Board of Commissioners for qualified families moving from publicly funded transitional housing in the City of Los Angeles to permanent housing. Families are referred from participating transitional housing agencies to housing placement agencies for housing counseling assistance. Housing placement agencies refer families to the HACLA. The HACLA determines whether the family meets voucher program requirements.

3.2.1.2.7 Mainstream Housing Program

Section 8 rental vouchers are provided along with supportive services to enable eligible families consisting of adults with disabilities to rent affordable private housing of their choice in a non-segregated environment. In addition, the Mainstream Program assists persons with disabilities who face difficulties in locating suitable housing in the private market.

3.2.1.2.8 Moving to Opportunity (MTO) Program (Demonstration Program)

This demonstration program is no longer taking applications. The HACLA has used all slots provided by HUD for this program. The HACLA continues to provide service under the Section 8 program for families who were admitted.

Chapter 3: APPLICATIONS, REFERRALS & PROGRAMS

This nationwide demonstration program targeted low income families then currently living in public housing or in project-based housing units which were located in a high poverty census tract. The program was designed to assist families to move to housing located in low poverty census tracts. Experimental, comparison and control groups were designed to provide information on the impact of neighborhoods on social and economic opportunity.

The HACLA designated eight public housing communities and three project-based buildings to participate in the demonstration program. The HACLA solicited volunteers from these locations who wished to move out of the area. The program will track three groups of families for 10 years to determine the effect of moving to low poverty census tracts on housing, education, employment and social well being.

An Experimental Group was given Section 8 vouchers to be used only for units located in low poverty area census tracts. This group was given extensive counseling and assistance in locating a unit and continued counseling and supportive services to transition into a low poverty community.

A Comparison Group was given Section 8 vouchers to use in any area. This group received no special counseling or supportive services.

A Control Group remained in place and received no vouchers.

The HACLA selected a Community Based Organization (CBO) to provide counseling and supportive services and to assist families in the Experimental Group in locating units in low poverty census tracts.

To expand the MTO program, the HACLA Board of Commissioners set aside, in June 1995, 250 free standing vouchers in addition to the original HUD funding of 188 vouchers.

The following public housing communities and project-based buildings were designated for participation in the program:

Section 8 Project-based Locations:

- Boyle Apartments
- Sheridan Manor
- Watts Arms I

Public Housing Communities:

- Hacienda Village
- Imperial Courts

Jordan Downs
Nickerson Gardens
Pico Gardens/Aliso Extension (Initial allocation, Round I only)
Pueblo Del Rio
Ramona Gardens
San Fernando Gardens
Aliso Village

3.2.1.2.9 Veterans Affairs Supportive Housing (VASH) Program (1992 HUD Funded Program)

VASH is a joint national project of HUD and the Department of Veterans Affairs (VA). The program is designed to enable homeless veterans who are afflicted with severe psychiatric or substance abuse disorders to locate affordable housing in an attempt to return the veteran to mainstream society.

The local VA hospital or clinic refers promising candidates to the HACLA for determination of income eligibility. The HACLA issues a voucher to eligible referrals on the condition that the participant will continue an extensive counseling program and will abide by substance abuse rehabilitation program guidelines.

[In accordance with the VASH program guidelines issued in the March 20, 1992 *Federal Register* requiring this statement, the HACLA will not make interim use of VASH vouchers.]

See also Section 3.3.2 HUD-Veterans Affairs Supportive Housing (HUD-VASH) Program (2008 HUD Funded Program) which operates independently of the waiting list.

3.2.1.2.10 Welfare to Work (WtW) Vouchers

This program subsidizes rents of low-income families receiving welfare assistance or recently off welfare, to enable them to rent housing near available jobs, transportation or child care.

The HACLA operates this program in coordination with the Los Angeles County Department of Public Social Services (DPSS). DPSS reviews all program referrals to certify compliance with the WtW voucher program requirements regarding receipt of welfare assistance and to certify that assisted housing is critical to the family's obtaining or retaining employment.

Chapter 3: APPLICATIONS, REFERRALS & PROGRAMS

Referrals may be forwarded to DPSS from DPSS GAIN service workers, HACLA's WtW Program, CalWORKs Eligibility Interviewers, Private Industry Councils, Adolescent Family Life Program providers, Mental Health/Substance Abuse assessors and providers, Domestic Violence service providers, Department of Community and Senior Services/RITE Program staff, One-Stop, and other agencies which serve the target population.

DPSS funded housing counseling services for the first 700 assisted families to help them locate housing that best met their needs.

With HUD's prior approval, the admission of a portion of very low-income WtW families that are not extremely low-income may be disregarded in determining compliance with income targeting. (See Section 5.18, *Income Targeting*, of this Administrative Plan.)

This program is no longer taking applications.

3.2.1.2.11 Tenant-Based Supportive Housing Program

This program is designed to support local homeless assistance strategies by providing tenant-based Section 8 assistance to chronically homeless individuals and families, and those discharged from hospitals without re-entry housing, who require extensive supportive services to live independently. Services are provided for the length of time that the family remains on the program and are provided by various Los Angeles County departments, such as health services, mental health, substance abuse, etc., their contracted partners, as well as Community Based Organizations selected through a competitive process. HACLA must enter into an MOU or contract with the service provider to provide the services. Vouchers are made available from existing HUD allocations to the HACLA's Section 8 tenant-based program up to a maximum number authorized by the HACLA Board of Commissioners.

In accordance with HUD's guidance and technical assistance, HACLA will transition to the following applicant referral process using a phased in approach that takes into account existing partner waitlists and contracts. Contracted agencies for this program use the Coordinated Entry System to fill at least four out of five vacancies. Alternate, equivalent comprehensive assessment systems, including but not limited to the Department of Health Services internal assessment or the 10th decile triage tool, may also be used with approval of the HACLA. Remaining vacancies are filled with referrals received from contractors who have an MOU or contract with the HACLA to submit referrals. HACLA will evaluate

the referral process and make changes to the process in order to meet program and utilization objectives.

3.2.1.2.12 Pilot Re-Entry Program

This program is designed to allow ex-offenders leaving the criminal justice system to reunite with their families receiving S8 housing assistance. The assisted family must approve the admission. HACLA may waive criminal background check requirements only for permissible prohibitions where HUD grants the HACLA discretion to establish admission criteria. Ex-offenders will be required to participate in re-entry supportive services provided by community-based organizations and/or public agencies. These organizations and agencies will have been preselected by the HACLA through an RFP process. Program size and parameters are subject to approval by the HACLA Board of Commissioners. HACLA will evaluate the pilot and make changes to the program depending on the outcomes.

3.2.1.2.13 Transitional Housing Conversion

Upon the written certification of the Los Angeles Homeless Services Authority, eligible families residing in transitional housing, that are part of a coordinated effort to convert existing transitional housing projects to permanent housing, may be referred to the HACLA for placement on the Section 8 tenant-based waiting list with a limited preference. Such families become subject to the screening requirements for criminal history of the tenant-based program in accordance with Section 5.20, PBA, MRP, MRP-SRO, HOPWA and Tenant-Based Section 8 screening. Placement on the waiting list is at the sole discretion of the HACLA and is subject to the following:

1. The transitional housing owner agrees to continue to provide appropriate supportive services to the family or to locate and refer the family to other providers of equivalent supportive services that are affordable to the family.
2. The family must agree to be referred to supportive services, if needed.
3. The family agrees with the transitional housing owner's recommendation, understands the nature of the tenant-based program, and provides a written request for Housing Choice Voucher assistance.
4. The family is a low income family and otherwise eligible for the Housing Choice Voucher Program.
5. The family is currently in compliance with their supportive service plan.
6. The family is in compliance with their current lease, including, but not limited to, paying their rent on time each month.

Vouchers are made available from existing HUD allocations to the HACLA's Section 8 tenant-based program up to a maximum number authorized by the HACLA Board of Commissioners not to exceed 20 (twenty) referrals per year.

3.2.1.3 Mixed Programs

A mixed program may result in the provision of either tenant-based or project-based assistance.

3.2.1.3.1 Housing Opportunities for Persons with AIDS (HOPWA Program and HOPWA Fast Track Program)

This program was established by the AIDS Housing Opportunities Act to assist States and local communities in providing long term comprehensive strategies to meet the housing needs of persons with AIDS and their families.

The HOPWA Advisory Committee for Los Angeles County established a tenant-based rental assistance program as one component of its HOPWA program. The tenant-based program operates under HOPWA regulations (24 CFR 574) and under the procedures included in a Memorandum of Understanding (MOU) with the agency which administers all HOPWA funds in the County of Los Angeles, currently the Los Angeles Housing Department (LAHD). The HOPWA program provides funds for at least one year of rental assistance to eligible program participants. The HACLA issues a Section 8 voucher to eligible low income families when these funds are exhausted. Prior to the 1999 merger of the certificate and voucher programs, a Section 8 certificate was issued.

The HACLA complies with policies set by the Advisory Committee or any successor agency with regard to issuing tenant-based assistance in accordance with any Memorandum of Understanding or contract as may be approved by the HACLA Board of Commissioners.

The HACLA operates a Fast Track component for the HOPWA tenant-based rental assistance program, subject to the availability of funds. Households register by calling a telephone number that is publicized and provided to agencies serving persons with AIDS and other low-income people. Applicants are given a registration number when they call and are placed on a registration list based on time and date of call. As funds become available the HACLA contacts applicants based on their registration number. HACLA determines income eligibility of all applicants and confirms medical eligibility through certifications by medical professionals. Applicants who request additional assistance or who

subsequently need help in using HOPWA housing assistance are referred to the contracted HOPWA agencies.

The HACLA also may, in collaboration with LAHD, contract with agencies to refer applicants to the HACLA for determination of eligibility to the HOPWA program. Agencies successful through a HACLA competitive process would be utilized and would refer applicants who are under a plan of care or service plan with the agency. The HACLA would work with the applicant and the referring agency to obtain necessary eligibility documentation.

The HACLA administers the HOPWA tenant-based rental assistance program for the cities of Los Angeles, Santa Monica, Culver City, Inglewood, La Canada and Burbank.

The HACLA also administers the HOPWA project-based rental assistance program under a Memorandum of Understanding with LAHD. Owners of project-based HOPWA buildings refer applicants to the HACLA for determination of eligibility.

3.2.2 Referrals Due to Special Circumstances

Referred families who meet the criteria below are immediately placed on the waiting list and receive a Priority 1 preference over other applicants. (See Section 5.17, *Local Preferences*, of this Administrative Plan.)

In order to participate in any Section 8 or other assisted housing program a referred family must meet all applicable program eligibility requirements including the requirements of Chapter 13 of this Administrative Plan.

3.2.2.1 Referrals from HACLA Owned Units

All referrals from public housing or other HACLA owned housing shall be made to the Section 8 Director. All referrals shall be accompanied by the participant's or applicant's complete file including all criminal history information and the family's HACLA identification number.

All surrounding circumstances for applications received under this Section 3.2.2.1 must be fully documented and provided to the Section 8 Director with the referral.

The Section 8 Director shall review the file and the surrounding circumstances of the referral and shall either approve or disapprove the referral. A disapproval by the Section 8 Director based on other than program eligibility requirements may be appealed to the President and CEO.

Housing Authority of the County of Los Angeles (HACOLA)

funds and all applicants will be required to meet all eligibility requirements. In accordance with California Health and Safety Code §34322.2, the Housing Authority will give priority to families of veterans and members of the armed forces in each of the categories below. Local preferences are weighted highest to lowest, in the following order:

1. **Targeted, and Special Programs** : Families who qualify for Targeted or Special Programs administered by the Housing Authority will be admitted before all other eligible applicants or applicants on the waiting list. Referral may be made by County agencies with a contract or Memorandum of Understanding in place, or by contracted CBO's up to and not to exceed the number of vouchers specified in the contract.
2. Families previously assisted by the Housing Authority whose assistance was terminated due to insufficient funding.
3. Families who live or work in the jurisdiction in the following categories that are subject to the approval by the Executive Director:
 - **Victims of Declared Disasters**: An admissions preference may be given to bona fide victims of declared disasters, whether due to natural calamity (e.g. earthquake), civil disturbance, or other causes recognized by the federal government. Victims must provide documentation to receive an admissions preference. Admissions preference may only be given within the allotted timeframe established by the federal government. If HUD provides specific funding, the Housing Authority will not exceed the allocated amount.
 - **Displacement Due to Government Actions**: Families or individuals who are certified as displaced due to the action of a federal government agency or local government agencies may be given an admissions preference.
 - **Referrals from law enforcement agencies**: The Housing Authority may distribute application forms and may issue a voucher to families or single persons that are referred by law enforcement agencies. The types of referrals that will be considered include, but are not limited to:
 1. Victims of domestic violence,
 2. Involuntarily displaced to avoid reprisals, or
 3. Displaced due to being a victim of a hate crime.Law enforcement referrals must be made in writing, on law enforcement agency letterhead, and signed by the requesting officer and his or her immediate supervisor. Eligibility, including background checks will be confirmed for all members.
4. **Homeless Families Referred by an Eligible Organization**: The number of families who can qualify for this preference will be limited to a number as annually determined by the Housing Authority. To qualify for this preference, homeless families must be referred by County agencies with a contract or Memorandum of Understanding (MOU) in place with the Housing Authority, or by Community Based Organizations (CBO's)

contracted with the Housing Authority. The referring agency must provide a certification of the family's homeless status.

Additionally, families already registered on the waiting list who declare themselves as homeless, but are not referred by CBO must provide a certification of their homeless status from a government organization or other organization that is qualified to determine their homelessness.

5. **Jurisdictional Preference:** Families who live and/or work in the Housing Authority's jurisdiction will be admitted before families outside of the Housing Authority's jurisdiction.

Date and Time of Registration: Families will be selected from the waiting list based on the preferences for which they qualify, and then by date and time.

4.3.1 Verification of Preferences **[24 CFR §982.207(e)]**

Homeless Families Referred by an Eligible Organization: For families selected under this preference, a copy of the referral from the eligible referring agency will be considered acceptable verification of the preference.

For families who were already registered on the waiting list that declared themselves as homeless, a copy of the certification from the eligible agency as defined in section 4.3 will be considered acceptable verification of the preference.

Residency Preference: For families who are residing in the Housing Authority's jurisdiction at the time of selection from the waiting list, or have at least one adult member who works or has been hired to work in the Housing Authority's jurisdiction.

- In order to verify that an applicant is a resident, the Housing Authority will require documentation of residency as shown by the following documents: current rent receipts, leases, utility bills, employer or agency records, school records, driver's licenses, state identification or credit reports.
- In cases where an adult member of the household works or has been hired to work in the Housing Authority's jurisdiction, a statement from the employer will be required.
- At the Housing Authority's discretion, verification of residency may also include other documents, certifications, or declarations as needed to verify that a family lives or works in the jurisdiction.

Veteran's Preference: Acceptable documentation regarding veteran's status will include a DD-214 (discharge documents), proof of receipt of veteran's benefits, or documentation from the Veteran's Administration.

4.3.2 Final Verification of Preferences **[24 CFR §982.207(e)]**

Preference information on applications will be updated as applicants are selected from the waiting list. At that time, the Housing Authority will obtain necessary verifications of preference at the interview and by third-party verification.

City of Pomona Housing Authority

Chapter 4

APPLICATIONS, WAITING LIST AND TENANT SELECTION

INTRODUCTION

When a family wishes to receive assistance under the HCV program, the family must submit an application that provides the PHA with the information needed to determine the family's eligibility. HUD requires the PHA to place all families that apply for assistance on a waiting list. When HCV assistance becomes available, the PHA must select families from the waiting list in accordance with HUD requirements and PHA policies as stated in the administrative plan and the annual plan.

The PHA is required to adopt a clear policies and procedures for accepting applications, placing families on the waiting list, and selecting families from the waiting list and must follow these policies and procedures consistently. The actual order in which families are selected from the waiting list can be affected if a family has certain characteristics designated by HUD or the PHA that justify their selection. Examples of this are the selection of families for income targeting and the selection of families that qualify for targeted funding.

HUD regulations require that all families have an equal opportunity to apply for and receive housing assistance, and that the PHA affirmatively further fair housing goals in the administration of the program [24 CFR 982.53, HCV GB p. 4-1]. Adherence to the selection policies described in this chapter ensures that the PHA will be in compliance with all relevant fair housing requirements, as described in Chapter 2.

This chapter describes HUD and PHA policies for taking applications, managing the waiting list and selecting families for HCV assistance. The policies outlined in this chapter are organized into three sections, as follows:

Part I: The Application Process. This part provides an overview of the application process, and discusses how applicants can obtain and submit applications. It also specifies how the PHA will handle the applications it receives.

Part II: Managing the Waiting List. This part presents the policies that govern how the PHA's waiting list is structured, when it is opened and closed, and how the public is notified of the opportunity to apply for assistance. It also discusses the process the PHA will use to keep the waiting list current.

Part III: Selection for HCV Assistance. This part describes the policies that guide the PHA in selecting families for HCV assistance as such assistance becomes available. It also specifies how in-person interviews will be used to ensure that the PHA has the information needed to make a final eligibility determination.

4-III.C. SELECTION METHOD

PHAs must describe the method for selecting applicant families from the waiting list, including the system of admission preferences that the PHA will use [24 CFR 982.202(d)].

Local Preferences [24 CFR 982.207; HCV p. 4-16]

PHAs are permitted to establish local preferences, and to give priority to serving families that meet those criteria. HUD specifically authorizes and places restrictions on certain types of local preferences. HUD also permits the PHA to establish other local preferences, at its discretion. Any local preferences established must be consistent with the PHA plan and the consolidated plan, and must be based on local housing needs and priorities that can be documented by generally accepted data sources.

PHA Policy

The PHA will offer a:

1. Homeless preferences for families who has been verified by a social service agency of the following categories and who can prove they reside(d) within the jurisdiction;
Category 1 – An individual or family who lacks a fixed, regular, and adequate nighttime residence, meaning:
 - (i) An individual or family with a primary nighttime residence that is a public or private place not designed for or ordinarily used as a regular sleeping accommodation for human beings (including a care, park, abandoned building, bus or train station);
 - (ii) An individual or family living in a supervised publicly or privately operated shelter designated to provide temporary living arrangements (including congregate shelters, transitional housing, and hotels and motels paid for by charitable organizations or by federal, state and local government programs); or
 - (iii) An individual who is exiting an institution where he or she has resided for 90 days or less and who resided in and emergency shelter or place not meant for human habitation immediately before entering that institution;**Category 2** – Any individual or family who:
 - (i) Is fleeing, or is attempting to flee, domestic violence; and
 - (ii) Has no other residence; and
 - (iii) Lacks the resources or support networks to obtain other permanent housing.
2. Disability preference. This preference is extended to disabled persons or families with a disabled member as defined in this plan. Proof of disability will be required at time of selection.
3. Elderly household: A household whose head, spouse, or sole member is a person who is at least 62 years of age; or two or more persons who are at least 62 years of age living together; or one or more persons who are at least 62 years of age living with one or more live-in aides.
4. Residency preferences for families who live, work, or have been hired to work 30 hours or more, or are attending school full-time in jurisdiction.
5. Insufficient Program Funding The PHA will also offer a preference to any family that has been terminated from the Pomona HCV program due to insufficient program funding.

In accordance with California State Law, at each level of preferences, veterans and/or active duty servicemen and their spouse or widow/er will have priority.

All local preferences are treated equally and not aggregated. If an applicant makes a false statement in order to qualify for a local preference, the PHA will deny the local preference and may deny admission to the program for the family.

Income Targeting Requirement [24 CFR 982.201(b)(2)]

HUD requires that extremely low-income (ELI) families make up at least 75% of the families admitted to the HCV program during the PHA's fiscal year. ELI families are those with annual incomes at or below 30% of the area median income. To ensure this requirement is met, a PHA may skip non-ELI families on the waiting list in order to select an ELI family.

Low income families admitted to the program that are "continuously assisted" under the 1937 Housing Act [24 CFR 982.4(b)], as well as low-income or moderate-income families admitted to the program that are displaced as a result of the prepayment of the mortgage or voluntary termination of an insurance contract on eligible low-income housing, are not counted for income targeting purposes [24 CFR 982.201(b)(2)(v)].

PHA Policy

The PHA will monitor progress in meeting the income targeting requirement throughout the fiscal year. Extremely low-income families will be selected ahead of other eligible families on an as-needed basis to ensure the income targeting requirement is met.

Order of Selection

The PHA system of preferences may select families based on local preferences according to the date and time of application or by a random selection process (lottery) [24 CFR 982.207(c)]. If a PHA does not have enough funding to assist the family at the top of the waiting list, it is not permitted to skip down the waiting list to a family that it can afford to subsidize when there are not sufficient funds to subsidize the family at the top of the waiting list [24 CFR 982.204(d) and (e)].

PHA Policy

Names within each preference are selected based on the date and time of registration. Families will be selected from the waiting list based on the targeted funding or selection preference(s) for which they qualify, and in accordance with the PHA's hierarchy of preferences, if applicable. Within each targeted funding or preference category, families will be selected on a first-come, first-served basis **according to the date and time** their complete application is received by the PHA. Documentation will be maintained by the PHA as to whether families on the list qualify for and are interested in targeted funding. If a higher placed family on the waiting list is not qualified or not interested in targeted funding, there will be a notation maintained so that the PHA does not have to ask higher placed families each time targeted selections are made.

City of Santa Monica

Standard replacement housing is defined as housing that is decent, safe and sanitary (according to HUD HQS), that is adequate for the family size (according to HUD HQS) and that the family is occupying pursuant to a lease or occupancy agreement. Minor HQS violations that are few in a number do not disqualify replacement housing. Standard replacement housing does not include transient facilities, hotels, motels, or temporary shelters.

- Termination Resulting From Funding Shortfalls: Families that have been terminated from the PHA's HCV program due to insufficient program funding and are at greatest risk of homelessness.
- The PHA may prioritize a limited number of vouchers for Continuum of Care program participants who are stable and no longer require service participation to prevent them from recycling into homeless. This will allow the community to serve more homeless families and better utilize services for those most in need. No more than 10% vouchers will be utilized annually if available.

The wait list for tier 1 applicants shall remain open at all times.

Tier 2:

Live/Work Preference:

- Live Preference:
 - Applicants who are residents of the City of Santa Monica.
 - Chronically Homeless applicants on the service registry who became homeless in Santa Monica.
- Work Preference:
 - Applicants who are not residents of the City of Santa Monica who are working a minimum of 36 hours per week (or hired to work a minimum of 36 hours per week) in the City of Santa Monica (Applicants who work for a temporary agency located outside of the City of Santa Monica who do not live in Santa Monica do not qualify for preference if they are on a temporary assignment).
 - Applicants who are in approved job training in Santa Monica or persons who were previously in the Santa Monica workforce but are now receiving unemployment, worker's compensation, vocational rehabilitation benefits, disability benefits, or retirement benefits.

Tier 3:

- Families who do not live or work in the City of Santa Monica

Applicant: Los Angeles Homeless Services Authority CA-600-CoC

Project: FY 2015 CoC Application

10. CoC HMIS MOU

Page 2-6: Southern California Regional HMIS Collaborative

Southern California Regional HMIS Collaborative

Memorandum of Understanding

THIS MEMORANDUM OF UNDERSTANDING (MOU) is made this FIRST day of April 2015, by and between the City of Glendale and the City of Pasadena, each a municipal corporation of the State of California, the Los Angeles Homeless Services Authority, a Joint Powers Authority of the City and County of Los Angeles, and 2-1-1 Orange County, a non-profit organization.

WITNESSETH:

WHEREAS, the Congress of the United States of America, in enacting H.R. 5482, the Departments of Veterans Affairs and Housing and Urban Development (HUD), and Independent Agencies Appropriations Act, 2001, amended subsection (a) of SEC. 226. Section 423 of the Stewart B. McKinney Homeless Assistance Act to include (7) Management Information System funding; and

WHEREAS, the United States Congress, in accepting Conference Report 106-988, indicated that "local jurisdictions should be collecting an array of data on homelessness in order to prevent duplicate counting of homeless persons and to analyze their patterns of use of assistance, including how they enter and exit the homeless assistance system and the effectiveness of the systems. HUD is directed to take the lead in working with communities toward this end and to analyze jurisdictional data within three years"; and

WHEREAS, HUD has since directed the programs it funds to develop a local Homeless Management Information System (HMIS) to collect and report data on the usage of homeless services; and

WHEREAS, HUD further encouraged local communities to determine their own best way to implement such a system; and

WHEREAS, the entities responsible for Continuum of Care planning for homeless programs in the Cities of Pasadena, Glendale, and Los Angeles, the balance of the County of Los Angeles, and Orange County have together planned for this system since December, 2001;

NOW, THEREFORE, IT IS AGREED that the participants in this collaborative wish to affirm their commitment to continue to work together in this Memorandum of Understanding as follows:

I. Background

The Southern California Regional Homeless Management Information System (HMIS) Collaborative (the "SCR Collaborative") is comprised of four HUD Continuum of Care grantees: the Cities of Glendale, and Pasadena, the Los Angeles Homeless Services Authority (LAHSA), and 2-1-1 Orange County. The SCR Collaborative itself is not a legal entity, but refers to the commitments and expectations of its individual members, each of whom will be responsible for enforcing the terms and conditions herein. The SCR Collaborative has implemented a web-based Homeless Management Information System that will permit the sharing of client level

data across jurisdictions and the aggregating of data on a regional and sub regional basis. Glendale, Pasadena, LAHSA, and 2-1-1 Orange County share a single database.

II. Terms and Definitions

Project Description: The Southern California Regional Homeless Management Information System (HMIS) Collaborative, formally referred to as the Los Angeles/Orange County Collaborative (LA/OC Collaborative), hereafter referred to as the SCR Collaborative.

Collaborative Participants ("Participants"): These are the Homeless Continuum of Care coordinating bodies that desire to implement an HMIS as mandated by the HUD: City of Glendale, City of Pasadena, Los Angeles Homeless Services Authority, and 2-1-1 Orange County.

Southern California Regional HMIS Steering Committee: Includes Collaborative Participants 2-1-1 Los Angeles and the OC Community Resources.

III. Purpose

The Participants individually agree to enter into contracts with Adsystech to provide a Homeless Management Information System (HMIS) software spanning four Continuum of Care systems. The Participants individually agree to maintain a regional HMIS that allows client-level data sharing, reporting coordination, and collaboration with system management processes. This agreement will articulate certain Participant responsibilities to ensure the timely execution of contracts, implementation of the software and management of each CoC's HMIS.

IV. Guiding Principles

The Collaborative exists to improve the coordination and planning for homeless services in the counties of Los Angeles, and Orange, facilitate the delivery of housing and services to homeless persons, and evaluate the effectiveness of the homeless delivery system in moving people from homelessness to stability in permanent housing.

Vision

The Southern California Regional Homeless Management Information System (SCR HMIS) Collaborative is dedicated to providing the best possible, highest quality regional Homeless Management Information System (HMIS) to enhance the delivery of services for persons experiencing homelessness. Specifically, the HMIS will

- Facilitate the coordination of service delivery for homeless persons,
- Enable agencies to track referrals and services provided, report outcomes, and manage client data using accessible, user-friendly and secured technology; and
- Enhance the ability of policy makers and advocates to gauge the extent of homelessness and plan services appropriately throughout Los Angeles County and Orange County.

Mission Statement

The SCR HMIS Collaborative will use HMIS to advance the provision of quality services for homeless persons, improve data collection, and promote more responsive policies to end homelessness throughout Southern California.

V. Vendor Contracts**A. Vendor Selection**

Having followed a community-based planning process to gather recommendations, the Participants released a joint Request for Proposals to select an HMIS vendor. A review committee comprised of HMIS Steering Committee members reviewed and rated proposals, leading to a recommended vendor, Adsystech, Inc. Participant representatives are responsible for obtaining the appropriate approvals from their respective decision-making bodies in order to maintain contracts with Adsystech, Inc.

B. Vendor Contracts

The Participants will maintain individual contracts with Adsystech.

VI. Project Management and Oversight**A. All Participants agree to meet the following project management requirements:**

1. Designate a HMIS Collaborative Working Group Lead to contact regarding project management issues;
2. Designate a HMIS Collaborative Working Group Lead to serve on the SCR HMIS Steering Committee for the term of this MOU;
3. Meet their financial obligations to Adsystech in accordance with their respective contracts;
4. Ensure their participating agencies and users meet Collaborative-approved training standards prior to obtaining system access;
5. Jointly create and manage HMIS policies and procedures;
6. Maintain a process to hear and address issues from users under its domain;
7. In situations where users operate programs in multiple Continuum of Care systems, the Participants responsible for those systems agree to work jointly to address problems and concerns.
8. Requests for data for any regional or system wide-reporting will be submitted via email to the HMIS Collaborative Working Group Lead. Requests must be approved or denied within (10) business days of receipt. Data used for such purpose will only be at the aggregate level and at no time will any confidential client information be disclosed.

B. Project Oversight

The SCR HMIS Steering Committee will be responsible for overseeing the coordinated implementation of HMIS in Los Angeles and Orange Counties. The SCR HMIS Steering Committee will meet at least quarterly to review the progress of implementation, identify and resolve problems, to update policies and procedures, and to review reports from Participants, as needed.

The SCR HMIS Steering Committee will utilize Working Groups to advise the Committee on specific matters related to the implementation and operation of HMIS.

The Steering Committee may also establish ad hoc and other committees as needed.

Likely ad hoc steering committees may include a Program and Policy Committee to manage processes for regional reporting, compliance with revised HMIS Data and

Technical Standards, and HMIS functionality changes and updates. Regional reporting goals will include a regional AHAR (Annual Homeless Assessment Report) regional client served summary reports, and regional analysis on program effectiveness.

VII. Term of Agreement

This agreement will be in force one year from the date of execution, and may be renewed for two additional one-year terms at the discretion of the Participants.

VIII. Amendments and Modifications

Any amendments or modifications to the Agreement must be in writing, and shall be effective only if executed by all parties.

IX. Termination

Any participant to this agreement may terminate their participation following 30 days written notice to the remaining Collaborative Participants.

X. Severability

Notwithstanding the termination of any Participant, the terms of the agreement shall remain in effect for all other signers.

IN WITNESS WHEREOF, the parties hereto have caused this Agreement to be executed and attested to by their proper officers hereunto duly authorized, as of the date first herein above written.

LA/OC HMIS Collaborative

Memorandum of Understanding

City of Glendale

2-1-1 Orange County

Date: 11-5-2015

Date: 11-5-2015

By: [Signature]

By: [Signature]

Title: Community Serv. Mgr.

Title: Director, Data & Technology

Print Name: Ivet Samuels

Print Name: Amber Killinger

City of Pasadena

Los Angeles Homeless Services
Authority

Date: 11/6/15

Date: 11/6/15

By: [Signature]

By: [Signature] - Director of Programs

Title: Project Planner

Title: Executive Director (signing authority for Peter Lyen)

Print Name: Anne Lansing

Print Name: Chris Collardillo

Applicant: Los Angeles Homeless Services Authority CA-600-CoC

Project: FY 2015 CoC Application

11. CoC Written Standards for Order of Priority

1. Page 2- 5: Los Angeles County Coordinated Entry System Standard Process Design
 - . See highlights on Page 4 on prioritizing PSH vacancies for chronically homeless.
2. Page 6-38: Los Angeles Continuum of Care RFP
 - . See highlights on Page 8 for the RFP prioritizing new Rapid Rehousing projects targeting literally homeless families and new PSH projects for chronically homeless individuals and families. Also acting as a collaborative partner with CES.
 - . See highlights on page 9 demonstrating the prioritization of PSH for chronically homeless populations.
3. Page 39: 2015 LA CoC Program Performance Evaluation Process Methodology
 - . See highlights on page 41 prioritizing dedication of turnover to chronically homeless households.
4. Page 44-45: Chronic Homeless Turnover Rates for PSH Renewals
 - . This spreadsheet demonstrates the Chronic turnover rates for PSH renewals to ensure prioritization of new chronically homeless entrants entering PSH.
5. Page 46-60: LA CoC ESG Written Standards
 - . See highlights on page 47, 48, 51, 52, 54 and 55 which demonstrates the implementation of CES to prioritize families and individuals into permanent housing.

Los Angeles County Coordinated Entry System

Standard Process Design

These guidelines are a quick reference of the fundamental components and process flow of the Los Angeles County Coordinated Entry System. This is not meant to be a comprehensive outline of every step involved in housing a homeless resident, some which are unique to each community, but rather the shared milestones involved in the Coordinated Entry process.

Glossary of Terms

- **Bridge Housing:** Temporary housing resources offered while working with clients with permanent supportive housing as the final goal.
- **Case Conferencing:** The SPA Housing Navigator's weekly convening for the purpose of client updates, resources, and knowledge sharing.
- **Community Coordinator/Matcher:** Person responsible for CES project implementation, management and expansion in each Service Planning Area. The administrative functions of processing a "match" in the system may also fall under this position's responsibilities.
- **Flexible Funds:** A flexible pool of money available to communities for document collection, transportation, move-in costs, furnishings, property keeping measures and other such costs that may not be covered elsewhere to successfully house and retain clients.
- **Housing Navigator:** A client's primary point of contact, often a case manager, outreach worker, volunteer or a combination of all working to identify clients, assist them in collecting the necessary documents to successfully complete a housing application, and accompany them to appointments for housing.
- **Housing Provider/Housing Resource Holder:** The entity that is operates the housing unit and is responsible for tenant selection.
- **Match Initiation Form:** The form submitted into the CES system when clients are or are near having all necessary documents necessary to complete a housing application and deemed "match-ready".
- **PSH Vacancy Form:** A form submitted by Housing Providers to request a match for their housing resource through the CES system. This form can be completed for up to 50 of the same units at once and provides necessary information to match a client (subsidy type, eligibility criteria, availability, location, etc.)
- **Technology Platform:** **Presently hosted on a private website, starting this fall** the Homeless Management Information System (HMIS) will be the technology platform chosen by Los Angeles County to hold the client information (all non-personal identifying information), housing/unit information for SPA Community Coordinators, and perform the matching function between clients and housing.
- **VI-SPDAT:** The Vulnerability Index Service Prioritization and Decision Assistance Tool which is Los Angeles County's agreed upon universal assessment tool.

Assess

1. Client may be identified or referred through:
 - a. Street Outreach: Hotspots, Homeless Count/Census
 - b. Walk-In: Access Centers, Drop-In Centers
 - c. Services: Shelter, Homeless Programs, Clinics, Local Meal Lines, Shower & Laundry Sites
 - d. Institutions: Hospitals, Jails, Prisons
 - e. Events: Homeless Connect Days, Registries, Veteran Stand-Downs
 - f. Virtually: Telephone version of the VI-SPDAT is available, which replaces the
2. At the client's discretion, assessed using the VI-SPDAT (the online and paper form can be found [here](#)). The client reviews and signs the CES consent form (can be found [here](#)) which is kept on record with the SPA of origin's Community Coordinator and allows for data sharing with necessary parties.
 - a. The VI-SPDAT can be administered by anyone with appropriate training, and SPAs have been primarily utilizing case managers, outreach workers/housing navigators, and volunteers to do so. Some SPAs have opted into using the Full SPDAT assessment after administering the VI-SPDAT as a prescreen tool ([Professional training required by Org Code](#) for persons who administer the full SPDAT assessment).
 - b. Clients are reminded that completing the assessment does not guarantee housing, but instead gives service providers a better idea of which type of housing would be the best intervention for the client should it become available.
 - c. The technology platform automatically calculates the VI-SPDAT score (1-20) and the Housing Intervention Score (1-4) (the scoring scale can be found [here](#)). Updated scores can be checked weekly by participating parties.
 - d. Community Coordinators are then able to inform Housing Navigators of their clients' scores and best housing intervention during weekly SPA Case Conferencing meetings.

Assist

1. Clients without Housing Navigators identified by Community Coordinators and assigned an appropriate Housing Navigator.
2. As requested and as community resources allow, client is offered Bridge Housing and other immediate supportive service needs by Housing Navigator after the VI-SPDAT is completed and the client is in the CES system.
3. The Housing Navigator is responsible for working with client to secure all necessary documentation to complete a housing application with a Public Housing Authority (PHA). In many communities, Flexible Funds are made available to the Housing Navigator to aid in obtaining these documents.
4. Simultaneously, Housing Providers are inputting units into the technology platform using the PSH Vacancy Form (click [here](#) to view). This form provides the system with the necessary information about the unit including type, subsidy,

eligibility criteria, number of units, availability, and other important information regarding the unit requirements.

Assign

1. Community Coordinators/Matchers browse submissions from the PSH Vacancy Form and use the technology platform to match clients to the most appropriate and available housing based on the eligibility criteria of the housing resource, while still maintaining client choice as clients are able to decline the housing resource.
2. The technology platform uses prioritization protocols to present the highest scoring individual for each housing type's designated range. After the required thresholds (such as status of chronic homelessness), if there are ties for the same score, the following tie breakers are applied:
 - a. First Tie-Break: Acuity Score (from VI-SPDAT)
 - b. Second Tie-Break: Length of time homeless
 - c. Each SPA has case conferencing meeting to discuss necessary exceptions to standard matching protocols and documents appeals.
3. The client's Housing Navigator is then notified via email or by phone that their client has potentially been matched to a housing resource but that housing is not guaranteed until keys are in hand.
4. The Community Coordinator/Matcher notifies the Housing Resource Holder that a client has been matched and that the Housing Navigator of the client will be contacting the Housing Provider to set up an appointment to verify their eligibility and fill out a housing application.
5. The Housing Navigator confers with the client and Housing Provider on a date and time to tour the housing, fill out the housing application and show proof of necessary documentation with the Housing Provider. They are given 2 business days to schedule an appointment, 5 additional business days to show up to their appointment, and 10 additional business days to complete the application process.
6. When a rental subsidy is involved, the completed application is sent onto the Public Housing Authority (PHA) and an appointment is made with the client, Housing Navigator, and PHA. The standard checks and interview of the PHA take place. Housing Programs that have participated in CES are HACLA Shelter + Care, MHSA, VASH, HOPWA, and Section 8.
7. If the PHA approves the client, lease-up occurs and move-in resources are available through CES Flexible Funds to help with deposit, furnishings, and other potential barriers to the client moving in and retaining their housing.

Although the most visible activity in building CES has occurred over the last 12 months, this system is the culmination of several local pushes over the last 10 years.

A. Broader History

- Move to share and consolidate data (local HMIS collaborative starts in 2001)
- Successful demonstration of community prioritization (Project 50 in 2007)
- HACLA begin including language that the use of coordinated entry/assessment systems (5 years ago)
- Research concludes significant cost-savings from triaging toward most appropriate permanent housing intervention (3 years ago)
- LA leads the way on collaborative and community approaches to homelessness conducting over 30 registries w/ 100K Homes using the VI (last couple years)

B. CES Launches

- Summer 2011: Home For Good's commissions Community Solutions to explore models and approaches to Coordinated Entry Systems
- Winter 2012: Preparations begin for CES Pilot
- Spring 2013: Skid Row Pilot (134 assessed, 37 housed)
- Summer 2013: Skid Row Pilot 2nd Phase (601 assessed, 56 housed)
- Fall 2013-Spring 2014: 7 Regional Pilots (2,561 assessed, 119 housed)
- July 2014: All 8 SPA's funded for CES

THE LOS ANGELES CONTINUUM OF CARE REQUEST FOR PROPOSALS (RFP) for

FY2015 CONTINUUM OF CARE (CoC) PROGRAM NEW PROJECTS

Released:	April 16, 2015
Bidders' Conference:	10:00 am – 12:00 pm April 28, 2015
Written Questions Due:	5:00 pm, April 30, 2015
Submission Deadline:	3:00 pm, May 15, 2015



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I. DESCRIPTION OF WORK

A. Objective

Each year, the U.S. Department of Housing and Urban Development (HUD) releases a nationally competitive Notice of Funding Availability (NOFA) for the Continuum of Care (CoC) Program. The Los Angeles Homeless Services Authority (LAHSA), as the HUD-designated collaborative applicant for the Los Angeles CoC (LA CoC), coordinates this Request for Proposals (RFP) for new permanent housing projects funded through LA CoC reallocated funds.

LAHSA is issuing this RFP in collaboration with the Housing Authority of the City of Los Angeles (HACLA) and the Housing Authority of the County of Los Angeles (HACoLA), hereinafter referenced as the participating Public Housing Authorities (PHAs). **This RFP solicits proposals for new Rapid Rehousing (RRH) projects targeted towards literally homeless families and new Permanent Supportive Housing (PSH) projects for chronically homeless individuals and/or chronically homeless families.** The purpose of this RFP is to determine which new permanent housing projects will be included in the LA CoC FY2015 CoC Program Competition application to HUD. Through the CoC Program NOFA Competition, HUD will determine the awards for the FY2015 CoC Program.

All new projects that are awarded funding will be subject to the terms and conditions of the FY2015 CoC Program NOFA in which they are awarded and any HUD issued revisions or addenda to that NOFA. Revisions and addenda may be issued in order to communicate changes, revisions or corrections to this RFP.

New projects funded under this RFP will be required to act as collaborative partners with the existing Coordinated Entry System (CES) for individuals and the Homeless Family Solutions System (HFSS) for families. Funding for new projects under this RFP will come from the reallocation of unspent funds from existing CoC Program projects and re-programmed CoC Program funds. Reallocation is the process by which a CoC shifts funds from existing eligible renewal projects to new projects. All award recommendations are subject to the approval of the LAHSA Commission and final approval by HUD.

Agencies receiving funds under any program component are required to participate in the existing LA CoC coordinated entry and assessment efforts, and in the Homeless Management Information System (HMIS) or a comparable HUD approved system of record.

B. Funding Available

Funding for this RFP has not been finalized. The FY2015 CoC Program Reallocation Policies have been approved by the LA CoC Coordinating Council and the LAHSA Commission. These policies inform the total amount of funding available for reallocation under this RFP. Funds reallocated as a result of Strategies 1 & 2 will be used to fund PSH for chronically homeless populations, and can only be used for rental assistance. Funds reallocated as a result of Strategy 3 (reallocation of high-cost, CoC Program Transitional Housing projects) will be used to fund the RRH program component for families experiencing homelessness. For further information on these policies, please reference the March 27, 2015, LAHSA Commission Meeting Documents located on the LAHSA website at: http://www.lahsa.org/agendas_and_minutes.asp.

The goal of this RFP is to fully utilize CoC Program funds within the award term, as a result, no funds are available under this RFP for capital costs (i.e., new construction, acquisition, or rehabilitation) or for the rental subsidy of individuals or families in such projects.

Unit Rate

New project applications must adhere to 24 CFR 578.51(f) and must request the full published Fair Market Rate (FMR) amount per unit. Project applications for rental assistance cannot request more than 100 percent of the published FMR.

C. Eligible Applicants

Eligible applicants for new PSH projects are PHAs in the LA CoC. Non-profit organizations and government agencies may elect to apply directly under the previously mentioned participating PHAs as a subrecipient (subcontractor). Subrecipients applying must be within the boundaries of the city entity that they are applying under. Subrecipients applying under HACoLA must be outside of the boundaries of the City of Los Angeles and in an unincorporated area of the County or in one of the sixty-two (62) participating cities as specified in Exhibit A. Other PHAs in the LA CoC may apply directly through this RFP with a non-profit organization as their subrecipient.

Eligible applicants for new RRH projects are non-profit organizations applying as a subrecipient directly under LAHSA. Subrecipients applying for RRH must be within the boundaries of the LA CoC. **Applicants seeking renewal funding for existing projects are not eligible under this RFP.**

The term "Proposer" herein refers to subrecipients applying under the above-mentioned participating PHAs, to non-profit organizations applying for new RRH as a subrecipient directly under LAHSA and to other PHAs in the LA CoC applying directly through this RFP with a non-profit organization as their subrecipient.

D. Geographic Area Served

Each proposal must clearly identify the Service Planning Area (SPA) within the LA CoC in which the proposed project will be located and the region it will serve. Final funding allocation will be made according to the quality review results and the need for services in each SPA. Proposals with sites located in SPAs encompassing another CoC must provide services in compliance and collaboration with the LA CoC CES/HFSS and located within the LA CoC only. Projects located within the cities of Glendale, Long Beach, and Pasadena are not eligible under this RFP as these cities are not part of the LA CoC.

E. Definitions

Chronically Homeless

1. An individual who:
 - a. Is homeless and lives in a place not meant for human habitation, a safe haven, or in an emergency shelter; AND
 - b. Has been homeless and living or residing in a place not meant for human habitation, a safe haven, or in an emergency shelter continuously for at least one year or on at least four separate occasions in the last 3 years; AND
 - c. Can be diagnosed with one or more of the following conditions: substance use disorder, serious mental illness, developmental disability (as defined in section 102 of the Developmental Disabilities Assistance Bill of Rights Act of 2000 [42 U.S.C. 15002]), post-traumatic stress disorder, cognitive impairments resulting from brain injury, or chronic physical illness or disability;
2. An individual who has been residing in an institutional care facility, including a jail, substance abuse or mental health treatment facility, hospital, or other similar facility, for fewer than 90 days and met all of the criteria in paragraph (1) of this definition, before entering that facility; or
3. A family with an adult head of household (or if there is no adult in the family, a minor head of household) who meets all of the criteria in paragraph (1) of this definition, including a family whose composition has fluctuated while the head of household has been homeless.

Coordinated Entry System (CES)

The regionally based system that connects existing programs together into a “no-wrong-door network” to assess the needs of those who are homeless and link them with the best housing to meet those needs. The goal of the CES is to streamline processes through which communities assess, house, and retain individuals who are homeless; to ensure all of our homeless neighbors are known and supported; to target and maximize

limited housing resources; and comply with the federal mandate to adopt a coordinated assessment process for housing.

Family Solutions Center (FSC)

A regionally-based primary point of entry for the HFSS. The FSC conducts the initial assessment to determine the most appropriate housing intervention for a family. Families are connected to services and housing options which help them stay in their local community near friends, family, and other support networks. FSCs serve families who are literally homeless or imminently at risk of homelessness as defined by HUD. Households without minor children, where the mother is in her last trimester of pregnancy, and a mother diagnosed with a “high risk” pregnancy, are also eligible.

Homeless Family Solutions System (HFSS)

The integrated network of providers who use a standardized assessment and a coordinated housing and services plan, in order to streamline service delivery; minimize barriers to obtaining and maintaining permanent housing; and ultimately reduce the length of homelessness experienced by families living in Los Angeles County. In a coordinated manner, providers divert families from the homeless system and rapidly re-house homeless families while connecting them to needed supportive services as quickly as possible.

Under this coordinated systems approach to addressing family homelessness, community-based systems of care provide 1) a screening, triage and standardized assessment process at system entry and; 2) integrated and linked program components that provide crisis, rapid rehousing, and permanent housing opportunities based on evidence-based practices including housing first, harm reduction and progressive engagement strategies.

Housing First

An approach to ending homelessness that centers on providing people experiencing homelessness with housing as quickly as possible – and then providing services as needed. Access to this housing does not require a demonstration of readiness on the part of the individual experiencing homelessness.

Housing First programs share critical elements:

- A focus on helping individuals and families access and sustain permanent rental housing as quickly as possible without time limits;
- A variety of services delivered to promote housing stability and individual well-being on an as-needed basis; and
- A standard lease agreement to housing – as opposed to mandated therapy or services compliance

Literally Homeless

An individual or family who lacks a fixed, regular, and adequate nighttime residence, meaning:

1. An individual or family with a primary nighttime residence that is a public or private place not meant for human habitation;
2. Is living in a publicly or privately operated shelter designated to provide temporary living arrangements (including congregate shelters, transitional housing, and hotels and motels paid for by charitable organizations or by federal, state, or local government programs for low-income individuals); or
3. Is exiting an institution where (s)he has resided for 90 days or less and who resided in an emergency shelter or place not meant for human habitation immediately before entering that institution.

Permanent Housing (PH)

Community-based housing without a designated length of stay, and includes both PSH and RRH. Examples of permanent housing include, but are not limited to, a house or apartment with a month-to-month or annual lease term or home ownership.

F. Program Component: Rapid Re-housing (RRH)

Objective: To move families experiencing homelessness as quickly as possible into Permanent Housing (PH) and achieve stability in that housing.

Under the RRH program component of this RFP, a Proposer may request funding to provide time limited, tenant-based rental assistance to families who are defined by HUD as literally homeless because they are coming from a place not meant for human habitation or an emergency shelter *and* who are prioritized for housing by the Families Solutions Center (FSC) in the Proposer's SPA. RRH follows a Housing First approach to help homeless families re-house into community-based units that they will retain after exiting the program. Households housed under this program type have the full legal rights and responsibilities of a tenant-landlord relationship and monthly case management is a requirement of program participation.

Eligible Population: Under the RRH program component, all populations served must:

- Meet the definition of a "family"; and
- Meet the definition of literally homeless; and
- Must be coming from a place not meant for human habitation or an emergency shelter; and
- Must be prioritized through the HFSS.

Families coming from transitional housing projects are not eligible under this program type. Youth-headed households with children aged 17 or under are included in the eligible population for RRH projects.

In the event that, upon issue of the FY2015 CoC Program NOFA, HUD includes Transition Age Youth (TAY) without children as an eligible population to serve for new RRH projects funded through reallocation, it is LAHSA's intent to release a written addendum to revise the eligible population(s) to serve under the RRH program component of this RFP to reflect the change to the FY2015 CoC Program NOFA.

Each participant's housing status must be determined and documented according to the Homeless Emergency Assistance and Rapid Transition to Housing Act of 2009 (HEARTH Act) Homeless Definition Final Rule. (24 CFR 583.5; 24CFR 583.301(b))

Core Elements of the RRH Program Component:

1. The families assisted come from the streets or shelter and would remain homeless but for this assistance. Families coming from transitional housing programs are not eligible.
2. The household being served is helped directly into a community-based unit the family will retain after the program ends.
3. The unit must meet HUD Housing Quality Standards and rent reasonableness standards. The unit must have at least one bedroom or living/sleeping room for every two people in the household (24 CFR 578.75(b)).
4. Service plans for program participants are individualized based on their needs, circumstances and market conditions, and focus on helping households find and keep permanent housing.
5. Other types of supportive services may be provided as needed by links to mainstream programs or partner agencies (i.e., mental health services, substance abuse treatment, medical services, child care, etc.).
6. Financial assistance is provided to support housing, and is time limited. The amount of monthly assistance may be adjusted over time. Because the program is individualized and flexible in its response to each household's needs, to deliver this program model successfully requires good project administration, tracking, and follow-up.

RRH programs may provide eligible program participants with these services (24 CFR 578.37 (a)(1)(ii); 578.51; 587.53):

- Housing search and counseling services (24 CFR part 578.53(e)(8));
- Housing stabilization services, to include meeting with the family at least once per month (24 CFR 578.53 (b)(4));

- Short term rental assistance, up to 3 months, in accordance with CoC program federal regulations; (24CFR 578.51 (a)(1)(i));
- Medium term rental assistance, in accordance with the HFSS RRH Policy for Homeless Families, available on the LAHSA website at http://www.lahsa.org/fss_docs.asp and the CoC program federal regulations (24CFR 578.51 (a)(1)(i));
- Rental Application Fees: application fee that is charged by the owner to all applicants (24 CFR part 578.53(e)(8)(ii)(C));
- Security Deposits: equal to no more than 2 months of rent (24 CFR 578.51(a)(2));
- Moving Costs: moving costs, such as truck rental or hiring a moving company. (24 CFR part 578.53(e)(2));
- Utility Deposits: standard utility deposit required by the utility company for all customers (i.e. gas, electric, water/sewage) (24 CFR part 578.53 (e)(16));
- Case Management, including up to six (6) months of case management after rental assistance ends (24 CFR part 578.53(e)(3)).

G. Program Component: Permanent Supportive Housing (PSH)

Objective: To move chronically homeless individuals and families as quickly as possible into PH and achieve stability in that housing.

Under the PSH component of this RFP, a Proposer may request funding to provide new tenant-based rental assistance to chronically homeless individuals or families, as defined by HUD and outlined in the eligible populations section of this RFP.

Successful Proposers will serve individuals and families that have been prioritized by the CES for individuals and by the HFSS for families and will work as collaborative partners within these systems. Access to this housing does not require a demonstration of readiness on the part of the individual experiencing homelessness.

PSH programs will provide PH with long-term rental assistance paired with supportive services to help program participants achieve housing stability. **Supportive services must be available and regularly provided to participants of the program, but are not funded by the PSH component of this RFP.**

Supportive services provided by other funding sources, the sub-recipient or a third party provider must be documented by a formalized written agreement between the sub-recipient and the party that will provide the services prior to grant execution. Only those services that are committed to the project at time of application will be considered for evaluation.

Eligible Population: Under the PSH program component, all individuals and/or families served must:

- Meet the HUD definition of “Chronically Homeless”; and
- Individuals must be prioritized through the CES system; or families must be prioritized through the HFSS.

Each participant’s housing status must be determined and documented according to the HEARTH Homeless Definition Final Rule (24 CFR 582.5; 24 CFR 582.301(b)).

Core Elements of the PSH Component:

1. The household assisted has, at a minimum, a head of household who fits the definition of chronically homeless and would remain homeless but for this assistance.
2. Access to housing does not require a demonstration of readiness on the part of the program participant.
3. The housing provided meets the needs and preferences of the program participant.
4. The household being served is helped directly into a community-based unit that will be retained as long as the basic obligations of tenancy are met.
5. Households have full legal rights in a tenant-landlord relationship and tenancy is not contingent on program participation.
6. Housing meets the HUD Housing Quality Standards (HQS) and rent reasonableness standards. (24 CFR 982.401; 24 CFR 578.75(b))
7. Service plans for program participants are individualized based on their needs, circumstances, market conditions and focus on helping households find and keep housing.
8. Supportive services that program participants need or want to maintain housing are made available to them, but are not required of them, including links to mainstream programs or partner agencies (i.e. mental health services, substance abuse treatment, medical services, child care, etc.).
9. Financial assistance is provided to support and stabilize housing, and is indefinite in duration.

PSH programs will provide eligible program participants with these minimum service standards:

1. Eligibility Intake
Determines eligibility to receive housing and services in a PSH program (24CFR Part 578) and qualifying disability as defined in Section 223 of the Social Security Act (42 U.S.C. 423).
2. Assessment
A comprehensive assessment that will identify barriers to housing. The assessment will inform the participant's Individualized Service Plan (ISP) that identifies the strategies and resources to be used in attaining positive outcomes.
3. Case Management
Case management that includes a variety of services including providing referrals, assessments, tracking progress, establishing benefits, linking children to the schools of their choice and other support as needed. While participation in case management is not mandatory for those in PSH projects, PSH providers must ensure that staff offer and attempt to engage all participants in these services.
4. Referrals
This includes tracking referrals made and ensuring participants follow through.
5. Affordable Care Act (ACA) linkage & other Health Referral Services
Establish benefits under the ACA and links to the Home Health and Home Health Physician.
6. Establishment of Savings Account and Budgeting
Establish financial independence and stability through the creation of a savings account.
7. Substance Abuse Recovery Services
Identify any substance abuse issues and needed interventions.
8. Documentation of Eligibility and Services Provided in HMIS
Utilize the system of record to verify eligibility as outlined in item number one above.

PSH providers are required to ensure that:

1. Participants are in clean, safe and well-maintained units in individual apartments at scattered sites, in a single apartment building, or in single residences;
2. Appropriate property management/asset management services are provided for the rental assistance units and ensure that the apartments/buildings are maintained in good repair, and meet or exceed all applicable local building and safety, health, and fire safety codes. Fire extinguishers and exit plans should be visible;

3. Qualified staff is available on-call 24 hours per day, 7 days per week to provide crisis intervention and support to participants in the event of an emergency, crisis, or disaster incident;
4. The signed lease for the rental of the unit is between the program participant and the landlord;
5. Rent charged to program participants is calculated according to 24 CFR 578.77;
6. Rental assistance is provided according to 24 CFR 578.51;
7. Determine and document that the rents for assisted housing units are reasonable and do not exceed HUD's Fair Market Rate (FMR).

H. Performance Outcomes

HUD has identified housing stability and increased income as major goals for the PSH and RRH program components of CoC Homeless Assistance Programs. Programs funded under this RFP will be expected to achieve the following performance outcomes:

a) Performance Outcome Targets for the RRH Program

- 85% of families exit to permanent housing
- 70% of families that exit to permanent housing are placed within 90 days
- 90% of families that exit to permanent housing do not re-enter crisis housing within 2 years
- 20% of families increase overall income
- 10% reduction in average length of stay, compared to last year
- 100% utilization of rental assistance funds
- 95% HMIS data quality

b) Performance Outcomes for the PSH Program

- 100% of households are chronically homeless at program entry
- 80% of households remain in permanent housing or exit to other permanent housing
- 20% of adults increase income through employment
- 54% of adults increase income through sources other than employment
- 56% of adults increase non-cash benefits
- 95% of households do not return to homelessness
- 100% utilization of rental assistance funds
- 95% HMIS data quality

I. Budget, Match and Leverage

Proposers are required to submit a competitive budget which will allow them to operate at an optimal level. A budget template has been provided with this RFP that provides for a line item budget by category. The budget template provided must be submitted with the proposal. Proposers must submit a complete budget for the total cost of the proposed project, including any other funding sources being leveraged.

Match and Leverage

Due to the limited resources available, all applications will need to be able to demonstrate match and leveraging in order to meet the needs of the populations they intend to serve. LAHSA requires match to be provided by the recipient to match the grant funds provided by LAHSA through this RFP at a minimum of 25% percent (24 CFR 578.73).

LAHSA encourages leveraging of funding from other sources at 150% to enrich programming. As part of the Quality Review process all proposals will be evaluated with regard to the level of leveraged funds that are committed to the project. Due to the limited resources available, all applications will need to be able to demonstrate leveraging in order to meet the needs of the populations they intend to serve.

J. Timeliness Standards

The Proposer is expected to demonstrate the ability to begin new project operation in the year 2016 and to fully utilize grant funds within the proposed contract term. The Proposer is expected to initiate the approved projects promptly in accordance with the requirements of CoC Program Interim Rule and is subject to the terms of the FY2015 CoC Program NOFA. Upon publication of a Final Rule for the Continuum of Care Program, the Final Rule will govern the grant agreement instead of the Interim Rule.

Proposals must document how the project will be ready to begin housing the first program participant within 6 months of the award.

Grant terms, and associated grant operations, may not extend beyond the availability of funds. Proposers must demonstrate they will be able to meet all timeliness standards per 24 CFR 578.85.

K. Due Diligence and Regulatory Compliance

Proposers are required to provide information regarding the financial condition and principal agents of the organization and project partners. Financial condition is evidenced by recent balance sheets, or income statements, current audited financial statements and internal financial statements, including Statements of Financial Position and Statements of Activities, while principal agent information is evidenced by resumes for all key principals/partners of the organization. In order to ensure regulatory compliance, the evaluators will perform due diligence on all proposals to verify the accuracy of the information provided.

L. Joint Offers

Where two or more Proposers desire to submit a single proposal in response to this RFP, they should do so on a prime-subcontractor basis rather than as a joint venture or

informal team. LAHSA and the designated PHA intend to contract with a single Proposer and not with multiple Proposers doing business as a joint venture.

M. Proposed Contract

The Proposer, if selected through this RFP and subsequently selected for award by HUD, shall be required to enter into a written agreement with LAHSA and/or the designated PHA. Sample contracts may be found for respective housing authorities in the Exhibits section of this RFP. The proposed contract may be modified to incorporate other pertinent terms and conditions set forth in this RFP, including those added by addendum, and to reflect the Proposer's offer or the outcome of the contract negotiations, if any, conducted with the Proposer. Exceptions to the terms and conditions of the proposed contract must be declared in the proposal. Proposers unable or unwilling to comply with HUD, LAHSA or the designated Housing Authorities' policies and procedures need not apply.

Corrective actions may be imposed on an agency for noncompliance with regulations, contract requirements and other applicable professional standards. Should an agency fail for any reason to comply with the contractual obligations of their contract, LAHSA reserves the right to take remedial action at its discretion as set forth in LAHSA's Remedial Action Policy. LAHSA, at its discretion, may impose any of the following remedial actions for cause: Notice of Noncompliance, Withholding of Payment, Probation, Suspension, Termination and/or, Debarment.

N. No Commitment to Award

Issuance of this RFP and receipt of proposals does not commit HUD, LAHSA or PHAs to award a contract. LAHSA expressly reserves the right to postpone proposal opening for its own convenience, to accept or reject any or all proposals received in response to this RFP, to negotiate with more than one Proposer concurrently, or to cancel all or part of this RFP.

II. PROPOSAL CRITERIA AND EVALUATION PROCESS

A. Overview

The Proposal Evaluation Process will take place in two (2) phases:

Phase 1: All proposals received by the submission deadline will be submitted for a Threshold Review by staff from the appropriate PHA or by LAHSA staff. Threshold Review for all PSH proposals applying under HACLA or HACoLA will be performed by HACLA or HACoLA staff respectively. Threshold Review for all RRH proposals applying under LAHSA will be performed by LAHSA staff. Proposals that meet all Threshold Requirements, as outlined in this RFP, will be recommended to move on to Quality

Review and will be submitted for the approval of the Programs & Evaluations Committee and posted to the LAHSA website. Proposals that do not meet threshold requirements will not move to the Quality Review phase.

Phase 2: Proposals recommended for Quality Review will be evaluated by a panel of experts, which will be referred to as the “Evaluation Panel,” and scored independently based on the criteria outlined in the *Phase 2: Quality Review* section of this RFP. Proposals must receive an aggregate score of 75 points or more to be recommended for funding. Final Funding Recommendations will be made based on the amount of funding available and the amount of proposals that score above the 75 point funding line. Quality Review results and final funding recommendations will be posted on the LAHSA website and presented to the LAHSA Commission for approval.

a) Phase 1: Threshold Review

Proposals must meet the following threshold criteria for eligibility:

Completeness: Proposals will be reviewed for completeness. Proposals that do not include all of the requested core documents, demonstrate subrecipient eligibility, project appropriateness, and required project match amounts as detailed in this RFP will be rejected at the Evaluation Panel’s sole discretion.

Target Population: The project must serve the target population as defined in this RFP. All populations served must meet HUD’s definition of homelessness. For the PSH program component, the populations must meet HUD’s definition of chronically homeless.

Housing Type: Only Permanent Supportive Housing (PSH) and Rapid Re-Housing (RRH) projects will be considered for funding under this RFP.

Housing Emphasis: All proposed RRH programs must have at least 80% of their total funding request allocated to rental assistance and/or eligible financial assistance. All proposed PSH programs must have 100% of their total funding request allocated to rental assistance.

Housing First: All proposed projects must adhere to the Housing First model of housing assistance, which means that housing is offered without preconditions (such as sobriety or a minimum income threshold) or service participation requirements, and rapid placement and stabilization in permanent housing are primary goals.

Coordinated Entry Participation: Proposers must demonstrate current collaboration with the appropriate SPA-based FSC/CES and must demonstrate how the proposed program will impact service gaps in the existing system(s).

Experience: All non-governmental Proposers must have been incorporated and have been operational as a non-profit 501(c)(3) organization providing housing and/or services to homeless persons for at least two years. However, agencies that have been providing services to homeless persons under the auspices of another incorporated 501(c)(3) organization for at least two years and have since obtained their own 501(c)(3) status may be eligible for funding under this RFP. All governmental agencies must also have been operational as an entity providing services to homeless persons for at least two years.

If the proposal is a formal collaboration between agencies, past experience of the more experienced agency will be assessed in this category. Collaborations must be formal and long-term with resources shared between agencies. Decision-making for the proposed program must be coordinated with clear roles and responsibilities for each agency. Documentation must be formalized with a formalized written agreement between the parties.

Past Compliance: The Proposers must be in compliance with applicable civil rights laws and Executive Orders. There must be no outstanding findings of noncompliance with civil rights statutes, Executive Orders, or regulations, unresolved secretarial charge of discrimination issued under the Fair Housing Act, and no adjudications of civil rights violations on a civil action. Proposers must not have any instances of fraud or embezzlement convictions in the past five (5) years. In addition, the Proposer must not have any instance of terminated funding for cause from any funding source (governmental and non-governmental sources) in the past five (5) years.

LAHSA reserves the right to deny the funding request for a new project, if the request is made by an existing recipient that is found to have significant issues related to capacity, performance, or unresolved audit/monitoring finding related to one or more existing grants.

HMIS: Proposers must participate in the LA CoC HMIS implemented by LAHSA, or a comparable HUD approved system, and adhere to all the implementation guidelines developed under HMIS. LAHSA shall provide the selected Proposers with the basic training required to utilize HMIS. Failure to input complete, accurate and timely client and project information on HMIS may result in reimbursement delay, payment reduction, or contract suspension. Awardees must be enrolled in and have implemented HMIS prior to contract execution.

Projects dedicated to serving 100% domestic violence populations are required to utilize an alternate database system, not funded by LAHSA, which provides required HUD data sets.

Site Control (Offices for Administration/Supportive Services): The Proposer must identify a site that will be available for administration of the grant, or for the provision of supportive services, throughout the contract period, and evidence of site control must be submitted with the proposal. Acceptable forms of site control are leases, lease options, deeds, and purchase options. The facility and physical layout of the proposed site must be appropriate for the size and scope of the program operations.

ADA and ADAAA Compliance: Proposer's site for the provision of supportive services must be ADA/ADAAA compliant. The panel will evaluate Proposer's compliance with the Americans with Disabilities Act of 1990 and the American with Disabilities Act Amendments Act of 2008 and any amendment thereto, in the areas of program access, physical access, communications access, employment practices and any reasonable accommodation process in place for persons with disabilities (for employees, program participants, and the public). The panel will also evaluate the Proposer's past experience in resolving ADA complaints in a timely manner.

b) Phase 2: Quality Review

Once a proposal passes Threshold Review, the proposal will move on to Quality Review. In this phase, proposals will be evaluated based on program design, continuum of care integration, target population, organizational capacity, past performance, budget and financial stability, cost efficiency, regional capacity building, program readiness, and any other identified HUD priorities. Each proposal's content, responsiveness, conciseness, clarity, relevance, and strict adherence to the instructions in this RFP will be considered when scoring each category. Final scoring will be based on the proposal as submitted.

Scoring Area	Points
Program Design	25
Past Performance	25
Program Readiness	15
Program Budget/Cost Efficiency/Financial Stability	15
CoC Integration	10
Organizational Capacity	10
BONUS POINTS – Regional Capacity Building	5
Total Points Possible, Including Bonus	105

Program Design (25 Points)

The proposal must demonstrate an understanding of program requirements and the needs of the population it proposes to serve. There must be a clear understanding of the unique needs of the geographic area to be served by the proposed program. There must be a clear link between services and the target population's advancement towards housing placement and stability as outlined in this RFP.

Tenant-Based Rental Assistance (TRA) projects under the PSH and RRH program components must provide specific strategies for assisting participants to locate and retain housing. Proposals will be evaluated on originality, the strength of the implementation plan, long-term sustainability, potential for impact on the proposed region, and the demonstration of evidence-based practices utilized in the development of the proposal.

The services and housing provided must directly relate to HUD goals that promote residential stability and increased skill level or income in order to prepare homeless persons to live more independently. The proposal will be evaluated on the use of supportive services, staffing and supervision plans to assist the population it proposes to serve in achieving these goals. The proposal will also be evaluated on the appropriateness of the facility for serving the proposed population in relation to the number of participants served as well as the location of the facility in relationship to community amenities.

Past Performance (25 Points)

The Proposer's past performance under other LAHSA, participating PHAs or HUD funded contracts and previous HUD awards will be taken into consideration. The panel will evaluate the proposed projects based on the ability of the Proposer to meet performance outcomes. Programs that demonstrate the ability to fully utilize the resources, including rental assistance, available in past grants and which meet or exceed performance outcomes will achieve higher scores than programs that do not. LAHSA and the participating PHAs reserve the right to verify information submitted in the proposal. The Proposer agrees that the LA CoC HMIS System, or a comparable HUD approved system of record, is the primary source of verification of performance and outcome data for programs funded by HUD. Proposers must submit back-up documentation for both HUD-funded and non-HUD funded program outcomes. LAHSA, PHAs and the Evaluation Panel reserve the right to request additional data to verify information submitted with the proposal.

Program Readiness (15 Points)

The panel will evaluate the Proposer's ability to implement the program upon award of the HUD grant. The timeframe between grant award and program implementation is of critical importance in this area. For purposes of this element, readiness will include consideration of the earliest date a client will be placed into housing and an assessment of the processes and systems proposed to meet these dates.

Program Budget/Cost Efficiency/Financial Stability (15 Points)

The panel will evaluate the feasibility, cost-effectiveness, reasonableness, and accuracy of the budget. The panel will also evaluate the extent to which additional funding and resources are committed to the proposed project. The panel will evaluate cost effectiveness by comparing the amount requested to the number of minimum

households proposed to be served and/or the level of services provided. In addition, the panel will evaluate the financial stability of the Proposer agency. The proposal will describe and specify the source and dollar amount of other public and private funding and resources that will be or have been leveraged to complete the proposed project. Strength of financing commitments will also be considered in the proposal evaluation.

Continuum of Care Integration (10 Points)

Proposals will be evaluated on the potential impact on the proposed region, how the proposed project fits into and meets the unmet need in the CoC, as well as the extent to which the proposed project will be integrated and coordinated within CES/HFSS, and with other service and housing providers within the region. This evaluation will include an assessment of linkages with all other components in the LA CoC.

Projects must fill vacancies using the HFSS (families) or CES (individuals) priority lists to house people from the community in which they are operating. Programs will be integrated with local outreach efforts to ensure effective engagement of the target population.

The proposed project will be evaluated on consistency with funder objectives and integration with the Consolidated Plan of the Proposer's jurisdiction. Organizations will need to demonstrate active participation in local homeless coalitions.

Organizational Capacity (10 Points)

Experience directly related to carrying out the proposed project is of critical importance. The panel will evaluate the experience, capability, and capacity of the Proposer, collaborators, partners, and key subcontractors to administer the proposed project. If the proposal is a formal collaboration between agencies, past experience of the more experienced agency will be assessed in this category. The Proposer's demonstrated capacity to enter into a large government contract will be taken into consideration. Beyond the length of time providing service to the homeless in general, the panel will look at the Proposer's experience working directly with the proposed population.

Bonus Points – Regional Capacity Building (5 Points)

In accordance with the recommendation of the LA CoC Coordinating Council, and as approved by the LAHSA Commission, five (5) bonus points will be awarded for projects in SPAs where unmet need for particular populations is higher than the LA CoC's overall unmet need (including Countywide resources not specific to a particular SPA).

III. GENERAL INSTRUCTIONS

A. New Project Proposal Submittal

FileShare

Prior to submitting a new project application, applicants are required to have an active Fileshare agency account. If your agency does not have an active FileShare account, please complete the Account Request Form available online at www.lahsa.org/funding.asp.

Core Documents

After a FileShare account has been created, Proposers are required to upload the most current versions of Core Documents prior to the proposal submission deadline. Please reference Section V. Core Documents for the complete list of required core documents.

Proposal Application

RFP and Application documents and the Budget Template will be made available online following the approval for release from the Programs & Evaluations Committee. Proposers may respond to this funding opportunity by completing the online application located at www.lahsa.org/funding.asp.

B. Due Date

Proposals submitted in response to this RFP will be due in accordance with the following dates: All proposals must be RECEIVED by electronic delivery no later than **3:00pm (Pacific Standard Time), May 15, 2015**. Applications will not be accepted via facsimile.

Electronic Submission is mandatory.

Proposals received after 3:00pm (Pacific Standard Time), May 15, 2015 will not be accepted.

Proposal amendments and/or addendums submitted to LAHSA after the proposal deadline will be returned without review. However, LAHSA reserves the right to request clarification of unclear or ambiguous statements made in the proposal.

C. Mandatory Bidders' Conference

Proposers are required to attend a mandatory Bidders' Conference to take place from 10:00am – 12:00pm, April 28, 2015 at

Los Angeles Homeless Services Authority
811 Wilshire Blvd., 6th Floor, Conference Room 1
Los Angeles, CA 90017

D. Questions from Proposers

Proposers are asked to defer all questions regarding this RFP until the Bidders' Conference. Proposers are encouraged, but not required to submit questions in writing at least two (2) days prior to the conference. You may direct your questions regarding this RFP to fundingopportunities@lahsa.org with the subject line, "FY2015 CoC Program New Projects RFP – Q&A". Please be sure to include your name and title, the name of the agency you represent and the best telephone number to reach you if a LAHSA representative needs to speak with you for further clarification.

After the Bidders' Conference, questions will be accepted via email at fundingopportunities@lahsa.org with the subject line, "FY2015 CoC Program New Projects RFP – Q&A" until April 30, 2015, 5:00pm. LAHSA will post written responses to all received questions on the LAHSA website no later than five (5) business days from the date questions are due.

Proposers are responsible for checking the LAHSA website to obtain current information and responses. Any omission or error made by any Proposer under this RFP for failure to obtain information posted regarding this RFP on the LAHSA website at www.lahsa.org is the sole responsibility of Proposer and is not basis for appeal of any adverse score or evaluation under this RFP.

Questions regarding renewals for FY2015 CoC Program Competition can be submitted via email to snofa@lahsa.org. A schedule of any additional technical assistance being offered by LAHSA in preparation for the HUD 2015 Continuum of Care Program Competition will be available online at www.lahsa.org/funding.asp.

Visit www.lahsa.org/join_our_list.asp and click on the "Sign Up Now" button to opt-in to email communications; select Funding Opportunities from the email lists as well as any others from which you wish to receive updates.

E. RFP Addenda/Clarifications

If it becomes necessary to revise any part of this RFP or provide additional information after this RFP is released a written addendum will be posted on the LAHSA website. It is the responsibility of the Proposer to review any publically available addendum or information on the LAHSA website prior to submission of the proposal. If a Proposer

does not have access to the LAHSA website, they may call (213) 683-3333 and request a printed copy of any addenda via fax or mail. LAHSA is not responsible for information requested within three (3) days of the due date of the proposal under this RFP.

F. Appeals

Proposers under this RFP may only submit process appeals, which are appeals based upon the evaluators' failure to abide by their own established procedures in making funding recommendations. Appeals based on the outcome of the decision-making process will not be accepted. A disagreement with or objection to the points awarded will not be a sufficient basis for an appeal.

Threshold Appeals

LAHSA will notify all Proposers of the Threshold results and post the results on the LAHSA website.

Any actual or prospective Proposer may appeal the solicitation or award of a funding recommendation for violations of the procurement policy or of laws and regulations governing procurement activities as stated in this RFP. Any appeal of the Threshold Review results, pursuant to this RFP must be received within two (2) calendar days after notice of written recommendations. The appellant must file a written statement specifying the grounds for appeal. The appeal shall be limited to two (2) typed pages and must clearly state the grounds on which the appeal is based. All appeals should be on organization letterhead and entitled "FY2015 CoC Program New Projects RFP – Threshold Review Results Appeals". Please do not include cover letters with the appeal. LAHSA shall not be obligated to consider appeals received after the specified deadlines.

All Threshold appeals must be in writing and emailed to fundingopportunities@lahsa.org or received at the following address:

Funding Unit - Programs Department
Re: FY2015 CoC Program New Projects RFP – Threshold Review Results Appeals
Los Angeles Homeless Services Authority
811 Wilshire Blvd., 6th Floor
Los Angeles, CA 90017

Quality Appeals

After the Quality Review phase of the Proposal Evaluation Process, LAHSA will notify all Proposers of its Quality Review results. Within two (2) business days after notice of staff recommendations, the appellant must file a written statement specifying the grounds for appeal. The appeal shall be limited to two (2) typed pages and must clearly state the grounds on which the appeal is based. All appeals should be on an organization's

letterhead and entitled “FY2015 CoC Program New Projects RFP – Quality Review Results Appeals”. Please do not include cover letters with the appeal.

Quality appeals will be presented to the Programs and Evaluation Committee of the LAHSA Commission. The Programs and Evaluation Committee will make a recommendation and forward its recommendations to the LAHSA Commission. The LAHSA Commission will make the final decision regarding any and all Quality appeals. In the situation where the Programs and Evaluation Committee is unable to meet, the appeals shall be presented directly to the LAHSA Commission.

All Quality appeals must be in writing and emailed to fundingopportunities@lahsa.org or received at the following address:

Chair, Programs and Evaluation Committee
Re: FY2015 CoC Program New Projects RFP – Quality Review Results Appeals
Los Angeles Homeless Services Authority
811 Wilshire Blvd., 6th Floor
Los Angeles, CA 90017

IV. PROPOSAL FORMAT AND CONTENT

Application questions, response format restrictions, supporting document templates and additional guidance can be found in the technical assistance information online at www.lahsa.org/funding.asp.

V. CORE DOCUMENTS

The following current core documents must be submitted electronically to the Proposer's FileShare account. Failure to submit any of these documents in an application may result in ineligibility of the application. If you have intentionally left an attachment out of the proposal, please submit an electronic document using the following language: **"Document Name - Intentionally Left Blank"**. Include the explanation of why the attachment is not relevant to your proposal in this document and upload to the FileShare folder designated for this document.

ADA Policy and Procedures for compliance with applicable provisions of the Americans with Disabilities Act (ADA) and America Disabilities Act Amendment Act (ADAAA) and any reasonable accommodation process in place for persons with disabilities (for employees, program participants, and the public)
Articles of Incorporation, including any amendments, and by-laws
Audited financial statements, including if required, OMB A-133 Single Audit (last 2 fiscal years or written explanation as to why no audit was conducted)
Board of Directors/Trustees List <ul style="list-style-type: none"> • If applicable for HUD direct grants, indicate homeless or formerly homeless person sitting on board (HUD regulation SEC 416 [42 USC 11375d]) • If applicable, list of Audit Committee members and charter (SB 1262, the Nonprofit Integrity Act of 2004)
Business License(s) from applicable City and or County jurisdictions. Varies based on location of proposed program. If no business license for proposed jurisdiction, explanation is required.
California Active Business Entity - Proof of Active status at kepler.sos.ca.gov or CA Certificate of Good Standing (no more than 6 months old)
Certificates of Occupancy, for all proposed sites to be operated, or letter of intent for proposed sites, including any Conditional Use Permits (CUP) if applicable
Conflict of Interest Policy
Core Document Certification
Cost Allocation Plan for organizations receiving funding from multiple sources (private and governmental)
Executive Leadership/Senior Management Team (Resumes or Short Biographies)
Fiscal Policies and Procedures (Complete, including internal controls and all funding and cash management activities)
Grievance Policy (for participant complaints/problems / grievances)
Insurance - Evidence of General Liability and Workers Compensation Insurance (Organization-wide and project specific as applicable)
IRS tax exempt status (determination (501(c)(3) letter) Annually include Proof of active non-profit status from www.irs.gov/Charities-&-Non-Profits/Search-for-Charities
IRS Form 990 (Most recent fiscal year or written explanation why form was not filed with the IRS. Required for non-profits, not required for government entities) Can be provided electronically if available from www.oag.ca.gov/charities or at Guidestar.com (Please check and provide location of file)
Litigation and/or Contract Compliance Certification

Nepotism Policy
Organization Budget Current Board-Approved. (Include evidence of board approval)
Organizational charts as follows: 1. Organization-wide including all departments/programs, include where proposed program. 2. Administration 3. Proposed Program 4. Collaborative
Other applicable business licenses or certifications (e.g. Childcare)
Other Documents (e.g. Annual Report, if applicable, DBA Fictitious Business Name , if applicable)

VI. PROPOSAL CONDITIONS AND RESERVATIONS

- A. All costs of proposal preparation shall be borne by the Proposer organization. LAHSA shall not, in any event, be liable for any pre-contractual expenses incurred by the Proposer in the preparation and/or submission of the proposal. The Proposer shall not include any such expenses as part of the budget in the proposal.
- B. The information and documents submitted in this application contain material representations of fact upon which LAHSA/PHA will rely in determining which vendors will be awarded funding through this RFP. If it is later determined that the Proposer knowingly provided erroneous information in its application, such act shall be deemed a misrepresentation and an act of fraud, and LAHSA/PHA will pursue all available remedies, including the rescission of the award, the suspension or debarment of the vendor.
- C. Submission of a proposal shall constitute acknowledgement and acceptance of all terms and conditions contained in this RFP.
- D. Submission of a proposal shall constitute a firm and fixed offer to LAHSA that will remain open and valid for a minimum of 90 days from the application submission deadline. The proposal should always include the Proposer's best terms and conditions.
- E. The proposal must set forth full, accurate, and complete information as required by this RFP. No changes or additions are allowed after the proposal deadline.
- F. LAHSA or any of the named Housing Authorities cannot certify, license or endorse grant writers. Proposers are free to select any grant writer. The responsibility for the performance of the grant writer rests with the Proposer.
- G. Responses to this RFP become the exclusive property of LAHSA and the named Housing Authorities. All proposals will be considered public documents, subject to review and inspection by the public at LAHSA's discretion, in accordance with the California Public Records Act and other applicable laws. Exceptions will be those pages in each proposal which are defined by the Proposer as business or trade secrets and are marked as "TRADE SECRET" or "CONFIDENTIAL." LAHSA shall not in any way be liable or responsible for the disclosure of any such records, including, but not limited to, those so marked if the disclosure is deemed to be required by law or by court order. Selection or rejection of a proposal does not affect these rights.
- H. LAHSA reserves the right to communicate in writing with funders or Proposers associated with the Proposer to obtain additional clarification of design of program, or agency fiscal and programmatic capacities, and to utilize this information in the evaluation process.
- I. LAHSA reserves the right to conduct site visits of all proposing agencies.
- J. LAHSA reserves the right to extend this RFP submission deadline should such action be in the best interest of LAHSA. Proposers may revise and re-submit their proposal in the event the deadline is extended.

- K. LAHSA reserves the right to reject any or all proposals received in response to this RFP, if it is deemed inappropriate or incomplete, it fails to comply with any instruction contained in this RFP, or is not in the best interest of LAHSA.
- L. LAHSA reserves the right to withdraw this RFP at any time without prior notice. Further, LAHSA and the named Housing Authorities make no representation that any contract will be awarded to any applicant responding to this RFP. LAHSA reserves the right to reject any or all submissions.
- M. LAHSA reserves the right to negotiate services and costs with Proposers, including revision of program design as necessary to better meet LAHSA, the designated Public Housing Authorities, City of Los Angeles, County of Los Angeles, or HUD requirements.
- N. A Proposer shall not be recommended for funding, regardless of the merits of the proposal submitted, if it has a history of contract non-compliance with LAHSA or any other funding source, a contract suspension, a termination for cause by LAHSA or any other funding source, or outstanding financial obligations with LAHSA that have not been adequately resolved with LAHSA or any other funding source. In the event that the Proposer has had any contract(s) with LAHSA suspended or terminated, it shall not be eligible for funding under any RFP released by LAHSA for a period of five (5) years starting from the effective date of suspension or termination.
- O. Willful misstatements of information will result in non-recommendation for funding, regardless of the merits of the proposal submitted.
- P. LAHSA reserves the right to verify information submitted in the proposal. The Proposer agrees that the Los Angeles Continuum HMIS will be the primary source of verification of program performance and outcome data for existing programs. LAHSA reserves the right to request additional data to verify information submitted with the proposal, at its sole discretion. If the information in the proposal cannot be verified and if LAHSA determines the errors are not willful, LAHSA reserves the right to adjust the rating points awarded.
- Q. If an insufficient number of qualified proposals are received or if the proposals received are deemed non-responsive or not qualified as determined by LAHSA, LAHSA reserves the right to re-issue an RFP, execute a sole-source contract with a vendor, or otherwise ensure that services are provided by other means in a manner consistent with the program requirements.
- R. The Proposer must be in compliance with applicable civil rights laws and Executive Orders. There must be no outstanding findings of noncompliance with civil rights statutes, Executive Orders, or regulations, unresolved secretarial charge of discrimination issued under the Fair Housing Act, no adjudications of civil rights violations on a civil action or deferral of processing of proposals from the sponsor imposed by HUD.
- S. The Proposer shall be ineligible to receive funding under this RFP if any officer or employee of the Proposer who would be involved in the administration of grant funds has been convicted of a criminal offense related to the administration of funds

or any member of its executive management, key staff, or any officers of its Board of Directors is involved in any litigation or other legal matter that compromises the organization's ability to carry out the project as awarded.

- T. LAHSA reserves the right to fund all or a portion of a proposal and/or require that a Proposer collaborate with another in the provision of a specific service if it is in the best interest of LAHSA, the designated Public Housing Authorities, the City of Los Angeles, the County of Los Angeles, or HUD.
- U. LAHSA reserves the right to waive minor technical deficiencies or any informality in a submitted proposal.
- V. Proposals may be withdrawn by written request of the authorized signatory on agency letterhead at any time prior to the LAHSA Commission's actions on staff's final recommendation for funding.
- W. If a Proposer declines to implement the project or changes significant project specifications which are deemed relevant to the basis on which the award was granted thereby negating the funding award after the LAHSA Commission approves funding award(s) under a LAHSA competitive process, said agency shall not be eligible to submit an application for any other new project funding for a period of one year from the time of notice. Changes to significant project specifications include, but are not limited to, a change in the Service Planning Area in which the project is located or a change in the target population which the projects serves. LAHSA may exempt an agency from this policy if it is deemed that the circumstances that facilitated the refusal to implement the project or change to significant project specifications was out of the reasonable control of the agency.
- X. It is improper for any officer, employee or agent of LAHSA or the designated Public Housing Authorities to solicit consideration, in any form, from a Proposer with the implication, suggestion or statement that the Proposer's provision of the consideration may secure more favorable treatment for the Proposer in the award of the contract or that the Proposer's failure to provide such consideration may negatively affect the LAHSA's consideration of the Proposer's submission. A Proposer shall not offer or give, either directly or through an intermediary, consideration, in any form, to an officer, employee or agent of LAHSA or the designated Public Housing Authorities for the purpose of securing favorable treatment with respect to the award of the contract. A Proposer shall immediately report any attempt by an officer, employee or agent of LAHSA or the designated Public Housing Authorities to solicit such improper consideration. The report shall be made to the Executive Director of LAHSA or to the County Auditor-Controller's Employee Fraud Hotline (800) 544-6861. Failure to report such a solicitation may result in the Proposer's submission being eliminated from consideration. Among other items, such improper consideration may take the form of cash, discounts, and service, the provision of travel or entertainment, or tangible gifts.
- Y. Upon the request of LAHSA, a Proposer whose bid is under consideration for the award of the contract shall provide LAHSA with written authorization to request a

- credit report from a reputable credit agency to gain satisfactory evidence of the Proposer's financial background, stability and condition.
- Z. In accordance with Los Angeles County Code, Chapter 2.160 (County Ordinance 93-0031), each person/firm submitting a response to this request for bid/proposal must certify in writing that such Proposer and each County lobbyist and County lobbyist firm, as defined by Los Angeles County Code 2.160.010, retained by the Proposer, is in full compliance with Chapter 2.160 of the Los Angeles County Code.
 - AA. Notwithstanding a recommendation of a department, agency, individual, or other, the LAHSA Board of Commissioners retains the right to exercise the final decision concerning the selection of a proposal and the terms of any resultant Agreement, and to determine which proposal best serves the interests of LAHSA. The Board is the ultimate decision-making body and makes the final determinations.
 - BB. A bid/proposal, which contains conditions or limitations established by the Proposer, may be deemed irregular (and nonresponsive) and may be rejected by LAHSA, in its sole discretion.
 - CC. LAHSA reserves the option to renew contracts awarded through this RFP, contingent upon the following: a) satisfactory contractor performance; b) availability of funds; and c) demonstrated site need.

VII. CONTRACT CONDITIONS

Contractors will be required to comply with conditions set forth by one or more of the following agencies: LAHSA, the named Housing Authorities, the City of Los Angeles, the County of Los Angeles and the U. S. Department of Housing and Urban Development (HUD), hereafter referred to as "Funders". These conditions may include, but are not limited to the following:

- A. The initial recommendation for funding should not be construed as a finding that the proposed program complies with all requirements and conditions for a contract for grants. LAHSA reserves the right to fund all or a portion of a proposal and/or require that a Proposer collaborate with another in the provision of a specific service if it is in the best interest of LAHSA. A funding recommendation or offer to contract may be withdrawn upon failure of reasonable attempts to negotiate an agreement.
- B. Contractors shall allow representatives of Funders to inspect facilities that are used in connection with the contracts made to implement programs funded under this RFP.
- C. Successful Proposers will be required to satisfy LAHSA's and other participating agency or entity's insurance requirements. Additionally, all Proposers must comply with all contractual requirements. Contractors will name LAHSA and the City and/or County of Los Angeles as additional insured on general liability, professional liability (where required), auto liability (owned and non-owned), workers' compensation, and errors and omissions policies (where required).
- D. Contractors shall make available to representatives of Funders, upon reasonable notice, the fiscal records and/or client data records pertaining to the contract. Demographic information about clients will be regularly submitted to LAHSA in a manner consistent with agreements protecting client and/or agency confidentiality rights.
- E. Contractors shall comply with reasonable requests from Funders concerning promotional activities related to the program.
- F. Contractors acknowledge that, as recipients of Federal funds, they will be required to comply with Federal regulations pertaining to the use of such funds. It will be the Contractor's responsibility to ensure compliance with applicable regulations.
- G. The Contract shall include standard clauses and in some cases, certifications, requiring contractor's compliance with, but not limited to, the following regulations: non-discrimination, affirmative action, and equal opportunity; separation of church and State; Americans with Disabilities Act (ADA); American Disabilities Act Amendments Act (ADAAA); conflict of interest; restrictions on lobbying; debarment; audits; rights in data; drug- free workplace; and lead-based paint; and Equal Benefits Ordinance.
- H. Contractors shall maintain any applicable licenses or permits, and meet any facilities code regulations required for the program(s) funded under the contract.
- I. Contractors shall participate in information networking, training, and coordination meetings as directed by LAHSA or other grant funding sources.

- J. Contractors shall cooperate with related research and evaluation activities as directed by LAHSA or other grant funding sources.
- K. Contractors will be required to submit a Code of Conduct which will address conflict of interest requirements.
- L. Contractors may not enter into an agreement with a subcontractor for the provision of shelter or supportive services under any program funded under this RFP, unless that subcontractor and its qualifications are fully described in the proposal, and the intention to subcontract is explicitly stated in the proposal or the use of the subcontractor has been approved in writing by LAHSA. Contractor shall remain liable for the performance of the subcontractor, and will require subcontractor to adhere to all provisions in the contract between LAHSA and Contractor.
- M. Contractors will ensure that an annual financial audit is performed in compliance with the Federal Single Audit Act if it spends, in aggregate, \$750,000 or more of Federal funds per fiscal year. Contractor shall submit a copy of the audit report to LAHSA within nine months after the end of the Contractor's fiscal year.
- N. Each Contractor must comply fully with all of the requirements specified in this RFP and committed to in the program proposal, including program leveraging commitments, otherwise Contractor risks immediate termination of contract.
- O. The responsibility for accuracy rests entirely with the Proposer. If a Proposer knowingly and willfully submits false performance or other data, LAHSA reserves the right to reject that proposal. If it is determined that a contract was awarded as a result of false performance, financial or other data submitted in response to this RFP, LAHSA reserves the right to terminate said contract immediately.
- P. Contractor shall have in place an appropriate grievance procedure. Said grievance procedure must be in compliance with LAHSA's grievance standards stated in the program contract.
- Q. LAHSA reserves the right to extend the duration of the program as well as to renegotiate the terms of the contract if an extension is granted.
- R. Contractor agrees to participate in the Los Angeles Continuum of Care Homeless Management Information System (HMIS), or another HUD approved system of record. Said system shall be implemented during the term of the contract awarded. LAHSA shall provide Contractor with the basic training required to use HMIS.
- S. Contractor shall be required to possess a corporate seal.
- T. Awards are made subject to receipt of award funds from Funders by LAHSA. Contractor agrees that if Funders do not provide funds for the program, the contract will be deemed null and void. LAHSA reserves the right to adjust funding levels based on the availability of funds and the quality of proposals received.
- U. Contractor and subcontractor staff working with youth, either as employees or volunteers, who have a supervisory or disciplinary authority over minors must be fingerprinted and pass the background check, as required by California Penal Code Sec. 11105.3 and California Education Code Sec. 45125.1 and Sec. 10911.5 prior to working with youth. Fingerprinting and a background check may be required of other staff and

volunteers depending upon how much contact the staff member will have with minors. The Contractor shall be responsible for obtaining security clearances for staff whose duties require a sufficient level of interaction with youth.

- V. Contractor shall ensure that all employees and volunteers who have direct contact with clients have an annual tuberculosis (TB) test. Contractor shall retain documentation of the test results.
- W. Contractors are subject to applicable City of Los Angeles and/or County of Los Angeles contracting requirements, which may include but are not limited to:
 - a. Los Angeles County and City Child Support Compliance Program. Contractors shall 1) fully comply with all applicable State and Federal reporting requirements relating to employment reporting for its employees; and 2) comply with all lawfully served Wage and Earnings Assignment Orders and Notice of Assignment and continue to maintain compliance during the term of any contract that may be awarded pursuant to this solicitation. Failure to comply may be cause for termination of a contract or initiation of debarment proceedings against the non-compliant Contractor (County Code Chapter 2.202).
 - b. County Contractor Employee Jury Service Ordinance (Los Angeles County Code, Chapter 2.203).
 - c. City of Los Angeles Living Wage and Equal Benefits Ordinances.
 - d. City of Los Angeles Contractor Responsibility Ordinance.
 - e. City of Los Angeles Iran Contracting Act of 2010.
 - f. City of Los Angeles First Source Hiring Ordinance.
- X. Contractors shall be required to submit to LAHSA, or its designee, periodic status reports, including program expenditures, progress reports and recipient information. Failure to do so may result in termination of the contract.
- Y. The Grant Agreement between LAHSA and its funders may be incorporated by reference into all contracts between LAHSA and the contracting agencies.
- Z. Contractors acknowledge that LAHSA funds are not meant to replace or supplant other local sources of funding.
- AA. The Proposer is hereby notified that, in accordance with LAHSA Rules and Regulations implementing the Contractor Responsibility Ordinance, LAHSA may debar the Proposer from bidding on LAHSA contracts for a period of five (5) years, if the LAHSA Commission finds, in its discretion, that the Proposer does not possess the necessary quality, fitness, or capacity to perform work on LAHSA contracts.
- BB. Contractor shall have in place appropriate policies and procedures relative to service animals for persons with disabilities. Said service animal policies and procedures must be in compliance with LAHSA's policies and procedures as stated in the program contract. Contractor must participate in training offered by LAHSA regarding service animals and other ADA requirements, within three (3) months of beginning service.
- CC. LAHSA reserves the right to terminate sub-recipient contracts awarded under this RFP if the Contractor is unable to commence services within three (3) months of the effective date of the contract. If a contract is terminated under these conditions, LAHSA may

award the de-obligated funding to remaining Proposers who submitted proposals under this RFP and received fundable scores.

The following contract conditions apply to projects that include funding from HUD:

DD. Contractors agree that in the event the measurable goals/objectives fall below HUD's standard of successful performance measures as specified in the technical submission, HUD may suspend any future annual funding of the program. Specific benchmarks of accomplishment will be included in the contract.



2015 Los Angeles Continuum of Care Program Performance Evaluation Process & Methodology

For Continuum of Care (CoC) Program renewal projects in Los Angeles Continuum of Care

Overview

The CoC Program Interim Rule requires local Continuums of Care to establish performance targets appropriate for population and program type, monitor recipient and subrecipient performance, evaluate outcomes, and take action against poor performers. (24 CFR 578.7a.6) As the collaborative applicant for the LA CoC, LAHSA has established an annual performance evaluation for CoC Program renewal projects to align with performance measurement and funding priorities that are scored as part of the annual CoC Program Consolidated Application (SuperNOFA). Results of the evaluation are then used to inform performance targets and promote continuous quality improvement. This annual cycle of performance appraisal is not only required by HUD, but it also enables the Los Angeles Continuum of Care to work towards locally defined housing stability and client self-determination goals for all CoC projects. The evaluation design and methodological approach considers the diversity of projects across the CoC and accommodates these differences by establishing measurements that provide as much equity and transparency as possible.

Evaluation Data Sources

The data used to conduct the performance evaluation is derived from project-level Annual Performance Reports (APRs) submitted to HUD for operating years ending July 1, 2013 - June 30, 2014. Supplemental data is gathered from past CoC applications, LAHSA fiscal records, and the LA CoC Homeless Management Information System (HMIS).

New projects that have not yet filed an APR during the review period are exempt from evaluation. Renewal projects that have recently changed project type (e.g. supportive services projects that reclassified as housing projects) and have not filed an APR under the updated project component are exempt from evaluation.

Dissemination of Results

Each individual CoC project will receive a report of the project's score. Agencies will then have ten business days following the release of individual project scores to appeal the results. After the appeals process is completed the final results of this evaluation will be released in the following manner:

- Each CoC grantee will receive their final individual score report.
- A complete listing of detailed project scores will be presented to the LAHSA Commission and Coordinating Council

Overall project scores will be used to inform the 2015 CoC Program Priority Ranking.

Scoring Methodology by Project Type

The following pages detail the scoring methodology for each project type.

Permanent Supportive Housing

Scoring Area	Description	Pts Possible	Scoring Rubric	Source
HMIS Participation	Measures whether the project participates in HMIS and the completeness of HUD-required data (DV Projects Exempt)	10	5 points for participation 5 points for missing data rate <10%	APR Q7
Bed Utilization	Measures occupancy rates beds/units supported by the project	10	90% >= 10 points 80%-89% = 5pts 80% <= 0pts	APR Q8-10
Spend-Down	Measures percent of available funds that are utilized by the project	10	90% >=10 points	APR Q31a4
Dedication of Turnover to Chronically Homeless Households	Measures the percentage of new program participants (or households) who are chronically homeless	20	Proportional (Sliding Scale): 50% <= 0 pts 100% = 20 pts	HMIS
Performance				
Housing Stability	Measures the percentage of project participants who remain housed or move on to other permanent housing	30	Proportional (Sliding Scale): 70% = 0 pts 90% >= 30 pts	APR Q27-29
Minimize Negative Turnover (Returns to Homelessness)	Measures the percentage of persons who leave the program for reasons other than permanent housing (excludes deceased)	10	Proportional (Sliding Scale): 0% = 10 pts 10% <= 0 pts	APR Q29
Maintain or Increase Income	Measures the percentage of adults participant who maintain or increase their income level over the program year	10	Proportional (Sliding Scale): 50% >= 10 pts 20% <= 0 pts	APR Q24b3

Transitional Housing

Scoring Area	Description	Pts Possible	Scale	Source
HMIS Participation	Measures whether the project participates in HMIS and the completeness of HUD-required data (DV Projects Exempt)	10	5 points for participation 5 points missing data rate <10%	APR Q7
Bed Utilization	Measures occupancy rates beds/units supported by the project	20	90% >= 20 points 80%-89% = 10pts 80% <= 0pts	APR Q8-11
Spend-Down	Measures percent of available funds that are utilized by the project	10	90% >=10 points	APR Q31a4
Performance				
Exits to Permanent Housing	Measures the percentage of project participants who exit to permanent housing	30	Proportional (Sliding Scale): 80% >= 30pts 0% = 0 pts	APR Q29
Median Length of Stay	Measures median length of time participants remain in the project	10	Proportional (Sliding Scale): 270 days <= 10 pts 450 days >= 0 pts	APR Q27
Increase Employment Income	Measures the percentage of adults participant who increase their earned income level over the program year	10	Proportional (Sliding Scale): 10% >= 10 pts 0% = 0 pts	APR Q24b3
Increase Income Overall	Measures the percentage of adults participant who increase their overall income level over the program year	10	Proportional (Sliding Scale): 40% >= 10 pts 0% = 0 pts	APR Q24b3

Supportive Services Only

Scoring Area	Description	Pts Possible	Scale	Source
HMIS Participation	Measures whether the project participates in HMIS and the completeness of HUD-required data (DV Projects Exempt)	10	5 points for participation 5 points missing data rate <10%	APR Q7
Spend-Down	Measures percent of available funds that are utilized by the project	10	90% >=10 points	APR Q31a4
Performance				
Housing Stability	Measures the percentage of project participants who exit to permanent housing. For Outreach and Access Centers, this measurement will include placements in bridge housing (ES, TH, SH) as well as permanent housing.	50	Proportional (Sliding Scale): 80% >= 50pts 0% = 0 pts	APR Q29
Increase Income Overall	Measures the percentage of adults participant who increase their overall income level over the program year	30	Proportional (Sliding Scale): 40% >= 30 pts 0% = 0 pts	APR Q24b3

Los Angeles Continuum of Care Chronic PSH Turnover Rates

Grant Number	New Entrants, Not Chronically Homeless	New Entrants, Chronically Homeless	Total New Entrants	% of New Entrants, Chronically Homeless
CA0323	0	2	2	100%
CA0324	0	11	11	100%
CA0331	0	1	1	100%
CA0336	0	7	7	100%
CA0345	0	2	2	100%
CA0347	1	5	6	83%
CA0348	1	0	1	0%
CA0353	2	0	2	0%
CA0356	0	1	1	100%
CA0357	1	2	3	67%
CA0364	1	2	3	67%
CA0374	1	1	2	50%
CA0375	0	1	1	100%
CA0376	0	1	1	100%
CA0379	0	2	2	100%
CA0383	0	1	1	100%
CA0390	0	1	1	100%
CA0391	8	7	15	47%
CA0392	1	2	3	67%
CA0393	1	0	1	0%
CA0395	1	7	8	88%
CA0405	0	15	15	100%
CA0407	0	2	2	100%
CA0409	0	7	7	100%
CA0411	0	3	3	100%
CA0413	0	3	3	100%
CA0420	2	1	3	33%
CA0428	1	3	4	75%
CA0430	2	18	20	90%
CA0433	1	0	1	0%
CA0435	2	0	2	0%
CA0438	0	2	2	100%
CA0442	2	37	39	95%
CA0443	1	1	2	50%
CA0444	0	1	1	100%
CA0450	0	2	2	100%
CA0451	3	5	8	63%
CA0462	2	0	2	0%
CA0464	0	43	43	100%
CA0465	21	3	24	13%
CA0466	0	2	2	100%
CA0473	0	22	22	100%

Grant Number	New Entrants, Not Chronically Homeless	New Entrants, Chronically Homeless	Total New Entrants	% of New Entrants, Chronically Homeless
CA0478	26	0	26	0%
CA0493	1	6	7	86%
CA0494	0	4	4	100%
CA0523	1	0	1	0%
CA0783	0	2	2	100%
CA0784	0	3	3	100%
CA0787	0	2	2	100%
CA0792	2	1	3	33%
CA0799	0	2	2	100%
CA0856	2	0	2	0%
CA0861	4	3	7	43%
CA0862	0	2	2	100%
CA0884	1	7	8	88%
CA0916	0	3	3	100%
CA0917	0	1	1	100%
CA0920	2	0	2	0%
CA0992	0	12	12	100%
CA0993	0	5	5	100%
CA0994	1	14	15	93%
CA0996	2	3	5	60%
CA0998	3	0	3	0%
CA1220	0	3	3	100%
CA1110	0	6	6	100%
CA1106	10	30	40	75%
CA1217	0	12	12	100%
CA1046	0	6	6	100%
CA1050	1	7	8	88%
CA1051	0	9	9	100%
CA1216	0	13	13	100%
CA1104	3	16	19	84%
CA1049	1	9	10	90%
CA1157	0	1	1	100%
CA1158	1	4	5	80%
CA1224	0	1	1	100%



Los Angeles Homeless Services Authority
a joint powers authority of the city & county of los angeles

**Emergency Solutions Grants Program
Written Standards
Los Angeles Continuum of Care
2015**

Updated September 21, 2015



Emergency Solutions Grants (ESG) Program

Written Standards

Los Angeles Continuum of Care

I. Introduction

In accordance with 24 CFR 91.220(l)(4)(i) and 567.400(e)(1), the Los Angeles Continuum of Care (Los Angeles CoC) has developed the following written standards for the provision of services with, and prioritization of Emergency Solutions Grant (ESG) funding.

The Los Angeles CoC is awarded ESG funds annually from the Department of Housing and Urban Development as part of the Annual Action Plan Process. These funds, provided to several cities within the Los Angeles CoC, including the Cities of Compton, El Monte, Pomona, South Gate, Los Angeles, and the County of Los Angeles, which are distributed as part of a competitive Request for Proposals (RFP) process, are designed to identify sheltered and unsheltered homeless persons, as well as those at risk of homelessness, and provide the services necessary to help those persons quickly regain stability in permanent housing.. The ESG Interim rule allows ESG funds to be used for five program components including; street outreach, emergency shelter, homelessness prevention, rapid rehousing assistance, and HMIS.

The ESG Program Written Standards serves as a guide to units of local government and private non-profit organizations interested in participating in the Los Angeles CoC ESG Program. These Written Standards describe the ESG program; the requirements of recipients and subrecipients to manage programs using these funds; and outline the Los Angeles CoC's policies and procedures for administering the program.

These Standards were created in coordination with the Cities of Compton, El Monte, Pomona, South Gate and Los Angeles, and the County of Los Angeles, the Los Angeles CoC Coordinating Council, and Los Angeles CoC which includes housing and service providers and cities within the CoC geographic area. They are in accordance with the interim rule for the ESG Program released by the U.S. Department of Housing and Urban Development on December 4, 2011 and the final rule for the definition of homelessness also released by the U.S. Department of Housing and Urban Development on December 4, 2011.

The Standards serve as the guiding principles for funding programs and the operations and process for carrying out each program component for the Los Angeles CoC. It is expected that the Standards will adjust as Los Angeles CoC acquires more knowledge and collects and analyzes data from services provided with the ESG program.

II. Purpose

The Homeless Emergency Assistance and Rapid Transition to Housing Act of 2009 (HEARTH Act) amended the McKinney-Vento Homeless Assistance Act, including major revisions to the Emergency Shelter Grants program, now the Emergency Solutions Grants (ESG) program. The HEARTH Act incorporated many of the lessons learned from the implementation of the Homelessness Prevention and Rapid Re-Housing Program (HPRP) into the new ESG program, including placing a stronger emphasis on homelessness prevention and rapid re-housing assistance.

While still an eligible cost-type under these funds, the new ESG places less of an emphasis on providing shelter operating costs or essential shelter services to subrecipients. In line with HUD's national policy as outlined in Opening Doors: Federal Strategic Plan to Prevent and End Homelessness, federal programs aimed at ending homelessness have shifted away from providing shelter support and are now geared towards providing stable, permanent housing opportunities for the homeless and at-risk of homelessness.



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The new ESG Program is designed to identify sheltered and unsheltered homeless persons, as well as those at risk of homelessness, and provide the services necessary to help those persons to quickly regain stability in permanent housing after experiencing a housing crisis and/or homelessness.

The new ESG program allows each city administering these funds and the County of Los Angeles to set priorities based on the individualized needs of the community. These Standards serve to outline the specific guidelines and priorities that will be used by the Los Angeles CoC in awarding and administering ESG funding.

III. Definitions

1. The definition for each of the homeless categories listed below are defined in Attachment A of these Standards.
 - a. Category 1 – Literally Homeless
 - b. Category 2 – Imminent Risk of Homelessness
 - c. Category 3 – Homeless Under Other Federal Statutes
 - d. Category 4 – Fleeing/Attempting to Flee Domestic Violence
2. **Chronically Homeless:** A person who is “chronically homeless” is an unaccompanied homeless individual with a disabling condition; who has either been continuously homeless for a year or more; OR has had at least four (4) episodes of homelessness in the past three (3) years.
In order to be considered chronically homeless, a person must have been sleeping in a place not meant for human habitation (e.g., living on the streets) and/or in an emergency homeless shelter.
A disabling condition is defined as:
 - Diagnosable substance use disorder,
 - Serious mental illness,
 - Developmental disability,
 - Chronic physical illness,
 - Or disability including the co-occurrence of two or more of these conditions.A disabling condition limits an individual’s ability to work or perform one or more activities of daily living.
3. *Consolidated plan* means a plan prepared in accordance with 24 CFR part 91. An *approved consolidated plan* means a consolidated plan that has been approved by HUD in accordance with 24 CFR part 91.
4. *Continuum of Care* means the group composed of representatives of relevant organizations, which generally includes nonprofit homeless providers; victim service providers; faith-based organizations; governments; businesses; advocates; public housing agencies; school districts; social service providers; mental health agencies; hospitals; universities; affordable housing developers; law enforcement; organizations that serve homeless and formerly homeless veterans, and homeless and formerly homeless persons that are organized to plan for and provide, as necessary, a system of outreach, engagement, and assessment; emergency shelter; rapid re-housing; transitional housing; permanent housing; and prevention strategies to address the various needs of homeless persons and persons at risk of homelessness for a specific geographic area.
5. **Coordinated Entry System (CES):** The Coordinated Entry System (CES) brings together existing programs into a no-wrong-door system, connecting homeless adults to the best resources for them. This system



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was developed to coordinate providers efforts, create a real-time list of individuals experiencing homelessness in communities, and a means to quickly and efficiently match people to available housing resources and services that best fit their needs.

6. Crisis Housing: emergency shelter in the coordinated homeless system.
7. Day Shelter: a shelter whose primary purpose is to provide temporary shelter for the homeless in general or specific subpopulations of the homeless. The day shelter does not require occupants to sign leases or occupancy agreements. The day shelter meets the emergency shelter definition and may be funded as an emergency shelter under ESG. Also, the primary purpose must be evident in the shelter's features; at a minimum, homeless people must be able to stay in the facility for as many hours as it is open.
8. Emergency Shelter: The term Emergency Shelter was revised by 24 CFR Part 576.2 to mean “any facility, the primary purpose of which is to provide a temporary shelter for the homeless in general or for specific populations of the homeless and which does not require occupants to sign leases or occupancy agreements. Any project funded as an emergency shelter under a Fiscal Year 2010 Emergency Solutions grant may continue to be funded under ESG. This definition excludes transitional housing. However, projects that were funded as an emergency shelter (shelter operations) under the FY 2010 Emergency Shelter Grants program may continue to be funded under the emergency shelter component under the Emergency Solutions Grants program, regardless of whether the project meets the revised definition. The LA CoC has adopted the term short-term crisis housing to refer to Emergency Shelter.
9. The definition of a family:
 - a. Households consisting of one or more minor children (17 or under) in the legal custody of one or two adults who are living together and working cooperatively to care for the children. This includes 2-parent and 1-parent families, including those with same sex partners, families with intergenerational or extended family members, unmarried couples with children, families that contain adults who are not the biological parents of the children, and other family configurations.
 - b. Households currently without minor children, in which the mother is in her last trimester of pregnancy, or mothers who have been medically diagnosed as having a “high risk” pregnancy.
10. *Homeless Management Information System (HMIS)* means the information system designated by the Continuum of Care to comply with the HUD’s data collection, management, and reporting standards and used to collect client- level data and data on the provision of housing and services to homeless individuals and families and persons at- risk of homelessness.
11. *Metropolitan city* means a city that was classified as a metropolitan city under 42 U.S.C. 5302(a) for the fiscal year immediately preceding the fiscal year for which ESG funds are made available. This term includes the District of Columbia.
12. Permanent Housing: The term ‘permanent housing’ means community-based housing without a designated length of stay, and includes both permanent supportive housing and permanent housing without supportive services.
13. *Private nonprofit organization* means a private nonprofit organization that is a secular or religious organization described in section 501(c) of the Internal Revenue Code of 1986 and which is exempt from taxation under subtitle A of the Code, has an accounting system and a voluntary board, and practices



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nondiscrimination in the provision of assistance. A private nonprofit organization does not include a governmental organization, such as a public housing agency or housing finance agency.

14. *Program income* shall have the meaning provided in 24 CFR 85.25. Program income includes any amount of a security or utility deposit returned to the recipient or subrecipient.
15. *Program participant* means an individual or family who is assisted under ESG program.
16. *Program year* means the consolidated program year established by the recipient under 24 CFR part 91.
17. *Recipient* means any State, territory, metropolitan city, or urban county, or in the case of reallocation, any unit of general purpose local government that is approved by HUD to assume financial responsibility and enters into a grant agreement with HUD to administer assistance under this part.
18. *State* means each of the several States and the Commonwealth of Puerto Rico.
19. *Subrecipient* means a unit of general purpose local government or private nonprofit organization to which a recipient makes available ESG funds.
20. Supportive Services: The term 'supportive services' means services that address the special needs of people served by a project, including:
 - a. the establishment and operation of a child care services program for families experiencing homelessness;
 - b. the provision of employment assistance, including job training;
 - c. the provision of outpatient health services;
 - d. the provision of food assistance and nutritional counseling;
 - e. the provision of case management services;
 - f. the provision of assistance in obtaining permanent housing, including housing search;
 - g. the provision of outreach services;
 - h. the provision of life skills training;
 - i. the provision of mental health services, trauma counseling, and victim services;
 - j. the provision of benefits assistance in obtaining other Federal, State, and local assistance available for residents of supportive housing (including mental health benefits, employment counseling, and medical assistance, but not including major medical equipment);
 - k. the provision of legal services for purposes including requesting reconsiderations and appeals of veterans and public benefit claim denials and resolving outstanding warrants that interfere with an individual's ability to obtain and retain housing;
 - l. the provision of— (i) transportation services that facilitate an individual's ability to obtain and maintain employment; and (ii) health care; and
 - m. Other supportive services necessary to obtain and maintain housing.
21. *Territory* means each of the following: the Virgin Islands, Guam, American Samoa, and the Northern Mariana Islands.



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22. Transitional Housing: The term 'transitional housing' means housing the purpose of which is to facilitate the movement of individuals and families experiencing homelessness to permanent housing within 24 months or a longer period approved by HUD.
23. *Unit of general purpose local government* means any city, county, town, township, parish, village, or other general purpose political subdivision of a State.
24. *Urban county* means a county that was classified as an urban county under 42 U.S.C. 5302(a) for the fiscal year immediately preceding the fiscal year for which ESG funds are made available.
25. *Victim service provider* means a private nonprofit organization whose primary mission is to provide services to victims of domestic violence, dating violence, sexual assault, or stalking. This term includes rape crisis centers, battered women's shelters, domestic violence transitional housing programs, and other programs.

IV. Standard policies and procedures for evaluating individuals' and families' eligibility for assistance under ESG

1. Per 24 CFR 576.401: ESG subrecipients must conduct an initial evaluation to determine each individual or family's eligibility for ESG assistance and the amount and types of assistance the individual or family needs to regain stability in permanent housing. With the participant's voluntary participation in the assessment process, participants are assessed using the LA CoC assessment tool, (unless otherwise exempt from HMIS, such as survivors of domestic violence providers in order to protect victim safety.)¹. The participant reviews and signs the CES consent form which is kept on record with the SPA of origin.
2. All ESG subrecipients will follow federal documentation guidelines to establish the participant's status as homeless or at-risk of homelessness and their income eligibility. These evaluations must be conducted in accordance with the centralized or coordinated assessment requirements set forth under §576.400(d).
 - a. Programs funded through the LA CoC must participate in the coordinated assessment and access system as required by the HUD HEARTH Act. Re-evaluation of program participants may be conducted more frequently than required by 24 CFR 576.401 and may be incorporated into the case management process.
 - b. Case management must occur not less than monthly for homeless prevention and rapid re-housing participants – See 24 CFR 576.401(e)(i).
 - c. ESG subrecipients must re-evaluate program participant's eligibility and the types and amounts of assistance the participant needs;
 - i. Not less than once every 3 months for participants who are receiving homelessness prevention assistance, and rapid re-housing assistance.
 - d. Regardless of which timeframe is used, re-evaluations, must at minimum, establish that:
 - i. The program participant lacks sufficient resources and support networks necessary to retain housing without ESG assistance.
 - ii. At 12 months, participants must be at 30% or below to continue receiving assistance.

¹ Please note: HUD re-opened the comment period on the ESG regulations and this section will be revised if and when appropriate.



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- iii. When determining the annual income of an individual or family, the recipient or subrecipient must use the standard for calculating annual income under 24 CFR 5.609
- iv. When the program participant's income or other circumstances change, such as change in household composition, that affects the program participant's need for assistance under ESG, the subrecipient must then re-evaluate the program participant's eligibility and the amount and types of assistance the program participant needs.
- e. Subrecipients must assist each program participant, as needed, to obtain appropriate supportive services, including assistance in obtaining permanent housing, medical health treatment, mental health treatment, counseling, monitoring and evaluation, and other services essential for achieving independent living; housing stability and case management; and other Federal, State, local, or private assistance available to assist the program participant in obtaining housing stability includes, but is not limited to:
 - i. HUD Housing Choice Voucher
 - ii. HUD - Veterans Affairs Supportive Housing (VASH) Voucher
 - iii. Emergency Food and Shelter Program
 - iv. Medicaid
 - v. Supplemental Nutrition Assistance Program (SNAP)
 - vi. Women, Infants and Children (WIC)
 - vii. Federal-State Unemployment Insurance Program
 - viii. Social Security Disability Insurance (SSDI)
 - ix. Supplemental Security Income (SSI)
 - x. California Work Opportunity and Responsibility to Kids (CalWORKs)
 - xi. General Assistance Program (GA)
 - xii. LA County First 5
 - xiii. Other mainstream resources such as housing, health, social services, employment, education services and youth programs that an individual or family may be eligible to receive

V. Standards for targeting and providing essential services related to Street Outreach

1. ESG funding may be used to cover the costs of providing essential services necessary to reach out to unsheltered homeless people; connect them with emergency shelter, housing, or critical services; and provide urgent, non-facility-based care to unsheltered homeless people who are unwilling or unable to access emergency shelter, housing, or an appropriate health care facility. For the purposes of this section, the term “unsheltered homeless people” means individuals and families who qualify as homeless under paragraph (1) (i) of the “homeless” definition under 24 CFR Part 576.2. As outlined in 24 CFR Part 576.101, essential services consist of:
 - a. Engagement;
 - b. Case management;
 - c. Emergency health services – only when other appropriate health services are inaccessible or unavailable within the area;
 - d. Emergency mental health services – only when other appropriate mental health services are inaccessible or unavailable within the area;
 - e. Transportation; and
 - f. Services for special populations.



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ESG subrecipients must determine an individual or family's vulnerability and willingness or ability to access emergency shelter, housing, or an appropriate health facility, prior to providing essential services under this component to ensure that ESG funding is used to assist those with the greatest need for street outreach assistance.

2. Per 24 CFR 576.401, below is the housing stability Case Management requirement.
 - 1) When providing rapid re-housing assistance to a program participant, the recipient or subrecipient must:
 - i. Require the program participant to meet with a case manager not less than once per month to assist the program participant in securing long-term housing stability; and
 - ii. Develop a plan to assist the program participant in retaining permanent housing after the ESG assistance ends, taking into account all relevant considerations.(i.g., program participant's current or expected income and expenses; other public or private assistance for which the program participant may be eligible and is likely to receive; and the relative affordability of available housing in the area.)
 - 2) The recipient or subrecipient is exempt from the requirement(s) under paragraph (e)(1)(i) of this section if the Violence Against Women Act of 1994 or the Family Violence Prevention and Services Act prohibits the recipient or subrecipient from making its shelter or housing conditional on the participant's acceptance of services.

VI. Standards for admission, diversion, referral, and discharge by emergency shelters

1. Shelter stays should be avoided if at all possible. If deemed necessary, however, they should be limited to the shortest time necessary to help participants regain permanent housing. ESG subrecipients must conduct an initial evaluation of all individuals or families to determine if they should be admitted to an emergency shelter, diverted to a provider of other ESG-funded housing interventions, such as rapid re-housing or homelessness prevention assistance, or referred for other mainstream resources.
2. ESG subrecipients must determine that individuals and families meet one or more of HUD's Criteria for Defining Homelessness and assess the individual's or family's vulnerability to ensure that only those individuals or families that have the greatest need for emergency shelter assistance receive ESG funded assistance.
3. ESG subrecipients must also reassess emergency shelter participants on an ongoing basis, to determine the earliest possible time that a participant can be discharged to permanent housing. All persons discharged from emergency shelters will have their exit status entered into HMIS and will be provided discharge paperwork as applicable or upon request.
4. Safety and Shelter Needs of Special Populations
 - a. ESG funding may be used to provide services for homeless youth, survivors of domestic violence, sexual battery or stalking, and/or services for people living with HIV/AIDS, as long as the costs of providing these services are eligible under the regulations for the emergency shelter component found at 24 CFR Part 576.102.
 - b. Consistent with ESG recordkeeping and reporting requirements found at 24 CFR Part 576.500, ESG subrecipients must develop and implement written policies and procedures to ensure the safety of program participants through the following actions:



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- i. All grantees and sub-grantees will take appropriate measures to provide for participant confidentiality. Grantees and sub-grantees will develop and implement procedures to guarantee the confidentiality of records concerning program participants. All records containing personally identifying information (as defined in HUD's standards for participation, data collection, and reporting in a local HMIS) of any individual or family who applies for and receives ESG assistance will be kept secure and confidential.
- ii. The address or location of any domestic violence, dating violence, sexual assault, or stalking shelter project assisted under the ESG will not be made public, except with written authorization of the person responsible for the operation of the shelter, and
- iii. The address or location of any housing of a program participant, including youth, individuals living with HIV/AIDS, victims of domestic violence, dating violence, sexual assault, and stalking; and individuals and families who have the highest barriers to housing will not be made public, except as provided under a preexisting privacy policy of the subrecipient and consistent with State and local laws regarding privacy and obligations of confidentiality.

VII. Standards for assessing, prioritizing, and reassessing individuals' and families' and youth needs for essential services related to emergency shelter

1. The LA CoC assessment tool is used to assess, prioritize, and reassess participants through the Coordinated Entry System (CES) for individuals, the Homeless Family Solutions System (HFSS) for families and the Youth Coordinated Entry System (YCES) (unless otherwise exempt from HMIS, such as survivors of domestic violence providers in order to protect victim safety) All ESG subrecipients will use the coordinated assessment systems (CES, HFSS, YCES) to help determine and prioritize the participant need for emergency shelter or other ESG-funded housing interventions and assistance.
2. ESG funding may be used to provide essential services to individuals and families who are housed in an emergency shelter. Essential services can include case management, child care, education services, employment assistance and job training, outpatient health services, legal services, life skills training, mental health services, substance abuse treatment services, transportation, and services for special needs population.
3. Shelters that serve families must serve all eligible families and may not refuse services based on the age of children or the size of the family.
4. Participants will meet with case managers throughout their participation in the program, and have regular progress evaluations. The service provider will re-assess participants.
5. Participants should have the opportunity to provide feedback and assessment about programs and services.

VIII. Standards for coordination among emergency shelter providers, essential service providers, homelessness prevention and rapid re-housing assistance providers, other homeless assistance providers, and mainstream service and housing providers



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In order to ensure effective coordination among agencies that assist homeless people and prevent homelessness, collaboration is necessary among housing and service providers within the LA CoC, local homeless coalitions for each SPA, LA City and County staff, and the Coordinating Council.

Subrecipients of ESG funding should actively engage in the LA Continuum of Care by attending and participating in the LA CoC Quarterly Community Meetings, Coordinating Council Meetings, and local Homeless Coalition Meetings.

IX. Standards for determining and prioritizing which eligible families and individuals will receive homelessness prevention assistance and which eligible families and individuals will receive rapid re-housing assistance
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1. A key component to the successful implementation of a coordinated assessment system within the LA CoC is the CES and HFSS's screening and assessment processes. Screening and assessment thoroughly explores a family's or individual's situation and pinpoints their unique housing and service needs. Based upon the assessment, families and individuals should be referred to and provided with the services and housing intervention most appropriate to their situations and needs.
2. ESG-funded service providers are responsible for ensuring that the needs of all participants are assessed utilizing the LA CoC coordinated assessment protocols described under numbers 3 and 4 below. Each assessment must include a determination of eligibility for all potential sources of financial assistance to ensure that limited ESG prevention or rapid rehousing resources available are prioritized for homeless individuals and families who are most in need of this assistance.
3. The LA CoC assessment tools aid the matching of individuals and families with the most appropriate assistance.
4. Under homelessness prevention, ESG assistance is available to individuals and families whose income is below 30% of Area Median Income (AMI) who, are imminently at risk of becoming homeless. ESG funds can be used to prevent an individual or family from becoming homeless and to assist them in regaining stability in current housing or other stable housing.5. Rapid re-housing funds can be used to assist individuals and families who are literally homeless progress toward permanent housing and achieve housing stability.
 - a. Rapid Re-Housing individuals or families will be re-certified annually for program eligibility.

X. Standards for determining the share of rent and utility costs that program participants must pay while receiving homelessness prevention or rapid re-housing assistance

1. Rapid re-housing programs should institute tapering or "stepped-down" rental assistance structures so participants being served will be prepared to assume full responsibility of the monthly contracted rent, monthly utility costs, and other essential household costs at the end of the rental assistance period.
2. Eligible homeless participants may receive rental assistance for up to six months without an extension. Rental subsidies up to 100% of the contracted rent amount may be provided in months 1-3. Rental subsidies provided in months 4-6 should not exceed 75% of the contracted rent. This maximum subsidy level is designed to allow rapid re-housing service providers flexibility in setting rental assistance subsidies based on progressive engagement strategies.



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3. ESG rental assistance may be provided in conjunction with rental assistance available from other funding sources by being issued prior to or just following another rapid re-housing subsidy. ESG assistance should be coordinated with the other subsidy by being issued at the same assistance level or by beginning a step-down approach in conjunction with the other subsidy.
4. The need for ongoing assistance must be assessed every 90 days for program participants receiving homelessness prevention and rapid re-housing assistance.

XI. Standards for determining how long a particular program participant will receive rental assistance and whether and how the amount of that assistance will be adjusted over time
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1. Standards for determining the share of rent and utilities costs that each rapid rehousing program participant must pay will be based on the following:
 - a. Participants receiving rental assistance are expected to contribute a portion of their income toward the unit's rent. Rental subsidies up to 100% of the contracted rent amount may be provided in months 1-3. Rental subsidies provided in months 4-6 should not exceed 75% of the contracted rent.
 - b. There must be a formal signed rental or lease agreement between the property owner/manager and the tenant.
 - c. No rental assistance may be made to an individual or family that is receiving rental assistance from another public source for the same time period.
 - d. Rental assistance may not be provided to a participant who is currently receiving replacement housing payments under the Uniform Relocation Assistance Act.
2. Per 24 CFR 576.106 (e), ESG subrecipients may make rental assistance payments only to an owner with whom the subrecipient has entered into a rental assistance agreement. The rental assistance agreement must set forth the terms under which rental assistance will be provided, including the requirements that apply under this section. The rental assistance agreement must provide that, during the term of the agreement, the owner must give the subrecipient a copy of any notice to the program participant to vacate the housing unit, or any complaint used under state or local law to commence an eviction action against the program participant.
3. Extensions for assistance may be issued when extenuating circumstances arise that require additional assistance. Service providers should consider extensions on a case-by-case basis for extensions of rental assistance in three-month increments up to an additional 18 months for a maximum subsidy period of 24 months. Requests for extensions must include a clear plan to ensure that participants remain stably housed after the rental assistance period ends.

XII. Standards for determining the type, amount, and duration of housing stabilization and relocation services to provide a program participant.

1. Subject to the general conditions under 24 CFR 576.103 and 24 CFR Part 576.104, subrecipients may use ESG funding to pay housing owners, utility companies, and other third parties for some or all of the following costs, as allowed under 24 CFR 576.105:
 - a. Rental application fees
 - b. Security deposits
 - c. Last month's rent



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- d. Utility deposits
 - e. Utility payments
 - f. Moving costs, and
 - g. Some limited services costs
2. Consistent with 24 CFR 576.105 (c), ESG subrecipients determine the type, maximum amount and duration of housing stabilization and relocation services for individuals and families who are in need of homelessness prevention or rapid re-housing assistance through the initial evaluation, re-evaluation and ongoing case management processes.
 3. Consistent with 24 CFR 576.105(d), financial assistance for housing stabilization and relocation services cannot be provided to a program participant who is receiving the same type of assistance through other public sources or to a program participant who has been provided with replacement housing payments under the Uniform Relocation Act (URA) during the period of time covered by the URA payments.
 4. ESG funded agencies providing prevention or rapid rehousing assistance must develop a plan to assist the program participant in retaining permanent housing after the ESG assistance ends, taking into account all relevant considerations, such as the program participant's current or expected income and expenses; other public or private assistance for which the program participant will be eligible and likely to receive; and the relative affordability of available housing in the area.

XIII. Standards for Habitability and Rent Reasonableness

1. ESG subrecipients must adhere to the following ESG shelter and housing standards found at 24 CFR Part 576.403 to ensure that shelter and housing facilities are safe, sanitary, and adequately maintained:
 - a. Lead-Based Paint Requirements. The Lead-Based Paint Poisoning Prevention Act applies to all shelters assisted under the ESG program and all housing occupied by program participants. All ESG subrecipients are required to conduct a Lead-Based Paint inspection on all units receiving assistance under the rapid re-housing and homelessness prevention components if the unit was built before 1978 and a child under age of six or a pregnant woman resides in the unit.
 - b. Structure and Materials. There should be a Certificate of Occupancy and the shelter building should be structurally sound to protect residents from the elements and not pose any threat to health and safety of the residents.
 - c. Access. The shelter must be accessible, and there should be a second means of exiting the facility in the case of emergency or fire.
 - d. Space and Security. Each resident should have adequate space and security for themselves and their belongings. Each resident must have an acceptable place to sleep.
 - e. Interior Air Quality. Each room or space within the shelter/facility must have a natural or mechanical means of ventilation. The interior air should be free of pollutants at a level that might threaten or harm the health of residents.
 - f. Water Supply. The shelter's water supply should be free of contamination.
 - g. Sanitary Facilities. Each resident should have access to sanitary facilities that are in proper operating condition. These facilities should be able to be used in privacy, and be adequate for personal cleanliness and the disposal of human waste.
 - h. Thermal Environment. The shelter/facility must have any necessary heating/cooling facilities in proper operating condition.



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- i. Illumination and Electricity. The shelter/facility should have adequate natural or artificial illumination to permit normal indoor activities and support health and safety. There should be sufficient electrical sources to permit the safe use of electrical appliances in the shelter.
 - j. Food Preparation. Food preparation areas, if any, should contain suitable space and equipment to store, prepare and serve food in a safe and sanitary manner.
 - k. Sanitary Conditions. The shelter should be maintained in a sanitary condition.
 - l. Fire Safety-Sleeping Areas. There should be at least one working smoke detector in each occupied unit of the shelter facility. In addition, smoke detectors should be located near sleeping areas where possible. The fire alarm system should be designed for a hearing-impaired resident.
 - m. Fire Safety-Common Areas. All public areas of the shelter must have at least one working smoke detector.
2. Rental assistance cannot be provided for a unit unless the unit meets the minimum habitability standards found at 24 CFR 576.403(c).
3. Rental assistance cannot be provided for a unit unless the rent for that unit is at or below the current Fair Market Rent limit as established annually by HUD.
4. The rent charged for a unit must be reasonable in relation to rents currently being charged for comparable units in the private unassisted market and must not be in excess of rents currently being charged by the owner for comparable unassisted units. See 24 CFR 574.320.

XIV. Compliance with the American with Disabilities Act (ADA)

All shelters shall be in compliance with the Americans with Disabilities Act (ADA) of 1990, 42 U.S.C. §12101 *et seq.*, its implementing regulations at 24 C.F.R. Part 8, and the Americans with Disabilities Act Amendments Act of 2008 (ADAAA) Pub. L. 110-325 and all subsequent amendments. Shelters shall provide reasonable accommodations to allow qualified individuals with disabilities to have access to and fully participate in its programs, services and activities in accordance with the provisions of the ADA, the ADAAA, the Rehab Act, the UFAS and the FHA and all subsequent amendments. This includes accommodations for disabled clients with mental impairments or those accompanied by designated service animals. Contractor will not discriminate against persons with disabilities or against persons due to their relationship to or association with a person with a disability; the Uniform Federal Accessibility Standards (UFAS), 24 C.F.R. Part 40; §504 of the Rehabilitation Act of 1973 (Rehab. Act), as amended, 29 U.S.C. 794 and implementing regulations at 24 C.F.R. Parts 8 and 9; and the Fair Housing Act (FHA), 42 U.S.C. §3601 *et seq.*, its implementing regulations at 24 C.F.R. Parts 100, 103, and 104.

XV. Standards for Termination of Participant Services under ESG programs

1. All subrecipients of ESG funding must exercise judgment and examine all extenuating circumstances in determining when violations of a program participant warrant termination so that a program participant's assistance is terminated only in the most severe cases. The subrecipient's termination policy and procedures must include the following:
 - i. A written notice to the program participant containing a clear statement of the reasons for termination.



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- ii. The review of the decision must give the program participant the opportunity to present written or oral objections before a person other than the person (or a subordinate of that person) who made or approved the termination decision.
 - iii. Prompt written notice of the final decision to the program participant.
2. Termination of a program participant does not bar the subrecipient from providing further assistance at a later date to the same individual or family previously terminated from the program

XVI. Standards for Grievances under ESG programs

1. All subrecipients of ESG funding shall maintain a written set of policies and procedures for the resolution of all grievances (made by participants against subrecipient or their staff or by subrecipient staff against the subrecipient). These policies and procedures shall be freely available to all program participants and subrecipient's staff.
2. Copies of the grievance policies shall be clearly marked and made available to the program participants during intake. A summary of the program grievance resolution policies and procedures shall be prominently displayed in common areas in the program locations.
3. Recipients shall identify an individual to whom all grievances arising between program participants and provider staff and/or grievances regarding operations of the program shall be referred for resolution. This individual shall be clearly identified to management, staff, and program participants.
4. Grievance resolution policies and procedures shall include, but are not limited to the following:
 - i. The name and title of the staff person responsible for grievance resolution and how he/she can be contacted.
 - ii. A procedure for hearing all grievances within 72-hours of a complaint being filed, including the gathering of facts, testimony from other participants and staff and issuing a decision about the resolution of the grievance.
 - iii. A confidential area where grievances may be heard.
 - iv. A centralized and coherent system of documenting grievances. The documentation shall contain a description of the grievance and the resolution or disposition of said grievance. Said documentation shall be retained in a central dispute or grievance file as well as the program participant's file.
 - v. A procedure for the participant to use to appeal to the local funding source if dissatisfied with the (grievance) determination made by the service provider.

XVII. Standards for Homeless Management Information System (HMIS) Participation

1. Unless otherwise exempt for reasons of participant safety and confidentiality, Contractor shall participate in the Los Angeles Continuum of Care Homeless Management Information System (LA CoC HMIS) and shall also comply with all the HMIS requirements as required of the Contractor under the terms of this Agreement.



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a. If the program is exempt from participation in the LA CoC HMIS, Contractor shall use an equivalent system to record, track and maintain all required data under the U.S. Department of Housing and Urban Development (HUD) Universal Data Standards including, but not limited to: demographic information, dates of participation in the program, benefits and services provided, outcomes achieved and placement destinations upon exit from the program. Contractor shall report all required participant data to LAHSA in the manner prescribed for manual reporting by the due dates contained in this agreement.

2. Providers must ensure the completion of an assessment using the LA CoC adopted assessment tool for all program participants who either request case management services or are identified by an alert in the LA CoC HMIS system as a high priority for assessment. Assessments may be completed by case management or other trained staff, or by Coordinated Entry System (CES) staff, or partner agencies responsible for CES operations in the region where the program is located. Assessments must be scheduled and completed as soon as possible for all participants who meet the criteria above and who have stayed for at least five (5) consecutive nights in the shelter. All completed assessments must be entered into HMIS, with appropriate HMIS consent, within 3 days and all participants with a score of 3 or 4 must be referred and connected to the regional CES lead agency.

3. Training Responsibilities: All staff using HMIS are required to complete basic HMIS training(s). Those running and maintaining reports must also complete other HMIS data quality training. Dates and times are available on the LAHSA training website (<http://training.lahsa.org>).

4. Reporting and Data Quality Requirements: Contractors will make Data Quality an integral part of the Program's intake reporting policies and procedures. Therefore, Contractors shall perform the following daily, weekly, and quarterly data input and reporting responsibilities.

a. Daily:

- i. Client data entered into HMIS;
- ii. Occupancy Reports (OR) must be conducted;

b. Weekly:

Contractors are expected to run at least one Data Integrity Report (DIR), taught in HMIS-200, to identify and correct errors in input and reporting.

c. Quarterly/Annual:

Contractors are required to submit a quarterly and annual progress report designated by LAHSA for analysis.

- d. Progress Notes: Case managers must routinely document the content and outcome of case management meetings with Participants and document their progress in achieving the desired housing outcomes and include this documentation in the clients' files not less than once per month. HMIS is the tool to be used for this process.